BEFORE THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Application of)	
TimkenSteel Corporation for Approval of a)	
Unique Arrangement for the TimkenSteel))	Case No. 15-1857-EL-AEC
Corporation's Stark County Facilities)	

DIRECT TESTIMONY OF SHAWN J. SEANOR

1 Q.1. Please state your name, title and business address.

- My name is Shawn Seanor. I am the Executive Vice President of Sales and Business
- 3 Development at TimkenSteel Corporation. My business address is 1835 Dueber Ave.
- 4 SW, Canton, Ohio 44706.

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5 Q.2. Please describe your educational background.

- I hold a bachelor's degree in management engineering from Grove City College and a
- 7 master's degree in business administration from Kent State University.

8 **O.3.** What is your professional background?

I joined The Timken Company in 1984 as part of the project management team that launched the Faircrest Steel Plant. Over the years, I served in manufacturing, purchasing and supply chain before joining the company's team of sales engineers, where I gained a broad understanding of our steel customers and their applications. I later served as director of marketing and business development, broadening the scope and value of steel products and services. When TimkenSteel spun-off from The Timken Company, I led the Energy and Distribution segment of TimkenSteel's business. Since November 2015, I've been the Executive Vice President of Sales & Business Development, directing all customer-facing activities for TimkenSteel, including sales, marketing, customer service and customer engineering.

Q.4. On whose behalf are you offering testimony?

I am testifying on behalf of TimkenSteel Corporation in support of the Application filed in this proceeding.

4 Q.5. What is the purpose of your testimony?

The purpose of my testimony is to support the Application by describing the challenging competitive landscape for TimkenSteel's products, both domestically and internationally.

Q.6. Please describe the market for TimkenSteel's products.

TimkenSteel is a leading manufacturer of specialty bar quality steel and seamless mechanical tubing. TimkenSteel's products and services are alloy steel bars (63%), seamless mechanical tubing (20%) and value-added solutions consisting of machining, honing and drilling, supply chain services and components (17%). While our products reach every corner of the globe in our customers' applications, the overwhelming majority of TimkenSteel's sales are invoiced in the U.S. and [% of all product shipments go to Ohio locations. No single customer represents more than [%]% of TimkenSteel's direct sales. TimkenSteel sells a diverse mix of products and services to approximately [%] customers, [%]% of whom are in Ohio.

Q.7. Who are TimkenSteel's customers?

We operate and serve customers in two segments: Industrial & Mobile and Energy & Distribution. In the Industrial & Mobile segment, TimkenSteel is a leading provider of high quality air-melted alloy steel bars, tubes, precision components and value-added services. In the mobile market sector, TimkenSteel products are used by our automotive customers in critical automotive applications where high performance is required, like engine, transmission, and driveline applications. Our industrial customers are spread

across a wide range of industries, including agriculture, construction, machinery, military, mining, power generation and rail original equipment manufacturers. These customers count on TimkenSteel products for a variety of applications where performance is critical. And, because of our manufacturing flexibility, we can produce and sell many grades in relatively small quantities.

TimkenSteel also operates in the Energy & Distribution segment, where we are a leading provider of high quality air-melted alloy steel bars, seamless tubes and value-added services such as thermal treatment and machining. The Energy & Distribution segment offers unique steel characteristics in various product configurations to improve customers' performance in demanding drilling, well completion and production activities. Application of TimkenSteel engineered material solutions can be found in both offshore and land-based drilling activities. Vertical and horizontal drilling and well completion applications include high strength drill string components and specialized completion tools that enable hydraulic fracturing for shale gas and oil in Ohio and other states.

Q.8. What challenges is TimkenSteel facing in today's market to be competitive?

This is a challenging market with low demand and pressure from imports and subsidized foreign competitors. There has been monumental retrenchment in the oil and natural gas industry that significantly reduced demand for steel.

Second, TimkenSteel's competitiveness has been adversely impacted by a surge in imports from foreign steel competitors. With government support, steel-mills were overbuilt in Asia for the last 10 years, contributing significantly to the global glut of steel capacity. This is a significant issue for TimkenSteel and the North American steel industry as a whole. The compound effect of non-market economies and the strong U.S. dollar has proven a challenge for domestic producers, like TimkenSteel, whose operations are already very lean.

Q.9. What is TimkenSteel doing to remain competitive in the challenging market you've described?

As is always the case, particularly in this challenging market with low demand and pressure from imports, we are staying close to our customers. TimkenSteel always looks at the opportunity to grow its end markets and leverage its competitive strength in alloy steel bars, seamless mechanical tubing and high performance, high-service solutions for customers. For example, we're seeing good platform growth on the automotive side of the business and we're winning new platforms in our mobile markets based on our value added model. And, we've made *significant* capital investments [

gain share in its most profitable niche markets. For example, the over \$200 million large bloom vertical caster gives TimkenSteel more flexible capacity in all markets and broader capability to support higher value SBQ and seamless mechanical tube markets. The \$25 million ladle refiner for the Faircrest Steel plant not only added capacity, it also allows us

to produce exotic grades of steel and to enter new markets. The \$35 million forge press at the Faircrest Steel Plant also opens new markets by allowing production of large bars up to 16" with required soundness. And, the \$50 million intermediate finishing line at the Gambrinus Steel Plant has dramatically reduced steel tube finishing cycle time, enhancing customer service. All of these state of the art facilities are now operational.

Our investment in value-added operations supports sales of our most sophisticated product lines, which meet the needs of demanding applications in energy and other markets. Few others can deliver the kind of customization and responsiveness that TimkenSteel delivers.

Q.10. How will the unique arrangement proposed in the Application help TimkenSteel compete in today's challenging market?

The unique arrangement requested in the Application would support additional capital investment, which is required to continue servicing customers and grow organically here in Ohio. We don't know when demand will recover but, when it does, we need to be in a position to compete. TimkenSteel's ability to compete – especially in the face of a competitive playing field that's unfairly tilted against it – requires capital investment in additional value-added operations. A good example is the jumbo bloom vertical caster that is now in operation at the Faircrest Steel Plant. That project significantly increased capacity for all products, resulted in a significant yield improvement (which in turn means less electricity used per ton of shipped product) and provided TimkenSteel with broader capability to support the specialty bar quality and seamless mechanical tube markets.

- 1 Q.11. Does this conclude your direct testimony?
- 2 Yes it does.

CERTIFICATE OF SERVICE

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s/ Michael J. Settineri
Michael J. Settineri

Steven T. Nourse American Electric Power Service Corporation 1 Riverside Plaza, 29th Floor Columbus, OH 43215 strourse@aep.com

David F. Boehm
Michael L. Kurtz, Esq.
Boehm, Kurtz & Lowry
37 East Seventh Street, Suite 1510
Cincinnati, OH 45202
dboehm@BKLlawfirm.com
Mkurtz@BKLlawfirm.com

Jodi Bair Office of the Ohio Consumers' Counsel 10 West Broad Street, Suite 1800 Columbus, OH 43215-3485 bair@occ.state.oh.us Kimberly W. Bojko Carpenter Lipps & Leland LLP 280 North High Street, Suite 1300 Columbus, OH 43215 bojko@carpenterlipps.com

Frank Darr
McNees Wallace & Nurick LLC
21 East State Street, 17th Floor
Columbus, OH 43215-4228
fdarr@mwncmh.com

William L. Wright
Section Chief, Public Utilities Section
Assistant Attorney General
180 East Broad Street, 6th Fl
Columbus, OH 43215-3793
Telephone: (614) 466-4397
Facsimile: (614) 644-8764
bill.wright@puc.state.oh.us

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Summary: Testimony of Shawn J. Seanor electronically filed by Mr. Michael J. Settineri on behalf of TimkenSteel Corporation