March 30, 2017

Ohio Public Utilities Commission 180 East Broad Street Columbus, OH 43215

Re:

Front Line Power Solutions, LLC Electric Broker Renewal Application

To Whom It May Concern:

Enclosed please find an **Electric Broker Renewal Application** for our client, **Front Line Power Solutions**, **LLC**. Once the application has been processed, please forward evidence of approval to the mailing address on the application. If there is any issue, or if you require any further information, please do not hesitate to contact us.

Thank you,

LicenseLogix 140 Grand Street, Suite 300 White Plains, NY 10601 renewals@licenselogix.com (800) 292-0909

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Date Processed 3/3/1/7



Original AGG Case Number	Version
13 - 788 -EL-AGG	May 2016

# RENEWAL APPLICATION FOR ELECTRIC AGGREGATORS/POWER BROKERS

Please print or type all required information. Identify all attachments with an exhibit label and title (Example: Exhibit C-10 Corporate Structure). All attachments should bear the legal name of the Applicant. Applicants should file completed applications and all related correspondence with the Public Utilities Commission of Ohio, Docketing Division; 180 East Broad Street, Columbus, Ohio 43215-3793.

This PDF form is designed so that you may input information directly onto the form. You may also download the form, by saving it to your local disk, for later use.

Applicant intend	to be certified as: (check all that apply)
■ Power Broker	□ Aggregator
Applicant's legal	name, address, telephone number, PUCO certificate number, and
web site address	
Legal Name Front I	ne Power Solutions, LLC
	St., Bristol, RI 02809
	nd Date Certified 13-689E(1) May 3, 2013
Telephone # (401) 4	4-4776 Web site address (if any) http://www.frontlinepowersolutions.com
Address 251 Thame	ne Power Solutions, LLC St., Bristol, RI 02809
l elephone # (401) 4	4-4776 Web site address (if any) http://www.frontlinepowersolutions.com
List all names un	er which the applicant does business in North America
Front Line Power S	
Courte et manue 6	a magnilatore, an amanana an anathan
Contact person in	regulatory or emergency matters
Name John T. Holm	S
Title CEO	
Business address 25	Thames St., Bristol, RI 02809
Telephone # (401) 4	
E-mail address	jholmes@frontlinepowersolutions.com

<b>A-6</b>	Contact person for Commission Staff u	se in investigating customer complaints
	Name John T. Holmes	
	Title CEO	_ <del></del>
	Business address 251 Thames St., Bristol, RI 0	2809
	Telephone # (401) 474-4776	Fax # (401) 223-6937
	E-mail address	jholmes@frontlinepowersolutions.com
<b>A-</b> 7	Applicant's address and toll-free numb	er for customer service and complaints
	Customer Service address 251 Thames St., Bri	
	Toll-free Telephone #_(800) 726-8450	Fax # (401) 223-6937
	E-mail address	jholmes@frontlinepowersolutions.com
A-8	Applicant's federal employer identificat	ion number # <u>46-1685809</u>
A-9	Applicant's form of ownership (check o	ne)
	☐Sole Proprietorship	□Partnership
	☐Limited Liability Partnership (LLP)	☐ Limited Liability Company (LLC)
	□ Corporation	Other
	PROVIDE THE FOLLOWING AS SEPARATI	E ATTACHMENTS AND LABEL AS INDICATED:
A-10	Exhibit A -10 "Principal Officers, D addresses and telephone numbers of the a or other similar officials.	irectors & Partners" provide the names, titles, pplicant's principal officers, directors, partners,

# B. APPLICANT MANAGERIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- B-1 Exhibit B-1 "Jurisdictions of Operation," provide a 1st of all jurisdictions in which the applicant or any affiliated interest of the applicant is, at the date of filing the application, certified, licensed, registered, or otherwise authorized to provide retail or wholesale electric services including aggregation services.
- B-2 Exhibit B-2 "Experience & Plans," provide a description of the applicant's experience and plan for contracting with customers, providing contracted services, providing billing statements, and responding to customer inquiries and complaints in accordance with Commission rules adopted pursuant to Section 4928.10 of the Revised Code.

- B-3 Exhibit B-3 "Disclosure of Liabilities and Investigations," provide a description of all existing, pending or past rulings, judgments, contingent liabilities, revocation of authority, regulatory investigations, or any other matter that could adversely impact the applicant's financial or operational status or ability to provide the services it is seeking to be certified to provide.
- **B-4** Disclose whether the applicant, a predecessor of the applicant, or any principal officer of the applicant have ever been convicted or held liable for fraud or for violation of any consumer protection or antitrust laws within the past five years.

**M**No ☐ Yes

If yes, provide a separate attachment labeled as **Exhibit B-4** "Disclosure of Consumer Protection Violations" detailing such violation(s) and providing all relevant documents.

B-5 Disclose whether the applicant or a predecessor of the applicant has had any certification, license, or application to provide retail or wholesale electric service including aggregation service denied, curtailed, suspended, revoked, or cancelled within the past two years.

Yes □Yes

If yes, provide a separate attachment labeled as **Exhibit B-5 "Disclosure of Certification Denial, Curtailment, Suspension, or Revocation"** detailing such action(s) and providing all relevant documents.

# C. FINANCIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- C-1 <u>Exhibit C-1 "Annual Reports,"</u> provide the two most recent Annual Reports to Shareholders. If applicant does not have annual reports, the applicant should provide similar information in Exhibit C-1 or indicate that Exhibit C-1 is not applicable and why. (This is generally only applicable to publicly traded companies who publish annual reports.)
- C-2 <u>Exhibit C-2 "SEC Filings,"</u> provide the most recent 10-K/8-K Filings with the SEC. If the applicant does not have such filings, it may submit those of its parent company. An applicant may submit a current link to the filings or provide them in paper form. If the applicant does not have such filings, then the applicant may indicate in Exhibit C-2 that the applicant is not required to file with the SEC and why.

- C-3 Exhibit C-3 "Financial Statements," provide copies of the applicant's two most recent years of audited financial statements (balance sheet, income statement, and cash flow statement). If audited financial statements are not available, provide officer certified financial statements. If the applicant has not been in business long enough to satisfy this requirement, it shall file audited or officer certified financial statements covering the life of the business. If the applicant does not have a balance sheet, income statement, and cash flow statement, the applicant may provide a copy of its two most recent years of tax returns (with social security numbers and account numbers redacted).
- C-4 <u>Exhibit C-4 "Financial Arrangements,"</u> provide copies of the applicant's financial arrangements to conduct CRES as a business activity (e.g., guarantees, bank commitments, contractual arrangements, credit agreements, etc.).

Renewal applicants can fulfill the requirements of Exhibit C-4 by providing a current statement from an Ohio local distribution utility (LDU) that shows that the applicant meets the LDU's collateral requirements.

First time applicants or applicants whose certificate has expired as well as renewal applicants can meet the requirement by one of the following methods:

- 1. The applicant itself stating that it is investment grade rated by Moody's, Standard & Poor's or Fitch and provide evidence of rating from the rating agencies.
- 2. Have a parent company or third party that is investment grade rated by Moody's, Standard & Poor's or Fitch guarantee the financial obligations of the applicant to the LDU(s).
- 3. Have a parent company or third party that is not investment grade rated by Moody's, Standard & Poor's or Fitch but has substantial financial wherewithal in the opinion of the Staff reviewer to guarantee the financial obligations of the applicant to the LDU(s). The guaranter company's financials must be included in the application if the applicant is relying on this option.
- 4. Posting a Letter of Credit with the LDU(s) as the beneficiary.

If the applicant is not taking title to the electricity or natural gas, enter "N/A" in Exhibit C-4. An N/A response is only applicable for applicants seeking to be certified as an aggregator or broker.

- C-5 Exhibit C-5 "Forecasted Financial Statements," provide two years of forecasted income statements for the applicant's ELECTRIC related business activities in the state of Ohio Only, along with a list of assumptions, and the name, address, email address, and telephone number of the preparer. The forecasts should be in an annualized format for the two years succeeding the Application year.
- C-6 Exhibit C-6 "Credit Rating," provide a statement disclosing the applicant's credit rating as reported by two of the following organizations: Duff & Phelps, Fitch IBCA, Moody's Investors Service, Standard & Poor's, or a similar organization. In instances where an applicant does not have its own credit ratings, it may substitute the credit ratings of a parent or an affiliate organization, provided the applicant submits a statement signed by a principal officer of the applicant's parent or affiliate organization that guarantees the obligations of the applicant. If an applicant or its parent does not have such a credit rating, enter "N/A" in Exhibit C-6.
- C-7 <u>Exhibit C-7 "Credit Report,"</u> provide a copy of the applicant's credit report from Experion, Dun and Bradstreet or a similar organization. An applicant that provides an investment grade credit rating for Exhibit C-6 may enter "N/A" for Exhibit C-7.
- C-8 <u>Exhibit C-8 "Bankruptcy Information</u>," provide a list and description of any reorganizations, protection from creditors or any other form of bankruptcy filings made by the applicant, a parent or affiliate organization that guarantees the obligations of the applicant or any officer of the applicant in the current year or within the two most recent years preceding the application.
- C-9 <u>Exhibit C-9 "Merger Information,"</u> provide a statement describing any dissolution or merger or acquisition of the applicant within the two most recent years preceding the application.
- C-10 Exhibit C 10 "Corporate Structure," provide a description of the applicant's corporate structure, not an internal organizational chart, including a graphical depiction of such structure, and a list of all affiliate and subsidiary companies that supply retail or wholesale electricity or natural gas to customers in North America. If the applicant is a stand-alone entity, then no graphical depiction is required and applicant may respond by stating that they are a stand-alone entity with no affiliate or subsidiary companies.

Signature of Applicant & Title	
Sworn and subscribed before me thisd do Month	ay of March, 2017 Year
SHUZHUTE PLONUCIAL AND WARRESTING WAID	John T. Holmes, CEO
My Commission Expires  July 23, 29) Commission expires on	

# <u>AFFIDAVIT</u>

State of		_:
County of		
		, Affiant, being duly sworn/affirmed according to law, deposes and says that:
He/She is the _	CEO	(Office of Affiant) of Front Line Power Solutions, LLC (Name of Applicant)

That he/she is authorized to and does make this affidavit for said Applicant,

- The Applicant herein, attests under penalty of false statement that all statements made in the
  application for certification renewal are true and complete and that it will amend its application while
  the application is pending if any substantial changes occur regarding the information provided in the
  application.
- 2. The Applicant herein, attests it will timely file an annual report with the Public Utilities Commission of Ohio of its intrastate gross receipts, gross earnings, and sales of kilowatt-hours of electricity pursuant to Division (A) of Section 4905.10, Division (A) of Section 4911.18, and Division (F) of Section 4928.06 of the Revised Code.
- 3. The Applicant herein, attests that it will timely pay any assessments made pursuant to Sections 4905.10, 4911.18, or Division F of Section 4928.06 of the Revised Code.
- The Applicant herein, attests that it will comply with all Public Utilities Commission of Ohio rules or orders as adopted pursuant to Chapter 4928 of the Revised Code.
- 5. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, and its Staff on any utility matter including the investigation of any consumer complaint regarding any service offered or provided by the Applicant.
- 6. The Applicant herein, attests that it will fully comply with Section 4928.09 of the Revised Code regarding consent to the jurisdiction of Ohio Courts and the service of process.
- 7. The Applicant herein, attests that it will use its best efforts to verify that any entity with whom it has a contractual relationship to purchase power is in compliance with all applicable licensing requirements of the Federal Energy Regulatory Commission and the Public Utilities Commission of Ohio.
- 8. The Applicant herein, attests that it will comply with all state and/or federal rules and regulations concerning consumer protection, the environment, and advertising/promotions.
- 9. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, the electric distribution companies, the regional transmission entities, and other electric suppliers in the event of an emergency condition that may jeopardize the safety and reliability of the electric service in accordance with the emergency plans and other procedures as may be determined appropriate by the Commission.
- 10. If applicable to the service(s) the Applicant will provide, the Applicant herein, attests that it will adhere to the reliability standards of (1) the North American Electric Reliability Council (NERC), (2) the appropriate regional reliability council(s), and (3) the Public Utilities Commission of Ohio. (Only applicable if pertains to the services the Applicant is offering)

11. The Applicant herein, attests that it will inform the Commission of any material change to the information supplied in the renewal application within 30 days of such material change, including any change in contact person for regulatory purposes or contact person for Staff use in investigating customer complaints.

That the facts above set forth are true and correct to the best of his/her knowledge, information, and belief and that he/she expects said Applicant to be able to prove the same at any hearing hereof.

Sworn and subscribed before me this <u>36</u> day of March, 3017

Year

Signature of official administering oath

John T. Holmes, CEO Print Name and Title

My commission expire

TIMOTHY R. DAHLER Negtary Public-State of Rhode Island My Commission Expires July 23, 2019

# Front Line Power Solutions, LLC

# A-10 - Exhibit A-10 "Principal Officers, Directors & Partners"

John Holmes is the sole officer of Front Line Power Solutions, LLC. Front Line Power Solutions, LLC is solely owned and operated by John Holmes.

John Holmes 251 Thames St. Bristol, RI 02809 401-474-4776

# B-1 Exhibit B-1 "Jurisdictions of Operation,"

Front Line Power Solutions, LLC is currently licensed and operating as an energy broker/aggregator in DC, DE, IL, ME, MD, MA, ME, NH, NJ, OH, PA, RI, TX, and VA.

# B-2 Exhibit B-2 "Experience & Plans,"

John Holmes has many years of experience in the energy industry while at Glacial Energy. John Holmes has experience managing and overseeing Energy Brokers while at Glacial Energy.

Glacial Energy Energy Supplier, St Thomas USVI 2009-2013

- Senior Vice President-. Responsible for the development of the PJM/NEPOOL markets. Developed, trained and managed 5 Regional Directors who were responsible for the sales of 100 Business Development Mgrs.
- Involved in all aspect of sales training and development.
- Responsible for hiring and training office staff who handled all paperwork flow and office procedures which included billing, contract accuracy and implementation, scheduling/ booking energy flow, and customer relations.
- Maintained a book of 8 billion kWh's

Glacial Energy-Energy Supplier, St Thomas USVI, 2007-2009

• Regional Director of Rhode Island- Responsible for the hiring/training and management of 15 Business Development Managers who sold Energy Supply contracts to commercial companies. Captured 14 percent of the commercial market in RI.

Glacial Energy – Energy Supplier, St Thomas USVI, 2006–2007

• Business Development Manager- Sold energy supply contracts to commercial companies in New England. Consistently sold 8 million kWh's per month.

# B-3 Exhibit B-3 "Disclosure of Liabilities and Investigations,"

Front Line Power Solutions, LLC does not have any existing, pending or past rulings, judgments, contingent liabilities, revocation of authority, regulatory investigations, or any other matter.

# C-1 Exhibit C-1 "Annual Reports,"

Not applicable. Company has one Sole Owner and does not publish annual reports.

# C-2 Exhibit C-2 "SEC Filings,"

Not applicable.

# C-3 Exhibit C-3 "Financial Statements,"

See attached.

# C-4 Exhibit C-4 "Financial Arrangements,"

Not applicable. Brokerage does not conduct CRES nor carry debt.

# C-5 Exhibit C-5 "Forecasted Financial Statements,"

See attached. Brokerage does not conduct CRES nor carry debt

# C-6 Exhibit C-6 "Credit Rating," C-7 Exhibit C-7 "Credit Report,"

Please find attached Dun & Bradstreet report. Frontline Power Solutions, LLC's gross revenue does not warrant a credit rating from the large rating institutions listed.

# C-8 Exhibit C-8 "Bankruptcy Information,"

Not applicable.

# C-9 Exhibit C-9 "Merger Information,"

Not applicable.

# C-10 Exhibit C-10 "Corporate Structure"

Company has one Sole Owner – John T. Holmes a stand-alone entity with no affiliate or subsidiary companies.

# Frontline Power Solutions LLC Profit & Loss

January through December 2016

•	Jan - Dec 16
Income 4240 · Brokerage Commission Income	1,411,606.4
Total Income	1,411,606.4
Cost of Goods Sold	
5000 · Sales Commission Expense	876,440.2
Total COGS	876,440.2
Gross Profit	535,166.2
Ехрелѕе	
6000 · Marketing/Advertising/Promotion	14,437.1
6040 · Bank Service Charges	2,596.6
6170 · Computer and Technology	_ 383.8
6171 · Internet Expenses	7,795.4
6173 · Hardware/Software/Misc Supplies	1,753.4
6174 · Contract Technologist Services	0.0
6175 · Penaitles Paid for customers	2,502.13
6200 · Auto Expense	2,265.8
6233 · Utilities	3,201.8
6236 · Telephone	4,602.2
6237 ⋅ Rent	27,600.0
6238 - Repairs / Maintenance	1,056.3
6239 - Postage and Overnight Delivery	1,263.0
6240 · Depreciation Expense	2,173.0
6245 · Dues and Subscriptions	400.0
6335 Insurance Expense	127.0
6337 · Brokerage Bonds	990.0
6340 · Interest Expense	76,711.0
6430 · Meals and Entertainment	6,041.0
6490 · Office Supplies	22,238.8
6495 · Licenses	20.0
6500 · Salaries, Wages, and Compensation	2.0.0
6503 · Office Salaries	144,506.94
Total 6500 · Salaries, Wages, and Compensation	144,506.94
6600 · Payroll Tax Expenses	
6602 - Federal Income Tax	0.00
6603 - Social Security	8,959.45
6604 · Medicare	2,095.36
6605 · Federal Unemployment Tax	352.47
6606 ⋅ RI State Income Tax	0.00
6607 - Ri Disability	00.0
6608 · RI State Unemployment	2,551.29
6600 · Payroli Tax Expenses - Other	795.75
Total 6600 · Payroli Tax Expenses	14,754.32
6670 · Professional Fees	7 40 4 50
6671 - Brokerage Licensing Services	7,794.52
6673 - Legal Services	27,554.31
6674 · Accounting & Bookkeeping	6,275.17
Total 6670 · Professional Fees	41,624.00
6675 · Recruiting Exspense	6,336.00
6840 · Travel Expense	30,861.84
8000 · Reconciliation Discrepancies	0.00
9660 - State Min Tax	500.00
Total Expense	416,741.93

# Frontline Power Solutions LLC Balance Sheet

As of December 31, 2016

	Dec 31, 16
ASSETS Current Assets	
Checking/Savings 1020 · Bank Newport 150000516795 1050 · Cash - Escrow Account-B of A 1100 · Cash - Operating Accout-B of A	4,106.39 10.00 20,498.96
Total Checking/Savings	24,615.35
Other Current Assets 1400 · Security Deposits 2290 · Employee Loan	2,400.00 5,709.98
Total Other Current Assets	8,109.98
Total Current Assets	32,725.33
Fixed Assets 1230 · Computers 1500 · Furniture and Equipment 1700 · Accumulated Depreciation	4,165.74 8,500.45 -8,170.00
Total Fixed Assets	4,496.19
TOTAL ASSETS	37,221.52
LIABILITIES & EQUITY Liabilities Current Liabilities Other Current Liabilities 2135 - Accrued Expenses	450.00
Total Other Current Liabilities	450.00
Total Current Liabilities	450.00
Long Term Liabilities 2300 - Notes Payable - John Holmes 2325 - Notes Payable - Philip Fitting 2350 - Notes Payable - Verde Energy	50,000.00 130,000.00 420,000.00
Total Long Term Liabilities	600,000.00
Total Liabilities	600,450.00
Equity 3070 · Capital J.T.H. Net Income	-681,652.78 118,424.30
Total Equity	-563,228.48
TOTAL LIABILITIES & EQUITY	37,221.52

# Frontline Power Solutions LLC Profit & Loss January through December 2015

Accrual Basis

2:36 PM 10/23/16

Jan - Dec 15	1,278,835.59	1,278,835.59	851,257.35	851,257.35	427,578.24	13 547 07	2,718.75	19.96	6,017.61	600.00	4,354.88	46,613.27 2.437.50	300 00	150.00	1,378.13	4,384,49	38,794.78	3,450.47	845.55	4,012.00	00'66	878.75	3,679,50	64,642.17	6,514.48	5,729.27	1,280.00		36,000.00	17,000.00	4,500.00	57,500.00	6,773.04	38.52
	Income 4240 · Brokerage Commission Income	Total Income	Cost of Goods Sold 5000 · Sales Commission Expense	Total COGS	Gross Profit	Expense 6000 - Marketing/Advertis ing/Promotion	6040 · Bank Service Charges	6170 · Computer and Technology	6171 · Internet Expenses	6172 · Contract Software Services	61/3 · Hardware/Sortware/Misc Supplies	67/4 · Contract lechnologist services	6229 · Charitable Donations	6232 · Cleaning	6233 · Utilities	6236 · Telephone	6237 · Rent	6238 · Repairs / Maintenance	6239 · Postage and Overnight Delivery	6240 · Depreciation Expense	6245 · Dues and Subscriptions	6335 · Insurance Expense	6337 · Brokerage Bonds	6340 · Interest Expense	6430 · Meals and Entertainment	6490 · Office Supplies	6495 · Licenses	6500 · Salarles, Wages, and Compensation	6501 · SVPs	6502 · BDMs	6507 · Customer Care / Generalist	Total 6500 · Salaries, Wages, and Compensation	6600 · Payroll Tax Expenses	6601 · Payroll Fees

# Frontline Power Solutions LLC Profit & Loss January through December 2015

10/23/16 Accrual Basis

2:36 PM

	Jan - Dec 15
6670 · Professional Fees	
6671 · Brokerage Licensing Services	4,759.81
6672 · Consulting	15,847.64
6673 · Legal Services	16,238.61
6674 · Accounting & Bookkeeping	19,095.50
6670 · Professional Fees - Other	15,732.06
Total 6570 · Professional Fees	71,673.62
6675 · Recruiting Exspense	3,196.78
6840 · Travel Expense	17,293.85
9660 · State Min Tax	500.00
Total Expense	369,223.44
Net Income	58,354.80

# Frontline Power Solutions LLC Balance Sheet As of December 31, 2015

2:39 PM	正
10/23/16	
Accrual Basis	

Dec 31, 15	26,553.95 10.00 19,435.15	45,999.10	2,400,00	2,400.00	48,399.10	4,165,74 8,500,45 -5,997.00	6,669.19	55,068.29	00 009	500.00	200.00	50,000.00 130,000.00 420,000.00	00'000'009	600,500.00
ASSETS	Current Assets Checking/Savings 1000 · Cash · Operating Account-BNP 1050 · Cash · Escrow Account-B of A 1100 · Cash · Operating Accout-B of A	Total Checking/Savings	Other Current Assets 1400 · Security Deposits	Total Other Current Assets	Total Current Assets	Fixed Assets 1230 · Computers 1500 · Furniture and Equipment 1700 · Accumulated Depreciation	Total Fixed Assets	TOTAL ASSETS	LIABILTHES & EQUITY Liabilities Current Liabilities Other Current Liabilities	Total Other Current Liabilities	Total Current Liabilities	Long Term Liabilities 2300 · Notes Payable - John Holmes 2325 · Notes Payable - Philip Fitting 2350 · Notes Payable - Verde Energy	Total Long Term Liabilities	Total Liabilities

# Frontline Power Solutions LLC

# Balance Sheet s of December 31, 2015

10/23/16 Accrual Basis

2:39 PM

As of Dece	Equity 3070 · Capital J.T.H. Net Income	Total II 4.1.14.
	E 3	-

TOTAL LIABILITIES & EQUITY

Total Equity

1.800.700.2733



Selected Company: FRONT LINE POWER SOLUTIONS, LLC

D-U-N-S #: 04-862-8543

### Overview

**Business Summary** 

Company Name:

FRONT LINE POWER SOLUTIONS, LLC

D-U-N-S #:

04-862-8543

DBA's:

N/A

Address:

400 Metacom Avenue FI 6

City:

Bristol

State:

RI

Zip:

02809

Phone:

4013965713

Principal:

Year Started:

2013

**Employs:** 

3 which includes partners.

SIC Code(s):

87480000

Business consulting, nec

NAICS Code(s):

541618

Other Management Consulting Services

Legal Structure:

DOMESTIC LIMITED LIABILITY CO

# Special Events

There have been no special events reported to D&B for this company,

# **History and Operations**

Officers and Directors

## **Current Officers**

No officers have been listed in this company report.

#### **Current Directors**

No directors have been listed in this company report.

Company History

Provides business consulting services.

Operations

#### Company Update - Dun & Bradstreet

	12x16 Φ	Payery Resent	Eligh Ord It	New Caygs	Past Dun	Scring learns	Lost solt will (in )
	02/2017	Ppt-Slow 30	\$1.000	\$1.000	\$750		1 mo
	02/2017	Slow 60-150	\$250	\$0	\$0		6-12 mos
*	02/2017	(003)	\$0	\$0	\$0	Cash account	6-12 mos
	0 1/20 17	(004)	\$50		Ann	Cash account	6-12 mos
:	09/2016	(005)	\$500			Cash account	1 mo
	07/2016	(006)	\$100			Cash account	1 mo

Payments Detail Key: i 30 or more days beyond terms

Accounts are sometimes placed for collection even though the existence or amount of the debt is disputed.

Payment experiences reflect how bills are niel in relation to the terms granted. In some instances payment beyond terms can be the result of disputes over merchandise, skipped invoices etc.

Each experience shown is from a separate supplier. Updated trade experiences replace those previously reported.

## **Finances**

# Key Financial Comparisons

	(\$)	(\$)	(5)
This Company's Operating Resu	lts Year Over Year	AN ACTION OF THE ACT O	
Net Sales	NA NA	NA	AN
Gross Profit	AN	NA	NA
Net Profil	NA	NA	NA.
Dividends / Withdrawals	. NA	NA	NA
Working Capital	NA	NA	NA
This Company's Assets Year Ove			Sales and the sa
Cash	NA	NA	NA
Accounts Receivable	NA NA	NA	NA
Notes Receivable	NA NA	NA	NA
Inventories	NA	NA	NA
Olher Current	NA	NA	NA
Total Current	NA NA	NA	NA
Fixed Assets	NA	NA	NA
Other Non Current	NA	NA	NA
Total Assets	ΝA	NA	NA
This Company's Liabilities Year (	er Year	The second construction construction	
Accounts Payable	NA :	NA .	NA NA
Bank Loan	, NA	NA	NA
Notes Payable	NA NA	NA	NA
Other Current	_ NA	NA .	NA
Total Current	: ' NA	, NA	NA

### Company Update - Dun & Bradstreet

This following public filing data includes both open and closed filings found in D&B's database on this company. It is for informational purposes only and is not the official record. Certified copies can be obtained from the official source.

Record Tyras	Fot Gagoras	Wost Repent Plany Date	
Details			
Judgemente			
	No judgments have be-	en reported to D&B on this company.	
•			
Liens	• •		
	No liens have been	reported to D&B on this company.	
,			
Sults			
<b>!</b>		and the second s	
	No suits have been	reported to D&B on this company.	
•			
UCC Flengs			
No UCC Filings have b	een reported to D&B on thi	s company.	
Bankruptoips			
	No hankruntcies have be	een reported to D&B on this company.	
	113 Dania appoint Have be	remoperate to base on this company.	
1			
Government lastery			
	lo government activity have	e been reported to D&B on this company.	
	•	• • • • •	





