# Ohio | Public Utilities Commission

Original CRS Case Number	Version
00 - 1758-EL-CRS	May 2016

# RENEWAL APPLICATION FOR RETAIL GENERATION PROVIDERS AND POWER MARKETERS

Please print or type all required information. Identify all attachments with an exhibit label and title (Example: Exhibit C-10 Corporate Structure). All attachments should bear the legal name of the Applicant. Applicants should file completed applications and all related correspondence with the Public Utilities Commission of Ohio, Docketing Division; 180 East Broad Street, Columbus, Ohio 43215-3793.

This PDF form is designed so that you may input information directly onto the form. You may also download the form, by saving it to your local disk, for later use.

# A. RENEWAL INFORMATION Applicant intends to be renewed as: (check all that apply) A-1 ☐Power Broker ☐Retail Generation Provider ☑Power Marketer ☐ Aggregator Applicant's legal name, address, telephone number, PUCO certificate number, and A-2 web site address Legal Name Direct Energy Business, LLC Address 1001 Liberty Avenue, Suite 1200, Pittsburgh, PA 15222 PUCO Certificate # and Date Certified 00-005E(8) Telephone #(888) 641-6381 Web site address (if any) www.business.directenergy.com List name, address, telephone number and we b site address under which Applicant A-3 does business in Ohio Legal Name Direct Energy Business, LLC Address 1001 Liberty Avenue, Suite 1200, Pittsburgh, PA 15222 Telephone #(888) 641-6381 Web site address (if any) www.business.directenergy.com

	siness, LLC	
Contact person	for regulatory or eme	rgency matters
Name Teresa Rin	genbach	
Title Sr. Manage	r, Fov't & Regulatory Affai	<u>rs</u>
Business address	Fifth Third Building, 21 E	. State St., Columbus, OH 43215
Telephone # (614	220-4369	Fax # (614) 220-4674 directenergy.c
E-mail address	teresa.ringenbach@	directenergy.c
Contact person	ı for Commission Staff	use in investigating customer complaints
Name Nicole Nad		
Title Senior Cust	omer Operations Analyst	
Business address	1001 Liberty Avenue, Suit	e 1200, Pittsburgh, PA 15222
Telephone # (412	) 667-5197	Fax #
E-mail address	DEB Customer_So	lutions@direc
Customer Service		ber for customer service and complaints  nue, Suite 1200, Pittsburgh, PA 15222  Fax #
E-mail address		<del></del>
Applicant's fed	· · · · · · · · · · · · · · · · · · ·	eation number # 25-1821047
	m of ownership (check	cone)
Applicant's for		☐Partnership
☐Sole Proprietor	ship ty Partnership (LLP)	☐Limited Liability Company (LLC) ☐ Other
☐Sole Proprietors ☐Limited Liabili ☐Corporation	ty Partnership (LLP)	Other  TE ATTACHMENTS AND LABEL AS INDICA

## B. MANAGERIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- B-1 Exhibit B-1 "Jurisdictions of Operation," provide a list of all jurisdictions in which the applicant or any affiliated interest of the applicant is, at the date of filing the application, certified, licensed, registered, or otherwise authorized to provide retail or wholesale electric services.
- **B-2** Exhibit B-2 "Experience & Plans," provide a description of the applicant's experience and plan for contracting with customers, providing contracted services, providing billing statements, and responding to customer inquiries and complaints in accordance with Commission rules adopted pursuant to Section 4928.10 of the Revised Code.
- **B-3** Exhibit B-3 "Disclosure of Liabilities and Investigations," provide a description of all existing, pending or past rulings, judgments, contingent liabilities, revocation of authority, regulatory investigations, or any other matter that could adversely impact the applicant's financial or operational status or ability to provide the services it is seeking to be certified to provide.
- B-4 Disclose whether the applicant, a predecessor of the applicant, or any principal officer of the applicant have ever been convicted or held liable for fraud or for violation of any consumer protection or antitrust laws within the past five years.
  ☑ No ☐ Yes

If yes, provide a separate attachment labeled as **Exhibit B-4 "Disclosure of Consumer Protection Violations"** detailing such violation(s) and providing all relevant documents.

B-5 Disclose whether the applicant or a predecessor of the applicant has had any certification, license, or application to provide retail or wholesale electric service denied, curtailed, suspended, revoked, or cancelled within the past two years.

☑ No ☐ Yes

If yes, provide a separate attachment labeled as **Exhibit B-5** "Disclosure of Certification Denial, Curtailment, Suspension, or Revocation" detailing such action(s) and providing all relevant documents.

## C. FINANCIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

C-1 Exhibit C-1 "Annual Reports," provide the two most recent Annual Reports to Shareholders. If applicant does not have annual reports, the applicant should provide similar information in Exhibit C-1 or indicate that Exhibit C-1 is not applicable and why. (This is generally only applicable to publicly traded companies who publish annual reports.)

- C-2 <u>Exhibit C-2 "SEC Filings."</u> provide the most recent 10-K/8-K Filings with the SEC. If the applicant does not have such filings, it may submit those of its parent company. An applicant may submit a current link to the filings or provide them in paper form. If the applicant does not have such filings, then the applicant may indicate in Exhibit C-2 that the applicant is not required to file with the SEC and why.
- C-3 Exhibit C-3 "Financial Statements." provide copies of the applicant's two most recent years of audited financial statements (balance sheet, income statement, and cash flow statement). If audited financial statements are not available, provide officer certified financial statements. If the applicant has not been in business long enough to satisfy this requirement, it shall file audited or officer certified financial statements covering the life of the business. If the applicant does not have a balance sheet, income statement, and cash flow statement, the applicant may provide a copy of its two most recent years of tax returns (with social security numbers and account numbers redacted).
- C-4 <u>Exhibit C-4 "Financial Arrangements."</u> provide copies of the applicant's financial arrangements to conduct CRES as a business activity (e.g., guarantees, bank commitments, contractual arrangements, credit agreements, etc.,).

Renewal applicants can fulfill the requirements of Exhibit C-4 by providing a current statement from an Ohio local distribution utility (LDU) that shows that the applicant meets the LDU's collateral requirements.

First time applicants or applicants whose certificate has expired as well as renewal applicants can meet the requirement by one of the following methods:

- 1. The applicant itself stating that it is investment grade rated by Moody's, Standard & Poor's or Fitch and provide evidence of rating from the rating agencies.
- 2. Have a parent company or third party that is investment grade rated by Moody's, Standard & Poor's or Fitch guarantee the financial obligations of the applicant to the LDU(s).
- 3. Have a parent company or third party that is not investment grade rated by Moody's, Standard & Poor's or Fitch but has substantial financial wherewithal in the opinion of the Staff reviewer to guarantee the financial obligations of the applicant to the LDU(s). The guarantor company's financials must be included in the application if the applicant is relying on this option.
- 4. Posting a Letter of Credit with the LDU(s) as the beneficiary.

If the applicant is not taking title to the electricity or natural gas, enter "N/A" in Exhibit C-4. An N/A response is only applicable for applicants seeking to be certified as an aggregator or broker.

- C-5 <u>Exhibit C-5 "Forecasted Financial Statements,"</u> provide two years of forecasted income statements for the applicant's <u>ELECTRIC</u> related business activities in the state of Ohio Only, along with a list of assumptions, and the name, address, email address, and telephone number of the preparer. The forecasts should be in an annualized format for the two years succeeding the Application year.
- **C-6** Exhibit C-6 "Credit Rating," provide a statement disclosing the applicant's credit rating as reported by two of the following organizations: Duff & Phelps, Fitch IBCA, Moody's Investors Service, Standard & Poor's, or a similar organization. In instances where an applicant does not have its own credit ratings, it may substitute the credit ratings of a parent or an affiliate organization, provided the applicant submits a statement signed by a principal officer of the applicant's parent or affiliate organization that guarantees the obligations of the applicant. If an applicant or its parent does not have such a credit rating, enter "N/A" in Exhibit C-6.
- C-7 <u>Exhibit C-7 "Credit Report,"</u> provide a copy of the applicant's credit report from Experian, Dun and Bradstreet or a similar organization. An applicant that provides an investment grade credit rating for Exhibit C-6 may enter "N/A" for Exhibit C-7.
- C-8 Exhibit C-8 "Bankruptcy Information," provide a list and description of any reorganizations, protection from creditors or any other form of bankruptcy filings made by the applicant, a parent or affiliate organization that guarantees the obligations of the applicant or any officer of the applicant in the current year or within the two most recent years preceding the application.
- C-9 <u>Exhibit C-9 "Merger Information,"</u> provide a statement describing any dissolution or merger or acquisition of the applicant within the two most recent years preceding the application.
- C-10 Exhibit C-10 "Corporate Structure," provide a description of the applicant's corporate structure, not an internal organizational chart, including a graphical depiction of such structure, and a list of all affiliate and subsidiary companies that supply retail or wholesale electricity or natural gas to customers in North America. If the applicant is a stand-alone entity, then no graphical depiction is required and applicant may respond by stating that they are a stand-alone entity with no affiliate or subsidiary companies.

## D. TECHNICAL CAPABILITY

#### PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- **D-1** Exhibit D-1 "Operations" provide a written description of the operational nature of the applicant's business. Please include whether the applicant's operations include the generation of power for retail sales, the scheduling of retail power for transmission and delivery, the provision of retail ancillary services as well as other services used to arrange for the purchase and delivery of electricity to retail customers.
- **D-2** Exhibit D-2 "Operations Expertise," given the operational nature of the applicant's business, provide evidence of the applicant's experience and technical expertise in performing such operations.
- Exhibit D-3 "Key Technical Personnel," provide the names, titles, e-mail addresses, D-3 telephone numbers, and the background of key personnel involved in the operational aspects of the applicant's business.
- **D-4** Exhibit D-4 "FERC Power Marketer License Number," provide a statement disclosing the applicant's FERC Power Marketer License number. (Power Marketers only)

Signature of Applicant and Title Sworn and subscribed before me this 218 day of Spinus, 2016
Year

official administering oath

Month

John L. Wlaybby Notan Rubba Print Name and Title

My commission expires on 4/23/2017

JoAnn L. McLaughlin Notary Public, State of Text mission # 7516486 Expires: 04/23/2017

# <u>AFFIDAVIT</u>

State ofexas	:
	Houston ss. (Town)
County of <u>Harris</u>	:
Bray Dohrwardt	_, Affiant, being duly sworn/affirmed according to law, deposes and says that:
He/She is the Secretry	(Office of Affiant) of Direct Energy Business, LLC (Name of Applicant);
That he/she is authorized	to and does make this affidavit for said Applicant,

- The Applicant herein, attests under penalty of false statement that all statements made in the
  application for certification renewal are true and complete and that it will amend its application while
  the application is pending if any substantial changes occur regarding the information provided in the
  application.
- The Applicant herein, attests it will timely file an annual report with the Public Utilities Commission
  of Ohio of its intrastate gross receipts, gross earnings, and sales of kilowatt-hours of electricity
  pursuant to Division (A) of Section 4905.10. Division (A) of Section 4911.18, and Division (F) of
  Section 4928.06 of the Revised Code.
- 3. The Applicant herein, attests that it will timely pay any assessments made pursuant to Sections 4905.10, 4911.18, or Division F of Section 4928.06 of the Revised Code.
- 4. The Applicant herein, attests that it will comply with all Public Utilities Commission of Ohio rules or orders as adopted pursuant to Chapter 4928 of the Revised Code.
- 5. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, and its Staff on any utility matter including the investigation of any consumer complaint regarding any service offered or provided by the Applicant.
- 6. The Applicant herein, attests that it will comply with all state and/or federal rules and regulations concerning consumer protection, the environment, and advertising/promotions.
- 7. The Applicant herein, attests that it will fully comply with Section 4928.09 of the Revised Code regarding consent to the jurisdiction of Ohio Courts and the service of process.
- 8. The Applicant herein, attests that it will use its best efforts to verify that any entity with whom it has a contractual relationship to purchase power is in compliance with all applicable licensing requirements of the Federal Energy Regulatory Commission and the Public Utilities Commission of Ohio.
- 9. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, the electric distribution companies, the regional transmission entities, and other electric suppliers in the event of an emergency condition that may jeopardize the safety and reliability of the electric service in accordance with the emergency plans and other procedures as may be determined appropriate by the Commission.
- 10. If applicable to the service(s) the Applicant will provide, the Applicant herein, attests that it will adhere to the reliability standards of (1) the North American Electric Reliability Council (NERC), (2) the appropriate regional reliability council(s), and (3) the Public Utilities Commission of Ohio. (Only applicable if pertains to the services the Applicant is offering)

11. The Applicant herein, attests that it will inform the Commission of any material change to the information supplied in the renewal application within 30 days of such material change, including any change in contact person for regulatory purposes or contact person for Staff use in investigating customer complaints.

That the facts above set forth are true and correct to the bes	st of his/her knowledge, information, and belief and that
he/she expects said Applicant to be able to prove the same at Signature of Affiant & The	t any hearing hereof.
Sworn and subscribed before me this 21St day of Sworth	eptender, 2016
Signature of official administering oath	John L. Welayblin, Notan, Public Print Name and Title
My commission expires on	16Ann L. McLaughli Notary Public, State of Text Commission # 7516486

### Exhibit A-10 Officers and Directors

The following is a current list of the Officers and Directors of Direct Energy Business, LLC:

#### **Board Positions**

John Schultz

President, DEB. LLC

194 Wood Avenue South

Iselin, NJ 08830 (732) 516-2600

Officers

John Schultz

Director, DEB. LLC

194 Wood Avenue South

Iselin, NJ 08830 (732) 516-2600

**Bray Dohrwardt** 

Secretary, DEB, LLC

12 Greenway Plaza

Suite 250

Houston, TX 77046 (713) 877-3851

Randy Kruger

Treasurer, DEB, LLC

194 Wood Avenue South

Iselin, NJ 08830 (732) 516-3001

Craig Galligan

Assistant Secretary, DEB, LLC

1001 Liberty Avenue

Suite 1200

Pittsburgh, PA 15222

(412) 667-5151

Erin Miles

Assistant Treasurer, DEB, LLC

12 Greenway Plaza

Suite 250

Houston, TX 77046 (713)904-7062

#### Exhibit B-1

Jurisdictions of Operation - Direct Energy Business, LLC

Name: Business Address: Direct Energy Business, LLC 1001 Liberty Avenue, Suite 1200

Pittsburgh, PA 15222

#### States where Direct Energy Business, LLC is licensed and now engaged in the retail sale of electricity:

License #/State of Issuance: License#1837770-1-Arizona

License #1351 – California Docket#00-05-14- Connecticut Docket No.09-174-Delaware License#04-0811 Illinois Docket No. 2011-201Maine Docket # U-13609- Michigan License# ESL 0027-New Jersey

Letter Order 2015 (Power&Gas)- New York

Certificate# 00-005-Ohio

License# A-110025 –Pennsylvania Docket# D96-6(Z)-Rhode Island Certificate# 10011-Texas

# Affiliate(s) currently authorized to provide retail retail/wholesale electric service in other jurisdictions:

Name: Direct Energy, LP

Business Address: 12 Greenway Plaza, Suite 600, Houston, TX 77046

License #/State of Issuance: Rep# 10040/Texas

Name: CPL Retail Energy, LP

Business Address: 12 Greenway Plaza, Suite 600, Houston, TX 77046

License #/State of Issuance: Rep# 10023/Texas

Name: WTU Retail Energy, LP

Business Address: 12 Greenway Plaza, Suite 600, Houston, TX 77046

License #/State of Issuance: Rep# 10022/Texas

Name: First Choice Power Special Purpose, LP

Business Address: 12 Greenway Plaza, Suite 600, Houston, TX 77046

License #/State of Issuance: Rep# 10008/Texas

Name: Gateway Energy Services Corporation

Business Address: 12 Greenway Plaza, Suite 600, Houston, TX 77046
License #/State of Issuance: License # A-2009-2137275(Electric)/Pennsylvania;
License # IR-340 (Electric)Maryland; License #

EE11070456L(Electric)New Jersey;

Name: Bounce Energy, Inc.

Business Address: 12 Greenway Plaza, Suite 600, Houston, TX 77046

License #/State of Issuance: License # 10162(Electric)/Texas

Updated 07/08/2016

Name:

**Business Address:** 

Direct Energy Business Marketing, LLC 194 Wood Avenue South, Iselin, NJ 08830

Docket # EA-2013- 12/ D.C. (Power); License # IR-

3124/Maryland(Power); License # CS-108/Massachusetts(Power); Docket 2013-00404/Maine(Power); DM 13-260/New Hampshire (Power); Docket # 2005-479/Maine(Power); License # ESL0142/New

Jersey(Power);

License #13-707E/Ohio(Power); Letter Order 2015/New York(Power & Gas; License A-2013-2368464/Pennsylvania(Power);/License A-2013-2364766/Pennsylvania(Power)/Docket # D-96-6(J6)/Rhode

Island(Power)

Name:

**Business Address:** 

Direct Energy Services, LLC 12 Greenway Plaza, Suite 250

Houston, TX 77046

Docket # 06-06-06(Electric)/Connecticut; Order No.

13816(Power)/D.C.; Certificate No. 6790(Electric)/Delaware;

Docket #05-0722(Power)/Illinois; License #CS-

047(Power)/Massachusetts; License # IR-719(Power)/Maryland; DM 15-513(power)New Hampshire;License # ESL-0078(Power)/New

Jersey; Letter Order 2016 (Power & Gas)/New York

License # 00-019E (Power)/Ohio;License # A-

110164(Power)/Pennsylvania; Docket # D-96-6(U2)(Power)/Rhode

Island

### **States Not Currently Serving Customers**

Case No. U-14724(Power)/Michigan; License # 1341(Power)/California Docket # 2005-479(Power)/Maine

# Exhibit B-2 Experience & Plans

Direct Energy Business, LLC ("DEB") is part of the Direct Energy family and its parent company is Centrica, plc. Direct Energy is one of North America's largest energy and energy-related services providers with over 6 million residential and commercial customer relationships. Direct Energy provides customers with choice and support in managing their energy costs through a portfolio of innovative products and services. A subsidiary of Centrica plc (LSE:CNA), one of the world's leading integrated energy companies, Direct Energy operates in 46 states including the District of Columbia and 10 provinces in Canada.

DEB has been a power marketer since the fourth quarter of 2000 and is setup to serve customers in the Duke Energy, Dayton Power and Light, AEP-Columbus Southern Power, Cleveland Electric Illuminating, Ohio Edison, Toledo Edison and AEP Ohio. Direct Energy Business plans to continue customer acquisitions and retention efforts as part of Direct Energy's business model. Upon enrollment of new customers, DEB mails a confirmation letter detailing the terms and conditions of the contract as part of its "Welcome Kit" to our new customers.

Regarding customer inquiries and complaints:

Normal customer service hours are Monday – Friday, 8 AM – 5PM, Eastern Standard Time. When customer concerns are directed to Direct Energy Business, issues are researched and responded to quickly and courteously by the Customer Relations department. Once the factors involved in the issues are established, contact with the customer is made in an attempt to reach an amicable resolution by a Customer Relations Representative. If a customer needs additional assistance, Direct Energy Business's Customer Relations Representative will inform the Supervisor of Customer Relations, who will assist with the customer inquiry. If a public agency is involved in the dispute resolution process, once an investigation is complete, the agency is notified of the results and, assuming concurrence, the matter is closed. If the customer disputes the investigation results, DEB informs customers that PUCO Staff is available to mediate complaints.

In the interest of full disclosure, Direct Energy Business, LLC has been the subject of a regulatory proceeding with the California ISO.

In August 2008, the California ISO ("CAISO") issued a \$93,364 penalty against Strategic Energy, LLC (n/k/a Direct Energy Business, LLC) in connection with a failure by a contracting partner, San Diego Gas & Electric, to adequately report load meter data for the April 27 – May 28, 2007 trading days. Strategic Energy identified this error and promptly self-reported it to the CAISO; however, pursuant to the CAISO's tariff, which is approved by the Federal Energy Regulatory Commission ("FERC"), a penalty is mandatory. Strategic Energy worked with its Wholesale Compliance team to develop procedures to prevent future occurrences of this nature.

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# Exhibit C-1 Annual Reports

Please see the previous two annual reports for DEB, LLC's ultimate parent company, Centrica plc.

2015: https://www.centrica.com/investors/financial-reporting/2015-annual-report

2014: http://www.centrica.com/files/reports/2014ar/Centrica AR2014 Annual Report.pdf

## Exhibit C-2 SEC Filings

Direct Energy Business, LLC is an indirect wholly owned subsidiary of Centrica plc. Centrica plc is headquartered in Windsor, UK. As a foreign entity, Centrica is not subject to SEC jurisdiction, and thus does not have SEC fillings.

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# Exhibit C-3 Financial Statements

Please see attached for Direct Energy Business, LLC's parent company Centrica plc's Summary Financial Statements for 2015 and 2014.

# **Group Income Statement**

	-	Business performance	Exceptional from and certain re-measurements	2015 Results for the year	Business performance		2014 Results for the year
Year ended 31 December Group revenue	Notes 4(b)	27,971	Em_	27,971	29,408		29,408
Cost of sales before exceptional items and	4(0)	21,011	<del> </del>	27,071	20,400		20,400
certain re-measurements	5	(23,734)		(28,734)	(25,043)	_	(25,043)
Re-measurement of energy contracts	7		118	118	-	(1,134)	(1,134)
Cost of sales	5	(29,734)	116	(23,618)	(25,043)	(1,134)	(26,177
Gross profit		4,237	118	4,353	4,365	(1,134)	3,231
Operating costs before exceptional items	] د	(3,039)	_	(3,039)	(2,903)		(2 903)
Exceptional items – impairments	7	-	(2,268)	(2,268)	-	(1,938)	(1,938)
Exceptional items - onerous provisions	ı	-	(90)	(90)			
Exceptional items - gains on disposals	,	-	-		-	341	341
Operating costs	5	(3,036)	(2,358)	(5,397)	(2,903)	(1,597)	(4,500)
Share of profits of joint ventures and associates,							
net of interest and taxation	6, 7	200	(13)	187	106	26	132
Group operating loss	4(c)	1,398	(2,255)	(857)	1,568	(2,705)	(1,137
Financing costs	8	(334)	-	(334)	(318)	-	(318)
Investment income	6	55		85	52		52
Net finance cost		(279)	-	(279)	(266)		(266
Loss before taxation		1,119	(2,255)	(1,136)	1,302	(2,705)	(1,403)
Taxation on loss	7 9	(286)	538	262	(375)	773	398
Loss for the year		833	(1,717)	(884)	927	(1,932)	(1,005)
Attributable to:	_				·-·		
Owners of the parent		863	(1,610)	(747)	903	(1,915)	(1,012)
Non-controlling interests		(30)	(107)	(137)	24	(17)	,
Earnings per ordinary share				Pence			Penca
Basic	10	~ <del></del>		(14.9)			(20.2)
Diluted	10			(14.9)			(20.2)
interim dividend paid per ordinary share	11			3.57			5.10
Final dividend proposed per ordinary share	11			8.43			8.40

The notes on pages 92 to 168 form part of these Financial Statements.

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# **Group Statement of Comprehensive Income**

Year ended 31 December	Notes	2015 £m	2014
Loss for the year	140100	(884)	<u>::::</u> (1,005)
Other comprehensive income/(loss):		(00.)	(1(000)
Items that will be or have been recycled to the Group income Statement:			
Gains on revaluation of available-for-sale securities, net of taxation	54	5	4
Net gains/(losses) on cash flow hedges	S4 [	20	(44)
Transferred to income and expense on cash flow hedges	S4	(12)	46
Transferred to assets and liabilities on cash flow hedges	54	7	6
Taxation on cash flow hedges	\$4	(8)	(1)
		9	7
Exchange differences on translation of foreign operations		(256)	(165)
Share of other comprehensive income/(loss) of joint ventures and associates, net of taxation	S4		(15)
		(239)	(169)
Items that will not be recycled to the Group Income Statement:			
Net actuarial losses on defined benefit pension schemes	S4	(321)	(83)
Exchange gain on translation of actuarial reserve	<b>\$4</b>	3	ļ
Taxation on net actuarial losses on defined benefit pension schemes	54	50	18
		(268)	(65)
Reversal of revaluation reserve, net of taxation and exchange differences	84	-	(10)
Share of other comprehensive (loss)/income of joint ventures and associates, net of taxation	S4	(8)	21
Other comprehensive loss net of taxation		(515)	(223)
Total comprehensive loss for the year		(1,399)	(1,228)
Attributable to:			
Owners of the parent		(1,227)	(1,234)
Non-controlling interests	810	(172)	6

# **Group Statement of Changes in Equity**

	Share capital (note 25)	Share premium	Retained parnings	Oliter equity (note S4)	N	interests (note 510)	Total equity
	(riote 26) Em	President E-m	Can	73m	£m	Ent.	£m
1 January 2014	321	931	4.255	(315)	5,192	65	5,257
Total comprehensive (loss)/income	-	-	(1,012)	(222)	(1,234)	6	(1,228)
Employee share schemes	-		-	71	71	-	71
Purchase of treasury shares	_		(2)	(420)	(422)	_	(422)
Cancellations of shares held in treasury	(10)	-	(549)	559	-	-	-
Investment by non-controlling interests	-		_		-	283	283
Distribution paid to non-controlling							
interests	•		-	-	-	(18)	(18)
Dividends paid to equity holders (note 11)	-	-	(867)	-	(867)	-	(867)
Taxation on share-based payments	-	-	-	(5)	(5)	-	(5)
31 December 2014	311	931	1,825	(332)	2,735	336	3,071
Total comprehensive loss			(747)	(480)	(1,227)	(172)	(1,399)
Employee share schemes	-	-	2	58	60	-	60
Scrip dividend	6	204			210		210
Dividends paid to equity holders (note 11)		_	(35.32)	_	(598)	-	(598)
Taxation on share-based payments	_	_	-	(2)	(2)		(2)
31 December 2015	317	1,135	482	(756)	1,178	164	1,342

The notes on pages 92 to 168 form part of these Financial Statements.

# **Group Balance Sheet**

31 December	Notes	2015 £m	2014 £m
Non-current assets			
Property, plant and equipment	13	4,629	6,377
Interests in joint ventures and associates	14	1,839	2,395
Other intengible assets	15	1,775	1,991
Goodwill	15	2,049	2,609
Deferred tax assets	16	497	354
Trade and other receivables	17	61	87
Derivative financial instruments	19	440	313
Retirement benefit assets	22(4)	91	185
Securitles	24	233	263
	- **	11,614	14,574
Current assets			
Trade and other receivables	17	4,905	6,226
Inventories	18	395	555
Derivative financial instruments	19	936	617
Current tax assets		126	88
Securities	24	11	11
Cash and cash equivalents	24	560	621
		7,233	8,118
Assets of disposal groups classified as held for sale	12(0)	13	
		7,246	8,118
Total assets		18,860	22,692
Current liabilities			
Derivative financial instruments	19	(1,460)	(1,565
Trade and other payables	20	(5,034)	(5,667
Current tax liabilities		(389)	(348)
Provisions for other liabilities and charges	21	(396)	(395)
Financial liabilities	24	(475)	(1,635
		(7,754)	(9,610)
Liabilities of disposal groups classified as held for sale	12(b)	(46)	
		(7,800)	(9,610
Non-current liabilities			
Deferred tax liabilities	16	(98)	(663)
Derivative financial instruments	19	(508)	(588)
Trade and other payables	50	(70)	(83)
Provisions for other liabilities and charges	21	(2,839)	(3,203
Retirement benefit obligations	22(0)	(210)	(123
Financial liabilities	24	(5,993)	(5,351
		(9,718)	(10,011)
Total liabilities		(17,518)	(19,621
Net assets		1,342	3,071
Share capital	25	317	311
Share premium		1,135	931
Retained earnings		482	1,825
Other equity	54	(756)	(332
Total shareholders' equity	_	1,178	2,735
Non-controlling interests	S10 _	164	336
Total shareholders' equity and non-controlling interests		1,342	3,071

The Financial Statements on pages 88 to 168, of which the notes on pages 92 to 168 form part, were approved and authorised for issue by the Board of Directors on 18 February 2016 and were signed below on its behalf by:

lain Conn

Jeff Bell

Chief Executive

Group Chief Financial Officer

# **Group Cash Flow Statement**

Year ended 31 Eccomber	Notes	2018 £m	2014 £m
Group operating loss including share of results of joint ventures and associates	11000	(857)	(1,137)
Less share of profit of joint ventures and associates, net of interest and taxation	6	(187)	(132)
Group operating loss before share of results of joint ventures and associates	ξ,	(1,044)	(1,269)
Add back/(deduct):			(
Depreciation, emortisation, write-downs and impairments		3,482	3.288
Profit on disposals		(14)	(372)
Decrease in provisions		(2)	(37)
Defined benefit pension service cost and contributions		(131)	(83)
Employee share scheme costs		45	39
Unrealised (gains)/losses arising from re-measurement of energy contracts		(12)	1,160
Operating cash flows before movements in working capital		2,324	2,726
Decrease in inventories		138	4
Decrease/(increase) in trade and other receivables		759	(631)
Decrease in trade and other payables		(604)	(50)
Operating cash flows before payments relating to taxes, interest and exceptional charges		2,627	2,049
Taxes paid	9(d)	(349)	(707)
Payments relating to exceptional charges		(81)	(125)
Net cash flow from operating activities		2,197	1,217
Purchase of businesses		(79)	(131)
Sale of businesses		8	658
Purchase of property, plant and equipment and intangible assets	4(1)	(970)	(1,456)
Sale of property, plant and equipment and intangible assets		9	17
Investments in joint ventures and associates		(13)	(26)
Dividends received from joint ventures and associates	14(a)	180	138
Repayments of loans to, and disposal of investments in, joint ventures and associates	•	190	109
Interest received		38	35
Sale of securities	24(c)	26	5
Net cash flow from investing activities	` -	(611)	(651)
Issue and surrender of ordinary share capital for share awards		28	32
Payments for own shares	84	(11)	(7)
Purchase of treasury shares under share repurchase programme		**	(422)
investment by non-controlling interests	\$10	_	119
Distribution to non-controlling interests	ត10	-	(18)
Financing interest paid		(311)	(296)
Repayment of borrowings and finance leases	24(c)	(1,650)	(518)
Cash received from borrowings, net of linked deposit	24(c)	1,000	1,311
Equity dividends paid		(387)	(864)
Net cash flow from financing activities	*	(1,331)	(663)
Net increase/(decrease) in cash and cash equivalents		255	(97)
Cash and cash equivalents at 1 January		621	719
Effect of foreign exchange rate changes		(16)	(1)
Cash and cash equivalents at 31 December	· <del>-</del>	880	621
Included in the following line of the Group Balance Sheet:			
Cash and cash equivalents	24(c)	860	621

The notes on pages 92 to 168 form part of these Financial Statements.

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# **GROUP INCOME STATEMENT**

	-			2014			2013
Yéar andad 31 (Jaccomize	Notes	Business parformanco Em	Exceptional items and certain re-measurements Em	Results for the year Em	Business portormence (n)2	Exceptional dema and certain ro-mossurements	Pesuits for the year
Group revenue	4(0)	29,408	ДII	29,408	26.571	£n −	Cm 26.571
Cost of sales before exceptional items and	4(0)	20,100			1	-	20,011
certain re-measurements	5	(25,043)	_	(25,043)	(21,464)	_	(21,464
Exceptional items - onerous provision	7	-			}	(125)	(125
Re-measurement of energy contracts	7		(1,134)	(1,134)	-	413	413
Cost of sales	5	(25,043)	(1.134)	(26,177)	(21,464)	288	(21,176
Grass profit		4,365	(1,134)	3,231	5,107	288	5,395
Operating costs before exceptional items	5	(2,903)		(2,903)	(2,735)		(2,735
Exceptional items - impairments	7	_	(1,938)	(1,938)	,	(939)	(939)
Exceptional items - gains on disposals	7	-	341	341			-
Operating costs	5	(2,903)	(1,597)	(4,500)	(2,735)	(939)	(3,674
Share of profits of joint ventures and associates,					, , ,		(0.1-
net of interest and taxation	67	106	26	132	146	25	171
Group operating (loss)/profit	4(c)	1,568	(2,705)	(1,137)	2,518	(626)	1,892
Financing costs	8	(318)		(318)	(297)	ž. ,	(297
Investment income	8	52		52	54	+	54
Net finance cost		(266)		(266)	(243)	_ <del>-</del>	(243
(Loss)/profit before taxation		1,302	(2,705)	(1,403)	2,275	(626)	1,649
Taxation on (loss)/profit	/ 9	(375)	773	398	(942)	243	(699)
(Loss)/profit for the year		927	(1.932)	(1,005)	1,333	(383)	950
Attributable to:							
Owners of the parent		903	(1,915)	(1,012)	1,333	(383)	950
Non-controlling interests		24	(17)	7	:	-	-
Earnings per ordinary share				Pence			
Basic	10			(20.2)			18,4
Diluted	10			(20.2)			18.3
Interim dividend paid per ordinary share	15			5.10			4.92
Final dividend proposed per ordinary share	11			8.40			12.08

The notes on pages 96 to 165 form part of these Financial Statements.

Financial Statements

# **GROUP STATEMENT OF COMPREHENSIVE INCOME**

Yest modes 31 Oncember	Notes	2014 £m	2013 Cm
(Loss)/profit for the year	2,554	(1,005)	950
Other comprehensive income/(loss):			
Items that will be or have been recycled to the Group Income Statement:	•		
Gains on revaluation of available-for-sale securities, net of taxation	S4	4	3
Net losses on cash flow hedges	S4	[44]	(25)
Transferred to income and expense on cash flow hedges	\$4	46	34
Transferred to assets and liabilities on cash flow hedges	S4	6	- 1
Taxation on cash flow hedges	S4	(1)	(1)
Exchange differences on translation of foreign operations		(165)	(217)
Share of other comprehensive (loss)/income of joint ventures and associates,			
net of taxation	S4	(15)	18
		(169)	(188)
Items that will not be recycled to the Group Income Statement:			
Net actuarial losses on defined benefit pension schemes	\$4	(83)	(179)
Taxation on net actuarlal losses on defined benefit pension schemes	S4	18	31
		(65)	(148)
Reversal of revaluation reserve, net of taxation and exchange differences	\$4	(10)	(17)
Share of other comprehensive income/(loss) of joint ventures and associates.		•	
net of taxation	S4	21	(15)
Other comprehensive loss net of taxation	<del>_</del> _	(223)	(368)
Total comprehensive (loss)/income for the year		(1,228)	582
Attributable to:			
Owners of the parent		(1,234)	590
Non-controlling interests		6	(8)

## **GROUP STATEMENT OF CHANGES IN EQUITY**

	Share			Other	Mon-controlling		
	capital (note 25) £m	Share oremum Om	Retained carnings £m	equity (note S4) <u>O</u> m	Total £m	indorests (nate S10) Em	Totaz equity £m
1 January 2013	321	929	4.186	491	5,927	~	5,927
Total comprehensive income/(loss)	-	_	950	(360)	590	(8)	582
Employee share schemes	_	2	(15)	70	57	-	57
Purchase of treasury shares	-	-	(2)	(500)	(502)	-	(502)
Amounts arising on acquisition	_	-	-		-	81	81
Distribution paid to non-controlling interests	-	-	-	-	~	(8)	(8)
Dividends paid to equity holders (note 11)	-	-	(864)	••	(864)	-	(864)
Taxation on share-based payments	<u> </u>	-	<del>-</del>	(16)	(16)	<del>.</del>	(16)
31 December 2013	321	931	4,255	(315)	5,192	65	5,257
Total comprehensive (loss)/income	-	-	(1.012)	(222)	(1,234)	6	(1,228)
Employee share schemes	-	~	-	71	71	-	71
Purchase of treasury shares	-	_	(2)	(420)	(422)		(422)
Cancellations of shares held in treasury	(10)	-	(549)	559	~	-	
Investment by non-controlling interests	_	-	_	-	-	283	283
Distribution paid to non-controlling interests	-	-	-	-	-	(18)	(18)
Dividends paid to equity holders (note 11)	-	-	(867)	-	(867)	-	(867)
Taxation on share-based pryments	-	-	-	(5)	(5)	-	(5)
31 December 2014	311	931	1,825	(332)	2,735	336	3,071

The notes on pages 96 to 165 form part of these Financial Statements.

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## **GROUP BALANCE SHEET**

3) Hecombar	Nestens	2014 Erro	2013 Din
Non-current assets			
Property, plant and equipment	13	6,377	7,446
Interests in joint ventures and associates	14	2,395	2,658
Other intangible assets	15	1,991	1,905
Goodwill	15	2,609	2,819
Deferred tax assets	16	354	105
Trade and other receivables	17	87	150
Derivative financial instruments	19	313	227
Retirement benefit assets	22	185	205
Securities	24	263	202
		14,574	15.717
Current assets		6 206	5.440
Trade and other receivables	17	6,226	5,446
Inventories	18	555	530
Derivative financial instruments	19	617	573
Current tax assets		88	151
Securities	24	11	9
Cash and cash equivalents		621	
	;	8,118	7,428
Assets of disposal groups classified as held for sale			301
	i	8,118	7,729
Total assets		22,692	23,446
Current flabilities			
Derivative financial instruments	19	(1,565)	(506)
Trade and other payables	20	(5,667)	(5,630)
Current tax liabilities		(348)	(645)
Provisions for other liabilities and charges	21	(395)	(258)
Bank overdrafts, loans and other borrowings		(1,635)	(859)
As Asserting	·	(9,610)	(7,898)
Liabilities of disposal groups classified as held for sale			(99)
		(9,610)	(7,997)
Non-current liabilities			
Deferred tax liabilities	16	(663)	(1,426)
Derivative financial instruments	19	(588)	(431)
Trade and other payables	20	(83)	(64)
Provisions for other liabilities and charges	21	(3,203)	(2,934)
Retirement benefit obligations	22	(123)	(165)
Bank overdrafts, loans and other borrowings	24	(5,351)	(5,172)
THE ALAST SHIPS		(10,011)	(10,192)
Total Habilities		(19,621)	(18, 189)
Net assets		3,071	5,257
Share capital	25	311	321
Share premium		931	931
Retained earnings	5.	1,825	4,255
Other equity	\$4	(332)	(315)
Total shareholders' equity	<b>.</b>	2,735	5,192
Non-controlling interests	\$10	336	65
Total shareholders' equity and non-controlling interests		3,071	5,257

The Financial Statements on pages 92 to 165, of which the notes on pages 96 to 165 form part, were approved and authorised for issue by the Board of Directors on 19 February 2015 and were signed below on its behalf by:

lain Conn Chief Executive

Centrica plc Annual Report and Accounts 2014

**Financial Statements** 

# **GROUP CASH FLOW STATEMENT**

Year onclod 31 University	N-In-	2014 Em	2013 €m
Group operating (loss)/profit including share of results of joint ventures and associates		(1,137)	1.892
Less share of profit of joint ventures and associates, net of interest and taxation	6	(132)	(171)
Group operating (loss)/profit before share of results of joint ventures and associates	/	(1,269)	1,721
Add back/(deduct):			
Depreciation, amortisation, write-downs and Impairments		3,288	2,319
Profit on disposals		(372)	(21)
(Decrease)/increase in provisions		(37)	162
Defined benefit pension service cost and contributions		(83)	(87)
Employee shere scheme costs		39	43
Unrealised lossos/(gains) arising from re-measurement of energy contracts		1,160	(4CO)
Operating cash flows before movements in working capital		2,726	3,737
Decrease in inventories		4	78
Increase in trade and other receivables ®		(631)	(456)
(Decrease)/increase in trade and other payables ®		(50)	697
Operating cash flows before payments relating to taxes, interest and exceptional charges		2,049	4,056
Taxes paid	9(0)	(707)	(892)
Payments relating to exceptional charges		(125)	(224)
Net cash flow from operating activities		1,217	2,940
Purchase of businesses		(131)	(1,115)
Sale of businesses		658	140
Purchase of property, plant and equipment and intangible assets	4(1)	(1.456)	(1,615)
Sale of property, plant and equipment and intangible assets		17	17
Investments in joint ventures and associates		(26)	(51)
Dividends received from joint ventures and associates	14(a)	138	193
Repayments of loans to, and disposal of investments in, joint ventures and associates		109	59
Interest received		35	29
Sale/lpurchase) of securities	<b>在9</b> 0。	5	_(8)
Net cash flow from investing activities		(651)	(2,351)
Issue and surrender of ordinary share capital for share awards, net of payments			
for own shares		25	20
Purchase of treasury shares under share repurchase programme		(422)	(502)
Investment by non-controlling interests	S10	119	-
Distribution to non-controlling interests	Sto	(18)	(8)
Financing interest paid		(296)	(248)
Repayment of borrowings	24(0)	(518)	(400)
Cash received from borrowings, net of linked deposit	24(c)	1,311	1,209
Equity dividends paid		(864)	(862)
Net cash flow from financing activities		(663)	(791)
Net decrease in cash and cash equivalents		(97)	(202)
Cash and cash equivalents at 1 January		719	931
Effect of foreign exchange rate changes		(1)	(10)
Cash and cash equivalents at 31 December		621	719
Included in the following line of the Group Balance Sheet:			
Cash and cash equivalents	24063	621	719

The notes on pages 96 to 165 form part of these Financial Statements.

## Exhibit C-4 Financial Arrangements

Please see attached agreements for Columbus Southern Power & Ohio Power Company, Duke Energy Corporation, Dayton Power and Light and First Energy Corp on behalf of Ohio Edison Company, Toledo Edison and Cleveland Electric Illuminating.

Compension

# Exhibit C-5 Projected Financial Forecast – 2 Years Ohio / Electric

CONTIDENTIAL

#### Exhibit C-6 Credit Rating

Direct Energy Business, LLC's is a fully owned subsidiary of Centrica, plc's. As such, Direct Energy Business, LLC relies on the credit rating of our parent company,

As evidenced in Exhibit C-7 "Credit Report", which is also summarized in the table below, Centrica, plc maintains a long term credit rating of Baa1 with Moody's, and an A- with Fitch and is rated as having a "Stable" outlook by both Rating Agency..

## **Agency Credit Ratings:**

Rating Agency	Long Term Rating	Outlook	(સોંબરોઈકતાસ્ત્રીોલ) 🖼
Moody's	Baa1	Stable	P-2
S&P	BBB+	Negative	A-2
Fitch	A-	Stable	F2

Direct Energy Busines Priginal

## Exhibit C-7 Credit Report

Please find attached a recent credit report for Direct Energy Business, LLC's ultimate parent company, Centrica plc from "creditriskmonitor". This report provides data from the leading credit organizations.

Ticker: CNA



# **Centrica PLC**

Milistream Maidenhead Road WINDSOR, St.4 5GD United Kingdom

#### Latest Financial Statements as of 12/31/2015

#### **Business Summary**

Phone: +44 1753494000

Centrica plc is an integrated energy company. The Company operates through three segments: International Downstream, International Upstream and Centrica Storage. It offers Hive Active Heating 2, which is an advancement of its smart thermostat. The International Downstream segment includes the operations of British Gas, Direct Energy and Bord Gais Energy. Through British Gas Residential, it supplies gas and electricity to residential customers in the United Kingdom. Through Direct Energy, it provides residential energy supply, residential and business services and business energy supply. The International Upstream segment consists of the operations of Centrica Energy, which is engaged in production, processing, trading and optimization of gas and oil. The Centrica Storage segment includes the operations of Centrica Storage Limited, which provides gas storage services in the United Kingdom. Its brands include British Gas, Centrica Storage, Direct Energy, Dyno and Hive.

Employees: 38,848 (as of 12/31/2015)

#### **Credit Scores**

# FRISK® Score

7/8/2016

Last Audit: 12/31/2015

**Auditor Information** 

Auditors: PricewaterhouseCoopers LLP

Opinion: Unqualified

	Probability of bankruptcy range:	0.34% - 0.55%
Z" Score	-0.44 (Fiscal Danger)	12/31/2015
·		

#### **Agency Credit Ratings**

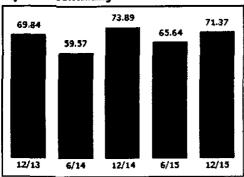
Rating Agency	Long Term Rating	Outlock	Short Term Rating	Watch
Moody's	Baa1	Stable	P-2	OFF
<u>S&amp;P</u>	BB8+	Negative	A-2	
<u> Eitch</u>	Α-	Stable	F2	

#### **DBT** Index

	3/2016	4/2016	5/2016
1	<u>8</u>	<u>9</u>	<u>8</u>

(Includes DBT Indexes from Subsidiaries)

#### Days Sales Outstanding



#### Fourth Quarter and Year-to-Date Results (all values in British Pounds)

Sales for the 6 months ended 12/31/2015 decreased 8.35% to 12.52 billion from last year's comparable period amount of 13.66 billion. Sales for the 12 months ended 12/31/2015 decreased 4.89% to 27.97 billion from 29.41 billion for the same period last year.

Gross profit margin decreased 10.96% for the period to 1.86 billion (14.86% of revenues) from 2.09 billion (15.29% of revenues) for the same period last year. Gross profit margin decreased 2.93% for the year-to-date period to 4.24 billion (15.15% of revenues) from 4.37 billion (14.84% of revenues) for the comparable 12 month period last year.

Operating income for the period decreased 1.95% to (2.20) billion compared with operating income of (2.16) billion for the same period last year. Operating income for the year-to-date period increased 24.63% to (857.00) million compared with operating income of (1.14) billion for the equivalent 12 months last year.

Net loss for the period increased 16.31% to (1.80) billion compared with net loss of (1.55) billion for the same period last year. Net loss for the year-to-date period decreased 26.19% to (747.00) million compared with net loss of (1.01) billion for the equivalent 12 months last year.

Net cash from operating activities was 2.20 billion for the 12 month period, compared to net cash from operating activities of 1.22 billion for last year's comparable period.

Working capital at 12/31/2015 of (554.00) million increased 62.87% from the prior year end's balance of (1.49) billion.

Inventories decreased by 160.00 million for the year-to-date period, compared to a 25.00 million increase in the prior year's comparable period.

Accounts payable decreased by 633.00 million for the year-to-date period, compared to a 37.00 million increase in the prior year's comparable period.

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Friday, July 08, 2016

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# Exhibit C-8 Bankruptcy Information

Over the past two years, Direct Energy Business, LLC has not sought financial reorganization, protection from creditors or had any other form of bankruptcy filing .

## Exhibit C-9 Merger Information

There have been no changes since the previous renewal that was submitted in 2014.

### Exhibit C-10 Corporate Structure

Please see attached for a graphical depiction of the organization structure of Direct Energy Business, LLC ("DEB") and the affiliated companies reporting structure.

As depicted in the graphical structure, the ultimate parent company of DEB is Centrica plc, that is domiciled in England and Wales. Direct Energy Marketing Inc. is the North American parent of Direct Energy Services, LLC and Energy America, LL, which is the wholesale trading partner of DEB.

Direct Energy Services, LLC is the parent company of Direct Energy Business, LLC; Gateway Energy Services Corporation; Energetix DE, LLC; NYSEG Solutions, LLC and Direct Energy Source, LLC.

Direct Energy Business, LLC is the parent company of Direct Energy Business Marketing, LLC.

Direct Energy Business Marketing, LLC is the parent company of Direct Energy Small Business, LLC.

In addition, DEB is affiliated with Bounce Energy, Inc.; Bounce Energy NY, LLC; Bounce Energy PA, LLC; First Choice Power Special Purpose, LP; Direct Energy, LP; CPL Retail Energy, LP; and WTU Retail Energy, LP through our North American parent company Direct Energy Marketing, Inc.

HINES OF RUSINESS:

RCIAL SERVICES

Chart has been redacted

RECT ENERGY WER HOLDINGS. INC [DELAWARE]

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INTERNATIONAL

ng shares. ess modelling.

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# Exhibit D-1 Operations

Direct Energy Business, LLC, part of the Direct Energy family, has operational backing with one of DE's affiliates to maximize efficiency in providing high quality service to customers. Direct Energy maintains a 24-hour operation for buying and selling in both Retail and Wholesale markets. Energy America, LLC is the wholesale trading affiliate of Direct Energy Services, LLC, US trading, has the contractual relationships with outside parties and partners to provide energy supply to end use customers. Direct Energy Business has the ability to purchase and sell power from the wholesale market on an hourly, daily, weekly and monthly basis. After buying or selling the power, Direct Energy Business then schedules the energy with the Control Areas. This process entails buying and scheduling transmission and ancillary services and properly creating and submitting NERC tags (via OATI software) to the Control Areas. Our Retail and Wholesale schedules are confirmed with the Control Areas to ensure flow prior to start and end of the schedule for verification of flow.

# Exhibit D-2 Operations Expertise

Based on recent organizational changes at the end of 2013, the supply and trading responsibilities are now part of Direct Energy Business. The current President of Direct Energy Business is John Schultz, who is located in our Iselin, New Jersey office. Mr. Schultz has 20 years of experience in the energy industry and has held various positions in the field including natural gas and electricity trading and operations, commercial and industrial sales and energy infrastructure development. Head o

His team for natural gas is led by David Brast, SVP, North American Power &Gas, and Steve Dixon, Head of North American Sales.

David joined the company in August 2013. He is an experienced energy professional who previously held a role as Senior Vice President of Business Segments for NRG Energy. He has in excess of 20 years' experience specializing in risk management, power and gas trading and commercial operations. He has a Bachelor's degree in Accounting and Finance from Texas A&M University.

Steve is currently Head of North American Sales for Direct Energy Business. In this role, he is responsible for leading all aspects in developing a best in class customer facing sales team.

# Exhibit D-3 Key Technical Personnel

John Schultz, President – Direct Energy Business <u>John.schultz@directenergy.com</u> (732) 750-6197

Mr. Schultz has in excess of 20 years of experience in the energy industry and has held various positions in the field including natural gas and electricity trading and operations, commercial and industrial sales and energy infrastructure development. Mr. Schultz was previously the Senior Vice President of Hess Energy Marketing, LLC and has since been promoted to President of Direct Energy Business, LLC ("DEB").

Mr. Schultz is a graduate of Penn State University and has attended executive development programs at both the Fuqua School of Business at Duke University and Harvard Business School.

Steve Dixon, SVP, North American Sales – Direct Energy Business Steve.dixon@directenergy.com (732) 750-6240

Steve is currently SVP of North American Sales for Direct Energy Business. In this role, he is responsible for leading all aspects ofdeveloping a best in class customer-facing sales team.

Steve joined DEB as Head of the East Region Gas Operations in November 2013, and prior to that he was Vice President of Natural Gas Operations for Hess Corporation's Energy Marketing business. He joined Hess Corporation in 1998, after serving in positions at Resource Energy, Aquila Energy, and Phillips Petroleum Company (now ConocoPhillips). He has more than twenty seven years of experience in the energy industry in a variety of roles including operations, sales, marketing, and trading.

Steve is originally from Houston, TX and has a B.S. in Business Administration from Lyon College and a MBA from the Walton College at the University of Arkansas. He has also attended executive development programs at both Harvard Business School and Harvard Law School.

David Brast, SVP North American Power & Gas – Direct Energy Business <u>David brast@directenergy.com</u> (713) 877-3642

David is the SVP of North American Power & Gas where his responsibility is overseeing retail supply, trading, asset optimization and power generation.

David joined the company in August 2013. He is an experienced energy professional who previously held a role as Senior Vice President of Business Segments for NRG Energy. He has more than 20 years of experience specializing in risk management, power and gas trading and commercial operations. He has a Bachelor's degree in Accounting and Finance from Texas A&M University.

## Exhibit D-4

## **FERC Power Marketer License**

Direct Energy Business, LLC maintains a current FERC Market Based Rate Tariff, which is under docket ER11-1850-000.