IN THE PUBLIC UTILITIES COMMISSION OF OHIO

- - -

Authority to Provide for a Standard Service Offer : Pursuant to R.C. 4928.143 : in the Form of an Electric : Security Plan.

- - -

DEPOSITION

of Jay A. Ruberto, taken before me, Carolyn D. Ross, Registered Professional Reporter, and a Notary Public in and for the State of Ohio, at the offices of FirstEnergy Corporation, 76 South Main Street, Akron, Ohio, on Thursday, January 8, 2015, at 8:00 a.m.

- - -

ARMSTRONG & OKEY, INC.

222 East Town Street, Second Floor
Columbus, Ohio 43215-4620
(614) 224-9481 - (800) 223-9481
FAX - (614) 224-5724

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1	APPEARANCES:	
2	FirstEnergy Corp. By Ms. Carrie M. Dunn	
3	76 South Main Street Akron, Ohio 44308	
4	Calfee, Halter & Griswold LLP	
5	By Mr. James Lang The Calfee Building	
6	1405 East Sixth Street Cleveland, Ohio 44114	
7	On behalf of the Applicants.	
8		
9	Bruce E. Weston, Ohio Consumers' Counsel By Mr. Larry Sauer (via speakerphone) and Mr. Michael Schuler (via speakerphone)	
10	and Mr. Kevin Moore (via speakerphone) Assistant Consumers' Counsel	
11	10 West Broad Street, Suite 1800 Columbus, Ohio 43215-3485	
12		
13	On behalf of the Residential Consumers of Ohio Edison Company, The Cleveland Electric Illuminating Company, and The	
14	Toledo Edison Company.	
15	Earthjustice By Mr. Shannon Fisk	
16 17	Northeast Office 1617 John F. Kennedy Boulevard, Suite 1675 Philadelphia, Pennsylvania 19103	
18	Earthjustice	
19	By Mr. Michael Soules 1625 3Massechusetts Avenue NW, Suite 702	
	Washington, D.C. 20036	
20	On behalf of the Sierra Club.	
21	Bricker & Eckler, LLP	
22	By Mr. Dane Stinson (via speakerphone) 100 South Third Street	
23	Columbus, Ohio 43215-4291	
24	On behalf of the NOPEC.	

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1	APPEARANCES: (Continued)	
2	Ohio Partners for Affordable Energy By Ms. Colleen Mooney (via speakerphone)	
3	231 West Lima Street Findlay, Ohio 45846	
4 5	On behalf of the Ohio Partners for	
	Affordable Energy.	
6 7	IGS Energy By Mr. Joseph Oliker (via speakerphone) 6100 Emerald Parkway	
8	Dublin, Ohio 43016	
9	On behalf of the IGS Energy.	
10	Vorys, Sater, Seymour & Pease, LLP By Mr. Michael Settineri (via speakerphone) 52 East Gay Street	
11	Columbus, Ohio 43215	
12	On behalf of RESA and the PJM Power Providers Group.	
13 14	Carpenter Lipps & Leland LLP By Ms. Rebecca Hussey (via speakerphone)	
15	280 North High Street, Suite 1300 Columbus, Ohio 43215	
16	On behalf of the Ohio Manufacturers' Association Energy Group.	
17		
18	Environmental Law & Policy Center By Ms. Madeline Fleisher (via speakerphone) 1207 Grandview Avenue, Suite 201	
19	Columbus, Ohio 43212	
20	On behalf of the Environmental Law & Policy Center.	
21		
22	ALSO PRESENT:	
23	Ms. Kathleen Kline, Mr. Hisham Choueiki.	
24		

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1 Thursday Morning Session, 2 January 8, 2015. 3 4 MS. DUNN: Okay. Everyone, we're ready 5 to get started. 6 MR. LANG: This is Jim Lang, again, from 7 Calfee, Halter representing FirstEnergy here with 8 Carrie Dunn, and we have Jay Ruberto, the deponent. 9 We'll be doing the public version of the I don't know if you guys have 10 deposition. 11 confidential, but we're at least starting with the 12 public version, and anything that is confidential 13 we'll reserve for later and pick up in a second 14 portion of the deposition. If you guys want to go ahead if you have 15 16 anything to say, or you just want to swear in the 17 witness and then we'll take appearances and find out 18 who's on the phone. Yeah. 19 MR. SOULES: That sounds fine. 20 (Witness placed under oath.) 21 MR. LANG: This is Jim Lang from Calfee, 2.2 Halter representing FirstEnergy, and also have Carrie 2.3 Dunn representing FirstEnergy. 24 MR. SOULES: Michael Soules representing

6 Sierra Club. 1 2 MR. FISK: Shannon Fisk representing 3 Sierra Club. 4 MS. KLINE: Kathleen Kline representing 5 Sierra Club. 6 MR. LANG: That's everyone that's in the 7 conference room here in Akron. If the folks on the 8 phone could identify themselves, please. 9 MR. SAUER: Larry Sauer, Mike Schuler, and probably at some point today Kevin Moore from 10 11 OCC. 12 MR. STINSON: Dane Stinson, NOPEC. 13 MR. OLIKER: Joe Oliker on behalf of IGS 14 Energy. MS. MOONEY: Colleen Mooney on behalf of 15 16 Ohio Partners for Affordable Energy. 17 MS. FLEISHER: Madeline Fleisher, ELPC. 18 MR. SETTINERI: Mike Settineri on behalf 19 of Retail Energy Supply Association and the PJM Power 20 Providers Group. 21 MR. LANG: Anyone else? Sounds like a 2.2 fine crew. 2.3 MR. CHOUEIKI: Yes. This is Hisham

Choueiki with the staff.

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 1
                   MR. LANG: Good morning, Hisham.
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                   MR. CHOUEIKI: Good morning.
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                   MR. LANG: All right. Why don't you get
 4
      started.
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                   MR. SOULES: Okay.
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 7
                           JAY A. RUBERTO,
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      being by me first duly sworn, as hereinafter
      certified, deposes and says as follows:
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10
                         CROSS-EXAMINATION
11
      BY MR. SOULES:
12
                 Good morning, Mister -- is it Ruberto?
              Q.
13
              A. Uh-huh.
                   Okay. My name is Michael Soules, I'm
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              Q.
      representing Sierra Club in this proceeding.
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                   Could you please state your full name
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      for the record?
18
              Α.
                   Jay Ruberto.
                  Ruberto?
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              Q.
                  Uh-huh.
20
              Α.
21
                  And what is your business address?
              Q.
2.2
                   5001 NASA Boulevard, Fairmont, West
              Α.
     Virginia.
23
24
              Q.
                  Okay. Great.
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8 1 And what's your educational background, 2 Mr. Ruberto? 3 Α. I have a Bachelor of Science in 4 Electrical Engineering. Okay. From which college? 5 Ο. 6 Α. Penn State. 7 Okay. Do you have any graduate-level Q. 8 education? Α. 9 No. Okay. And have you had any formal 10 Q. training or education since you graduated from Penn 11 12 State? 13 Α. No. 14 Q. Okay. Have you had any training in economic dispatch modeling of power plants? 15 16 Α. No. Okay. If we could talk a little bit 17 Ο. 18 more about the employment experience that you described in your testimony. You stated that you 19 20 held several different positions at Allegheny Energy 21 from 1984 to 2006; is that correct? 2.2 From '84 through 2006, yes. Α. 2.3 Q. Okay. And it appears that many of these

positions related to the Customer Service Department

of Allegheny Energy.

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- A. That's correct.
- Q. And what were your specific responsibilities in those positions?
- A. Early on in my career, I was responsible for the electric supply needs of industrial customers, large customers, and I moved to a position that supported other engineers that had that role later in my career, and I became supervisor of customer services in accounting in one of our field offices.

I later moved to our Customer Service

Center, where I was in charge of technology and

installing technology systems; then I became general

manager of the Customer Service Center and director

of Customer Service Center.

Later in 2006, I moved to Transmission Siting where I was responsible for generally large multi-state transmission siting projects.

Q. Okay. Thank you.

So how long were you involved in the customer service-related positions at Allegheny Energy?

A. I would say all but probably two years

- from 1984 to 2006; so 20 years.
- Q. Okay. In those customer service

 positions at Allegheny Energy, were you involved in

 the management of generating units?
 - A. No.

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- Q. Okay. And then starting in 2006, you became the director of Transmission Siting for Allegheny service -- Allegheny Energy Service Company?
- 10 A. Correct.
- Q. Okay. And what were your responsibilities -- your principal responsibilities in that position?
 - A. I was responsible for transmission siting, permitting related to siting, drafting document records, surveying, real estate, right-of-way.
- Q. Okay. So would it be fair to say that
 most of your responsibilities in that position
 related to transmission siting writ large?
 - A. Yes, yes.
- Q. Okay. Did you have any other unrelated responsibilities in that position?
- A. Not beyond what I just mentioned, no.

- Q. Okay. And then when Allegheny merged with FirstEnergy in 2011, you became a senior advisor for Transmission and Substation Engineering?
 - A. Correct.

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- Q. Okay. And what were your responsibilities in that position?
 - A. It was similar to my transmission siting role at Allegheny, I was responsible for large transmission siting projects.
 - Q. Okay. And when did you begin your current position at FirstEnergy?
 - A. Late 2013.
- Q. Okay. And what is your current job
- A. Director, Regulated Generation and Dispatch.
- Q. Okay. For which company within the FirstEnergy Corporation?
 - A. Service Company, FirstEnergy Service.
 - Q. Okay. Prior to beginning your current position in late 2013, did you have any responsibility for managing generating units?
- A. In the middle of 2013, I moved into this group as an advisor, and then it was late 2013 when I

- 1 became director of the group.
- 2 Q. And what were your responsibilities as an advisor to the group?
 - A. Asset management, and my roles would have been related to PJM offers, daily offers, those those type of things, asset management, reviewing the this is for regulated generation only.
 - Q. Right. Okay. So prior to mid 2013, did -- had you previously managed any generating units?
- 12 A. No.

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- Q. Okay. And now you're currently employed directly by the FirstEnergy Service Company; is that correct?
- 16 A. Yes.
- Q. Okay. And that's the company from which you receive a paycheck?
- 19 A. Yes.
- 20 Q. Prior to your current position, did you
 21 have any experience with the modeling of power
 22 plants?
- 23 A. No.
- Q. Okay. And now your current job

responsibilities relate to asset management, strategic optimization and dispatch of the regulated assets of MonPower and Jersey Central; is that correct?

- A. In addition to others, but, yes.
- Q. Okay. In addition to other responsibilities or other --
 - A. Other generation.

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- Q. Okay. Okay. So if we could sort of piece out those three items I just mentioned. What are your specific responsibilities with respect to asset management?
- A. Well, the regulated generation units, my group is responsible for PJM offers, we're responsible for the dispatching. So part of the asset management responsibilities are everything from outage planning, the generation units come to us to help determine the best time to have outages where you have planned outages to maximize revenues.
- Q. Okay. When you refer to strategic optimization, what does that entail?
 - A. Exactly what I was just referring to.
 - Q. Okay.
 - A. We would want to make sure we are

running units in a manner that maximizes revenue.

- Q. Okay. Okay. In your -- so you're responsible for managing the generation assets of MonPower and Jersey Central Power & Light, correct?
 - A. Not -- not exactly.
- Q. Not exactly. How is that not an accurate statement?
- A. There's two components of the generation.
- 10 Q. Okay.

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- 11 A. The generation fleet manages their generation.
- 13 Q. Okay.
- A. Our role, I will say, is the marketing side of the generation.
- Q. Okay. With respect to PJM and --
- 17 A. Correct.
- 18 Q. Okay.
- 19 A. Correct.
- Q. All right. And you provide that
 marketing role with respect to MonPower and Jersey
 Central Power & Light?
- A. Correct.
- Q. And other utilities in the FirstEnergy

corporate family?

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- A. Correct.
- Q. And what other utilities are you responsible for?
- A. There's -- there's some PURPA projects where the regulated utilities own the output, and I'm not sure I can remember, Potomac Edison, Met Ed. There might be a couple other ones. They're generally fairly small, but we handle the marketing aspects of those generation units as well for those utilities.
- Q. Okay. And collectively, do you know how much generating capacity you're -- for which you provide marketing services?
 - A. It's about 4,000 megawatts.
- Q. Okay. And talking about this marketing responsibility a bit further, are you personally responsible for deciding whether or not a generating unit gets offered into the PJM energy market?
 - A. Yes.
- Q. Okay. So without delving into any specifics whatsoever regarding FirstEnergy's offer strategy, do you as a general matter offer generating units into PJM's day-ahead energy market?

A. Yes.

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- Q. Okay. And, again, without delving into any specifics whatsoever regarding strategy, do you offer these generating units into PJM's real-time energy market?
 - A. Yes.
- Q. Okay. And do you understand in general terms how generating units are dispatched by PJM?
 - A. Yes.
 - Q. Okay. Could you describe that for us?
- A. They -- they -- when we -- when we offer our units in -- particularly in the day-ahead market, which is typical, units that clear, then our PJM signals will indicate whether those units need to change.

Additionally, the LMP market signals give you some indication. So from that point, PJM is under control of how much -- how much power is going to be generated, and we follow those signals.

- Q. Okay. And does PJM dispatch generating units on a minute-by-minute basis, an hourly basis, a daily basis? Do you have an understanding of that?
 - A. I -- I don't know.
 - Q. Okay. So you wouldn't know whether or

not PJM dispatches on an hourly basis; is that correct?

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- A. Well, it's -- it's certainly at least on an hourly basis.
 - Q. But possibly an even shorter time increment?
 - A. I just don't know that, right.
 - Q. Okay. And putting aside potential issues related to transmission or reliability concerns, PJM is going to dispatch the generating unit that has the lowest variable operating cost first in order; is that correct?
 - A. The market is -- is more complex to the point where I can't -- I can't say I know that answer.
 - Q. Okay. Would you say in general terms that PJM's dispatch of generating units is affected not just by an individual generating unit's cost, but also by the costs collectively of other units in the system?
 - A. Could you rephrase that?
- Q. Yeah. So when PJM is making a decision about whether or not to dispatch a unit, they're looking at kind of the entire system; is that

correct?

- A. Sure, yes.
- Q. Okay. And then they would look at both FirstEnergy generating assets, as well as non-FirstEnergy assets in deciding which units to dispatch; is that correct?
 - A. Yes.
- Q. Okay. Do you make -- do you personally make decisions about FirstEnergy's bids into the PJM capacity market or capacity auction?
 - A. Yes.
- Q. Okay. Now, in your testimony, in addition to asset management, strategic optimization and dispatch, you had mentioned that you have some other duties in your current position; is that correct?
 - A. I'm not sure what you're referring to.
- Q. If you -- do you have your direct testimony?
- A. Uh-huh.
- Q. So looking at the top of -- or the

 bottom of Page 1, top of Page 2, you state, and tell

 me if I have this incorrect, "...I am responsible for

 asset management, strategic optimization, and

dispatch of the regulated assets of MonPower and

Jersey Central Power & Light, among other duties."

I was wondering what the other duties were.

- A. Well, they could be whatever is -- is asked of me. For instance, this project is another duty.
 - Q. Okay.

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- A. But it could be -- it could be things that are loosely associated or not as needed.
- Q. Okay. Okay. And apart from this particular project, which obviously we're going to talk about in a bit more detail, do you have any job responsibilities that are wholly unrelated to the asset management and marketing of these regulated units?
 - A. Yes.
 - Q. And what -- what are those?
- A. In my previous role, I did some work on transmission projects.
 - Q. Okay.
- A. And some of those projects still have some legal proceedings that I'm still involved in.
 - Q. Okay. Okay. Anything else apart from

1 that?

- A. I can't think of anything.
- Q. Okay. Now, in your current position, do you do any work for Ohio Edison Company?
 - A. I don't believe so.
- Q. Okay. Do you receive any financial compensation from Ohio Edison Company?
- A. All my compensation is through
 FirstEnergy Service Corp.
- Q. Okay. So you don't provide any services
 in -- apart from this particular project, you don't
 provide any services to Ohio Edison Company; is that
 correct?
- 14 A. Correct.
- Q. Okay. Do you report to anyone who works for Ohio Edison Company?
- 17 A. No.
- Q. Okay. Does anyone from Ohio Edison
 Company report to you?
- 20 A. No.
- Q. Okay. And in your current position, do you do any work for The Cleveland Electric
- 23 | Illuminating Company?
- 24 A. No.

21 1 Okay. And you don't receive any Ο. 2 compensation from The Cleveland Electric Illuminating 3 Company? 4 Α. That's correct. 5 Okay. Do you report to anyone at The 6 Cleveland Electric Illuminating Company? 7 Α. No. 8 Q. All right. And no one from that company 9 reports to you? 10 Α. That's correct. 11 Okay. I'm sure you can guess what I'm Ο. 12 going to ask next. Do you do any work for The Toledo 13 Edison Company? Α. 14 No. 15 Okay. And you don't receive any Q. 16 compensation from Toledo Edison? 17 Α. Correct. 18 Q. All right. And does anyone from Toledo Edison report to you? 19 20 Α. No. 21 And do you report to anyone at Toledo Ο. 2.2 Edison Company? 2.3 Α. No. 24 Q. Okay. If I refer to FirstEnergy

22 1 Solutions Corp. as FES, will you understand what I 2. mean? 3 Yes. Α. 4 Q. Okay. Do you provide any services to 5 FES? 6 Α. No. 7 Q. And you don't work for FES, correct? 8 Α. No. 9 Q. All right. And you don't receive any 10 financial compensation from FES --11 Α. No. 12 Q. -- correct? 13 Do you report to anyone at FES? 14 Α. No. 15 Q. All right. And does anyone at FES 16 report to you? 17 Α. No. 18 Q. Okay. In your career at FirstEnergy, have you ever provided services to FES? 19 20 Α. No. 21 So your current position involves the Ο. 22 marketing of generating units into PJM. That's what

we talked about before, right?

Correct.

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- Q. Does your current position involve any economic dispatch modeling of generating units?
 - A. Yes.

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- Q. Okay. In what respect?
- A. We -- we in particular with pumped storage, it's a little more involved than with baseload plants; so we do evaluate with pumped storage when is the best time to economically pump versus generate.
 - Q. Okay. But not for baseload units?
- A. We do, but it's a little different.

 Certainly if you're planning an outage, we will do

 some economic analysis to determine the best time to

 do that.
- Q. Okay. And apart from outages, are there other circumstances that involve dispatch modeling?
- A. Because I don't work with it personally day-to-day, I can't say with certainty.
- Q. Okay. For any situations where you're considering an outage, would the normal procedure be to go to the personnel at the Business Development Department and ask them to perform the dispatch modeling for you?
- 24 A. No.

- Q. No. What would be the normal process?
- A. We would -- because outages generally we're looking at periods that aren't 15 years into the future, we would be looking at shorter terms where we would look at what the market looks like, what -- obviously you wouldn't do an outage in August, you know, so we would look at times where we would expect the market prices to be lower.
- Q. Okay. And then would your own department perform dispatch modeling?
 - A. They would perform that analysis.
- Q. Okay. And is that using

 FirstEnergy's -- and I'm not asking about the

 specific confidential portions of the model, but that

 would involve FirstEnergy's proprietary dispatch

 model?
- A. No.

- Q. What would -- what would that involve?
- A. Our own analysis.
- Q. Okay. Does your own department have its own dispatch model?
- A. When you say "dispatch model," can I ask what you mean by a dispatch model?
- Q. Sure. So the -- well, you're aware of

the dispatch model that -- if I refer to the EDU team, do you understand that reference?

A. Yes.

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- Q. Okay. The EDU team, am I correct in stating that the EDU team asked the Business

 Development Department to perform economic dispatch modeling --
 - A. Yes.
 - Q. -- for this?
- Okay. So that's the understanding in which that type of a dispatch model --
 - A. We do not use that type of dispatch model.
 - Q. Okay. Are you aware of any -- apart from the Business Development Department's dispatch model, are you aware of any other dispatch models FirstEnergy regularly uses?
- 18 A. No.
 - Q. Okay. So your analysis would be, I guess, more -- and not in a pejorative term, but a more basic analysis of, like, it doesn't make sense to you an outage in August maybe we would push it, because of energy prices, to a shorter month or something?

A. Correct.

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- Q. Okay. You've never personally performed economic dispatch modeling, correct?
 - A. Correct.
 - Q. Okay. Do you supervise other employees at FirstEnergy?
 - A. Yes.
 - Q. Okay. And how many?
 - A. Fourteen.
- Q. Okay. And what are those employees' responsibilities?
 - A. Basically it's two groups; one group handles dispatch and the other group handles the -
 I'll call it the PJM marketing activities, you know, the PJM offers and that type of work.
 - Q. Okay. And how many people are within each group?
 - A. It they're pretty equal. There might be dispatch group might be a little bit bigger. I can't recall exact number, but it's probably slightly more than half in the dispatch group, slightly less than half in the other group.
- Q. Okay. Where are those employees located?

- A. The dispatch group is in Reading,
 Pennsylvania, and the marketing group is in
 Greensburg, Pennsylvania.
- Q. Okay. So no one in Ohio reports to you; is that correct?
 - A. That's correct.
 - Q. Okay. And who do you report to?
 - A. I report to the vice-president of Compliance and Regulated Services.
- 10 O. And who is that?
- 11 A. Jim Haney.

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- 12 Q. Jim Haney, okay.
 13 Who does Mr. Haney report to?
- A. He did report to Chuck Jones. Chuck, as
 you may have heard, has another position now; so
 Chuck's position is currently vacant. So I'm unsure
 where he reports, but that's the position he reported
 to.
- 19 Q. Chuck Jones is -- became the CEO, 20 correct?
- 21 A. Right.
- Q. Okay. All right. Are you familiar with
 the proposed agreement under which FirstEnergy
 Solutions would sell its capacity, energy and

ancillary services to Ohio Edison Company, The Cleveland Electric Illuminating Company and The Toledo Edison Company?

A. Yes.

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- Q. Okay. And the generating assets that are the subject of that agreement are the Sammis plant, the Davis-Besse plant and FES's share of the OVEC plants; is that correct?
 - A. Can I ask what you mean by "agreement"?
- 10 Q. The proposed agreement under which FES

 11 would sell its energy, capacity and ancillary

 12 services to?
 - A. Okay. Yes. Then the answer is yes.
 - Q. Okay. Okay. If I refer to that proposed agreement as the proposed transaction, will you understand what I mean?
 - A. Yes.
 - Q. Okay. And if I refer to the three utilities as the companies collectively, will you understand what I mean?
 - A. Yes.
- Q. Okay. Do you know what the start date would be for the proposed transaction?
- 24 A. June 1, 2016.

29 1 Okay. And do you know what the length Ο. 2 of the proposed transaction would be? 3 Α. Fifteen years. 4 Q. So ending on May 31st, 2031? 5 Α. Correct. 6 Q. Okay. Now, FES was a company that 7 initially proposed entering into the proposed 8 transaction; is that correct? 9 Α. Correct. 10 Okay. When did you personally first Q. 11 learn that FES had suggested entering into a purchase 12 power agreement with the companies? 13 Α. In May of last year. And how did you learn about it? 14 Q. Jim Haney would have informed me about 15 Α. 16 it. 17 Do you remember anything about that Q. 18 communication? Yeah. Α. 19 20 Okay. Could you describe what Mr. Haney Q. 21 told you? 2.2 Well, he called me. Α. 2.3 Q. Okay.

So I do remember that part. And he --

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Α.

- he didn't go into much detail about the potential transaction other than discussing my involvement to help review that transaction.
- Q. Okay. And what did you discuss regarding your involvement in reviewing it?
- A. That I would be involved in helping review it.
 - Q. Okay. You don't remember -- do you remember exactly when that conversation occurred?
 - A. No.

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- Q. Okay. And when you first learned about this proposed transaction, did Mr. Haney or anyone else tell you why FES wanted to enter into it?
 - A. I don't believe so.
- Q. Okay. You just heard that there was this proposed transaction and could you help review it, is that an accurate summary?
 - A. Generally, yes.
- Q. Okay. Was there anything else you remember about that initial communication?
 - A. No.
- Q. Okay. What is your personal
 understanding as to why FES offered to enter into the
 proposed transaction with the companies?

- A. Realizing my understanding is based upon what FES has -- has said, they indicate that these units are at risk in the near term, and that's their motivation. Beyond that, I -- I can't speak to their motivation beyond that.
 - Q. Okay. What do you mean by "at risk"?
 - A. It's more what they mean by at risk.
 - Q. Oh, okay.

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- A. They -- they indicate they're at risk of not continuing to operate based upon the near-term market conditions.
- Q. Okay. And the understanding that you have developed from communicating with FES, did they -- from whom did you develop that understanding? Was it someone you spoke to at FES?
 - A. I don't remember.
- Q. Okay. But your understanding is that FES was or is concerned that these plants might shut down given the near-term market conditions?
 - A. Yes.
- Q. Okay. And what's your understanding of the timeframe for the near-term market conditions?
 - A. I don't know.
 - Q. Okay. Do you have a general sense, in

the next year, next three years, five years?

- A. I don't recall them providing me with that information; so I don't know.
- Q. Okay. And have you seen anything in writing describing FES's motivation for wanting to enter into the proposed transaction?
- A. I've read testimony that's been filed by Mr. Moul.
 - Q. Apart from Mr. Moul's written testimony, is there anything in writing?
 - A. No, no.

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- Q. Okay. And at the time that the EDU team was active, was there anything in writing that you saw describing FES's motivation for wanting to enter into the proposed transaction?
 - A. No.
- Q. Okay. Going back to that initial conversation with Jim Haney, did you take any notes during that phone conversation?
- A. No. It was a brief conversation.
- Q. Okay. When you -- when you first heard about the proposed transaction, were you given any details about which specific plants would be included within it?

A. I don't remember.

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- Q. Okay. Have you at any point heard -- at any point since May 2014 heard about FES offering to enter into a proposed transaction apart from -- that would not involve, you know, the Sammis, Davis-Besse, and the OVEC share?
- 7 A. I'm sorry, did you say after May 20th 8 did I?
 - Q. After May 20 -- once you first heard about the proposed transaction.
 - A. Can you rephrase that all as one question? I'm confused.
 - Q. Yeah. No, I'm sorry. I'm sorry.

 So when you -- since the time that you heard about this proposed transaction, have you always heard it being described in terms of a PPA that would relate specifically to Sammis,

 Davis-Besse, and the OVEC share?
 - A. No.
 - Q. Okay. What else have you heard?
 - A. Initially, and this was before I was involved, FES expressed interest in possibly all of their Ohio units; so that would have been in addition to these units, of course.

- Q. Okay. And when did you learn about FES's interest in possibly offering all of its Ohio units?
- A. It would have been very early on. It would have been in May.
- Q. Okay. And was that something you learned -- you first learned through the conversation with Jim Haney?
 - A. I really don't recall.
 - Q. Okay. When you -- strike that.

When FES made the offer to enter into the proposed transaction that would relate to Sammis, Davis-Besse, and the OVEC share, are you aware of the company evaluating any other mix of generation assets?

A. No.

- Q. Okay. And the companies are you aware of the companies making any offer to or, issuing a request for proposal for other resource options?
- A. No.
- Q. Have FES and the companies actually created a final agreement for this transaction?
- 24 A. No.

- Q. Okay. But they did prepare a term sheet for the proposed transaction; is that correct?
 - A. Correct.

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- Q. But at present, the companies and FES have not yet written up the actual contract for the proposed transaction, correct?
 - A. That's correct.
- Q. Okay. Are you familiar with the Economic Stability Program that the companies had proposed for the Commission approval?
 - A. Yes.
 - Q. Okay. And what is that program?
- A. The -- the program is designed to use the power purchase agreement where the -- the EDUs pay a cost-based rate for the energy, and they receive all the benefit of the revenues with the intent that as revenues exceed costs, it's a benefit to customers, and, of course, if revenues do not, then the customers would have a charge. The idea of the Economic Stability Program, though, is over time it will allow the rates to be stabilized because as market rates go up, the customers would get a benefit.

Additionally, of course, the other

- economic benefits of keeping plants operational
 remain to be other benefits as well as the economic
 stability.
 - Q. Okay. And the Economic Stability

 Program is part of the larger Electric Security Plan
 that the companies have filed with the Commission?
 - A. Yes.
 - Q. Okay. Are you familiar with the companies' proposed Retail Rate Stability Rider?
 - A. Yes.
 - Q. If I refer to that as Rider RRS, will you understand what I mean?
- 13 A. Yes.

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- Q. Okay. And what is Rider RRS?
- 15 A. That -- that is the rider that would
 16 allow the charges and credits to pass through to the
 17 customers.
 - Q. Okay. Would it be fair to characterize the proposed transaction and Rider RRS as two subcomponents of the broader Economic Stability Program?
- 22 A. Yes.
- Q. Okay. And so that rider is also part of the proposed Electric Security Plan?

37 1 Α. Correct. 2 Q. Okay. 3 (EXHIBIT MARKED FOR IDENTIFICATION.) 4 BY MR. SOULES: 5 So I'm passing you a document that's 6 been marked as Sierra Club Exhibit 1. 7 THE COURT REPORTER: Ruberto. 8 BY MR. SOULES: Ruberto Exhibit 1, sorry about that. 9 Ο. 10 This document was attached to a discovery response to 11 IEU Set 1-INT-25, and the document is entitled "IEU 12 Set 1-INT-25 Attachment 1." 13 Are you familiar with this document? 14 Α. Yes. Okay. And what is this document? 15 16 This is the term sheet that FES and the Α. 17 EDU team reached agreement on. 18 Q. Okay. And did you sponsor the discovery response to which this document was attached? 19 20 Α. Yes. 21 Okay. And do you know whether the Ο. 2.2 Economic Stability Program was developed based on this term sheet? 2.3 I'm not sure I understand that. I don't 24 Α.

know. I don't know.

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- Q. When the companies proposed the Economic Stability Program in the ESP, did they use this term sheet as the basis for that proposal?
- A. I'm not sure in my mind if that -- how that relates. I'm struggling to answer that one.

 This -- this certainly was a component of developing the -- the rider. Certainly it has it. So if you're tying it all back together, I guess the answer is yes, but I'm struggling with that question.
- Q. Okay. When you refer to "this," are you referring to this version of the term sheet or perhaps an earlier draft of the term sheet?
 - A. This term sheet.
- Q. Okay. And are you aware of -- there's not a later draft of this term sheet, correct?
- A. No.
 - Q. Okay. And was this term sheet also a component of the Rider RRS that was proposed in the ESP?
- 21 A. No.
- 22 Q. No?
- A. I mean, this term sheet's not a component of RRS or the ESP, it's not a component of

- that. This term sheet is -- is an agreement -- or even -- it's a term sheet between FES and EDU.
- Q. Okay.

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- A. Not -- not the rider.
- 5 Q. Okay. Do you know whether or not the rider was developed based on this term sheet?
 - A. Can you -- can you rephrase by based upon this term sheet? I'm not sure I'm understanding what you're asking.
 - Q. The -- so the proposed transaction -- there's an interplay between the proposed transaction and the Rider RRS, correct?
- 13 A. Correct.
- Q. And Rider RRS was part of the ESP application, right?
- 16 A. Correct.
- 17 Q. The version of the proposed transaction 18 that interplays with RRS, is it the one that's based 19 on this term sheet?
- 20 A. Yes.
- Q. Okay. And do you know when the term sheet was finalized?
- A. It would have been late July, middle
 July. I don't remember exactly.

- Q. Okay. Sometime in late -- middle to late July then?
 - A. Yes.

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- Q. Okay. And when the -- when the term sheet was finalized, were there certain individuals in the companies that had to approve it?
 - A. Yes.
- Q. Okay. Whose approval was necessary for the companies to sign off on the term sheet?
 - A. Chuck Jones.
- Q. Okay. And how about at FES, was there someone there that had to sign off on it?
- A. Donny Schneider, which was the president of FES.
- Q. Okay. And would Jim Haney also have had to approve this?
- A. Jim Haney was not responsible for the approval of this.
 - Q. Okay. And when those approvals were -- at the point in time in which those approvals were sought, the EDU team had already concluded -- or, was recommending its approval; is that correct?
 - A. Yes.
- Q. Okay. So I think we can set aside this

- for a little bit. We may come back to this a little later.
- So I think we talked earlier that you led the team that represented the companies in evaluating and negotiating the proposed transaction.
 - A. Correct.
 - O. And that was the EDU team?
- 8 A. Yes.

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- 9 Q. Okay. And who are the members of the 10 EDU team?
- 11 A. Obviously besides myself, Rich Ziegler,
 12 Anne Rericha, Jim Burk, Joanne Savage, Tracy Ashton.
 - Q. Anyone else?
- 14 A. I'm trying to think.
- Q. Okay. Take your time.
- A. That's what I'm recalling right now.
- 17 Q. Okay.
- 18 (EXHIBIT MARKED FOR IDENTIFICATION.)
- 19 BY MR. SOULES:
- Q. So I passed to you a discovery response,
- or a document that's been marked Ruberto Exhibit 2.
- 22 This is a response to a discovery request listed as
- OCC Set 1-INT-19. Are you familiar with this
- 24 | document?

- A. I am.
- Q. Okay. And were you the sponsoring witness for the responses?
 - A. Yes.

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- Q. Okay. And reviewing this, would reviewing this document refresh your recollection as to who the members of the EDU team are?
 - A. Yes.
- 9 Q. Okay. Could you take a minute to review
 10 the document and then identify anyone else who was on
 11 the team?
- 12 A. Marlene Barwood.
- 13 Q. Okay.
- A. The other names listed were not directly
 members, but they did assist the team, and that would
 include Mike Thorn and Amy Morrow.
- Q. Okay. And how did they assist the EDU team?
- A. They attended some of the meetings, they
 did some -- some investigating and other research
 that we were looking for.
- Q. But they weren't official members of the team?
- 24 A. Right.

- Q. And what is the significance of them helping to investigate the proposed transaction, but not being an official member of the team?
 - A. Nothing really.
- Q. Okay. Do you recall what Michael Thorn investigated?
- A. Mike Thorn did some communications with the transmission side, on transmission-type issues.
 - Q. Okay. And how about Ms. Morrow?
 - A. Accounting-related issues.
- Q. Okay. Did -- generally speaking, did the members of the EDU team have specific responsibilities or assignments?
 - A. No.
- Q. No. How did you -- were you in charge of distributing assignments among the members of the team?
- A. Yes.

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- Q. And how did you decide how to distribute those assignments?
- A. The members have expertise in certain areas; so you would naturally expect members with expertise in accounting to be the ones that would research accounting issues. So that would be

Jay A. Ruberto 44 1 typical, for example. 2 Okay. With respect to the -- the team Q. 3 membership, did Marlene Barwood have specific 4 expertise in a given area? 5 I'm sure she has specific expertise, 6 yes. 7 Q. Did she have a specific role within the 8 EDU team? 9 Α. No. 10 Q. Okay. And how about Tracy Ashton, did 11 she bring a particular set of skills or expertise to 12 the team? 13 Yes. The accounting, financial, she 14 brought those -- those skills. 15 Q. Okay. And James Burk? 16 Α. Legal. 17 Okay. And Anne -- is it? Q. 18 Α. It's Rericha. 19 Q. Rericha, okay. 20 Α. Yeah.

All right.

Also legal.

Also legal, okay.

And Richard Ziegler?

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45 1 His experience, you can see by his Α. 2 title, FERC and RTO support; so he brought that 3 background. 4 Q. Okay. And how about Joanne Savage? 5 Α. Rates. 6 Q. Rates, okay. 7 And who selected the members of the EDU 8 team? 9 Mark Julian. Α. 10 Who's Mark Julian? Q. 11 Vice-president of Utilities. Α. 12 Okay. And does Jim Haney report to him? Q. 13 Α. No. 14 Does he report to Jim Haney? Q. 15 Α. No. 16 Are they coequals? Q. 17 Α. Yes. 18 Q. Okay. They both reported to the same -- the 19 Α. 20 same person. 21 Okay. Who is Chuck Jones? Q. 2.2 Α. Correct. 23 Got it, okay. Q. 24 Α. Was.

- Q. Or was, yes.
- A. Either way. It may still be is, I'm unclear on -- for the transition period.
- Q. Yeah. Okay. Okay. That makes sense.

 Do you -- do you know why Mr. Julian was in charge of selecting the members of the EDU team?
 - A. No.

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- Q. Okay. The membership of the EDU team is composed of employees of the first service -- or FirstEnergy Service Company; is that correct?
 - A. Yes.
 - Q. The entire membership?
 - A. Yes.
- Q. Okay. Do you know why there are no employees of the companies that were designated to join the EDU team?
- A. Most -- most employees work for the Service Corp.; so it's normal that you have employees that support multiple companies. So it's not -- there would be no reason to specifically pull out an employee that worked for just one company when the Service Company supports all the companies.
- Q. Okay. So when you say "most employees," you mean most employees within the entire FirstEnergy

corporate family?

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- A. You know, I don't know that. I don't know that to be certain. It's certainly common.
 - Q. Okay.
- A. I'll say that. I'm not sure of the reporting structure of the thousands of linemen and other employees; so I'll say it's certainly common.
- Q. Okay. Do you have a sense of how many employees the various utilities in FirstEnergy have?
- A. I don't know.
- 11 Q. Okay. And Mark Julian selected you to lead the EDU team?
- 13 A. Yes.
- Q. But the request for you to join the EDU team was made by Jim Haney?
- A. Because I report to Jim Haney.
- 17 O. Got it, okay.
- 18 A. Yeah.
- Q. Are you aware of whether Jim Haney and
 Mark Julian had discussed the creation of the team?
- A. I don't know.
- Q. Do you know why you personally were selected to lead the team?
- A. Some of the things that were indicated

to me; so I can only speak to those.

O. Yeah.

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A. My role is regulated generation; so very specifically, I have no involvement with the unregulated side, the FES side. So I have a -- a very hard wall between myself, my group, and FES.

So I was viewed as someone that can view this from the regulated side and from the utilities side because I don't share any -- any work, there is that wall between us; so I think that's why, as well as my group would also be the group that would be responsible for the marketing of this generation should the deal be consummated.

Q. Okay. Great.

With respect to this hard wall between the regulated generation and FES, could you describe in a bit more detail how that plays out in actual practice?

A. Anything we do with our regulated generation, marketing offers, outages, whatever we're doing, they have no knowledge of; likewise, whatever they're doing, we have absolutely no knowledge of.

We don't -- we don't communicate with them on what their plants are doing and they don't communicate

- with us what our plants are doing. So there's a very strict code of conduct --
 - Q. Okay.

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- A. -- where there is that wall of communication.
- Q. And do you know where that code of conduct is enshrined?
 - A. Well, I think certain requirements of FERC, I believe, require certain restrictions.
- Q. Okay. And do the regulated -- does regulated generation and FES, do they share, like, electronic files?
- 13 A. No.
- Q. Okay. And are the employees who work in those different divisions in different physical locations?
- 17 A. Yes.
- Q. Okay. Do you know why the other members of the EDU team were selected?
- A. I could only speak to the piece that I
 do know, that they did bring a broad level of
 experience in different areas.
 - Q. Okay. Thank you.

 Do you know when the EDU team was

formed?

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- A. May 20th.
- Q. May 20th, 2014?
- A. Yep.
- Q. Okay. And was -- was the team formed through an e-mail communication, or was there an in-person meeting or some other mechanism?
 - A. The team members were informed, but then we did have, I believe -- a conference call was our first meeting.
- 11 Q. Okay. Did you take any notes during 12 that conference call?
- 13 A. Yes.
- Q. Okay. Were there e-mails -- so there
 were e-mails exchanged among the members of the EDU
 team on or around May 20th, 2014?
 - A. I don't recall. I don't know.
 - Q. Okay. But you said there was -- did you say there was an e-mail that went out announcing the formation of the team?
 - A. I don't know what the -- the team

 members received. I don't recall what they would

 have received. They were certainly informed that

 they were part of the team, but I don't recall what

- 1 they received.
- Q. Okay.
- A. Yeah. I just don't recall what they -
 I don't know what they received. I just don't

 recall.
- Q. Okay. Did you send out an e-mail to the team members setting up that May 20th conference call?
 - A. I sent out an appointment notice.
- 10 Q. Okay. I'm familiar with those.
- 11 A. Yep.

- Q. Was the EDU team given any directions regarding its responsibilities or duties?
- 14 A. Yes.
- Q. And by whom?
- A. I think the direction, I'm trying to

 recall who -- I spoke -- I spoke with Ebony Yeboah,

 who gave me the most detailed instructions of -- for

 the team.
- Q. Okay. So she provided the directions through a phone conversation?
- 22 A. Yes.
- Q. And did you take notes of that phone conversation?

A. I don't know.

- Q. Okay. What -- what specific directions did she provide to you?
- A. She she described the potential transaction, she asked that I and the team evaluate whether this transaction made sense for our customers, for our companies, and to look at what benefits it would provide, and ultimately if we thought there were benefits to continue on and negotiate a transaction.
- Q. Okay. Do you remember when you had that call?
 - A. It would have been a few days before the May 20th formation of the team.
 - Q. Okay. Just going back to the notes you took during the May 20th call, did you personally keep, like, a set of files related to your evaluation of the proposed transaction?
 - A. Say that again.
 - Q. Did you keep some kind of file in which you kept notes of your evaluation?
- A. The notes I kept were -- were at the request of legal counsel, and I forwarded those notes to legal counsel; so they were electronic notes that

- 1 I forwarded to legal counsel.
- Q. Okay. So then all the notes that you took throughout the evaluation process, you took because of the instructions of legal counsel?
 - A. The creation of the notes, yes.
 - Q. Okay.

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- A. Yes, those notes were, yes.
- Q. Including the notes that you took on May 9 20th?
 - A. I don't think I said May 20th, though.
- 11 Q. Didn't you tell me that you took notes
 12 during the May 20th conference call?
- A. I don't recall saying there was a May

 20th conference call. The team was formed on May

 20th, and I did set up a conference call.
- 16 O. Oh.
- 17 A. I don't recall that -- I don't recall that it was on May 20th.
- Q. Okay. So it may have been a few days after?
- 21 A. I don't -- I don't know the date of it,
 22 yes, yes.
- Q. Okay. But on that conference call that occurred soon after the formation of the team, you

took notes?

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- A. Yes.
- Q. Okay. And those notes were -- the only reason you took those notes was because of the directions of legal counsel?
 - A. Legal counsel asked that I record those notes for that meeting, and I did.
 - Q. Okay. Thank you.

Apart from the -- the verbal directions that you were provided by Ebony Ebola (sic)? I'm sorry.

- 12 A. Yeboah.
- Q. Yeboah. Sorry, there's too much in the news. Yeboah. Okay. Sorry about that.
- MS. DUNN: Good thing she's not in here.
- 16 BY MR. SOULES:
 - Q. So apart from the verbal instructions that she provided you in mid to late May, were there any other directions provided to the EDU team?
- 20 A. No.
- 21 Q. Okay. Were there any -- do you recall any directions in writing?
- 23 A. I -- I don't.
- Q. Okay. So to the best of your

recollection, the only instructions that the EDU team was given were those provided verbally to you by Ebony Yeboah?

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- A. Those were the initial instructions. I can't say we didn't talk to anybody during the three-month period. So I'm reluctant to say that is the only time anybody ever gave any -- any instruction, but that certainly was the initial instructions.
- Q. Okay. Okay. So to the best of your recollection, the EDU team performed its responsibilities without any written instructions or guidance; is that correct?
- A. I don't remember any written instructions.
- Q. Did the EDU team receive assistance from any outside experts in evaluating the proposed transaction?
 - A. Can I ask what you mean by "evaluating"?
- Q. So I think -- well, your direct
 testimony discusses an evaluation process that the
 EDU team undertook, correct?
 - A. (Nods head.)
 - Q. During that evaluation process, did the

56 1 EDU team engage any outside consultants or experts to consider the benefits and disadvantages of the 3 proposed transaction? There was an outside consultant that 4 5 provided information that was used for the 6 evaluation. 7 Q. And do you -- who was that outside 8 consultant? 9 Α. Rose. 10 Q. Judah Rose? 11 Α. Yes. 12 Okay. And what information did Mr. Rose Q. 13 provide? He projected the market prices for the 14 15-year term. 15 16 And when you say "market prices," do you Ο. 17 mean market energy prices? 18 Α. Yes. And market capacity prices? 19 Q. 20 Α. Correct. 21 And carbon prices? Q. 2.2 Α. Correct.

Okay. Was there any other information

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that he provided?

- A. Those those were the main ones that were the basis of calculating the benefits for the customers, but obviously his the information he provided was much more voluminous than just a couple numbers.
- Q. Yeah, yeah. Having looked at his testimony, I can agree it's more voluminous.
 - A. Yes.
 - Q. Did the -- did the EDU team retain Mr. Rose to provide those figures?
- 11 A. No.

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- 12 Q. Do you know who did?
- 13 A. The companies did, but the EDU team
 14 specifically did not.
 - Q. Okay. Do you know why the companies asked Mr. Rose to provide those price projections?
- A. Yes. Because -- because we -- the

 companies were aware that a significant portion of

 the analysis is going to require 15-year projections

 of prices.
- Q. Okay. Do you know whether or not FES has its own price projections?
 - A. I did not know at the time.
- 24 Q. Okay.

- A. But I -- I've since -- as you have seen,
 that they do have projects, but I -- I did not know
 at the time.
 - Q. Okay. When did you learn that they had their own price projections?
 - A. Probably pretty recently, I mean, weeks or months at most.
 - Q. So would it be fair to say that that was long after the proposed -- the term sheet had been finalized?
- 11 A. Yes.

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- Q. Okay. And does the Regulated Generation

 Department have its own set of future price

 projections?
- A. Not to that extent, no.
- Q. Okay. Does the department have any at all?
- A. We don't look out more than a few years.

 We don't go anywhere near what they do.
- Q. Okay. The -- the Business Development
 Department, is that -- that's within FirstEnergy
 Service Company?
- 23 A. Yes.
- Q. And does that department provide

services to both FES and to regulated generation?

A. They can.

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- Q. Okay. And are you aware of whether or not they -- that department specifically has its own set of price projections?
 - A. I don't know.
- Q. Okay. So apart from the members of the EDU team, and Mr. Thorn, and Ms. Morrow, and Judah Rose, was there anyone else that helped assist in evaluating the proposed transaction on behalf of the companies?
- A. Again, can you -- can you rephrase that and clarify what you're asking?
- Q. Sure. So the members of the EDU team, including -- maybe for purposes of this discussion, let's talk about the EDU team in terms of all the individuals listed in Discovery Response 19.a.
 - A. Yes, okay.
 - Q. So including Mr. Thorn and Ms. Morrow?
 - A. Okay.
 - O. Is that --
- A. That's fine, uh-huh.
- Q. Okay. So apart from the members of the EDU team and apart from Mr. Rose, was there anyone

- else who helped evaluate the proposed transaction?
- A. No.

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- Q. No, okay.
- A. Mr. Rose didn't evaluate the

 transaction, though. I just want to make clear, the

 way you phrased that, I'm not sure if that's what you
- Q. Oh. That was not my intent, but I'm
- 9 glad you clarified.

were saying.

- 10 A. Okay.
- 11 Q. Thank you. He just provided the market price information?
- 13 A. Correct.
- Q. Okay. What is Mr. Haney's role at FirstEnergy?
- A. As I mentioned, he's vice-president of
 Compliance and Regulated Services.
- Q. Okay. And he was not involved in evaluating the proposed transaction?
- 20 A. Correct.
- Q. Okay. Are you familiar with Cecilia Liang-Nicol?
- 23 A. Yes.
- Q. What is her role with FirstEnergy?

- A. She is a manager who reports to me. She is the manager of the group that I mentioned earlier that handles the marketing-related activities through PJM.
- Q. Okay. Who's the manager of the dispatch side of your group?
 - A. Gary Pleiss.
 - Q. Gary Pleiss. And was -- did I pronounce that correctly?
- 10 A. You did.
- 11 Q. All right. Did Ms. Liang-Nicol play a
 12 part in evaluating the proposed transaction?
- 13 A. No.

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- Q. So she didn't provide you any assistance in evaluating the costs of Sammis, Davis-Besse, or the OVEC plants?
- 17 A. Can you rephrase that?
- Q. Sure. As part of the evaluation

 process, the EDU team looked at the projected future

 costs of Sammis, Davis-Besse, and the OVEC plants,

 right?
- 22 A. Correct.
- Q. And in looking at those costs, did -- did Ms. Liang-Nicol provide any assistance in

1 reviewing those costs?

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- A. No.
- Q. Okay. Some of the members of the EDU team toured the Davis-Besse and Sammis plants, correct?
 - A. Correct.
- Q. And Ms. Liang-Nicol joined those plant tours; is that correct?
 - A. Correct.
 - Q. Why did she join?
- A. Because I was going anyway. And if this transaction did come to be, her group would, as she does with the regulated generation, be responsible for the marketing efforts of those plants. So I took the opportunity to bring her so she could view the plants.
 - Q. Okay. Okay. Thank you.

And was Charles Jones involved in evaluating the proposed transaction?

- A. No.
- Q. Okay. Apart from the members of the EDU team, was there anyone else that helped negotiate the proposed transaction on behalf of the companies?
- 24 A. No.

- Q. Okay. So Mr. Haney was not involved in negotiating the proposed transaction?
 - A. That's correct.
- Q. And Mr. Jones was also not involved in negotiating the proposed transaction?
 - A. That's correct.
- Q. So his role was simply limited to approving the final term sheet?
 - A. That was certainly one of his roles.
- 10 Q. Okay.

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- 11 A. I --
- Q. Did he have other roles related to the proposed transaction?
- A. I don't know.
- Q. Okay. And Ms. Liang-Nicol was not involved in any negotiations at all?
- 17 A. Correct.
- Q. Okay. Now, FES had its own group that represented its interests in negotiating the proposed transaction, correct?
- 21 A. Yes.
- Q. And if I refer to that group as the FES team, you understand what I mean?
- 24 A. I do.

Dave Pinter, Paul Harden, Celia Hashlamoun, Karen

Yes. Nick Fernandez, Jason Lisowski,

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- Sealy, Brian Knipe, Fred VonAhn, Jacob McDermott, and Scott Casto.
 - Q. And are these the -- in your recollection, are these the individuals that were involved in negotiating on the other side of this transaction?
 - A. I can't -- I can't confirm with certainty, because I don't recall every single name.
 - Q. Okay.

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- A. But generally speaking, these are -- certainly include the major players that were there.
- Q. Okay. In providing your answer to this discovery request, how did you come up with this list of names?
 - A. I don't recall. I'm sure I had to ask the FES team to provide the list.
 - Q. Okay. All right. Apart from the members of the EDU team, the members of the FES team, and Mr. Haney and Mr. Jones, was there anyone else with whom you communicated regarding the proposed transaction?
- 22 A. Yes.
 - Q. And who are those individuals?
- 24 A. I mean, I -- I won't -- I won't be able

to recall everybody, but there certainly were updates given to various people, including Eileen Mikkelsen, for example.

Q. Okay.

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A. Steve Strah.

I mean, there would be so many people, when you say communicate, we're getting data, we're talking to other people.

- Q. Yeah.
- A. So there's people that we had to communicate with. I can't remember everybody we communicated with.
- Q. Okay. Okay. I understand. With respect to these updates you just referenced, were there regular updates you were providing to

 Ms. Mikkelsen and Mr. Strah?
- A. There were updates that were provided to Mark Julian, and sometimes he had others like that in the room that -- they were -- they were approximately every other week during this three-month period.
- Q. Okay. And how were those -- was this a phone call, a meeting?
 - A. They were mostly in person.
- Q. Mostly in person?

- A. Right.
- Q. Okay.

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- A. It was about a 30-minute meeting.
- Q. Okay. Did you send any e-mail updates of the process?
 - A. Not that I recall, no, no.
- Q. Okay. So recognizing that, you know, you're talking to people, you're gathering data, do you remember anyone else -- you know, we've talked about these updates, is there anyone else that you remember discussing the proposed transaction with apart from, you know, maybe a data-gathering role?
- A. Well, there would have been other people. Let me try to think of some names. Ebony Yeboah would have been in some of those meetings, Mark Hayden would have been in some of those meetings, I think I mentioned Steve Strah.
 - Q. Uh-huh.
- A. Jim Haney, Eileen, that -- that's all that's coming to me.
- Q. Okay. Were those meetings held in Akron?
- 23 A. Yes.
- Q. Okay. So you had a lot of back and

forth probably during that time?

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- A. Not too bad, every couple weeks.
- Q. Okay. Who's Mark Hayden?
- A. Legal. I don't know his title.
- Q. Okay. Did you speak with anyone at Ohio Edison Company about the proposed transaction?
- A. Other than Mark Julian, of course, who is vice-president of those utilities.
 - Q. Okay. No one besides him, though?
- 10 A. I mean, Steve Strah, of course, has some
 11 association, but, no, not beyond that I can
 12 recall.
 - Q. Okay. And apart from the members of the FES team who are employed by FES, was there anyone at FES that you spoke to regarding the proposed transaction?
- 17 A. No.
- Q. Okay. Anyone outside of FirstEnergy
 Corporation generally that you spoke to?
 - A. No.
- Q. Okay. Now, as the leader of the EDU
 team representing the companies, is it fair to say
 that you're knowledgeable about the companies'
 assessment of the proposed transaction?

A. Yes.

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- Q. Okay. How about FES's evaluation of the proposed transaction, did FES share with you its internal assessment of the transaction's --
 - A. No.
 - Q. -- potential costs and benefits?
 - A. No.
- Q. And the only information -- the only personal knowledge you have about FES's internal assessment of the proposed transaction is what you read in Mr. Moul's testimony; is that correct?
- A. And I'm not even sure that's a -- I
 don't know if that's an assessment of the
 transaction, but, yes, I have no knowledge of FES's
 evaluation of it.
- Q. Okay. And you were never assigned to assist FES in evaluating the proposed transaction?
 - A. No.
- Q. Okay. So you must not have discussed FES's evaluation with anyone within FirstEnergy companies because you don't know, is that --
 - A. That is correct.
- Q. Okay. So you're -- you're familiar with

 Mr. Hayden, is that -- that's correct?

- A. I'm familiar with him, yes.
- Q. Okay. And are you aware of whether he -- what part of FirstEnergy Corporation he represents specifically?
 - A. I don't know.
- Q. Okay. Well, I will represent to you that in this proceeding he has appeared on behalf of FES at a prehearing conference that was held last week, and at that hearing Mr. Hayden had identified you as someone who could testify regarding FES's evaluation of the proposed transaction.
- Just so the record is clear, you have no knowledge about FES's evaluation of the proposed transaction; is that correct?
 - A. That's correct.
- MR. LANG: Just objection to the characterization with what Mr. Hayden said or is supposed to have said, because I don't think you have it -- I don't think your characterization is accurate.
- 21 MR. SOULES: Okay. And I -- I don't yet
 22 have a transcript, but --
- 23 BY MR. SOULES:

Q. But just so the record is absolutely

clear, you have no personal knowledge about FES's evaluation of the proposed transaction?

- A. Correct.
- Q. Okay. All right. Thank you.

 Do you want to take a short break?
- A. Sure.
- Q. Okay.

MR. LANG: That's fine.

9 (Recess taken.)

10 BY MR. SOULES:

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Q. Hello again, Mr. Ruberto.

So the EDU team, as we were talking earlier, was responsible for evaluating the proposed transaction?

- A. Yes.
- Q. And the team evaluated the proposed transaction's potential impact on the companies' customers, retail -- retail system reliability, the Ohio economy, and the companies themselves; is that accurate?
 - A. Yes.
- Q. Okay. During the confidential session that we're going to have later today, we'll probably spend a bit more time walking you through the

specific steps of the evaluation process and some of the details of that. For now, though, I just wanted to start by seeing if we could list out in general terms the different steps that the EDU team took in evaluating the proposed transaction.

So in terms of those steps that the EDU team took, the team requested and received data from FES regarding the operation of Sammis, Davis-Besse, and the OVEC plants; is that correct?

A. Yes.

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- Q. Okay. And the team compared those plants to other coal and nuclear units?
 - A. Yes.
- Q. Okay. And the EDU team received a forecast from Jason Lisowski that projected the plant's future output, costs and revenues; is that correct?
 - A. Correct.
- Q. Okay. And Mr. Lisowski's projections were based in part on the market price projections that Judah Rose had provided, correct?
 - A. Correct.
- Q. Okay. And then the EDU team subsequently verified Mr. Lisowski's cost and revenue

projections, correct?

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- A. Correct.
- Q. Okay. And the team toured the Sammis and Davis-Besse plants, correct, or members of the EDU team toured the Sammis and Davis-Besse plants?
 - A. Correct.
- Q. And those plant tours were part of the EDU team's evaluation process, correct?
 - A. Correct.
- Q. Okay. Apart from those steps that we just walked through, is there anything else that the EDU team did to evaluate the proposed transaction?
- A. We -- we did look at the economic impact that these plants have for the region. We looked at the impact on -- if the plants -- if the plants did retire, the potential impact on transmission costs that might be necessary.
 - Q. Okay.
- A. That's all I can recall right now, but there obviously was a couple months' worth of reviewing, but I can't recall every detail.
- Q. Okay. Have we -- at least in broad terms, have we listed out now all the major categories of review that the team performed?

A. Yeah.

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- Q. Okay. And the EDU team was formed on May 20th, 2014, right?
 - A. Correct.
- Q. When did the EDU team actually begin evaluating the proposed transaction with FES?
- 7 A. Sometime in June, June, July. I don't recall exactly the dates.
 - Q. And do you know when the EDU team completed its evaluation process?
- 11 A. In July.
- Q. Do you remember with more specificity when in July?
- A. Not early July; so probably at least mid

 July.
- 16 Q. Okay.
- A. Toward late July, in that range.
- Q. Mid to late July?
- A. Yeah, yeah.
- 20 Q. And just so I understand the time line
 21 here, the evaluation process, was that largely
 22 completed before the negotiations began with FES?
- A. No. Well, a lot of it was complete, but not all of it.

- Q. Okay. And when you say "a lot of it was complete," what do you mean?
- A. The -- the financial components,

 those -- those were getting pretty solid at that

 point, but we were still reviewing -- for instance,

 plant tours didn't take place until a little bit

 later, I think July 23rd and 24th. So we wanted to

 see the plants before -- before we'd complete our

 evaluation.
 - Q. Okay. But the financial components of the evaluation process were complete before then?
 - A. Largely.
- 13 Q. Okay.

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- 14 A. Yeah.
- Q. And the team began meeting in May 2014; is that correct?
- 17 A. Around late May, yeah.
- Q. Okay. How many times did the EDU team meet in person?
- A. We generally met weekly. Most of them
 were in person, but not all of them.
- Q. And those meetings were held in West Virginia?
- A. No; in Akron.

- Q. Akron, okay. And do you know when the EDU team stopped holding these meetings?
 - A. Toward the end of July.
- Q. Okay. And when the EDU team, you know, held these meetings, did you take notes during those meetings?
- A. Yes.

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- Q. Okay. And were those -- were the notes that you took taken at the request of counsel?
- A. Yes.
- - A. For those team meetings, yes.
- Q. For the team meetings, okay.
- And you said sometimes the EDU team held calls instead of in-person meetings?
- 18 A. Yes.
- Q. Okay. Do you remember how many times
 the team held conference calls?
- A. I don't remember.
- Q. Okay. But the first meeting of the EDU team was a conference call?
- 24 A. Yes.

- Q. Okay. So in terms of these general generally weekly meetings, what were the purposes of the meetings?
- A. To discuss the data we were receiving, data we needed, and then to begin to evaluate that data that we received.
- Q. Okay. Did -- did you -- did anyone create an agenda for these meetings?
 - A. Yes.
 - Q. Okay. And who was that?
- 11 A. Me.

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- Q. Okay. Did you distribute those agendas to the team members before the meeting?
- A. Generally, yes.
- Q. Okay. How did you distribute those?
- A. Electronically.
- 17 Q. Through e-mail?
- 18 A. Yeah.
- Q. Okay. And -- and I want to be sensitive
 to the fact that some of these discussions were
 confidential; so if we get near that line, let me
 know.
- But do you recall what was discussed during these weekly meetings?

MR. LANG: Just state an objection to the extent that there was any legal communications, legal advice would be privileged, you shouldn't discuss those issues. But to the extent that you can answer his question without legal advice, you can certainly do so.

THE WITNESS: Okay. We -- we early on looked for what information we might need. So we had discussions about what information was going to be important for us to evaluate the transaction, not just the PPA, itself, but other benefits that such an agreement might provide such as the economic benefit of keeping the plants in operation, for instance, and transmission and those other things. So we would discuss that.

As -- as the meetings moved on, of course, we had more and more data. So we would discuss the data, evaluate the data, and determine if there is additional information we need. As -- as -- as the -- the evaluation concluded, of course, we had a lot of results to discuss to evaluate how we felt that would impact the companies' customers and the companies, et cetera.

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- Q. Okay. So much of the discussion related to the financial aspects of the proposed transaction; is that accurate?
 - A. That was part of it.
- Q. Okay. As well as the potential economic impacts of the proposed transaction for Ohio or the region?
 - A. Correct.
- Q. Okay. Is there anything else you remember being discussed at the meetings apart from legal stuff, which --
 - A. No.
- Q. -- absolutely --
- 14 A. No.

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- 2. Okay. In the -- the financial review
 and the -- the financial review that the EDU team
 undertook, that was something that was not just done
 because counsel instructed you to do it, correct, it
 was because the purpose was to evaluate whether this
 was a good deal for the companies?
 - A. Right.
- 22 Q. Okay.
- 23 (EXHIBIT MARKED FOR IDENTIFICATION.)
- 24 BY MR. SOULES:

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                   So, Mr. Ruberto, you've been passed a
              Ο.
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      copy of Exhibit 3, which contains the companies'
 3
      response to Discovery Request SC Set 1-RPD-49.
 4
      Because this response has been designated
 5
      competitively sensitive confidential and because
 6
      we're in the public portion of the deposition, I'm
 7
      not going to ask you any questions about the specific
 8
      contents of the document.
                   For now, though, I just want to know:
 9
      Are you familiar with this document?
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              Α.
                   Yes.
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                   MR. OLIKER: Can I have a clarification?
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                   MR. SOULES: Go ahead, Joe.
                   MR. OLIKER: Is this the entire RPD-49?
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      Isn't that, like, a 147-page document?
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                   MR. SOULES: So this is the -- just of
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      the discovery response, which is six or seven pages,
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      not all the attachments.
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                   MR. OLIKER: Okay.
                                        Thank you. I
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      appreciate that.
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                   MR. SOULES: Yeah.
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      BY MR. SOULES:
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                   So, I'm sorry, Mr. Ruberto, you said you
              Q.
      are familiar with this document?
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- A. Yes.
- Q. Okay. And under the response to
- 3 Part a., there is a competitively sensitive
- 4 confidential report, correct? Please take a few
- 5 minutes to review the document if that would be
- 6 helpful.

- 7 A. Okay. Yes.
- Q. Okay. Are you familiar with this
- 9 report?
- 10 A. I am.
- 11 Q. Okay. Are you the author of this
- 12 report?
- 13 A. Yes.
- Q. Okay. When was this report prepared?
- 15 A. At the time of this response. I don't
- 16 recall the date, but it was -- it was in response to
- 17 this request.
- 18 Q. Okay. All right. So after the
- 19 companies had filed their ESP application?
- 20 A. Yes.
- 21 Q. Okay. To the best of your knowledge, is
- 22 this report factually accurate?
- 23 A. Yes.
- Q. Okay. So let's set this aside for now.

We'll discuss this in some more detail this afternoon.

A. All right.

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- Q. Now, following the evaluation process, you concluded that the proposed transaction would provide the companies' customers with benefits whose net present value is over \$800 million, correct?
- A. It was later revised to 770 million, but, yes.
- Q. Okay. And when was it later revised to 770 million?
- 12 A. Last fall. I -- I don't remember 13 exactly when.
 - Q. Okay. Putting aside the revision for right now, that \$800 million figure was based on a calculation that was provided by Mr. Lisowski; is that correct?
- 18 A. Yes.
 - Q. Okay. And during the EDU team's evaluation process, the team verified Mr. Lisowski's cost and revenue projections, correct?
 - A. Yes.
- Q. Okay. But the -- the companies -- or, your understanding of the proposed transaction's

- current net present value to customers is now 770 million?
- 3 A. Yes.

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- Q. Okay. And do you know why that number changed by 30-some million dollars?
 - A. Yes.
 - Q. Why?
- A. There was -- there was an error in OVEC's costs, it inadvertently did not include potential carbon impacts later.
- 11 Q. Okay.
- 12 A. The market prices did, but the costs for OVEC did not. That was later added.
- Q. Okay. And during the EDU team's

 evaluation process, you were not aware that the OVEC

 costs were inaccurate?
- 17 A. Correct.
- Q. Okay. So just to be clear, the original revenue analysis that Mr. Lisowski provided to you was inaccurate, correct?
 - A. It omitted that particular item.
- Q. Okay. So talking about the proposed transaction specifically, one of the issues that the EDU team considered was the duration or term of the

proposed transaction; is that correct?

A. Correct.

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- Q. Okay. And if you could turn to Page 5, Lines 17 to 23, of your direct testimony. If you want to take a second to review that.
 - A. All right.
- Q. In that portion of your testimony you state that, "Because forecasted revenues and costs indicate the early years will experience costs in excess of revenues with the latter years producing revenues in excess of costs, a term sufficiently long was considered necessary to improve the value to the Companies, their customers and the State of Ohio. A fifteen-year term was viewed as sufficiently long to provide substantial benefits to the Companies' customers, to retail system reliability and to Ohio's economy." Is that your testimony?
 - A. Yes.
- Q. Okay. When you refer to the views, the 15-year term was viewed, whose views are you referring to there?
 - A. The EDU team.
- Q. Okay. And the basic concern with the shorter contract term is that the companies -- or is

it the plants are projected to lose money during the first several years of the proposed transaction, correct?

A. Correct.

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- Q. Okay. Let's assume that the companies were to enter into the proposed transaction with FES, and that a few years from now the plants start producing money -- or, start producing revenues in excess of costs. In that circumstance, are you aware of any provision in the agreement that would prevent FES from terminating the agreement prior to May 2031?
- A. The only thing in the term sheet that has any termination provisions is in Section 20, and that that is strictly limited to lack of government approvals. Otherwise, FES does not have the option of terminating the contract regardless.
- Q. So will -- let's set aside Section 20 for a minute, we'll come back to that.

But the term sheet is not the actual purchase power agreement, correct?

- A. That's correct.
- Q. And no purchase power agreement has been drafted yet, correct?
- A. Correct.

- Q. So given that the actual agreement has not been drafted, you can't point to any provision in the agreement that would prevent FES from terminating the agreement early, correct?
- A. The terms that we've agreed to at this point does not give them an option to cancel.
 - Q. As laid out in the term sheet?
 - A. Correct.
- Q. Okay. But you don't know what the actual purchase power agreement will look like specifically, correct?
 - A. Correct, it doesn't exist.
- Q. Right, okay. And if we could -- if we could go back to Exhibit 1, which is that term sheet, for a minute. Where did I put my copy? Oh, all right. Could we look at Section 20 for a minute?
- 17 A. Sure.

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- 18 Q. Okay. And for reference, that's on 19 Page 10 of the term sheet, correct?
- 20 A. Yes.
- 21 Q. Okay. And this section is entitled "Conditions," correct?
- A. Correct.
- 24 Q. And this is a -- this section is

addressed to a situation where FES would not be able to consummate the transaction because it couldn't get a certain government approval, correct?

A. Correct.

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- Q. So this section is really focused on what happens at the front end of the transaction, not on whether FES could or couldn't terminate at some point later in the 15 years, correct?
 - A. No.
- Q. No. What -- it -- no, meaning? I'm sorry, that's my fault for a confusing question.
- So you're agreeing that this is focused on the front end of the transaction?
 - A. No.
 - Q. Why not?
 - A. While it is focused on the front end, should an approval that should have been in place at the beginning be withdrawn, then that would cause that would cause this this section. So if there is a government approval that is withdrawn for some reason, that could cause this to happen, but but it is generally focused on the approvals that are needed at consummation, not approvals that may be new approvals eight years down the road that didn't

- exist. It's not -- it's not those, it's approvals that are needed at consummation.
- Q. Okay. But you're saying it could apply to a later approval or --
 - A. Only if it's those approvals that were needed at consummation, not if it's an approval that arises later. This does not apply to those approvals.
- 9 Q. Okay. Would this apply to the 10 Davis-Besse NRC license?
- 11 A. No.

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- 12 Q. Okay.
- 13 A. That -- different section, Section 3,
- 14 | 4 -- I don't know, Section 4 applies to that.
- 15 Q. I'm sorry. Could you --
- A. Section 4 on Page 1.
- Q. Oh, right, subject to the conditions that the NRC renews the license?
- 19 A. Correct, correct.
- Q. Okay. If the NRC were to renew the

 Davis-Besse license, but then in 2025 they yanked the

 license for some reason, would this -- would Section

 20 apply in that circumstance?
- A. I don't believe so.

- Q. Okay. In this section -- so this section discusses certain circumstances in which FES would have the right to terminate the agreement, right?
 - A. Very limited, but, yes, yes.
- Q. Right, okay. Is there any other language in the term sheet explicitly prohibiting FES from terminating the agreement?
- A. Well, the delivery period is defined in the term sheet; so they would not have the unilateral right to void that period.
 - Q. You're referring to Section 10?
 - A. Correct.

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- Q. But there's no explicit language stating that they can't terminate, correct?
- A. But that would violate Section 10; so in my view Section 10 says this is the delivery period.
 - Q. Okay. All right. Suppose at some point during the 15-year period FES decided unilaterally to terminate, what would be the penalties to FES for doing so under the proposed transaction?
- A. I would have to have Legal's advice on what remedies there are for breach of contract. I can't answer that.

- Q. Okay. Do you know if Section 19 speaks to those penalties?
 - A. Yes.

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- Q. Okay. But to understand the meaning of this, you would have to have advice of counsel?
 - A. Correct.
- Q. Okay. Now, in your testimony, you stated that the EDU team considered various lengths for the proposed transaction; is that correct?
 - A. Various lengths?
- 11 Q. Yeah, various term lengths for the agreement.
- 13 A. Yes.
- Q. Okay. And what contract lengths did the EDU team consider?
- 16 A. No -- no specific one, other than

 17 looking at the broader period. We could see that if

 18 you had a term, five years, for instance, it would

 19 not be in the -- in our customers' best interest; so

 20 it was -- it was more of a discussion analysis of

 21 where the benefits seemed to be appropriate in our

 22 judgment.
 - Q. Okay. Did you discuss any contract term length greater than 15 years?

A. No.

- Q. Okay. And throughout the evaluation process, was there a general understanding that the term would probably be 15 years?
 - A. I'm sorry, say that again.
- Q. Throughout the evaluation process, was there a general understanding within the EDU team that the contract would probably last 15 years?
- A. Certainly there was a point in the process where that's true, but not throughout.
- Q. Okay. Do you know if at the outset of the process there was a focus on a 15-year contract length?
- A. At the outset we discussed that; so there wasn't a determination at the outset.
 - Q. Okay. But you were looking at 15 years, and then there was discussion of whether something shorter might make sense or not; is that accurate?
- A. I don't recall. I don't know. I don't remember.
- 21 Q. Okay. Do you remember when the EDU team -- or, strike that.
- Do you remember when the decision was made to adopt a 15-year contract term?

- A. Can you rephrase that?
- Q. At some point in the process, a decision was made that the term of the contract should be 15 years, correct?
- A. I -- I don't know what you mean by decision." Whose decision?
 - Q. Well, that's what I'm actually trying to understand. The contract -- the proposed transaction is 15 years in length, right?
 - A. Correct.
- 11 Q. At some point someone must have decided 12 that 15 years made sense, right?
 - A. No.

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- Q. Okay. Tell me how I'm wrong.
- A. It's not someone decided. The 15 years ultimately was a result of a negotiation with the EDU and FES. So the EDU team and the FES team needed to reach agreement that 15 was going to be appropriate for both sides.
 - Q. Okay. So -- so is it fair to say there was a joint decision between the two teams that 15 years was the appropriate term?
 - A. A joint recommendation.
- Q. A joint recommendation?

A. Yes.

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Q. Okay. All right. Okay. Thank you.

And if the proposed transaction is executed, the companies will be responsible for offering the output of Sammis and Davis-Besse into the PJM energy and ancillary services markets, and for offering those plants capacity into the capacity auctions; is that correct?

- A. Correct.
- Q. Okay. And you personally would be responsible for offering the output of those plants into the PJM markets?
 - A. Correct.
- Q. Okay. A bit earlier we were discussing the analyses that the Regulated Generation Department takes as a general matter, and how -- and the extent to which you do or don't look to the Business Development Department for the projections.

I think you said that the analyses that your department performs generally only look out a few years; is that correct?

- A. I -- yes. I said we don't -- we do not look out as far as Business Development did.
 - Q. Okay. And what kind of situations do

you do some sort of forecasting within your department?

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- A. It has more to do with outage planning.
- Q. Okay. All right. What kind of analysis is actually performed?
- A. We review the length of the outage, the needs for the outage, how urgent the outage is, and then we look at market prices that we can expect, and we try to settle the outage within a period that is most beneficial from a revenue perspective.
- Q. Okay. Apart from the outage planning, are there any other revenue analyses that your department performs you can think of?
 - A. Yes.
 - Q. Okay. And what are those?
- A. We look at revenues that the plants generate, we compare that to the cost of the generation; so we do those analyses to see how the plants are doing.
- Q. Okay. How far out do those analyses look?
- 22 A. Those are more historical --
- 23 Q. Okay.
- 24 A. -- than projected.

- Q. Okay. Does your department perform analyses related to the offering of the units into the PJM markets?
 - A. Yes.

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- Q. Okay. And those analyses are -- are done only within your department, you don't go to the Business Development Department?
 - A. Correct.
- Q. Okay. And how far out do those forecasts look?
- A. In the capacity market, we would look at -- of course, that's a three-year ahead you're looking at; so you're -- you're making decisions based upon the RPM or incremental auctions. So that's probably about as far as it goes.
 - Q. Okay. And earlier we were discussing the strict wall between FES and the regulated generation arm of FirstEnergy. Do you remember that discussion?
- 20 A. Yes.
- Q. Okay. And I think you said that that wall was mandated by FERC policies.
 - A. I believe so, yes.
 - Q. Okay. Does FirstEnergy have any written

policies describing that wall of separation?

A. Yes.

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- Q. Okay. What are those written policies?
- A. They define where communications can and can't occur; so they define a regulated marketing function employee, which is myself. I am prohibited from exchanging information with a competitive market function employee, which is FES.
- Q. Okay. And that's -- like, is there a code of conduct specifically?
 - A. Yes.
- Q. Okay. And apart -- setting aside for a moment the couple members of the FES team that were actual FES employees, have you ever communicated with any employee of FES?
- A. The -- the only communications I have with FES is we do have some joint-owned generation.
 - Q. Okay.
- A. So to the extent we need to have joint discussions about that operation, then we would have discussions. But it's more with generation operations and it is it is strictly not about their market offers and how they are marketing their ownership share, it's purely an operational

1 standpoint.

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- Q. Okay. Do you know which units you had those discussions?
- A. Bath County Pumped Storage is the only one.
 - Q. Okay. And so apart from discussions you would have had regarding Bath County Pumped Storage, are there any other communications that you had with FES?
- 10 A. No.
- Q. Could we briefly look back at I think it
 was Exhibit 2, the discovery response to OCC's Set 1,

 13 19. Do you have yours?
- MR. FISK: Sorry, yeah.
- MR. SOULES: Sorry.
- 16 BY MR. SOULES:
- Q. Mr. Ruberto, could you look at Part e.
- 18 of your response?
- 19 A. Okay.
- 20 Q. Would you agree with me that nearly
 21 every member of the FES team is an employee of
 22 FirstEnergy Service Company?
- 23 A. Yes.
- Q. Okay. And earlier we established that

all the members of the EDU team were FirstEnergy Service Company employees, correct?

A. Correct.

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- Q. Is there a written policy prohibiting members of FirstEnergy Service who work with FES from communicating with employees of FirstEnergy Service that work with regulated generation?
 - A. I'm sorry, rephrase that again.
- Q. Well, so would you agree that on both sides of the negotiations, virtually every employee was employed by FirstEnergy Service Company?
 - A. Right.
- Q. And on the EDU team side, none of you had -- or, as a general matter none of you are working for FES, correct?
 - A. Correct.
- Q. Do you know whether or not the FES team members generally work for FES?
 - A. I don't know.
 - Q. Okay. And are you aware of within -just purely within FirstEnergy Service Company, if
 there's a wall of separation between Service Company
 employees who work with regulated generation and
 Service Company employees who work with FES?

- A. There are code-of-conduct behaviors for people that do that.
 - Q. Okay. What are those codes of conduct?
- A. For example, while I work for FirstEnergy Service Corp., within that there is a code of conduct for different classifications of employees.
 - Q. Okay.

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- A. So where my paycheck comes from is somewhat irrelevant, just like theirs. I am a regulated marketing function employee; so I'm prohibited from communicating with competitive marketing function.
- Now, also within FirstEnergy Service

 Corp., though, you may have shared service employees,
 which is someone that is allowed to work with the
 regulated side and the competitive side, but they are
 strictly forbidden from being a conduit of
 information that would be prohibited to be passed
 from one to another.
 - Q. Okay.
- A. So while they can do work, they need to isolate that work and complete it without providing that conduit.

- Q. Okay. In the shared -- you said shared service?
- A. I said shared service just as an example.
 - Q. Okay. And do you know what type of services those employees provide?
 - A. It could be anything from legal, accounting, it's -- it's typical functions that generally you would not expect to be limited by whether you're competitive or not.
- Q. Okay. Thank you.
- MR. SOULES: Can we go off the record for, like, two minutes?
- MR. LANG: Sure.
- 15 (Discussion held off the record.)
- 16 BY MR. SOULES:

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- Q. So, Mr. Ruberto, a couple moments ago we were discussing the wall between regulated generation and FES. Do you recall that discussion?
- 20 A. Yes.
- Q. Are all the -- and you said that within
 FirstEnergy Service Company, there are walls of
 separation between the regulated marketing employees
 and those who work with FES, right?

101 And the competitive marketing function, 1 Α. 2 yes. 3 Q. Okay. 4 Α. Yes. 5 Q. So the competitive marketing function is 6 broader than just FES? 7 Α. Correct. 8 Q. Okay. 9 Α. Correct. 10 Were all the members of the EDU team, Q. 11 are they on that regulated marketing function side of 12 FirstEnergy Service Company? 13 Α. No. 14 Q. Okay. And which ones aren't? T was. 15 Α. 16 You were the only one? Q. 17 I was the only one. Α. 18 Q. Okay. And so which -- which employee -or do you know what side of FirstEnergy Service 19 20 Company the other members of the EDU team worked for? 21 They were all shared services or Α. something similar. I don't know exactly, but they 2.2 2.3 were all in that light, yeah.

Okay. So they would -- they're all

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Q.

- FirstEnergy Service employees who sometimes work with FES; is that correct?
 - A. I don't know that they work with FES.
 - Q. Okay. But they're not -- to the best of your knowledge, they're not strictly prohibited from working with FES the way that you are?
 - A. Correct.

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- Q. Okay. Do you know whether all the members -- or, do you know whether any members of the FES team are on that competitive marketing side of FirstEnergy Service Company?
- A. I don't know.
- Q. Okay. Do you know if Sharon Noewer is or isn't?
- 15 A. I don't know.
- Q. Okay. One of the earlier -- when we
 were talking about the different steps in the
 evaluation process that the EDU team took, I think we
 discussed how Jason Lisowski provided a revenue
 analysis to the EDU team. Do you remember that
 discussion?
 - A. Yes.
- Q. So do you remember when he provided that revenue analysis to the EDU team?

A. I don't remember.

- Q. Okay. And his revenue analysis included
 the -- your knowledge is that his revenue analysis
 included the market price projections that Judah Rose
 provided; is that correct?
- A. I believe so. I don't -- I don't recall, but I -- I'll say I don't know.
- Q. Okay. Do you -- do you recall how
 Mr. Lisowski provided you those projections?
- 10 A. They came through Joanne Savage, who was 11 on our team.
- 12 Q. So did -- do you know, did he e-mail
 13 those to her?
- 14 A. I don't know.
- Q. Okay. And then she -- did she e-mail them to you?
- A. I don't know.
- 18 Q. Okay. When do you first recall reviewing those forecasts?
- A. It would have been in that June, July timeframe.
- Q. Okay. And were those forecasts
 discussed during the EDU team's weekly meetings?
- 24 A. Yes.

- Q. Okay. What was discussed with them?
- A. The results, what was there.
- Q. Okay. What about the results, were there -- was there a discussion of their significance?
 - A. Yes.

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- Q. Okay. And what conclusions or discussion was there?
- A. We would have discussed not only the costs and how the costs escalated through the years, but the market revenues. We would look at the projected megawatt-hour/gigawatt-hour generation to see if that made sense. Of course, that analysis also included calculations for return on equity and all those type of things, debt ratios, we looked we looked at that. We looked at how the net present value would provide benefits to the utilities and our customers.
- Q. Okay. And just a question about the net present value. And if we're getting into something that is in the confidential territory, just let me know, but did the EDU team separately look at the net present value of Sammis, Davis-Besse, and the OVEC share?

A. Yes.

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- Q. And what -- do you recall what the net present value of those three different facilities were?
- 5 MR. LANG: Yeah, and I think that should 6 be saved for the next set of --
- 7 MR. SOULES: Absolutely, yeah.
 - MR. LANG: What we tried to do, and the reason it was produced together was we could manage to make that nonconfidential, but the individual parts of it are confidential.
- MR. SOULES: Okay. Okay. Then we will take that up maybe a little later. Thank you.
- 14 BY MR. SOULES:
 - Q. Do you know which company or companies within the FirstEnergy corporate family Mr. Lisowski generally works for?
- A. I only know by his title, but I don't know.
- Q. And what -- what is his title again?
- 21 A. Assistant controller for FES/FEG.
- Q. Do you have any understanding of the significance of that title and what it means in terms of who he provides services for?

- A. I've never worked with Jason before; so I'm only familiar with his role in this study. So I can't speak to what he does.
- Q. Okay. Okay. The projections that he provided to Joanne Savage, I can't recall, were those projections made at your request?
- A. Well, the EDU team broadly requested all those numbers, yes.
 - Q. Okay. So the EDU team said to FES, "We need these numbers"?
- 11 A. Yes.

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- Q. Okay. And then someone on the FES side decided that Jason Lisowski would be the person to do that work?
- 15 A. I can't speak for the FES side.
- Q. Okay. But no one from the EDU team side said, "We want Mr. Lisowski to do that work for us"?
- 18 A. I did not.
- Q. Okay. And you're not aware of anyone who did?
- 21 A. Correct.
- Q. Okay. I'm sorry, Jim Haney is a FirstEnergy Service Company employee?
- 24 A. Correct.

- Q. Does he only work with regulated generation or does he also work with FES, if you know?
 - A. I don't know if he works with FES.
 - Q. Okay. So you don't know if --
 - A. I have no knowledge of him working for FES. I'll even go that far, I have no knowledge of him working for FES.
 - Q. Okay. One way or the other, right?
- 10 A. Correct.

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- Q. Okay. All right. But he does do a lot of work with regulated generation as your boss?
- A. But I'm only one component of his responsibility.
- Q. Right, okay.
- A. So you understand that regulated generation is one -- one slice.
- 18 Q. Okay.
- A. He has broader responsibilities, none of
 which are FES responsibilities. I just can't speak
 to whether he talks to FES for any other reasons, I
 just don't know.
 - Q. Okay.
- A. But he has no organizational FES

- 1 responsibilities.
- Q. Okay. And is he based in the
- 3 headquarters office in Akron?
- 4 A. Yes.
- Q. Okay. Did the EDU team ever consider getting the raw data -- actually, strike that.
- 7 Sorry.
- Do you know when the EDU team requested
 that forecast information from FES, were there
 specific directions that were provided at FES in
 terms of what you were looking to review, looking to
 get?
- A. We sent data requests.
- 14 Q. Okay.
- A. So those lists are the things that we wanted to receive back from them.
- 17 Q. Okay. And then at some point,
- 18 Mr. Lisowski sent forecasts to Ms. Savage, correct?
- 19 A. Yes.
- Q. Now, I know this is a few months ago.
- 21 In terms of the data that the EDU team initially
- 22 requested from FES, did you receive all the data that
- you had requested?
- 24 A. We received the data we needed. I did

- not audit whether every single request was fulfilled.
- Q. Okay. And you received that data in time to be able to evaluate it to decide whether or not the proposed transaction was a good deal?
 - A. Yes.
 - Q. Okay. Once you received the forecast information from Mr. Lisowski, did you submit any follow-up data requests concerning specifics of that forecast?
- 10 A. Yes.

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- Q. And what were those requests? Well, again, if we're treading into a --
 - A. I think I can still be okay.
- Q. Okay. All right.
- A. The initial request only went out to

 2030. We needed an extra year; so we asked for that.

 We also asked for some historical data. So we did

 request some additional data.
- 19 Q. Okay. Anything else besides requesting 20 the historical data and the extra year?
 - A. I don't believe so.
- Q. Okay. And do you know whether

 Mr. Lisowski was the one who provided that -- the

 extra year of data?

A. I don't know.

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- Q. Okay. And you don't know whether or not he was the one who provided the historical data?
 - A. I don't know.
 - Q. Okay. And there -- there was no one within your department who would have been capable of performing that forecast; is that accurate?
 - A. Correct.
 - Q. Okay. Did you ever speak directly with Jason Lisowski that you recall?
- A. Only in the negotiation meetings. I did not speak to him outside of that.
- Q. Okay. And did you ever e-mail or trade e-mails with Mr. Lisowski?
- 15 A. No.
- Q. Okay. So the only time that you've met
 Mr. Lisowski was at the negotiation meetings?
 - A. Up -- up until during this period, yes.
- Q. Okay. And when you say "during this period," do you mean after the ESP application was filed?
- 22 A. Yes.
- Q. Okay. Just a few more questions.

 In your -- as we talked about earlier,

- you're involved with the process of offering generating units into PJM, correct?
 - A. Correct.

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- Q. Including making bids into the capacity auctions, right?
 - A. Correct.
- Q. Are you aware that PJM recently filed with FERC a capacity performance proposal?
 - A. Yes.
- Q. Okay. And that proposal creates a new capacity performance resource product; is that correct?
 - A. Correct.
- Q. Okay. Could you describe what that proposal is in broad terms?
- A. Generally speaking, it was PJM's recognition that it needed to have more certainties around generators being available during emergency periods. So the intent is through PJM is that the generators would likely get a little more revenue in the capacity performance market, but in exchange for that they need to harden their assets and would suffer large penalties if they failed to perform during those critical periods.

- Q. What do you mean by "harden those assets"?
- A. If you have a unit that is subject to shutting down if it's really cold because a coal pile freezes, whatever it might be, they need to make sure they can handle all the weather conditions and continue to operate.

And then in the -- for gas plants, for example, they need to have firm gas supplies, you can't have interruptible supplies.

- Q. Okay. And the capacity performance resource product, that's essentially what you're talking about; is that correct?
 - A. Yes.

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- Q. Okay. Have you evaluated whether the Sammis units would qualify for that product?
 - A. Yes.
- Q. Okay. And what -- when did you evaluate -- make that evaluation?
- A. During the whole time PJM has been proposing this, because there's been there's been multiple things, I did consider whether Sammis, Davis-Besse, OVEC, our own units; so, yeah, we would have just looked at those to see if we believed they

1 would qualify.

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- Q. Okay. And did that -- that evaluation that you did, was that as part of the EDU team process or is that something you've done subsequently?
 - A. Subsequent.
- Q. Okay. Could you tell me when approximately?
- A. The -- the capacity performance product has been evolving for most of the summer into the fall and, in fact, it's still evolving; so it would be during that time, but there's no specific time.
- Q. Okay. Have you evaluated whether the Sammis units would need to make additional investments to qualify for that product?
 - A. I have not evaluated.
- Q. Okay. Has anyone else at FirstEnergy evaluated that?
 - A. I don't know.
- Q. Okay. What about with respect to

 Davis-Besse, have you evaluated whether additional

 investments would be needed?
- A. I have not.
 - Q. Okay. And the same with respect to

OVEC?

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- A. Correct.
- Q. Okay. And you're not aware of anyone within FirstEnergy who's made those evaluations for either Davis-Besse, or the OVEC plants?
- A. I am aware that people in FirstEnergy certainly have evaluated that. I just don't know.
 - Q. Okay. Have you seen those evaluations?
 - A. No.
- Q. Okay. How are you then -- how are you aware that those evaluations were done?
- 12 A. Because they are subject to the same 13 issues that we are on the regulated side.
 - Q. Okay.
 - A. And the -- the filings that we have to make through PJM require certain evaluations to be done.
 - Q. Okay. So --
 - A. So they are part of PJM, they are bound by PJM's rules; so they would need to make sure that they're doing those evaluations.
 - Q. Okay. And with respect to the evaluations of those Sammis, Davis-Besse, and OVEC that you did subsequent to the filing of the ESP, did

115 1 you reach any conclusions about whether those facilities would qualify? 3 Α. Yes. 4 Q. And what did you conclude? 5 Α. It's extremely likely they would all 6 qualify. 7 Q. Okay. And what's the basis for that 8 conclusion? The -- the main issues of the capacity 9 Α. performance product is --10 11 MR. LANG: Just ask that do you know 12 whether this analysis is confidential or is it high 13 enough level that it's public? THE WITNESS: I'll be high enough level, 14 yeah, I think I can. 15 16 MR. LANG: Okay. Go ahead.

18 Q. Thank you.

BY MR. SOULES:

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A. The capacity performance product requires fuel on the ground, you need to be able to run for so many hours, and it -- and it requires operating during all weather conditions. My evaluation in looking at those plants --

Q. Uh-huh.

A. — and anybody can see they have fuel, they have demonstrated running through all weather conditions already; so they've already demonstrated the ability that generally leads me with a high degree of certainty — granted, I did not do an analysis of every piece of equipment there, and that would be better suited for the plant engineers and those responsible — but I have a high degree of certainty that they should qualify.

Q. Okay. Thank you.

Do you know whether the Sammis units are supplied by Powder River Basin coal?

A. That probably would be.

MR. LANG: Is that confidential? Maybe you can hold that for later.

MR. SOULES: Okay. Absolutely. Yeah.

17 Thank you.

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18 BY MR. SOULES:

- Q. Did you prepare -- without asking about the specifics of it, but did you prepare any written analysis of your evaluation of whether those plants would qualify?
 - A. No.
- 24 Q. Okay. So you have nothing in writing,

- this is just kind of your personal assessment with
 nothing in writing?
 - A. Yes.

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- Q. Okay. Mr. Ruberto, you're probably

 aware of the polar vortex that occurred last January

 and February, is that --
- 7 MR. LANG: Objection. Go ahead.
- 8 BY MR. SOULES:
- 9 Q. Are you --
- 10 A. Be more specific.
- 11 Q. Are you aware of it generally?
- 12 A. Yes.
- Q. Okay. Kind of feels like it out there today.
- Are you aware that some generating units

 experienced operational difficulties including forced

 outages as a result of the extreme cold weather

 during the polar vortex?
 - A. Yes.

- Q. Okay. Do you know whether any of the
 Sammis units experienced operational difficulties
 during the polar vortex?
- MR. LANG: Objection, and I -- I think that's confidential.

118 1 MR. SOULES: Okay. 2 MR. LANG: I believe. 3 MR. SOULES: We can discuss that in the 4 next session. 5 MR. LANG: That would be great. 6 MR. SOULES: Yeah. 7 BY MR. SOULES: 8 So earlier this morning, we were talking Ο. about your understanding of why FES was interested in 9 entering into the proposed transaction. Do you 10 recall that discussion? 11 12 I -- I don't recall specifically, but --Α. 13 Q. Okay. -- go ahead. 14 Α. 15 I think you had indicated or you had Q. 16 stated that your belief was that FES thought that the 17 Sammis, Davis-Besse, and OVEC plants were at risk in 18 the near term; is that correct? 19 Α. I stated that Mr. Moul's testimony makes 20 that indication, yes. 21 Okay. Do you know whether any of those 0. 2.2 plants would be permanently retired if the proposed 2.3 transaction did not go through?

I don't know.

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Α.

- Q. Okay. Has anyone ever told you personally that these plants would be retired if the proposed transaction is not executed?
 - A. No.

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- Q. Okay. Do you know who within the FirstEnergy corporate family would decide whether or not to permanently retire any of those units?
 - A. I don't know.
- Q. Okay. And in your -- your testimony, you had stated that over the 15-year period of the proposed transaction that Sammis, Davis-Besse, and the OVEC share would earn nearly \$2 billion in nominal dollars or \$770 million net present value.
 - A. Correct.
- Q. Okay. Well, with the \$35 million amendment we discussed earlier, correct?
 - A. Correct.
- Q. Okay. Does it seem -- given the amount of revenue that these plants projected to earn over the next 15 years, does it seem likely to you that FirstEnergy would decide to permanently retire them if the proposed transaction is not executed?
 - A. I don't know.
 - Q. You don't have any opinion on that one

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way or the other?
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- A. I don't -- I don't operate the plants.

 I don't operate their financials. I can't -- I can't

 speak for FES.
 - Q. Okay. What about FirstEnergy, you know, apart from what FES internally might think, but the FirstEnergy Corporation generally?
 - A. I -- I can't speak for them as well.
 - Q. Okay. Do you have a sense of what kind of timeframe utilities look at when deciding whether or not to retire generating units?
 - A. I don't know.
 - Q. Okay. I think we're done.

MR. LANG: That's your public section?

MR. SOULES: Yes.

MR. LANG: Yeah.

17 THE WITNESS: No, he said done.

MR. SOULES: Got me.

19 MR. LANG: We'll hold you to that.

MR. SOULES: Thank you, Mr. Ruberto.

21 THE WITNESS: You're welcome.

MS. DUNN: Do you want to take a break,

23 | start at 11:00?

24 MR. LANG: Maybe take a break, start at

121 1 11:00. 2. MR. OLIKER: We're going to continue 3 with the public portion. 4 MR. LANG: Then we'll continue with the 5 public portion. 6 MR. OLIKER: Okay. Great. Thank you. 7 MR. LANG: For the folks on the phone 8 call, I guess are there -- are there those of you who 9 have questions for the public part of the transcript? MR. OLIKER: This is Joe, I have 10 11 questions. 12 MS. FLEISHER: This is Madeline, I may 13 have a few questions. 14 MR. LANG: Okay. MS. HUSSEY: This is Becky Hussey, I may 15 16 have a few as well. 17 MR. LANG: Who was that that just spoke? 18 MR. SETTINERI: Mike Settineri, we'll 19 have questions, as well. 20 MR. LANG: Was it Becky? Oh. 21 MR. SOULES: Becky. 2.2 MS. HUSSEY: Becky Hussey. 2.3 MR. LANG: Rebecca, okay.

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MS. FLEISHER: This is Madeline Fleisher

122 1 from the OCC. We can go off the record. 2. MR. LANG: Let's go off the record. 3 (Discussion held off the record.) 4 (Recess taken.) 5 MS. DUNN: Okay. We're back. 6 MR. LANG: Madeline, do you want to go 7 up next? 8 MS. FLEISHER: I'm glad to do it, 9 thanks. 10 11 CROSS-EXAMINATION 12 BY MS. FLEISHER: 13 Ο. All right. Mr. Ruberto, my name's 14 Madeline Fleisher, I represent the Environmental Law and Policy Center. Thanks for being here today. 15 16 You're welcome. Α. 17 And I'll repeat, as Mr. Soules said, Q. 18 that I don't think I'm going to be asking about 19 anything confidential, but if I do get into that 20 area, please just let me know. 21 Α. Okay. 2.2 Q. Mr. Ruberto, do you know what a 23 corporate separation plan is? 24 Α. I'm not familiar with that term.

- Q. Are you generally familiar with the fact that under Ohio law there are rules governing transactions between regulated electric utilities and their unregulated affiliates?
- A. Yes.

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- Q. Do you know anything about what those rules are?
 - A. I do not.
- Q. Do you receive any training regarding those rules?
- 11 A. No.
- Q. In your evaluation as part of the EDU team, did you consider whether this transaction proposed in the Economic Stability Program would be consistent with those rules?
- MR. LANG: Objection. Go ahead and answer.
- THE WITNESS: I would rely on Legal's

 advice, and they gave me no indication that there was

 an issue with that.
- 21 BY MS. FLEISHER:
- Q. In your evaluation as part of the EDU team, did you consider what the effect of their proposed transaction would be on FirstEnergy

Solutions's financial viability?

A. No.

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Q. Okay. And, Mr. Ruberto, moving on to a different topic, you indicate in your direct testimony that you evaluated the values or benefits and risks of the proposed transaction.

I'm going to ask you: How did you evaluate the risks of this transaction?

- A. Well, we looked at what potential downsides there could be of the transaction, which, of course, costs or market prices would certainly be things that could vary from the projection.
- Q. And did you do anything to quantify how much variation there might be from the -- from the projections that you received from Mr. Lisowski or Mr. Rose?
- A. We did not.
- Q. And what's your understanding of what the risks or uncertainties are specifically that might cause the -- the cost of the plants or their market revenues to differ from those projected by Mr. Lisowski and Mr. Rose?
 - A. Well, because the term is 15 years, and we're basing it on projections, one has to at least

- recognize that projections could vary from what actually occurs. What would cause that would potentially be things I wouldn't even know today. So those were the risks we considered.
- Q. Are there any risks that you do know today?
 - A. No.

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- Q. And when you were considering the -- apologies, let me start over.
- So you testified, I believe, that one of the assets of the proposal that you considered was the appropriate term, correct?
- A. Correct.
 - Q. And when were you -- when you were considering whether a 15-year term was appropriate, did you consider the fact that the longer the term, the more unknown risk there might be?
- A. Yes.
 - Q. And why did you conclude that a 15-year term was still appropriate?
- A. We felt that it was an appropriate balance with -- with future risk, while keeping the term long enough to -- to harvest the gains that are on the back half of the agreement.

- Q. What is your basis for -- for concluding that the risks there balance out the benefits?
- A. That was just the EDU team's discussion and our judgment.
- Q. And to confirm, you don't have any direct experience with economic dispatch modeling on the length -- the 15 length -- year term for a period of time under consideration here, correct?

9 MR. LANG: Objection; asked and 10 answered. But go ahead.

- 11 THE WITNESS: That's correct.
- 12 BY MS. FLEISHER:

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- Q. And does anyone on the EDU team have
 experience with economic dispatch modeling over that
 length of time?
- 16 A. I don't know.
- Q. Just to clarify, you're not aware of anyone who does, is that what you mean?
- 19 A. Yes. That's correct.
- Q. Thank you.
- MS. FLEISHER: And that's all I have for the public portion. Thanks very much for letting me go first.
- MR. LANG: All right. Then, let's see,

1 is Larry Sauer on the phone?

MR. SAUER: I am.

MR. LANG: Do you have questions?

MR. SAUER: I do.

MR. LANG: Why don't you go ahead.

MR. SAUER: We'll do that.

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CROSS-EXAMINATION

9 BY MR. SAUER:

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- Q. Good morning, Mr. Ruberto.
- A. Good morning.
- Q. My name's Larry Sauer, I'm an attorney
 with the Office of Ohio Consumers' Counsel. I have
 some questions for you this morning. As other
 attorneys have suggested, if I get into an area
 that's confidential, please let me know before you
 respond. I'll try not to rehash areas that have
 already been covered.

In some questions that you received earlier, you were asked about some of your background. Do you have any response -- have you had any responsibilities with regard to Davis-Besse --

- A. No.
- Q. -- in your job responsibilities?

128 1 Α. No. 2 How about Sammis? Q. 3 Α. No. 4 Q. And with OVEC? 5 Α. The regulated side of MonPower does own 6 a small share of OVEC that I'm --7 Q. And what are your job responsibilities 8 in conjunction with the OVEC share that is owned? We do the market function for that, 9 offering it in the PJM. 10 11 In your testimony, Page 2, Line 15, you 0. 12 describe a FERC jurisdictional proposed purchase 13 power agreement between the companies and FirstEnergy Solutions. Do you see that, Page 2, Lines 15 to 16? 14 Α. Yes. 15 16 What do you mean by a FERC Ο. 17 jurisdictional PPA? 18 Α. Wholesale power transactions, as I understand it, are under the jurisdiction of FERC. 19 20 Is it your understanding that Ο. 21 FirstEnergy will seek FERC approval of the PPA? 2.2 Α. No. And if -- if not, why not? 2.3 Q.

Counsel has advised me they don't

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Α.

- believe that approval is necessary.
- Q. And have they -- has counsel given you any specific reasons why that is not required?

MR. LANG: Objection, to the extent it requires privilege. I'm guessing you probably can't answer that question without going into legal advice provided to you.

THE WITNESS: That's correct.

MR. LANG: Next question then.

BY MR. SAUER:

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- Q. All right. Under -- let's see -- same page, Lines 16, 17, you describe the companies' intent to sell energy, capacity and ancillary services from the proposed purchase power agreement into the wholesale market and obtain market revenues. Do you see that?
 - A. Yes, I do.
- Q. What do you mean by intent to sell energy and capacity?
- A. I mean that is what we intend to do. We have no plan to do anything other than that.
- Q. And the -- and by "intent," the intent is to maximize revenues that could be generated from the sale of those energy, capacity and ancillary

- services into the market?
 - A. Yes.

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- Q. The -- Page 3, Lines 6 through 8, you discuss, "The Companies would purchase all of the generation output of the plants on a cost basis plus a return on investment." Do you see that?
 - A. Yes.
- Q. And is that return a guaranteed return on the investment?
 - A. No. It's a calculated return.
- Q. And that calculated return is -- is used to determine what FES would ultimately charge the EDUs for the generation output?
 - A. Yes.
 - Q. There wouldn't be any deviation from the use of that return?
- 17 A. I -- I don't understand -- I don't understand the question.
- Q. If we look at what was marked I think as your Exhibit 1. I was looking for the ROE term that you agreed upon with FES in the term sheet. I'm not finding it right offhand here. I'll move on. I'll come back to that.
- 24 Can you define for me, Mr. Ruberto, your

- understanding of what an arm's-length negotiation is?
- A. That is where each party is evaluating the agreement from their own perspective.
 - Q. Okay. And I believe you indicated Mr. Julian selected you for the EDU team, correct?
 - A. Correct.
 - Q. And when he selected you, were you immediately identified as the head of the EDU team?
 - A. When I found out, I was -- I was asked to be the head of the team.
- 12 Q. When you say you found out, do you mean the initial --
- 13 A. Yes.

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- Q. -- the initial contact with Mr. Julian,
 he requested you to be the EDU's team head, correct?
- A. Actually, the --
- 17 O. Is that true?
- A. Well, the initial contact was from

 Mr. Haney, who asked me to be the EDU team head.
- Q. Okay. And how much experience do you have in negotiations?
- 22 A. Outside of negotiating consulting 23 contracts that I've done, I have -- have little.
- Q. You're not the guy your family and

132 friends call when they want to buy a car to get the 1 best deal they can get? 2 3 MR. LANG: Objection. 4 THE WITNESS: Actually, I am. BY MR. SAUER: 5 6 0. Well, maybe you're not -- you're selling 7 yourself short maybe. 8 Α. Yeah. I believe you indicated that when you 9 were brought into the EDU team, you met with I 10 11 believe Ebony Yeboah; is that correct? 12 MR. LANG: Objection to form, but go 13 ahead. 14 THE WITNESS: She -- she called me. BY MR. SAUER: 15 16 Ο. She called you, okay. 17 And who is Ebony Yeboah? 18 Α. She is an executive director, I believe, 19 Legal Affairs, or something of that -- that nature. 20 Q. And she wasn't on your EDU team, was 21 she? 2.2 Α. Correct, she was not. 2.3 And she wasn't on the FES team? Q. That's correct. 24 Α.

- Q. And so why was she calling you?
- A. I don't know.
- Q. And she gave you some instructions; is that correct?
- 5 A. Yes.

- Q. And what were those instructions or directions?
- MR. LANG: Objection; asked and answered. Go ahead.
- THE WITNESS: She -- she asked us -- she
 asked me to lead a team that would evaluate this
 potential transaction, and if -- if it comes to that,
 negotiate the transaction.
- 14 BY MR. SAUER:
- Q. And I -- if I recalled your -- your

 previous testimony, you -- you -- her instructions

 were to evaluate if it made sense for the companies

 and the customers?
- 19 A. That's correct.
- Q. Is that correct?
- 21 A. Yes.
- Q. And what authority did the EDU team have with regard to this negotiation?
- 24 A. I'm -- I'm not sure I understand what

you're asking.

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Q. You know, in a range from you had the complete authority to recommend acceptance or rejection of the proposal to you had virtually no authority to reject or accept the proposal, how did -- how did the team's autonomy fit within that -- within that range?

MR. LANG: Objection. Go ahead.

THE WITNESS: We -- we had our own authority to recommend or not. We were not instructed to recommend or not. We were asked to evaluate and determine if we would recommend it.

BY MR. SAUER:

- Q. I believe you -- you said the team was formed May -- May 20th; is that correct?
- A. Yes.
- Q. And the -- the agreement in principle was reached when?
 - A. Late July. I don't remember the date.
- Q. Okay. And did you -- did I hear you testify earlier that the -- there were actually negotiations between the EDU team and the FES team during that interim period?
- MR. LANG: Objection. Go ahead.

135 1 THE WITNESS: Yes. 2. BY MR. SAUER: 3 Q. And those negotiations involved 4 face-to-face meetings with the two teams? 5 Α. Correct. 6 0. And then I thought I heard there was 7 bi-weekly meetings where the progress of the 8 negotiations were communicated to certain people; is 9 that correct? 10 MR. LANG: Objection to form again. Go 11 ahead. 12 THE WITNESS: Correct. BY MR. SAUER: 13 14 0. And can you, again, explain who was attending those meetings where the reporting was 15 16 taking place? 17 I had mentioned earlier the names. 18 meetings were -- were held in Akron. 19 0. And were the meetings with both the EDU team and the FES team --20 21 Α. No. 2.2 Q. -- to report the progress? 2.3 It was just the EDU team reporting 24 progress?

- A. My meeting was just the EDU team reporting progress.
- Q. Okay. And you were reporting, I believe, again, I think some of the names -- Eileen Mikkelsen may have been somebody you mentioned you were reporting to.
- A. I was reporting to Mark Julian, but there were at times other people present, and Eileen was one of them.
- Q. And were the other people present -were there other people present that were with FES?

 MR. LANG: Objection.
- 13 THE WITNESS: No.
- 14 BY MR. SAUER:

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- Q. I thought I heard that some of these
 meetings where you were reporting the progress, Mark
 Hayden may have been in attendance.
- 18 MR. LANG: Objection. Go ahead.
- 19 THE WITNESS: He was.
- 20 BY MR. SAUER:
- Q. And what was his role in those meetings where you were reporting progress?
- A. He was there to hear the report of progress.

- Q. And what's Mr. Hayden's title?
- 2 A. I don't know.
- Q. Is he an attorney that represents
 4 FirstEnergy Solutions?
- 5 MR. LANG: Objection. Go ahead.
- 6 THE WITNESS: I -- I don't know his
- 7 responsibilities.
- 8 BY MR. SAUER:

- 9 Q. And did I hear earlier in your

 10 deposition, did the team have any ability to choose

 11 plants to be included in a PPA other than the plants

 12 that were ultimately agreed upon?
- MR. LANG: Objection to form.
- 14 THE WITNESS: The team made no attempt
- 15 to do that.
- 16 BY MR. SAUER:
- Q. And why is that?
- A. Because the team was formed to evaluate the potential transaction.
- Q. But if you're looking at the transaction from the perspective of the companies and the customers, would it be -- would it not be helpful to have potentially other plants in the fleet included instead of the ones that were proposed?

A. The other plants were not -- were not part of the proposal we were evaluating.

- Q. So does the negotiation, as you're describing it, were there certain parameters to it that were considered unchangeable and you were just evaluating as to whether you would accept that —those those terms of the proposal?
- A. I'm not -- I don't understand your question.
 - Q. As you're going through your negotiation, you didn't make any recommended changes to the plants that were proposed. Were there other terms of the negotiation that -- that were different from what was originally proposed?
- A. There were no terms in the original proposal other than the plants that were proposed.
- Q. Okay. From what was originally proposed, did you -- did the EDU team send back counterproposals?
 - A. Can you rephrase that?
- Q. Well, let me ask you another question.

 If you look at what was marked as your Exhibit 1, are there terms on here that were included within the original proposal?

- A. The original proposal did not have these terms, it merely had the plants.
- Q. The original proposal only had the plant?
 - A. Correct. This -- this --
 - Q. Is that what you --
 - A. Yes. Correct.
 - Q. And so you're suggesting the original proposal didn't have, for example, it would be a 15-year term?
- 11 A. Correct.
- Q. Under the -- as things exist today, what liability do customers have for FES's operation of the generating units?
- MR. LANG: Objection.
- 16 THE WITNESS: They -- they do not.
- 17 BY MR. SAUER:

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- Q. And under the PPA that you've proposed,
 what risks do customers have for the operation of
 Davis-Besse and Sammis and the piece of OVEC that
 would be included?
- 22 A. Can you rephrase that?
- Q. You -- I think you just -- previously
 you had answered that today customers have -- aren't

- at risk for the operation of Davis-Besse, Sammis, or the OVEC piece of the PPA, correct?
- A. I -- I'm not sure what you mean by "operation."
 - Q. Well, for example, if -- if a -- a large turbine is damaged at Sammis today, are customers liable for any maintenance or capital repairs to that unit today?
 - A. No.

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- Q. Under the PPA if that turbine is damaged, would customers be at risk for either that maintenance or capital expenditure?
- A. The -- the maintenance cost would be part of the PPA, and the return on the capital cost would be as well. So to the extent those costs flow through to Rider RRS, they wouldn't be responsible for the operation of the plant, but it could affect the amount of credit Rider RRS receives.
- 19 Q. So -- so customers are at risk for 20 those -- those costs under Rider RRS?
- MR. LANG: Objection. Objection; asked and answered.
- 23 BY MR. SAUER:
- Q. Is that correct?

- A. Well, as I described before, O&M costs and return on capital do get passed through to RRS, and it would affect the amount of the RRS credit.
- Q. And if -- if you look at the term sheet, what terms are in there from your perspective that protect customers from these additional risks that they could be facing under the RRS Rider charge?

MR. LANG: Objection. Go ahead.

THE WITNESS: I -- I don't know specific terms, because the agreement in its entirety is intended to provide an overall benefit to the customers.

13 BY MR. SAUER:

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- Q. And the benefit you're talking about is the estimated \$2 billion that could come back to customers under the -- the forecast that --
 - A. That --
 - Q. -- the EDU team has relied on?
 - A. That is one of the benefits, yes.
- Q. And as you previously testified, it's a 15-year term, there are a lot of uncertainties, correct?
- MR. LANG: Objection.
- 24 THE WITNESS: Agreed, it's a 15-year

1 term.

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BY MR. SAUER:

- Q. I'm looking at Page 9 of your testimony, the Q and A begins on Page 8, and on Lines 1 and 2 you talk about, "The EDU team also worked to ensure that the terms of the transaction would not impose undue risk on customers." Do you see that?
 - A. T do.
- Q. And, again, I'm trying to understand what terms of the transaction you're referring to that would provide customers protection from undue risk.
- A. Of course, the EDUs have the output of the plants, the seller is responsible for operating the plants using good utility practices. If not, they're responsible for for, as the provisions in the agreement define, plant outages exceeding 180 days also require FES to provide replacement power or financial equivalent. The term of the agreement protects the customers by extending the agreement to the period where the benefits are the greatest.

The EDUs have the opportunity to review capital expenditures, outage plans, audit the invoices to make sure the billings are correct, the

rights to potential future environmental attributes that may not even be known today would become the EDUs'. The EDUs would be responsible for scheduling and dispatch of the plants to give us the greatest amount of control to maximize the revenue for our customers. That's what comes to mind right now.

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- Q. Okay. One of the things that you mentioned was the audit of invoices. Can you give me a little bit of your understanding of what -- in the terms that you've negotiated, what the audit rights are for the EDUs?
- A. We have the right to audit any expense that they are charging us.
 - Q. And to reject that charge?
- A. If that charge is deemed to be outside of the agreement, then it would not be something we should be paying for.
- Q. And when you're -- when you say "audit," are you auditing just to make sure the debits equal the credits, or are you auditing to see if the charges were to the right FERC account, or is it a more strenuous audit?
 - A. It can be both.
 - Q. And what -- what, in the terms that

you're familiar with, provide the parties with the ability to -- strike that for a minute.

(Pause.)

MR. LANG: Do you have any more questions, Mr. Sauer?

MR. SAUER: Yeah, I do. I'm trying to see what I've already -- what may have already been asked.

9 BY MR. SAUER:

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- Q. Do the -- Mr. Ruberto, do the three utilities have any authority to require FES to retire the power plants if evidence shows that they're uneconomic?
 - A. Today?
 - O. No. Under the PPA.
- A. There is a provision, should a capital expense be required, that upon mutual agreement would allow it to be removed from the agreement, but there is no other provision beyond that.
- Q. Does the PUCO have any authority to require the retirement or shutdown or, in the alternative, termination of the PPA?

23 MR. LANG: Objection, to the extent 24 you're asking him to make a legal conclusion.

145 1 THE WITNESS: I don't know. 2. BY MR. SAUER: 3 Q. Will the PPA be submitted to the PUCO 4 for its approval? 5 MR. LANG: Objection. 6 THE WITNESS: I don't know. The PUCO 7 will not have authority to approve the PPA, if that's 8 what you're asking. I'm unclear. BY MR. SAUER: 9 10 Ο. Well, right now there's a term sheet. Would there ever be an opportunity for the PUCO to 11 12 approve a PPA once it's drafted? 13 Α. No. 14 Q. You had also discussed that you went on some tours of the Sammis and Davis-Besse plants. 15 16 Α. Correct. 17 What was the purpose of those tours? Q. 18 We had already received information Α. 19

A. We had already received information about the plants, and we thought it just would make sense to go out and see them to see if -- the condition of the plants, talk to plant management and validate what we already believed.

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Q. Who did you talk to in plant management at Sammis?

- A. The director, Don Ullom, he's the plant director, as well as several of his management staff.
 - Q. And what did they tell you?
- A. They gave us a -- a tour of the plant after -- we had a discussion, then we had a tour of the plant, showed us the operations, talked about a lot of the things they've done over the years, upgrades, just general operations.
 - Q. Did you get anything in writing?
- 10 A. No.

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- Q. And similar with Davis-Besse, who did you talk to at Davis-Besse?
- A. We met with the site vice-president, Ray
 Lieb, and several of his management staff.
 - Q. Was the tour part of your due diligence?
 - A. It was certainly something we included in our -- in our effort to determine whether we felt that the PPA was something we'd recommend.
 - Q. You had mentioned that you were provided Lisowski's projections and the EDU team verified them.
- 22 A. Correct.
 - Q. Is that correct?
- 24 A. Yes.

- Q. And did the EDU team agree with those projections?
 - A. Yes.

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- Q. Did you do any independent projections to verify the projections?
 - A. Yes.
 - Q. What independent projections did you do?
- A. We, at my direction, asked business development to run the dispatch model.
- Q. And what were the results of the dispatch model that you ran?
 - A. They matched Mr. Lisowski's.
 - Q. What do you mean, "they matched"?
 - A. They validated what he provided was the same results we received from business development.
 - Q. Maybe I'm not -- did you put the same inputs into a different model and came up with the same results, is that what you're saying?
 - A. Same model.
 - Q. Well, the question had to do with any independent projections. Did you have any other projections that were different than the ones you already had from Mr. Lisowski?

MR. LANG: Objection.

148 1 THE WITNESS: By "independent," I'm 2 confused what you're -- what you're asking. BY MR. SAUER: 3 4 Ο. Just a way to verify the result using 5 different inputs, a different model, a different 6 consultant, some way to look at the outputs, you have 7 to see if there were any -- any inconsistencies or 8 any potential problem? 9 MR. LANG: Objection. THE WITNESS: We did not use a different 10 11 model. 12 BY MR. SAUER: 13 So the only verification was to rerun 14 same numbers in the same model --Α. No. 15 16 -- as Mr. Lisowski? Ο. 17 Α. No. 18 Q. What was different? We did review the results without 19 Α. 20 running them through a model. You can look at the 21 results and you -- we were aware of and compared 2.2 market prices, plant costs. Based upon that, when

you can see plant costs, variable costs are well

below market prices, you know the plant output is

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going to be running near full-time.

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You can look at those kind of inputs and -- and see whether the plant dispatch -- whether the dispatch model actually showed the plants would be running most of the time. And we were able to look at that and evaluate to determine the dispatch model did appear to compare properly the costs versus the market costs, and it did run, and you could look at those gigawatt hours and determine the market revenues were in line with what we would expect.

- Q. Was there any consideration -- so you essentially have one -- call it a base-case analysis that you did?
 - A. I -- can you rephrase that?
- Q. Did you essentially have just one base-case analysis that you relied upon?
- A. No.
- Q. What else -- well, how many -- how many different studies did you have?
- A. Well, as I had mentioned, we had -- we had the -- the results of the model, but we didn't completely rely on that without analyzing it, as I explained a few minutes ago. We didn't run another model.

Q. Did you run a -- for example, a -- an optimistic case, or pessimistic case, or any other variation on the forecast that you had for the model runs that you had?

A. No.

- Q. You mentioned earlier another benefit that customers would be receiving from the terms that had been agreed upon is that the companies will ensure that the revenues are maximized in the -- to offset the costs, correct?
- A. I believe I said that the companies will be responsible for the marketing and dispatch of that to maximize those revenues.
- Q. Well, to the extent that at least initially these plants are subsidized by Rider RRS, what effect do you believe offering these facilities on PJM markets for various generation services will have on the markets of PJM?

MR. LANG: Objection.

THE WITNESS: Can you rephrase that

21 question?

22 BY MR. SAUER:

Q. Do you believe that there would be any effect -- offering these facilities into the PJM

markets for the various generation services will have any effect on the PJM markets?

- A. I'm still not sure I follow. I mean, we will offer these plants into PJM. The plants operate today; so I'm not sure I'm following what you're asking.
- Q. Well, to the extent that you can offer them in as, say, a price taker, for example, do you think that has any effect on the PJM markets?
- A. I don't know how to talk about this without getting into confidential.
 - Q. Well, we can save it then if -- yeah.

MR. SAUER: Can we go off the record for just a minute? I may be finished, and we'll save the rest for the confidential piece.

MR. LANG: Sure.

(Discussion held off the record.)

MR. SAUER: Jim, I think I'm done.

MR. LANG: Okay. I was just going down

the list.

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MR. SAUER: Thanks, Mr. Ruberto.

THE WITNESS: You're welcome.

MR. LANG: I was just going down the

list of how people introduced themselves this

1 morning; so Dane Stinson would be next. Do you have

2 any questions, Dane? Go once, going twice for Dane

3 Stinson.

4 All right. Moving on to Joe Oliker.

5 Joe.

6 MR. OLIKER: Sure. Just a few

7 | questions. How long do you want to go before we

8 break for lunch?

9 MR. LANG: I hate to ask this, but how

10 | long do you think you have, Joe?

11 MR. OLIKER: I think I can do it in a

12 half an hour or less.

MR. LANG: That would be great. Yeah,

14 let's see if we can get you in and then we can break

15 for lunch.

MR. OLIKER: Okay. Great.

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18 CROSS-EXAMINATION

19 BY MR. OLIKER:

Q. Good afternoon, Mr. Ruberto.

A. Hello.

Q. My name is Joe Oliker, and I represent

23 IGS Energy. Just a few questions for you this

24 afternoon.

Initially there was some discussion about FES making capital investments, correct?

A. Yes.

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- Q. And FES, if I understand, FES would determine to make a capital investment, and then would FirstEnergy have the opportunity to have input on whether FirstEnergy Solutions should go forward with that investment?
- A. We would have the ability to review that, yes.
- Q. Would it be a retrospective review or a prospective review?
 - A. Prospective.
- Q. Okay. And if FirstEnergy disagreed on whether that investment should proceed, what would happen?
- A. Ultimately FES has the responsibility of operating the plant; so ultimately if a capital expense is required to operate the plant, FES -- FES would do that.
- Q. Assuming FES determined a capital expenditure should be made but FirstEnergy disagreed, would FirstEnergy still be required to pay for the additional capital investment in the cost-based

- revenue requirement under the RRS?
- A. Only for the depreciation that occurs

 during the period of the PPA. Outside of that -- go

 ahead.
- 5 Q. I'm sorry. So the answer to my question 6 is yes?
- 7 MR. LANG: I mean, yeah, objection.
- 8 THE WITNESS: No, it's --
- 9 MR. LANG: If you need to finish your
- 10 answer, go ahead.

- THE WITNESS: The answer is no, with the question implying the -- the companies are paying for the whole thing. I was clarifying that the companies would only pay for the portion of depreciation that occurs during the term of the PPA.
- 16 BY MR. OLIKER:
- Q. Okay. And I'm sorry if I interrupted you. I just want to make sure I understand that.
- So assuming that this disagreement with
 FirstEnergy and FirstEnergy Solutions over the
 capital expenditure, then FirstEnergy would still pay
 for that capital expenditure to the extent that it is
 in service during the life of the RRS?
- MR. LANG: Objection. Joe, when you're

referring to FirstEnergy, are you referring to the companies, the utilities?

MR. OLIKER: Yes, I am.

THE WITNESS: Give me that question one more time. I've got it lost again.

BY MR. OLIKER:

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Q. Okay. So assuming there's a disagreement, let's call it -- let's put some more meat on this hypothetical.

Assume FirstEnergy Solutions decides it needs to install a selective catalytic reduction, an SCR, FirstEnergy, the utility, disagrees about that expenditure, FirstEnergy Solutions goes ahead and does it anyway. Will — given this agreement, would FirstEnergy still be required to pay for the SCR in the revenue requirement it pays to FirstEnergy Solutions over the life of the PPA?

A. Yes.

Q. Okay. And let's add another layer to that.

If the Ohio Public Utilities Commission also determines it would like to review expenditures and it also agrees with FirstEnergy or it independently determines that that SCR investment is

not prudent, would FirstEnergy still have to pay FES the cost of the SCR in the revenue requirement for the life of the PPA?

A. Yes.

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Q. Okay. Thank you.

And another question on these capital investments: How would FirstEnergy, the utility, go about evaluating the economics of a capital expenditure?

- A. That presumably would have to be through discussions with the plant operations to understand what the capital expenditure is for, why it's necessary. If it's an economic issue, we certainly would evaluate that. For instance, if it's -- in your example you install an SCR as opposed to buying credits, you could make the economic analysis there. So it would really depend on what the capital investment is, how it would be evaluated.
- Q. Okay. And earlier there was a discussion, is it correct that you do not have a similar probabilistic modeling system similar to what Mr. Lisowski used? By "you," I mean FirstEnergy, the utility?
- A. We did not use one, correct.

- Q. So am I correct that for purposes of determining the economic impact of a long-term capital expenditure, you would rely upon the modeling of FirstEnergy Solutions?
 - A. I don't know.

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- Q. Okay. And you can tell me if this is confidential or not, but earlier we were talking about the -- the way that FirstEnergy utility would sell this power into the PJM energy and capacity markets. Do you consider all of that information to be confidential?
 - A. It depends on the question.
- Q. Okay. I'll just ask: Does FirstEnergy,
 the utility, plan to bid the capacity of Sammis,

 Davis-Besse -- I'll just repeat the question.

Assuming this PPA is approved, does

FirstEnergy, the utility, plan to bid the capacity of

Davis-Besse, Sammis, Clifty Creek, and Kyger Creek

into the PJM capacity market at a price of zero?

- A. Well, these would be confidential.
- Q. Okay. That's fine.

Do you consider the date that the transaction with FirstEnergy Solutions was approved confidential?

A. No.

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- Q. Would you agree that FirstEnergy agreed to the final transaction on July 25th of 2014?
 - A. I don't -- I don't know. In that range.
 - Q. And you would agree that the application in this proceeding was filed approximately 10 days after the transaction was approved?
 - A. Generally speaking, yes.
 - Q. Would you agree that the transaction was approved by FirstEnergy, the utility, prior to FirstEnergy reviewing historical forced outage rates for Sammis, Davis-Besse, Clifty Creek, and Kyger Creek?
 - A. I don't know.
 - Q. When was the first time you reviewed the historical outage rates of Sammis?
 - A. I don't remember.
- Q. Do you remember if it was July 25th?

 MR. LANG: Objection; asked and
- 20 answered.
- 21 THE WITNESS: I don't remember.
- 22 BY MR. OLIKER:
- Q. Okay. Page 4 of your testimony, you state that you're responsible for determining whether

the RRS would be beneficial for customers and make sense for the companies. Are the factors you considered the factors that are listed in your testimony, that being the impact on customers, reliability, and Ohio's economy, and the companies?

- A. Those are factors, yes.
- Q. Are those the only factors?
- A. Yes.

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Q. Okay. And were you the specific person that evaluated -- so let's take a step back.

When evaluating the impact on the customers, what did you consider?

- A. Certainly we considered the value of the transaction over the 15-year period, but part of that also includes transmission, reliability, potential transmission expenditures if the plant's retired.
- Q. Okay. So would you agree that regarding reliability and transmission constraints -- sorry, let me take a step back.

Would you agree that it was assumed in your evaluation of the impact and reliability, transmission development, and Ohio's economy, that if the transaction is not approved the plant will be shut down?

A. I don't think we ever said that.

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- Q. Well, let's state it differently. Would you agree that if the plants are not shut down, there will be no impact on reliability?
 - A. On retail system reliability?
- Q. What type of reliability are you talking about in your testimony?
 - A. Retail system reliability.
- Q. And what do you mean by "retail system reliability"?
- A. The -- the plants that are part of this agreement are baseload plants, they're plants that typically run year-round, they're plants that are not dependent upon intermittent fuel supplies or interruptible fuel supplies.

The companies have an interest in maintaining power to its customers; so during severe periods where -- and Mr. Strah speaks to this more in detail, there are periods where because of failures of generators for various reasons, that retail system reliability could be impacted.

Q. And when you say "retail," are you talking about the electric grid in general, are you talking about blackouts?

A. I'm talking about the retail customers of the three companies.

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- Q. So you're -- you're talking about whether or not the grid will be able to deliver electrons to those people, or are you talking about something else?
- A. Well, ultimately, yes, yes, whether those people will get the electrons they need when they need them.
- Q. So you would agree that if Davis-Besse, Sammis, Clifty Creek, and Kyger Creek are not shut down, then there will be no impact on reliability?
- A. That -- that would have no change to the current state.
- Q. And you would agree if they're not shut down, there would be no impact on -- let me state that differently.

If they're not shut down, then there would be no need to build additional transmission systems?

A. I --

MR. LANG: Objection.

THE WITNESS: That's outside of my testimony as far as transmission analysis.

BY MR. OLIKER:

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- Q. When you say it's outside of your testimony, do you mean it's outside of your expertise?
 - A. Both.
 - Q. Okay. So what analysis did you do to determine whether the plants would be shut down?
 - A. We did no $\--$ no analysis other than the representations from FES.
 - Q. Okay. Thank you.

So when we talked about your considerations regarding impacts and reliability, Ohio's economy and potential transmission building, that's all based on FES's representation that the plants may be shut down if the transaction is not approved?

MR. LANG: Objection.

18 BY MR. OLIKER:

- Q. You may answer.
- 20 A. That certainly is the main factor, yes.
 - O. What other factors are there?
- A. Well, when you talk about the economy, a transaction that returns potentially \$2 billion to our retail customers can have a positive impact on

the economy.

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- Q. Are there any other factors?
- A. Not that I can think of right now.
- Q. Okay. When you reviewed the modeling that was performed by Mr. Lisowski, did you consider or evaluate whether the marginal cost of operating a plant, that is fuel and O&M, would be lower than market clearing prices over the term of the proposal?
 - A. Yes.
- Q. In other words, and this is taking aside the cost-based revenue requirement, did you determine whether the plants would create net margin and would recover at least a portion of the fixed costs in each year?
- A. I'm sorry, that follow-up question seemed to be different than the first question. Could you rephrase that?
- Q. Okay. Well, let's break it up into pieces. Generally speaking, plants clear in PJM based upon variable costs versus clearing prices, right?
- A. Generally.
 - Q. And you can add -- you can look at the variable costs of operating and the O&M expense of a

revenue requirement of \$500 million, and that revenue

Assume that a plant has a cost-based

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requirement includes variable costs, fixed costs and capital costs. The marginal cost of operating that plant is \$350 million, and that includes the fuel and O&M; so that assumes that the other \$150 million is the fixed costs related to the plant and the capital. Now, the plant will produce \$450 million of revenue in the capacity, energy and ancillary services in each year.

So do you understand here that this
plant is recovering \$50 million less than its total
revenue requirement, but it is recovering \$100
million in fixed costs and capital costs in addition
to its variable costs? Do you understand this part?

MR. LANG: Objection to the -- objection
to the hypothetical, but if --

 $\label{eq:themospherical} \mbox{THE WITNESS: I understand the hypothetical.}$

MR. LANG: If you're able to answer, go ahead.

THE WITNESS: Yeah.

21 BY MR. OLIKER:

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Q. Okay. Now, would you agree in this circumstance, if we can assume these statistics for the life of the plant, would you agree that an

- economically rational decision would be to let the
- 2 | plant continue to operate rather than retiring it?
- 3 MR. LANG: I continue to object to the
- 4 hypothetical, and it's beyond the scope of his
- 5 testimony.
- 6 THE WITNESS: And I don't know the
- 7 answer.
- 8 BY MR. OLIKER:
- 9 Q. And why is that?
- 10 MR. LANG: Continuing objection. Go
- 11 ahead.
- MR. OLIKER: That's fine, Jim.
- THE WITNESS: You've given me a
- 14 | hypothetical that I've not analyzed; so I'm not in a
- position to make a judgment on that.
- 16 BY MR. OLIKER:
- 17 Q. Okay. Let's take it a little further.
- 18 | Would you agree that if you decide to retire the
- 19 plant and there is outstanding plant service of, say,
- 20 \$2 billion, then that \$2 billion is completely
- 21 stranded?
- MR. LANG: Objection.
- 23 THE WITNESS: I -- I don't know.
- 24 BY MR. OLIKER:

Q. Well, if you've got \$2 billion of rate base and you retire a plant, would you agree that that rate base is not recovered?

MR. LANG: Objection.

THE WITNESS: I don't know.

MR. OLIKER: You can have a standing objection, Jim.

THE WITNESS: I -- you're asking me questions outside -- outside my knowledge.

10 BY MR. OLIKER:

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Q. Let me ask you another question: Given the choice of recovering -- of losing \$2 billion and losing \$1 billion, what would an economically rational person do?

MR. LANG: Objection.

THE WITNESS: Certainly --

17 BY MR. OLIKER:

Q. You may answer.

A. Certainly you would choose to lose less.

Q. Okay. Thank you.

Earlier you talked about the companies retained Judah Rose. Do you remember saying that?

A. Yes.

Q. Were you involved in retaining Judah

1 Rose?

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2 A. No.

Q. Do you know who at the companies retained Mr. Rose?

A. I do not.

- Q. During the negotiation of this transaction with FirstEnergy Solutions, did you or anybody else at FirstEnergy ask FES if they had their own projection of the profitability of these plants?
 - A. I did not.
 - Q. Do you know if anybody else did?
 - A. I'm not aware of anybody else.
- Q. I'm sorry if you already answered this question, but do you remember who Mark Hayden represented in the negotiation of this transaction?

MR. LANG: Objection; asked and

17 answered.

18 THE WITNESS: I don't know.

19 BY MR. OLIKER:

- Q. Okay. Your testimony says that the level of outages is in line with what you would expect compared to similar generation plants. What did you review for the basis of this statement?
- A. From a nuclear standpoint, the outages

- were extremely low; so comparing to other nuclear plants, it's very similar. The Sammis plant, though, we did review that against our own experience with fossil operations, and it was very similar to the outage rates we experienced.
- Q. That statement is not based on the historical outage rate of any of the plants in this transaction, correct?
- A. It certainly was based upon projected.

 I don't recall what historical information we had at the time.
- Q. Okay. Did you personally determine whether the projected outage rates were reasonable?
 - A. Yes.

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- Q. Okay. Earlier you talked about a 180-day provision in the term sheet. Would you describe -- did you say that if there is an outage that is longer than 180 days, then FirstEnergy Solutions must provide replacement power?
 - A. Or the financial equivalent, correct.
- Q. And is the 180-day outage rate for plant outages or forced outages or both?
 - A. Forced outages.
 - Q. Are you familiar with PJM's capacity

170 performance proposal? 1 Α. Yes. Are you familiar with the penalties for 3 Q. 4 nonperformance contained in that proposal? 5 MR. LANG: Objection; asked and 6 answered. 7 THE WITNESS: I am. 8 BY MR. OLIKER: Would you agree that a forced outage of 9 Ο. less than 180 days could cause a generating unit to 10 11 pay more penalties than the total amount of revenue 12 it receives? 13 MR. LANG: Objection; beyond the scope 14 of his testimony. THE WITNESS: Yes. 15 16 BY MR. OLIKER: 17 Okay. Sorry to jump around here, but Ο. 18 you talked about -- you talked earlier with attorneys about the code of conduct between unregulated 19 20 competitive and regulated noncompetitive services. 21 Do you remember that discussion? 2.2 Α. I do.

code of conduct is to prevent the unregulated

Would you agree that the purpose of this

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business from obtaining a competitive advantage?

- A. I agree that's part of it.
- Q. Okay. Now, shifting back to your testimony, you mention and this is just more about mechanics. You mention that the cost of debt in this transaction is forecasted to be 4.5 percent to determine the cost-based rate to be paid to FES, correct?
 - A. I'm sorry, what percentage did you say?
 - Q. I think it was 4.54 percent.
 - A. Correct.

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- Q. And but just so I understand the mechanics, this is what's used in the projection of the cost-based rate, but in each year the cost of debt will be trued up to an actual cost of debt?
 - A. Correct.
- Q. Okay. And mechanically -- first of all, do you know if this is a short-term cost of debt or long-term cost of debt?
 - A. I don't know.
- Q. Would Steven Strah know that, if you know?
- A. I don't know.
- 24 Q. Or Witness Staub? I think I had the

172 1 wrong name first. 2 Α. Yeah, I don't know. 3 Q. Initially did you evaluate whether 4.54 4 percent is a reasonable cost of debt? 5 Α. No. 6 Ο. Would you agree that if the actual cost 7 of debt is higher than 4.54 percent, directionally 8 any charge to customers would be higher or any credit would be smaller? 9 10 Α. Yes. 11 Now, moving to the cost of equity. 0. 12 There is an 11.15 percent cost of equity used, 13 correct? 14 Α. Correct. 15 Q. And will the cost of equity also be 16 updated each year? 17 Α. No. 18 Q. Or will it -- it will not. It will stay steady at 11.15 throughout the duration of the 19 20 transaction? 21 Α. Correct. 2.2 Q. Okay. If I could have just a minute or two, I might be done. 23 24 (Pause.)

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                   MR. OLIKER: That's all I have. See,
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      I'm 30 minutes exactly.
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                   MR. LANG: We were all complimenting you
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      in the room, 30 minutes pretty much spot on. Thanks,
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      Jim.
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                   And at this time, folks, we're going to
 7
      take a lunch break. What have you guys been doing?
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                   MS. DUNN: How long, one hour?
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                   MR. FISK: An hour.
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                   MS. DUNN: An hour.
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                   MR. LANG: Come back at 1:30.
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                   MS. DUNN: And we'll be on the public
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      line.
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                   (Luncheon recess.)
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	174
1	Thursday Afternoon Session,
2	January 8, 2015.
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4	MR. LANG: All right. We're back on the
5	record continuing the public version of the
6	deposition of Jay Ruberto.
7	On my list, the next person that had
8	checked in in the morning was Colleen Mooney.
9	Colleen, are you on?
10	MS. MOONEY: Yes, I'm on, but I don't
11	have any questions. Thank you.
12	MR. LANG: Okay. And the next person
13	then would be Mike, Mike Settineri.
14	MR. SETTINERI: Yes. Good afternoon.
15	Just so everyone knows, I have a number of questions,
16	but the bulk of my questions today should be in the
17	public session.
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19	CROSS-EXAMINATION
20	BY MR. SETTINERI:
21	Q. Good afternoon, Mr. Ruberto. My name is
22	Mike Settineri on behalf of the Retail Energy Supply
23	Association, the PJM Power Providers Group.
24	How are you today, sir?

- A. I'm doing fine. Thank you.
- Q. Can you hear me okay?
 - A. I can.

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- Q. All right. If I fade off or mumble, just let me know, please.
 - A. Will do.
- Q. All right. I'd like to backtrack a little today to understand more of your role on the EDU team. So if you can, sir, could you describe for me what you believe your role was on the EDU team?
- A. Sure. I led the team that was charged with reviewing, evaluating, and if recommending to go ahead and proceed with negotiating a potential transaction.
 - Q. Okay. Anything else?
- A. No.
 - Q. Okay. And when you say you led the team, what does that mean?
 - A. Well, there -- I would be responsible for scheduling things, responsible for deciding if we needed to get some information, appointing team members to do some research, logistics, providing -- providing updates to -- to Mr. Julian, I handled communications with FES for the most part.

- Q. Anything else?
- A. No. That's -- that should cover it.
 - Q. Okay. Now, your background is an engineer, correct?
 - A. Yes.

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- Q. Okay. Have you ever been in a project manager position as an engineer?
 - A. Yes.
- Q. Okay. Would you say your role in regards to the EDU team is similar to what a project manager would be on an engineering project?
- A. Not totally dissimilar, but not particularly similar.
- 14 Q. I'm sorry, I couldn't hear your last phrase.
 - A. Related, but not completely similar.
- 17 Q. Okay. You also mentioned that earlier 18 about being the only, I believe, regulated 19 FirstEnergy Services Company employee on the EDU 20 Were you concerned about -- let me ask you 21 this question: How did you deal with the company 2.2 policy regarding separation between regulated and 2.3 nonregulated in your role as a lead of the EDU team 24 negotiating with FirstEnergy Solutions?

MR. LANG: I'm going to -- objection to the form of the question, and at least the first part was a mischaracterization, but --

regulated marketing function employee, which is -which is a little bit different than your
characterization. And the -- dealing with
FirstEnergy Solutions was -- was all right as long as
we weren't sharing information that would benefit one
side or another in their ongoing marketing functions.

THE WITNESS: Yes. And actually I was a

- Q. Okay. Are you familiar with alternative bid caps at PJM?
 - A. With alternative?
- 15 Q. Bid caps.

BY MR. SETTINERI:

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- A. Alternative bid cap?
- 17 Q. That's correct.
- A. The terminology sounds familiar, but I don't recall.
- Q. Are you familiar with a phrase
 "avoidable cost rate" used at PJM?
- 22 A. Yes.
- Q. In your experience throughout your career, have you had an occasion to develop an

1 avoidable cost rate?

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- A. Not me personally.
- Q. Okay. Would that have been done under your direction?
- A. My -- my regulated generation group does such things.
- 7 MR. SETTINERI: Okay. And, Jim, if we go into an area that you want me to ask these questions later, I'd be glad to.
- 10 BY MR. SETTINERI:
- Q. In regards to the negotiations that took
 place with FirstEnergy Solutions on the term sheet,
 were you provided with any avoidable cost rate
 information for the units that are subject to the
 PPA -- proposed PPA?
- A. We were not provided with an avoidable cost rate.
 - Q. Did you get any of the spreadsheets that are used to produce that information?
 - A. I don't know.
- Q. Going back to the initial proposal of the PPA -- let me rephrase that.
- There was some discussion earlier today
 about an initial proposal from FES. And my

- understanding from your testimony earlier today, that

 FES is the entity that made -- is the first made -
 that made the proposal. In what form was this

 proposal made for the first time?
- A. It was not made to me personally; so I don't know that answer.
 - Q. You don't know whether it was in writing or verbal, correct?
 - A. I -- I do know that it was not in writing, I just don't know the form in which it occurred.
- Q. And approximately when did you -- when was the first time the proposal was presented to you?
 - A. In May.

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- Q. And was the -- did you -- was that late May or early May?
- A. I don't recall.
 - Q. And I remember you mentioned earlier about having -- setting up a conference call with the EDU team on or around May 20th; is that correct?
 - A. After May 20th, yes.
- Q. Okay. And I guess what I'm trying to
 understand here is you had a conference call with the
 EDU team. What -- was the proposal presented to the

entire EDU team then?

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- A. What do you mean by "proposal"?
- Q. Well, at some point everyone was on everyone on the EDU team became aware of what was being proposed by FES. And what I've heard so far today is we have some units, but we really haven't heard anything beyond that. So what I'm trying to understand is what is what what was the initial proposal, if anything?
- MR. LANG: Objection.
- 11 THE WITNESS: The plants that FES was
 12 offering were discussed at that first meeting with
 13 the EDU team.
- 14 BY MR. SETTINERI:
- Q. Okay. And that would be the Davis, the Sammis, and the OVEC entitlement, correct?
- 17 A. Correct.
- Q. And were there any other plants offered at that time?
- 20 A. No.
- Q. Now, you had mentioned previously,
 though, if I'm correct, that FES at one point had
 inquired regarding adding the rest of their Ohio
 units to the proposal; is that correct?

A. No.

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- Q. Let me just -- I'm just trying to get this record clear, that's all.
- Did FES ever propose to include units other than Davis, Sammis, and the OVEC entitlement in its proposal?
- A. They made an initial overture prior to this proposal where they suggested including additional plants.
- Q. And when did that initial overture take place?
- 12 A. That occurred prior to the EDU team
 13 being formed, but I don't know the date that that
 14 occurred.
- Q. Okay. How do you know about that initial overture?
- A. The -- I've -- I -- I was aware of and had seen a letter from Mr. Haney informing FES that they -- that we were aware of that, but were not interested in that volume of plants.
- Q. Okay. And when did you see that letter from Mr. Haney?
- A. It would -- I would have seen it in May, near the time it was written. I don't remember the

date.

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- Q. And how -- how many -- do you know what other units FES has rights to in Ohio?
 - A. Not offhand, I don't.
- Q. Do you have a feel for how much capacity that would be?
- 7 A. All their Ohio capacity, are you asking me?
 - Q. The -- yes, the capacity for the Ohio units that FES made initial overture to include in its proposal.
 - A. Generally it was three to four times the size of what the proposal ended up with. I -- I don't recall the -- the number, but it was -- it was significantly higher.
 - Q. Okay. Do you know why FES sought to include those units in the proposal?
 - A. No.
 - Q. Did the EDU team discuss the initial overture about including these units in the proposal?
 - A. We may have discussed that that initial overture occurred, but we never discussed trying to add those into the proposal.
- Q. Did it concern you or raise any issues

in your mind during this negotiation process that FES not only wanted to include the Sammis, Davis, and OVEC entitlement, but also all of its Ohio units in the proposal?

A. No.

Q. Doesn't that run counter to FES's claim that the proposal is meant to prevent unit shutdowns?

MR. LANG: Objection.

THE WITNESS: I -- I have -- I don't

10 know.

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11 BY MR. SETTINERI:

- Q. Did you investigate whether any of FES's other Ohio units were at risk of shutdown or retirements?
 - A. No.
 - Q. Did the EDU team conduct any investigations regarding whether the other Ohio units were at risk of shutdown or retirement?
 - A. No.
- Q. Who made the decision to focus only on the Sammis, Davis, and the OVEC entitlement for the proposal?
 - A. That was the proposal FES presented.
- 24 Q. Okay. And now we're back to the

proposal that was submitted to the EDU team; is that correct?

A. Correct.

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- Q. Was that proposal reduced in writing by FES at some point?
 - A. I believe so, yes.
- Q. And when was that proposal reduced to writing?
- A. That would have been in response to Jim Haney's letter. I believe that would have been early May, mid May.
- Q. And you referenced Jim Haney's letter.

 Can you describe what that letter or what was the intent of that letter? I don't have that before me.
- A. The letter essentially stated that he was aware and that the companies were aware of the overture by FES to offer a power purchase agreement with all those plants we talked about, and Mr. Haney's letter mentioned that the companies were not interested in that volume, but may be willing to consider a smaller capacity if FES so wished to make such a proposal.
- Q. And so would it be fair to say that sometime in May FES reduced that offer to writing?

A. I -- I have to say I don't know for certain.

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- Q. I know that there has been an exhibit marked earlier, which is the term sheet, that would be Ruberto Exhibit 1. Was that the only term sheet that was developed during the negotiation process between the EDU team and the FES team?
 - A. Yes. There is only one term sheet.
- Q. Would it surprise you to know that Mr. Lisowski stated in his deposition that there were multiple drafts of the term sheets produced?
 - A. Drafts of the same term sheet?
 - Q. Multiple drafts of term sheets.
- A. There were multiple drafts of this same term sheet, yes.
- Q. Okay. And -- and just to be clear, what I'm trying to get at here is just to understand in the back and forth how many term sheets went back and forth. The fact that you start out with a document and it gets revised, to me that's a different term sheet.
- So kind of starting over again, and let's work our way backwards. Ruberto Exhibit 1, is that the final term sheet --

186 1 Α. Yes. 2 -- that was --Q. 3 Α. Sorry. Correct. 4 Q. All right. And prior to that final term 5 sheet, were there other drafts and revisions to the 6 term sheet between the parties? 7 MR. LANG: Objection. 8 THE WITNESS: Yes. BY MR. SETTINERI: 9 10 Q. Do you know how many of those drafts exist -- or, not exist, but were created? 11 12 Α. No. Would you say there was a significant 13 Q. amount of back and forth between the parties on 14 drafting the term sheet? 15 16 Α. No. 17 When was the first version of Ruberto 0. 18 Exhibit 1 created? MR. LANG: Objection. 19 20 THE WITNESS: I don't know. 21 BY MR. SETTINERI: 2.2 Q. What was the first time that you saw a term sheet for the proposal? 2.3 A. I don't know. 24

Q. Was it in May?

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- 2 A. I don't recall seeing one in May.
 - Q. How about June of 2014?
 - A. I don't recall.
 - Q. How about July of 2014?
- A. Well, I know I've seen them in July, but
 your question was for the first one, and I don't
 recall.
- Q. So let me ask the question a different way: Did you -- are you telling me, then, that the first time that you recollect seeing a draft of this term sheet was in July of 2014?
 - A. That's not what I'm saying.
- Q. Well, let's start over again. You know,
 when do you recollect seeing for the first time a
 draft of the term sheet?
- A. As I stated, I don't recall when I saw the first draft.
- 19 Q. I'm not -- yeah, I'm talking about any 20 draft, we'll start with that.
- 21 A. I -- I don't recall.
- Q. But you did see a draft of the term
 sheet in July of 2014, correct?
- 24 A. Yes.

- Q. And did you see a draft of the term sheet in June of 2014?
 - A. I don't recall.
 - Q. Okay. Is it fair to say that the period of negotiations for the proposal occurred from late May through late July?
 - A. Yes.
 - Q. Did you take any vacations last July?
- A. I did.

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- 10 Q. How much vacation did you take?
- 11 A. Four or five days.
- 12 Q. Over the July 4th holiday week?
- 13 A. The end of July.
- Q. End of July. Was that the last week of July?
- A. Thereabouts, yes, last full week of July, I believe it was.
- Q. Was there a -- did the EDU team meet over the week of 4th of July, do you recall?
- 20 A. I don't remember.
- Q. Do you know why the term sheet has not been reduced to a PPA?
- A. It just hasn't.
- Q. Has there been any discussion of

doing -- of creating that PPA?

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- A. I don't know.
- Q. During the negotiation process, what issues would you view, in your opinion, as being significant issues to negotiate? Let me rephrase that.

During the negotiation process, in your opinion, what issues were negotiated the heaviest?

- A. The -- who would do the dispatching of the units, the EDUs wanted that to be handled by them; the good utility practices clause dealing with how outages are handled. Those were the more significant issues.
- Q. All right. Any other more significant issues that come to mind?
- A. Well, many of the issues that ended up on the term sheet, but the ones that I mentioned certainly were included as some of the significant issues. But I -- I don't recall all the issues that were talked about, but all the issues that were talked about and resolved ended up with what is now the term sheet.
- Q. Thanks. In regards to who would do the dispatch of the units, why -- what -- what was

- FirstEnergy Solutions's position on that issue?
- A. They preferred to continue to do the dispatch.
 - Q. Why is that?
 - A. I don't know.

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- Q. Did they give you a reason?
- A. They just felt they have been doing it and they can continue to do it, but I don't know their internal reasons for that motivation.
- Q. Did they express any reason that they could do it better than the companies?
 - A. Not that I recall.
- Q. Okay. What was Jason Lisowski's role in the negotiation?
- A. He was part of the FES team, and beyond that he attended some of the negotiation meetings.
 - Q. How active was he in those meetings?
- A. I don't recall. He was there, I do recall that.
- Q. Let me ask this question: Did the EDU
 team have any discussions regarding seeking proposals
 from other generation asset owners in Ohio?
- 23 A. No.
- 24 Q. Why not?

- A. Because the EDU team was tasked with reviewing this proposal.
- Q. And you may not be able to answer this, but I'll ask it anyway: Are you aware of any prohibition to purchasing capacity and energy from other generation asset owners?

In other words, let me rephrase that, are you aware of any prohibition that would prevent the companies from purchasing capacity and energy from other generation asset owners besides FES?

MR. LANG: Objection.

THE WITNESS: I don't know.

BY MR. SETTINERI:

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- Q. Did the EDU -- let me rephrase that.

 Were you aware of any discussions, whether with the EDU team or the companies or FirstEnergy Service

 Company, regarding buying capacity and energy from FES and simply returning any gains to shareholders?
 - A. I'm not aware of that.
- Q. Assume for me, though, that happened. When I say "that happened," assume for me that the companies are able to purchase capacity and energy from FES and resell in the PJM market and transfer any gains to shareholders. If that was to occur,

would that type of an arrangement accomplish the goal of protecting the units from closure?

MR. LANG: Objection.

THE WITNESS: I -- I can't answer that hypothetical. That -- that's only part of the -- the entire plan; so I don't know the answer to that question.

BY MR. SETTINERI:

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Q. Okay. All right. The same arrangement hypothetical, would that arrangement avoid putting any risk on the ratepayers that the gains might actually be losses?

MR. LANG: Objection.

THE WITNESS: If -- if there were no Rider RRS and -- and the projected \$2 billion were not passed through RRS, of course, eliminating that, which is what you're suggesting in your hypothetical, would eliminate any benefits or losses.

BY MR. SETTINERI:

Q. Okay. And then who ultimately would bear the risk of the losses or the benefits of the gains in that situation?

MR. LANG: The same hypothetical you've been -- for the last couple questions?

- 1 MR. SETTINERI: Yes.
- 2 MR. LANG: Okay. Then objection again,
- 3 but go ahead.
- THE WITNESS: In your hypothetical,
- 5 | whomever is -- if it's FirstEnergy I believe is what
- 6 | you suggested -- is that correct, was it FirstEnergy
- 7 that was buying the output from FES?
- 8 BY MR. SETTINERI:
- 9 O. That is correct.
- 10 A. Then that's who would get the gains or
- 11 losses.
- 12 Q. Would that risk ultimately transfer to
- 13 the shareholders of FirstEnergy?
- 14 A. I don't know how that transfers.
- 15 Q. Do you know, have the companies entered
- 16 into PPAs with other companies?
- 17 A. I don't know.
- 18 Q. In your experience on the regulated
- 19 generation side, have -- are you aware of any of the
- 20 regulated entities that you're involved with entering
- 21 into PPAs with other companies?
- A. We have numerous PURPA projects where we
- 23 don't own the plants, but we do own the output
- 24 similar to this.

- Q. Are you able to disclose in the public session generally what the length of those agreements are?
- A. They -- I probably can, because they vary from few years to many, many, many years, 15, 20.
 - Q. What's many, many, many years?
 - A. Fifteen, 20.
 - Q. Okay.

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- A. Maybe even more than that. I don't -- I don't know the exact length, but -- but they are -- they're well -- well in excess of what this PPA is.
- Q. And to the extent you can, what typically -- what causes or what -- what is the driving factor between entering into -- or, into having a long-term PPA like you just referenced for the 15 years, in your experience?
- A. I'm sorry, can you -- can you rephrase that?
- Q. Yeah. You mentioned that there are some PPAs that go for many, many years. Is there a distinguishing factor that would result in why that PP- -- those PPAs go for many, many years?
- A. Are you referring to the PURPA ones that

I referred to?

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- Q. Yes, sir.
- A. Those -- those were signed many years ago under the PURPA requirements; so I do not know what went into creation of those agreements or term lengths.
- Q. All right. Earlier today you mentioned in your work experience that you had -- I believe in the middle of 2013, you moved into a group within FirstEnergy Service Company as an advisor; is that correct?
 - A. Correct.
 - O. What is an advisor?
- A. I was an advisor for Regulated

 Generation Strategy and Asset Management; so my role

 was to be responsible for the marketing side of

 regulated generation.
- Q. And -- and how did that advisor role differ from your current position?
- A. The -- the person who replaced me in that advisor role reports to me, and then in my current role I also have dispatch responsibilities.
- Q. Okay. And -- and prior to coming into the group as an advisor, did you have previous

196 1 experience with dispatch at PJM in capacity offers? 2 Α. No. 3 Q. How did you become familiar with those 4 areas? 5 Α. Through -- through working with the 6 group that I became a part of, as well as PJM has --7 has volumes of material that are available, other 8 internal experts. 9 Do you consider yourself an expert on 10 PJM at this time? 11 Α. No. 12 You mentioned earlier I believe from the Ο. 13 regulated generation side that you handle approximately 4,000 megawatts in capacity; is that 14 15 correct? 16 Α. Correct. 17 What type of generation is in that Q. 18 portfolio? Α. Some hydro pumped storage, coal, some 19 20 waste coal, that may be it. 21 Q. Any natural gas? 2.2 Α. No. 2.3 Q. Any nuclear?

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Α.

No.

- Q. What experience do you have in regards to nuclear plants?
- A. I do not have experience with nuclear plants.
 - Q. Going back to you mentioned earlier

 there's some discussion about experience in

 negotiating commercial transactions, but if I recall,

 I just want to get this for the record, do you have

 experience in negotiating commercial transactions?

 MR. LANG: Objection as to the form, but

 go ahead.
- 12 THE WITNESS: Can I ask what you mean, a commercial transaction?
- 14 BY MR. SETTINERI:

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- Q. Fair question. Have you ever negotiated

 16 a PPA --
- 17 A. No.
- 18 Q. -- prior to the -- to the term sheet for this case?
- A. No, I have not.
- Q. Am I correct that the bulk of your negotiating in a commercial context has been for consulting contracts?
- A. Correct.

- Q. In fact, has all of your negotiating been in relation to consulting contracts?
- A. There -- there were some contracts that were a little beyond consulting for significant hardware purchases for a call center, but it's more of equipment purchases combined with the consulting efforts to develop those -- those pieces of equipment.
 - Q. What kind of equipment purchases?
- A. Telephony equipment, various -- various forms of telephony equipment, dialers, software front ends for -- for agents, typical contact center-type technologies.
- Q. Here's the big question for you: Why do people come to you to help purchase cars?
- MR. LANG: Objection. Objection; beyond the scope of the testimony.
- 18 (Laughter.)
- 19 BY MR. SETTINERI:

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- Q. I'm serious, I want to know the answer.
- A. Well, I tend to be somewhat analytical.

 As an engineer, I tend to do those kind of things,

 and I like cars.
- Q. Thank you. Do you have -- and just to

clarify for the record, do you have any opinion whether the Davis-Besse unit is at risk of retirement within the next three years?

- A. I do not.
- Q. Same question with regards to W.H.

 Sammis, do you have any opinion as to whether that unit is at risk of retirement within the next three years?
 - A. I do not.
- Q. Same question with OVEC, do you have any opinion as to whether any of the OVEC units will retire within the next three years?
 - A. I do not.
- Q. You do have familiarity with the OVEC units, correct?
- 16 A. I do.

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- Q. Can you -- am I correct then that you also dispatch or are you responsible for capacity offers and energy offers for the OVEC entitlement for one of the regulated entities?
 - A. Yes.
- Q. Okay. Do you in that capacity have any concerns that the OVEC plants will shut down and retire within the next three years?

- A. I do not have that concern.
- Q. Was that discussed in the EDU team negotiations at all?
- A. Whether regulated generation has concerns?
 - Q. Let me clarify. Was there any discussion with the EDU team or amongst the EDU team members that -- regarding the risk that the OVEC units will shut -- retire in the next three years?
 - A. I don't recall.
- Q. So if you assume for me that there's
 little risk, if not zero, that the OVEC units will
 retire, why should those units be included in the
 PPA?
- MR. LANG: Objection.
- THE WITNESS: The proposal from FES was
 the package of Sammis, Davis-Besse, and -- and the
 OVEC share.
- 19 BY MR. SETTINERI:

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- Q. Okay. Doesn't including the OVEC share run counter to FES's claim that the units are in jeopardy?
- A. I can only offer you what their proposal was.

201 1 Q. You're analytic, though, correct? 2 So I hear. Α. 3 Q. Wouldn't that jump out to you as being a 4 red flag? 5 I -- I stand by my previous, that --6 that just happened to be what their offer was. 7 Q. Was there any pushback to say, "No, 8 those units should not be in because they're not going to retire"? 9 Α. 10 No. 11 And there was no discussion on that Ο. 12 point, correct? Discussion with? 13 Α. Within the EDU team. 14 Q. I don't recall. 15 Α. 16 Okay. Was there any discussion amongst Q. 17 the EDU team members or within the companies as to 18 whether FES would be -- as an entity would be able to 19 absorb any losses from the Davis-Besse, Sammis, and 20 OVEC entitlement over the next three years --21 Α. I am -- I'm sorry.

-- and offset those losses or gains from

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Q.

other units?

- Q. Do you have any opinion as to whether FES as an entity is at risk of bankruptcy?
 - A. I do not know.

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- Q. Do you have any opinion as to the financial wherewithal of FES?
 - A. I do not know.
- Q. Okay. And I may have asked this already, am I correct that the companies did not issue an RFP regarding energy, capacity?
 - A. That's correct.
- 11 Q. And do you know why that did not take 12 place?
- 13 A. I -- I had answered that before, that
 14 that was not what we were evaluating.
 - Q. Do you know if FES sent out any requests for proposals regarding energy, capacity to any other entities besides the companies?
 - A. I don't know.
 - Q. Who was the lead scribe for the term sheet that was -- the term sheet drafts that were circulated throughout the negotiation process?
- 22 A. Legal handled creating these drafts.
- I -- I don't remember or know who was -- who was inputting what.

- Q. You mentioned earlier also that you -- that you took notes in the meetings. Do you -- do you take handwritten notes or do you use a computer?
 - A. In which meetings are we referring to?
- Q. During the EDU meetings, I believe earlier you said that you took notes. And my question to you is: In those meetings, did you take handwritten notes or did you use a computer to take notes?
 - A. Electronic, computer.
 - Q. What does electronic mean, computer?
 - A. Computer.
- Q. And is it fair to say, then, that you were the scribe for the meeting minutes for those meetings?
- MR. LANG: Objection.
- THE WITNESS: I -- I can only comment
 that I -- I took -- I took notes and provided those
- 20 BY MR. SETTINERI:

to Legal, that's --

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- Q. Did you provide them to anybody else on the EDU team?
- A. The EDU team, I don't know.
- Q. During this process, did FES and the

- companies or FirstEnergy Service Company sign a confidentiality or nondisclosure agreement --
 - A. Yes.

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- Q. -- with respect to the -- with respect to the negotiations?
- A. They signed -- they signed an agreement, yes.
 - Q. And was that agreement a confidentiality agreement or what I also would call a nondisclosure agreement?
 - A. I believe a nondisclosure agreement.
- 12 Q. Now, at the end -- at what point did the
 13 EDU team make a recommendation on the FES --
- MR. LANG: Sorry, Mike, I think you cut off. Can you ask that question again?
- MR. SETTINERI: I sure will. At what point did the EDU team make a recommendation on the
- 18 FES proposal?
- 19 THE WITNESS: In July.
- 20 BY MR. SETTINERI:
- 21 Q. And to whom was that recommendation
- 22 made?
- A. Ultimately it was made for Chuck Jones

- Q. Okay. Was there a vote taken on the proposal -- or, I should say was there a vote taken on the recommendation?
 - A. I'm not aware of one.
- Q. Was there -- was -- did any member of the EDU team disagree with the recommendation?
 - A. No.

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- Q. How did each member of the EDU team communicate their approval of the proposal?
- A. The EDU team was part of the discussion and negotiations.
 - Q. Correct. What I'm just getting at is there was a recommendation there was an approval made and a recommendation made to management. Was there a was there a group meeting was there a meeting of the EDU team so that so that can be communicated within the team?

In other words, did the members of the EDU team tell you they agreed with the recommendation or did they e-mail -- communicate via e-mail?

- A. We $\ensuremath{\mathsf{--}}$ the EDU team reached agreement when we were together.
- Q. So the fact that the term sheet was developed --

THE COURT REPORTER: I'm sorry, could you repeat that?

3 BY MR. SETTINERI:

- Q. The fact that the term sheet was developed, did that act as the recommendation of the EDU team?
- A. The recommendation for -- can you clarify what you mean by "the recommendation of the EDU team"?
 - Q. Recommending the proposal to management.
 - A. What -- well, once the EDU team reached the conclusion that we felt negotiations made sense, then the term sheet did conclude -- was the conclusion of the negotiations; so at the end of that, once we were in agreement, then we were ready to move forward recommending approval.
 - Q. I'm going to switch gears and try to move along here.
- Let's go to Ruberto Exhibit 1 again. I just want to walk through this term sheet a little bit with you.
- In fact, before I do that, let's start at your testimony at Page 3, Line 18. There's a phrase there -- do you have that in front of you,

Mr. Ruberto?

- A. I do.
- Q. There's a phrase at Line 18 states,

 "plus a reasonable return on invested capital." Do
 you see that?
 - A. I do.
 - Q. What do you mean by the phrase "reasonable return"?
 - A. That's a -- a return on -- as you look through the term sheet, you'll see -- I believe it's called capacity cost in there, to have a return on the capital they have invested, assuming a 50/50 capital-to-debt structure.
 - Q. Going back to my question though, and focusing solely on the word "reasonable," what does reasonable mean in that sentence to you?
 - A. Reasonable was -- was the result that we ended up with throughout the process. It was a result that the EDUs felt was appropriate.
 - Q. Why did the EDUs feel that was appropriate?
- A. Based upon the advice of others more knowledgeable on those returns; Mr. Staub, for instance.

- O. Who does Mr. Staub work for?
- A. I don't know who he reports to.
- Q. Okay. Do you know what side of the fence -- is he a regulated side or is he unregulated?
- A. I -- I don't believe he's on either

 side, I believe he's shared, but I -- I don't know.

 I don't know his reporting structure.
 - Q. Do you think the rate of -- of return on invested capital under the term sheet is reasonable for a for-profit private entity that is not regulated?
- 12 A. The EDU team was satisfied that that was a reasonable return.
 - Q. Compared to what, though?
- 15 A. Based -- based upon the input from 16 others who helped develop, we -- we were in 17 agreement.
- Q. Would what is reasonable for a regulated utility be different for what is reasonable for a for-profit unregulated private entity?
 - A. I don't know.
 - Q. You don't have an opinion?
- 23 A. No.

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24 Q. Just so I understand, there's a phrase

- on Line 7, Page 3, Line 7 towards the end of the line, "cost basis." What do you mean by "cost basis"?
 - A. The -- the payments would be based upon the cost of operating the plant as opposed to some other market or other type of a calculation.
 - Q. If any of the Sammis units are converted to gas at some point, will those capital -- would such a capital expenditure be subject to that rate of return that's set forth in the term sheet?
 - A. We did not review for that possibility.
 - Q. Was that possibility discussed amongst the EDU team members?
 - A. No.

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- Q. What is your opinion on that? Let me clarify. Let me ask a better question.
- In the event FES converts a unit at

 Sammis to natural gas and seeks to include those -
 the capital expenditures under the PPA for recovery,

 what is your opinion as to whether those expenditures

 should be recovered?
- A. The -- the PPA term sheet does outline capital expenditures. And if capital expenditures do occur, then they are passed on as described in the

- term sheet regardless of what the capital expenditure was for.
- Q. Okay. So if a unit is converted to natural gas, it would be subject to the rate of return under the PPA, correct?
 - A. Yes.

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- Q. What if another unit was added, whether natural gas or coal, would that -- would the capital expenditure for that unit be allowed to be recovered under the PPA as a capital expenditure?
 - A. No.
 - Q. Why not?
- A. Because the units and capacity are already defined within the agreement, and it -- it doesn't leave open for adding additional units.
- Q. Thank you. Turning to the term sheet, which is Ruberto Exhibit 1, starting with Section 1, under the phrase "The Toledo Edison Company," there is another phrase starts "provided that each Buyer's obligation will be several." What does that mean to you?
- A. Each company has its own responsibility for its own obligation, one is not responsible for the other's obligation.

Q. When you say "obligation," does that relate to payment?

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- A. Yes, and any other obligations under the agreement.
 - Q. What about regarding capacity offers and energy offers in dispatch, will each company be responsible for its own allocation?
- A. If it helps you, I guess I would consider it analogous to the OVEC entitlement and how the OVEC units operate. Each -- each company certainly has its share of the combined amount. I don't know the answer to -- to the way you phrased that.
- Q. Well, for instance, will each company have a market-based rate tariff with FERC?
 - A. I don't know.
 - Q. Do you know if the companies will have to have those tariffs in place prior to making sales of power into the PJM wholesale market?
 - A. I don't know.
- Q. Will each company make separate capacity bids into the BRA?
 - A. I don't know that answer.
 - Q. All right. Was that discussed at all

- 1 amongst the EDU team?
 - A. No.
- Q. Was the FERC MBR tariff raised at all amongst the EDU team?
 - A. No.

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- Q. Are you aware of any discussions regarding obtaining FERC MBR tariffs as well as dispatch -- or, I should say, as well as offers and bids in the capacity markets?
- 10 A. No.
- Q. What about energy offers, will each company make its own separate energy offers into the day-ahead and real-time markets?
 - A. I don't know that answer.
- Q. Now, you are familiar with OVEC, though, correct?
- 17 A. Yes.
- Q. And am I -- am I correct that each
 entity that has OVEC entitlement makes separate bids
 for capacity and energy, and that those -- and this
 is a clunky question, but those bids are separate
 from the other members?
- 23 A. Yes.
- Q. And am I correct that, in fact, the

- members do not share the bidding information with each other for both capacity and energy; is that correct?
 - A. I know the -- the small entitlement that we have, we do not share. I assume the same is true for others.
 - Q. Why don't you share that?
 - A. We don't share any market offers with any party.
- Q. So as of today, you don't know how

 the -- how -- you don't know whether the companies

 will treat the -- I'll call it entitlement from the

 Sammis, Davis-Besse, and OVEC units similar to how

 OVEC's members treat their entitlements, meaning it

 is bid separately into the markets?
- MR. LANG: Objection; asked and answered.
- THE WITNESS: Yeah, I don't know.
- 19 BY MR. SETTINERI:

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- Q. Thank you. Who at the companies will be responsible for determining what constitutes good utility practice? And I know that is a defined term in Ruberto Exhibit 1 at Page 14 of 15.
- A. I'm sure there's not going to be an

individual to make that determination, but should those issues arise, I suspect it will become a legal matter.

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- Q. And if there is a dispute that's not resolved, do you know where that dispute would be resolved? When I say "where," in what forum, for example, the PUCO or a court?
- A. Not the PUCO, but outside of that I don't know where it would be resolved.
- Q. In Section 8 of the term sheet, in the second -- starting with the second paragraph, Section 8, and in that paragraph, "...Seller's failure to deliver such Energy, Capacity or Ancillary Services is excused to the extent that a given Facility or portion of a Facility is unavailable; provided that Seller's failure to deliver Capacity, Energy or Ancillary Services will not be excused if the Seller could have avoided such failure by exercise of Good Utility Practice...", and there's other language there, too.

What would be an example where FES would be excused from delivering energy, capacity or ancillary services, assuming that they have exercised good utility practice? Do you have any examples that

come to mind?

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- A. Sure. Let's suppose one of the units at Sammis experienced a tube leak, and it had a forced outage and it was down for four days and came back up.
- Q. Okay. And am I correct in reading that paragraph, that there's a 180-day grace period for such an event?
 - A. Correct.
- Q. So during that period, there would be no energy revenues received as a result of that unit, correct?
- A. Correct.
 - Q. And then in turn, would there be PJM penalties for failure to deliver?
- A. I don't know.
- Q. If those events occur, could that then reduce the amount of revenue being received from those units?
- 20 A. Yes.
- 21 Q. And was that accounted for in your -22 your -- I call it a spreadsheet projection that was
 23 attached to your testimony?
- 24 A. Yes.

- Q. And just to do a global, in the event of any dispute as to a term of this agreement, is it your opinion that the PUCO would not have -- would not be the proper forum to resolve that dispute between FirstEnergy Solutions and the companies?
 - A. Yes.

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- Q. There's another -- in Section 8 just before Section 9, there's at phrase "would render the affected Facility to be uneconomic." Who makes the determination of whether the affected facility is uneconomic under this term sheet?
- A. Both the buyer and the seller would have to agree to that.
 - Q. What if they disagree?
 - A. Then it's not rendered uneconomic, then it remains.
 - Q. Well, if there is a disagreement, wouldn't that -- I mean, you're saying if there's a disagreement, then that -- then it is considered to be uneconomic?
 - A. Well --
 - Q. I'm trying -- go ahead.
- A. The -- the buyer and seller would have to agree such that it would be removed, but as far as

it being uneconomic, I guess that's one person's math against another's. I -- I don't think that's -- I don't think that's the characterization it's drawing, but the buyer and seller would have to agree.

Q. I understand. Thank you.

Now, assuming that this term sheet gets reduced to a PPA, could this PPA -- or, could the PPA be modified or replaced in a subsequent PUCO proceeding?

A. No.

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- Q. Would the Public Utilities Commission of Ohio have authority to modify the PPA if losses to ratepayers occur throughout the term of this PPA?
 - A. No.
- Q. Was that discussed amongst the EDU members?
- A. Yes.
 - Q. And what were those discussions?
- A. We -- we discussed and were aware that the PPA is not an agreement between the companies in a manner that the State has jurisdiction over. It's an agreement between the companies and -- and FES.
- Q. All right. Would FERC have any jurisdiction to resolve any dispute over the PPA

218 1 between the company and FES? MR. LANG: Objection. 2. 3 THE WITNESS: I don't know. 4 BY MR. SETTINERI: 5 Ο. Okay. Was there any discussion of 6 whether FERC would be a forum to resolve any disputes 7 between the companies and FES? 8 MR. LANG: Objection. 9 THE WITNESS: No. 10 BY MR. SETTINERI: 11 0. What would happen under this agreement, 12 assuming a PPA is signed, if the PUCO terminates the rider prior to the 15-year period? 13 Α. That -- that termination has no bearing 14 on the PPA. 15 16 0. So in your opinion, the PPA would 17 continue regardless of whether the PUCO terminates 18 the rider in a subsequent proceeding? 19 MR. LANG: Objection. 20 I mean, as I said before, THE WITNESS: 21 that -- that termination doesn't automatically

Q. Does it give rise to a right of

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terminate the PPA.

BY MR. SETTINERI:

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      termination?
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                   MR. LANG: Objection.
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                   THE WITNESS: That is not in -- in the
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      term sheet.
      BY MR. SETTINERI:
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              0.
                  All right. Was it discussed at all
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      amongst the EDU team?
 8
              Α.
                   There was an awareness of that; so
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      that -- that awareness was discussed.
10
              O. What was the results of those
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      discussions?
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                   MR. LANG: Objection. Just to the
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      extent that that gets into legal advice, again, I
      don't know if it does, but, you know, if it does keep
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      that in mind; otherwise, answer the question.
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                   THE WITNESS: I'm sorry, could you
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      repeat the question?
      BY MR. SETTINERI:
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              Q.
                  Yeah. Now I have to remember my
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      question.
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                   What was the result of the discussions
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      that were had regarding what may happen or whether
      the PUCO had the right -- what would happen if the
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      PUCO terminated the rider prior to the end of the
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- A. Well, as far as the result, we ended up with the term sheet as you see it today.
- Q. So in the event that the PUCO terminates the rider sometime in the term and the company -- at that point, would you agree with me the company would not be able to recover any losses or transfer any gains to ratepayers?
 - A. I -- I don't know that answer.
 - Q. The rider's the mechanism, correct?
- 11 A. Yes.
- Q. Without the mechanism, I assume that won't occur; is that correct?
- MR. LANG: Objection.
- THE WITNESS: You're getting into an area about -- about the rates that -- that I'm not very familiar.
- 18 BY MR. SETTINERI:
- Q. All right. And just to clarify, in

 Section 12, Page 4, there was some previous questions

 regarding capital expenditure plan, what would be

 reasonable. Am I correct that FES maintains final

 discretion over -- as to what capital expenditures

 will be recoverable under this plan?

A. They do maintain the final sole discretion of what capital expenditures will be made, yes.

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- Q. Going to Section 15, I had a question there for you. On Page 6 of 15, it's Section 15, Scheduling and Dispatch, there's a phrase on the wrong page here. No, I'm on the wrong page. Page 7, I'm sorry, first full paragraph, Page 7, there's a phrase that says "that has been offered or otherwise committed to PJM or another third party." Can you explain that, "another third party," for me, what does that mean?
- A. I'm unaware of anything committed to a third party; so I -- I don't know.
- Q. Okay. I just wanted to clarify that.

 Just want to confirm Section 16, Force

 Majeure. Am I right that the term sheet does not include a termination provision for an extended force majeure?
- A. I'm sorry, I missed the first part of what you said.
- Q. Sure. In the Force Majeure provision, am I correct that there is no right of termination for either party for an extended period of force

1 majeure?

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- A. I don't believe there's a termination provision in there.
 - Q. Were termination provisions discussed amongst the EDU members?
 - A. The -- the fact that there was no termination provision was discussed.
 - Q. Okay. And what was discussed -- and what were -- what were the nature of those discussions?
 - A. Well, recognizing that most of the benefits for the EDUs come in the later portion of the agreement, the EDUs wanted to make sure the agreement remained in effect when it's time for them to enjoy the benefits.
 - Q. Is this term sheet binding between FES and the companies?
- 18 A. No.
- 19 Q. Could there be additional terms added to 20 this term sheet?
- A. Ultimately the power purchase agreement will define the terms in greater detail.
- Q. Fair to say that these terms could change then, correct?

A. These terms do represent what was negotiated and agreed to, and I would anticipate an agreement would reflect that.

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- Q. I guess I asked you earlier, you know, is this a -- is this term sheet binding between -- on FirstEnergy Solutions and the companies?
- A. Neither party would have to sign a PPA as a result of this term sheet.
- Q. Okay. Do all of these terms -- is there any -- is there any written agreement that would bind both parties to incorporate these terms into the PPA?
 - A. Not that I'm aware.
 - Q. Is there any oral agreement?
 - A. Not that I'm aware.
- Q. Will the Public Utilities Commission of Ohio have a right to audit FES under this program?
 - A. Not that I'm aware.
- Q. And will the ratepayers have a right of audit?
- A. I don't know those answers.
- Q. Okay. Did the EDU team discuss at any
 time during the negotiations or after the
 negotiations the possibility of imposing a cap on the
 ratepayers' responsibility for costs under this

Jay A. Ruberto 224 1 proposed PPA? 2. Α. No. 3 Q. Why not? 4 Α. We just didn't. 5 Do you agree with me, though, that such Q. 6 a cap could limit the risk to ratepayers? 7 MR. LANG: Objection. 8 THE WITNESS: Yeah, I don't know.

BY MR. SETTINERI:

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- You don't know, okay. So if you're 0. buying a car and you go to Saturn, you have -- if you bought a Saturn, you have a set price, correct?
 - Α. Can't get one anymore, but, okay.
- Q. I'm getting to the point here that -just so we have an understanding, that when there is a cap, that can be to the benefit of the ratepayers, correct?

18 MR. LANG: Objection.

> THE WITNESS: The characterization that a cap on one side would not come without compromising on another leads me to believe that a cap in and of itself wouldn't necessarily have provided a better result.

BY MR. SETTINERI: 24

Q. Okay. And when you say on one side or the other, are you referring back to reliability and unit retirements, things of that nature?

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- A. No. I'm referring to a negotiated agreement that picking if other provisions were added, that becomes subject to negotiation. So if that was added, I can't say what the contract would have looked like with that as a provision.
- Q. Thank you. Go to Page 5 of your testimony, Line 5. Bear with me. Actually I'm going to switch that up to be -- let's look at Line 20, Page 5. You used the phrase "improve the value to the companies." What value are you referring to there?
- A. The -- the benefits are in the later portion of the term; so this was referring to having a term long enough that those credits to customers would be maximized.
- Q. Okay. This is the value to the companies; so it said value to the companies. What value are you referring to there?
- A. Well, the companies derive value from -from the economic conditions of the region, from
 stabilizing rates.

- Q. Okay. And if those projections are incorrect and actually represent losses, it could go the other way, correct?
 - A. What could go the other way?

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- Q. The economic conditions to the region.
- A. It still may provide some stabilization effect; so I can't answer that.
- Q. What about the value to the customers, what do you refer to there?
- 10 A. The customers benefit by stabilized 11 rates, the \$2 billion, economic benefits to the 12 region.
- Q. And economic benefits to the region are a result of the plants staying open, correct?
 - A. That certainly is part of it, yes.
- Q. What about -- you have the phrase, "A

 fifteen-year term was viewed as sufficiently long to

 provide substantial benefits to the companies'

 customers..." What do you mean by "substantial" in

 that phrase at Line 22?
 - A. Well, the \$2 billion, of course, is -- is the significant portion of substantial.
- Q. And that's over a 15-year period, correct?

A. Correct.

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- Q. Anything else?
- A. Well, all the benefits that -- that are provided remain, but certainly that \$2 billion is a substantial part of it.
- Q. What other benefits, though? You mentioned just other benefits.
 - A. Well, the economic benefits.
 - Q. And that's the economic benefits of the plant staying open, correct?
- 11 A. Correct.
- Q. Any others?
- A. Well, reliability benefits of the plants being there.
- Q. Okay. You did a net present value calculation for your spreadsheet, correct, that's attached to your testimony?
- 18 A. Correct.
- Q. What interest rate did you use to present value?
- 21 A. I don't recall.
- Q. Above 10 percent?
- A. I don't know the number.
- 24 O. Where would that number -- where would

- 1 | that number be found?
- 2 A. I don't know if it's in the spreadsheet.
- 3 I just don't know the number.
- 4 Q. Would it have been in any workpapers
- 5 that you produced or worked on?
- A. It may be.
 - Q. Did you use different -- how did you come up with your present value interest rate?
 - A. I don't know how it was reached.
- 10 Q. Did you -- you created the spreadsheet,
- 11 correct?

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- 12 A. No. It was created on my behalf,
- 13 though.
- Q. All right. But you don't know how the
- 15 | net present value was calculated on the spreadsheet
- 16 that's attached to your testimony as JAR-1?
- 17 A. I don't know what percentage was used
- 18 for it.
- 19 Q. Okay. Did you -- did you have -- did
- 20 you create this spreadsheet yourself?
- 21 A. No.
- Q. Who created this spreadsheet?
- A. Joanne Savage.
- Q. Does she work for you?

- A. She was part of the EDU team.
- Q. Does she work for you?
- 3 A. No.

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- Q. Did you ask her to create this spreadsheet?
 - A. Yes.
 - Q. Do you have any opinion as to the reasonableness of the net present value numbers shown in your spreadsheet?
 - A. I feel they're reasonable.
 - Q. How do you know if you don't know the interest rate that was used?
 - A. I believe the interest rate that was used was appropriate even though I don't know it.

 Others -- others with expertise participated in this as well.
 - Q. As of today, you have never reviewed the interest rate that was used in this spreadsheet for net present value calculation?
- 20 MR. LANG: Objection; I think it's asked 21 and answered. Let's move along, Mike.
- MR. SETTINERI: I'm trying to, but I'd like an answer to that question, please.
- MR. LANG: Let's move along. The

- 1 afternoon's running by.
- 2 MR. SETTINERI: I'd like an answer to
- 3 that question, please.
- MR. LANG: He's already said he's not
- aware of what the interest rate is. Let's move
- 6 along.
- 7 MR. SETTINERI: That's not what I asked.
- 8 I'd like the question reread, please.
- 9 (Record read back as requested.)
- 10 THE WITNESS: I -- I have seen it, I
- 11 just don't recall what it is.
- 12 BY MR. SETTINERI:
- Q. When did you see it?
- 14 A. When these numbers were being developed,
- 15 I was aware of it, I just don't recall the number.
- 16 Q. Thank you. That's what I wanted to
- 17 know.
- 18 What will be the impact on customers in
- 19 the first three years if you're assuming the
- 20 projections in your spreadsheet on over and under
- 21 recovery are correct?
- 22 A. They would be a net cost to customers.
- Q. Okay. So assuming a customer is in a
- 24 service territory for the first two years and then

leaves the service territory, would that customer receive the benefit under this program?

A. Potentially.

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- O. What would that benefit be?
- A. There are other economic benefits to the state, to the region. I can't be certain where the customer was, where they went.
- Q. Okay. How does FES benefit under this PPA?
 - A. I don't know.
- Q. Was that discussed amongst the EDU team members?
 - A. Only to the extent that we recognized that the units were at risk early on, but we didn't -- we didn't discuss anything beyond that.
- Q. And you may have answered this previously, but what -- who will be responsible for capacity bids and energy offers day-ahead and real-time for these units if the PPA is approved?

20 MR. LANG: Objection; asked and answered 21 several times. Do you have any new questions, Mike?

MR. SETTINERI: I'll take your representation that's been asked.

No. Let me check here for a second.

Armstrong & Okey, Inc., Columbus, Ohio (614) 224-9481

232 Yeah, I do have a question. 1 BY MR. SETTINERI: 3 Q. Did you draft your testimony, 4 Mr. Ruberto? 5 Α. T did. 6 Ο. Did you write it yourself, all of it? 7 Α. Generally, but others certainly have had 8 some input. 9 Q. Is it fair to say, did you write the bulk of your testimony? 10 11 Α. I did. 12 When did you write your testimony? Q. 13 Around July of last year. Α. 14 Q. What part of July? I don't recall. 15 Α. 16 Was it before you went on vacation? Q. 17 Α. Yes. 18 Q. Is that yes? 19 Α. Yes. Some of it may have been while I was on vacation. I did do work while I was on 20

Let me check here to see if I have any Q. other questions. Just a concern. Do you know the date on when you went on vacation?

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vacation.

- 1 Α. It would have been Monday, late July, 2 through Friday, it would have been somewhere around 3 the 27th, 28th, whatever that Monday is, starting 4 that day. I don't remember what that Monday is. 5 All right. And you rolled into the 6 first of the August -- into the first weekend in 7 August then, would that be right? 8 Α. If -- I guess that probably is about 9 right, yes. 10 Q. Okay. All right. 11 MR. SETTINERI: I appreciate everyone's patience. 12 I have no further questions for the public 13 session. 14 MR. LANG: All right. We're going to take a break now. I'm curious, are there -- are 15 16 there other folks -- I think Rebecca Hussey had -- I 17 think you had chimed in in the morning. Is there 18 anyone else that has public questions? MS. HUSSEY: Jim, this is Rebecca, I 19 20 just have probably five minutes' worth. 21 MR. LANG: Okay. I think the goal here
 - is to -- we'd actually be able to get this done by
 5:30 so that the witness could head home, which seems
 like it could be an effort at this point, but, I

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234 mean, I think we're going to try to stay on that 1 2 track and encourage everybody to do that. Five 3 minutes, 10 minutes, what do you think? 4 MS. DUNN: So 10 minutes. 5 MR. LANG: If we could take a 10-minute 6 break. 7 MR. SOULES: Does it make sense to 8 finish up the public session now since people are 9 going to have to call in to a separate conference 10 line? 11 MR. LANG: That's a good point. 12 MS. DUNN: Rebecca, if you promise you 13 have five minutes. 14 MS. HUSSEY: I'm actually really good 15 about that; so, yes, I only have five minutes. 16 MR. LANG: That does make sense. Let's 17 go ahead and do that. 18 19 CROSS-EXAMINATION 20 BY MS. HUSSEY: 21 Ο. Okay. Thank you very much.

Page 4, Line 7, of your testimony?

Sure.

Α.

Mr. Ruberto, could you please turn to

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- Q. And there you testify that you evaluated the proposed transaction based in part on retail system reliability, which I believe you talk about in depth more on Page 8; is that correct?
 - A. Yes.
- Q. Okay. Is it your position that the system will not be reliable if the PUCO does not approve FirstEnergy's ESP application or if it modifies the ESP such that it does not include Rider RRS?
- A. No.

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- Q. Okay. And I believe you discussed with Mr. Oliker earlier what would happen under the proposed transaction if a capital expenditure is required for facility operations. Do you remember that conversation?
 - A. I do.
 - Q. Okay. And you mentioned a section in the term sheet which would allow for certain expenses to occur outside of the agreement. Is the section which you were referring Section 12 of the term sheet?
 - A. Okay. I'm on Section 12.
- Q. Okay. I'm asking if you're referring to

the procedure outlined on Page 4 of Section 12.

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- A. The procedure for reviewing the capital expenditures? I'm not sure I understand what you're asking me.
- Q. So you -- you had a conversation about, well, if certain expenditures would be occurring outside of what the proposed transaction is, that there was a process for essentially removing them or not having them be a part of it. Is this the section for the procedure to which you were alluding?
- A. I don't recall what you're referring to.

 This -- this section refers to the reviewing of the capital plan.
- Q. Okay. And as I understood it in the hypothetical that he posed, that Mr. Oliker posed earlier, FES might believe that an additional environmental control would be needed on Sammis. Is that your recollection of what the hypothetical said?
 - A. I don't remember, but go ahead.
- Q. Okay. Sure. Okay. Say, for instance, that that is the situation and FES thinks that an additional environmental control is needed.
- If FirstEnergy and the companies -- or excuse me, FirstEnergy Solutions and the companies do

not agree and the parties go through the process as outlined under Section 12, if at the end of that process FirstEnergy still does not agree that the capital expenditures should be made and FirstEnergy Solutions goes forward with it, what payment would FirstEnergy be responsible for under the terms of the proposed transaction?

- A. When you say "FirstEnergy," you mean the companies? You're referring to the companies?
 - Q. Yeah, sorry.

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- A. The companies would be responsible for the capacity payment that includes that capital expenditure regardless of whether we -- we both agreed. If the capital expenditure occurs, then it will be factored into the cost calculation.
- Q. Okay. And if you don't mind, I'd like to change the scenario just a bit. So say the initial situation is the same and FES believes that an additional environmental control is needed on Sammis. If the companies voice no concern about the proposed capital expenditure, then under the proposed transaction would the companies automatically be responsible for the entirety of the expenditure?
 - A. When you say "responsible for the

- entirety of the expenditure," can you explain what you mean by that?
 - Q. Sure. Would they strictly be responsible for the capacity payments that you talked about earlier? Would they just -- would they be responsible for the entire capital expenditures?

 What would it be?
 - A. They -- the companies are only responsible for the capacity payment calculation on capital; so --
 - Q. Okay.

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- A. -- FES pays for the capital expenditures. And during the term of the PPA, the companies would pay their return on that component of that expenditure's depreciation that falls within the term of the agreement, but FES fronts all the money and FES is responsible for that.
- Q. Okay. Thanks for that clarification.

 And you would agree that FirstEnergy

 would not be taking title to Davis-Besse, Sammis, or

 FES's OVEC entitlement under the proposed

 transaction, correct?
 - A. Correct.
- Q. Under Section 13 of the term sheet

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1 covering Contract Price, FirstEnergy is also
2 responsible for a depreciation payment to FES each
3 month; is that correct?
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- A. Correct.
- Q. And I believe that you mentioned to

 Mr. Settineri that the reasonable return on

 investment capital that you testified to on Page 3,

 Line 18, is reflected in the Capacity Payment portion

 of Section 13; is that correct?
- 10 A. Jumped me too fast. Page 3 of my
 11 testimony, Line --
- 12 Q. Yes.

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- 13 A. Line?
- 14 0. 18.
- 15 A. Line 18.
- Q. Plus a reasonable return on investment capital.
- 18 A. Correct.
- 19 Q. And you said that that is reflected in 20 the Capacity Payment portion --
- 21 A. Correct.
- Q. -- is that correct?
- 23 A. Yes.
- Q. Okay. And immediately following the

Capacity Payment section, there's a tax reimbursement payment proposal included.

If you could just clarify for me: Is it your understanding that the tax reimbursement payment would require FirstEnergy to reimburse FES for any taxes resulting from the income FES received pursuant to the capacity payment?

A. Yes.

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- Q. Okay. So then kind of bring this full circle: If the ESP is approved, including Rider RSS, then under the proposed transaction consumers would have to pay for taxes resulting -- or reimburse FES for taxes resulting from the income received pursuant to the capacity payment that they had to make?
 - A. Correct.
- Q. Okay. Thank you. That's all the questions I have.

MR. LANG: All right. I think at this time we'll take a 10-minute break, and then when we come back we'll dial in on the confidential line that was provided.

And, of course, if you have not signed the confidentiality provisions of the nondisclosure agreement, please do not dial in.

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                    MS. DUNN: We'll come back at 3:20.
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                    (Recess taken.)
 3
                    (Confidential Portion Excerpted.)
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339 State of Ohio 1 SS: County of 2 3 I, Jay A. Ruberto, do hereby certify 4 that I have read the foregoing transcript of my deposition given on Thursday, January 8, 2015; that 5 together with the correction page attached hereto noting changes in form or substance, if any, it is 6 true and correct. 7 8 9 10 11 I do hereby certify that the foregoing transcript of the deposition of Jay A. Ruberto was 12 submitted to the witness for reading and signing; that after he had stated to the undersigned Notary 13 Public that he had read and examined his deposition, he signed the same in my presence on the 19th day of 14 2015. 15 16 OFFICIAL SEAL STATE OF WEST VIRGINIA **NOTARY PUBLIC** 17 JAMES E. PEARCY ALLEGHENY ENERGY FAIRMONT, WV 26554 mission expires January 20, 18 19 20 My commission expires January 2020 21 22 23 24

ERRATA SHEET

Please do not write on the transcript. Any changes in form or substance you desire to make should be entered upon this sheet.

TO THE REPORTER:

I hav	e read the entire tr	anscript of my d	eposition taken on the	8th day
of	January	2015	, or the same has been	read to me. I
requ	est that the followi	ng changes be en	ntered upon the record	for the reasons
indic	cated. I have signed	i my name to the	e signature page and aut	horize you to
attac	h the same to the	rioinal transcrip	nt.	

Page	Line	Change	Reason
25	23	"shorter" should be " shoulder"	Transcribed incorrectly
58	2	"projects" should be "projections"	Transcribed incorrectly
116	13	the period(".") should be dashes ""	Spoken as an incomplete statemer rather than a sentence as shown
141	24	Remove the comma after "Agreed"	Transcribed incorrectly
169	21	"plant" should be "planned"	Transcribed incorrectly
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Date 1/19/2015 Signature: DOULES

340 CERTIFICATE 1 State of Ohio 2 SS: 3 County of Muskingum I, Carolyn D. Ross, Registered 4 Professional Reporter and Notary Public in and for the State of Ohio, duly commissioned and qualified, 5 certify that the within named Jay A. Ruberto was by 6 me duly sworn to testify to the whole truth in the cause aforesaid; that the testimony was taken down by me in stenotype in the presence of said witness, 7 afterwards transcribed upon a computer; that the foregoing is a true and correct transcript of the testimony given by said witness taken at the time and place in the foregoing caption specified and 9 completed without adjournment. 1.0 I certify that I am not a relative, employee, or attorney of any of the parties hereto, 11 or of any attorney or counsel employed by the parties, or financially interested in the action. 12 13 IN WITNESS WHEREOF, I have hereunto set my hand and affixed my seal of office at Columbus, 14 Ohio, on this 12th day of January, 2015. 15 16 Carolyn D. Ross, Registered 17 Professional Reporter and Notary Public in and for the 18 State of Ohio. 19 20 My commission expires April 3, 2019. 21 (CDR-77435) 22 23 24

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Case No(s). 14-1297-EL-SSO

Summary: Deposition (Public) of Jay A. Ruberto electronically filed by Mr. Tony G. Mendoza on behalf of Sierra Club