#### **Electric Choice. Inc.**



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CONTRACTIVE DIV

Phone 412-441-7500 Fax 412-441-9596

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PUCO

September 11, 2014

241 Spahr Street Pittsburgh, PA 15232

Public Utilities Commission of Ohio Docketing Division 180 East Broad St. Columbus, OH 43215-3793

To Whom It May Concern,

Please find the enclosed the corrected application for Electric Choice Inc. Please reference case 14-1556-EL-AGG.

Thank you,

Alex Maxwell - Controller

Electric Choice, Inc.



The Public Utilities Commission of Ohio

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# CERTIFICATION APPLICATION FOR AGGREGATORS/POWER BROKERS

Please print or type all required information. Identify all attachments with an exhibit label and title (Example: Exhibit A-5 Experience). All attachments should bear the legal name of the Applicant. Applicants should file completed applications and all related correspondence with the Public Utilities Commission of Ohio, Docketing Division; 180 East Broad Street, Columbus, Ohio 43215-3793.

This PDF form is designed so that you may input information directly onto the form. You may also download the form, by saving it to your local disk, for later use.

#### A. APPLICANT INFORMATION

Address 241 Spahr St. Pittsburgh, Pa 15232  Telephone # (412) 775-1400 Web site address (if any)  List name, address, telephone number and web site address under which A will do business in Ohio  Legal Name Electric Choice Inc.  Address 241 Spahr St. Pittsburgh, Pa 15232  Telephone # (412) 441-7500 Web site address (if any)  List all names under which the applicant does business in North America Electric Choice Inc.	Legal Name Electric Choice	Inc.
List name, address, telephone number and web site address under which A will do business in Ohio  Legal Name Electric Choice Inc.  Address 241 Spahr St. Pittsburgh, Pa 15232  Telephone # (412) 441-7500 Web site address (if any)  List all names under which the applicant does business in North America		
Legal Name Electric Choice Inc. Address 241 Spahr St. Pittsburgh, Pa 15232 Telephone # (412) 441-7500 Web site address (if any)  List all names under which the applicant does business in North America	Telephone # (412) 775-1400	Web site address (if any)
Address 241 Spahr St. Pittsburgh, Pa 15232 Telephone # (412) 441-7500 Web site address (if any)  List all names under which the applicant does business in North America	will do business in Ohi	io
Telephone # (412) 441-7500 Web site address (if any)  List all names under which the applicant does business in North America		
List all names under which the applicant does business in North America		
3.0	Telephone # (412) 441-7500	Web site address (if any)
	List all names under w	which the applicant does business in North America
	Electric Choice Inc.	gulatory or emergency matters
Name Alex Maxwell	Electric Choice Inc.  Contact person for reg	gulatory or emergency matters

Business address 241 Spahr St. Pit	F	x # (412) 441-9596		
Telephone # (412) 441-7500 E-mail address (if any) rebrour@aol.	ra:	X # (412) 441-9596	_	
E-mail address (if any) rebrour@aoi.	com	<del></del>		
Contact person for Commis	sion Staff	use in investigati	ng customer c	omplaints
Name Alex Maxwell				
Title Controller		····		
Business address 241 Spahr St. Pit	tsburgh, Pa 15	232		
Telephone # (412) 441-7500	Fa	X # (412) 441-9596		<del></del>
E-mail address (if any) rebrour@	aol.com		_	
Applicant's address and tol	l-free num	ber for customer	service and c	omplaints
Customer Service address 241 S	pahr St. Pittsb	urgh, Pa		
Toll-free Telephone #		Fax # (412) 441	-9596	
E-mail address (if any) rebrour@	aol.com			
Applicant's federal employe	er identific	cation number # 4	81291456	_
Applicant's form of owners	hip (check	cone)		
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A-10 Provide the approximate start date that the applicant proposes to begin delivering services

October 1, 2014

#### PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- A-11 <u>Exhibit A-11 "Principal Officers, Directors & Partners"</u> provide the names, titles, addresses and telephone numbers of the applicant's principal officers, directors, partners, or other similar officials.
- A-12 <u>Exhibit A-12 "Corporate Structure,"</u> provide a description of the applicant's corporate structure, including a graphical depiction of such structure, and a list of all affiliate and subsidiary companies that supply retail or wholesale electricity or natural gas to customers and companies that aggregate customers in North America.
- A-13 Exhibit A-13 "Company History," provide a concise description of the applicant's company history and principal business interests.
- A-14 Exhibit A-14 "Articles of Incorporation and Bylaws," if applicable, provide the articles of incorporation filed with the state or jurisdiction in which the Applicant is incorporated and any amendments thereto.
- A-15 <u>Exhibit A-15 "Secretary of State,"</u> provide evidence that the applicant has registered with the Ohio Secretary of the State.

#### B. APPLICANT MANAGERIAL CAPABILITY AND EXPERIENCE

#### PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- **B-1** Exhibit B-1 "Jurisdictions of Operation," provide a list of all jurisdictions in which the applicant or any affiliated interest of the applicant is, at the date of filing the application, certified, licensed, registered, or otherwise authorized to provide retail or wholesale electric services including aggregation services.
- B-2 <u>Exhibit B-2 "Experience & Plans,"</u> provide a description of the applicant's experience and plan for contracting with customers, providing contracted services, providing billing statements, and responding to customer inquiries and complaints in accordance with Commission rules adopted pursuant to Section 4928.10 of the Revised Code.

- B-3 Exhibit B-3 "Summary of Experience," provide a concise summary of the applicant's experience in providing aggregation service(s) including contracting with customers to combine electric load and representing customers in the purchase of retail electric services. (e.g. number and types of customers served, utility service areas, amount of load, etc.).
- B-4 Exhibit B-4 "Disclosure of Liabilities and Investigations," provide a description of all existing, pending or past rulings, judgments, contingent liabilities, revocation of authority, regulatory investigations, or any other matter that could adversely impact the applicant's financial or operational status or ability to provide the services it is seeking to be certified to provide.
- B-5 Disclose whether the applicant, a predecessor of the applicant, or any principal officer of the applicant have ever been convicted or held liable for fraud or for violation of any consumer protection or antitrust laws within the past five years.

  No 
  Yes

If yes, provide a separate attachment labeled as **Exhibit B-5 "Disclosure of Consumer Protection Violations"** detailing such violation(s) and providing all relevant documents.

**B-6** Disclose whether the applicant or a predecessor of the applicant has had any certification, license, or application to provide retail or wholesale electric service including aggregation service denied, curtailed, suspended, revoked, or cancelled within the past two years.

☑ No ☐ Yes

If yes, provide a separate attachment labeled as **Exhibit B-6** "Disclosure of Certification Denial, Curtailment, Suspension, or Revocation" detailing such action(s) and providing all relevant documents.

#### C. <u>APPLICANT FINANCIAL CAPABILITY AND EXPERIENCE</u>

#### PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- C-1 <u>Exhibit C-1 "Annual Reports,"</u> provide the two most recent Annual Reports to Shareholders. If applicant does not have annual reports, the applicant should provide similar information in Exhibit C-1 or indicate that Exhibit C-1 is not applicable and why.
- C-2 <u>Exhibit C-2 "SEC Filings,"</u> provide the most recent 10-K/8-K Filings with the SEC. If applicant does not have such filings, it may submit those of its parent company. If the applicant does not have such filings, then the applicant may indicate in Exhibit C-2 that the applicant is not required to file with the SEC and why.

- C-3 <u>Exhibit C-3 "Financial Statements,"</u> provide copies of the applicant's two most recent years of audited financial statements (balance sheet, income statement, and cash flow statement). If audited financial statements are not available, provide officer certified financial statements. If the applicant has not been in business long enough to satisfy this requirement, it shall file audited or officer certified financial statements covering the life of the business.
- C-4 <u>Exhibit C-4 "Financial Arrangements,"</u> provide copies of the applicant's financial arrangements to conduct CRES as a business activity (e.g., guarantees, bank commitments, contractual arrangements, credit agreements, etc.,).
- C-5 <u>Exhibit C-5 "Forecasted Financial Statements,"</u> provide two years of forecasted financial statements (balance sheet, income statement, and cash flow statement) for the applicant's CRES operation, along with a list of assumptions, and the name, address, email address, and telephone number of the preparer.
- C-6 Exhibit C-6 "Credit Rating," provide a statement disclosing the applicant's credit rating as reported by two of the following organizations: Duff & Phelps, Dun and Bradstreet Information Services, Fitch IBCA, Moody's Investors Service, Standard & Poors, or a similar organization. In instances where an applicant does not have its own credit ratings, it may substitute the credit ratings of a parent or affiliate organization, provided the applicant submits a statement signed by a principal officer of the applicant's parent or affiliate organization that guarantees the obligations of the applicant.
- C-7 <u>Exhibit C-7 "Credit Report,"</u> provide a copy of the applicant's credit report from Experion, Dun and Bradstreet or a similar organization.
- C-8 <u>Exhibit C-8 "Bankruptcy Information,"</u> provide a list and description of any reorganizations, protection from creditors or any other form of bankruptcy filings made by the applicant, a parent or affiliate organization that guarantees the obligations of the applicant or any officer of the applicant in the current year or within the two most recent years preceding the application.

C-9	Exhibit C-9 "Merger Information," provide a statement describing any dissolution or merger or acquisition of the applicant within the five most recent years preceding the application.
	21 Brown
	Signature of Applicant & Title
 - Momi	
Lorraine A. Kenn Gity of Pittsburgh My Commission Es	edy, Notary, , Allegheny County , Allegheny 12, 2014

## <u>AFFIDAVIT</u>

State of Pennsylvania

Pittsburgh.

County of Allegheny

Richard Evaporatifiant, being duly sworn/affirmed according to law, deposes and says that:

He/She is the president (Office of Affiant) of Electric Choice (Name of Applicant);

That he/she is authorized to and does make this affidavit for said Applicant,

- 1. The Applicant herein, attests under penalty of false statement that all statements made in the application for certification are true and complete and that it will amend its application while the application is pending if any substantial changes occur regarding the information provided in the application.
- 2. The Applicant herein, attests it will timely file an annual report with the Public Utilities Commission of Ohio of its intrastate gross receipts, gross earnings, and sales of kilowatt-hours of electricity pursuant to Division (A) of Section 4905.10, Division (A) of Section 4911.18, and Division (F) of Section 4928.06 of the Revised Code.
- 3. The Applicant herein, attests that it will timely pay any assessments made pursuant to Sections 4905.10, 4911.18, or Division F of Section 4928.06 of the Revised Code.
- 4. The Applicant herein, attests that it will comply with all Public Utilities Commission of Ohio rules or orders as adopted pursuant to Chapter 4928 of the Revised Code.
- 5. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, and its Staff on any utility matter including the investigation of any consumer complaint regarding any service offered or provided by the Applicant.
- 6. The Applicant herein, attests that it will fully comply with Section 4928.09 of the Revised Code regarding consent to the jurisdiction of Ohio Courts and the service of process.
- 7. The Applicant herein, attests that it will comply with all state and/or federal rules and regulations concerning consumer protection, the environment, and advertising/promotions.
- 8. The Applicant herein, attests that it will use its best efforts to verify that any entity with whom it has a contractual relationship to purchase power is in compliance with all applicable licensing requirements of the Federal Energy Regulatory Commission and the Public Utilities Commission of Ohio.
- 9. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, the electric distribution companies, the regional transmission entities, and other electric suppliers in the event of an emergency condition that may jeopardize the safety and reliability of the electric service in accordance with the emergency plans and other procedures as may be determined appropriate by the Commission.
- 10. If applicable to the service(s) the Applicant will provide, the Applicant herein, attests that it will adhere to the reliability standards of (1) the North American Electric Reliability Council (NERC), (2) the appropriate regional reliability council(s), and (3) the Public Utilities Commission of Ohio. (Only applicable if pertains to the services the Applicant is offering)

11. The Applicant herein, attests that it will inform the Commission of any material change to the information supplied in the application within 30 days of such material change, including any change in contact person for regulatory purposes or contact person for Staff use in investigating customer complaints.

/	That the facts above set forth are true and correct to the best of his/her knowledge, information, and belief and that he/she expects sald Applicant to be able to prove the same at any hearing hereof.  Signature of Aniant & Title
	Sworn and subscribed before me this day of day of day of day of day of day of

#### Exhibit A-11

Richard Brourman - President

241 Spahr St.

Pittsburgh, Pa 15232

P 412-441-7500

F 412-441-9596

#### Exhibit A-12

Not applicable

#### Exhibit B-1

We are licensed in Pennsylvania to be a gas and electric broker; we are registered with the state of Texas, also to be a gas and electric broker.

#### Exhibit B-2

Electric Choice has been in business for the past 14 years; over that time we have accrued a large customer base which we plan to continue servicing. We plan to acquire new clients through referrals from existing clients as well as other networking acquaintances. We do not provide any bills to customers as they come straight from the suppliers, we do however field phone calls if customers have questions; they call our office and if we are able to answer their questions we do and if need be we bring in a contact from the appropriate supplier to help.

### Exhibit B-3

(Also see attached resume) Electric Choice has been in business since 2000, our customers range from small commercial (< 7.900 kWh) to very large commercial (> 1,000,000 kWh). We have customers all over Pennsylvania, but we are concentrated in Pittsburgh and the surrounding area. We work with Duquesne Light, West Penn Power, Direct Energy, UGI Services and First Energy.

#### Exhibit B-4

Not applicable.

#### Exhibit B-5

NO

#### Exhibit B-6

NO

#### Exhibit C-1

Do not publish.

#### Exhibit C-2

Do not file.

#### Exhibit C-4

We are a broker only, we will not be taking title to the electric.

### Exhibit C-6

Not applicable – do not subscribe to credit services

#### Exhibit C-7

Not applicable – do not subscribe to credit services

## Exhibit C-8

Not any.

#### Exhibit C-9

Not applicable

Exhibit A-13

## Electric Choice, Inc. Richard Brourman

241 Spahr Street Pittsburgh, PA 15232

Phone 412-441-7007 Fax 412-441-9596

April 28, 2014

#### To Whom It May Concern:

In the course of owning and operating numerous office buildings and apartments in the Pittsburgh area I became intrigued by the opportunity to receive competitive pricing for my utilities; so in early 2000 I created Electric Choice Inc. to act as a broker in between business and the suppliers. We have broker agreements with Virginia Power, Duquesne Light, Dominion and First Energy on the electric side and Hess Energy, EQT Energy and Dominion on the gas side.

Our clients range from small commercial up to very large commercial in terms of usage. We have maintained long term relationships with all of our clients, acquiring new ones along the way. Our clients are largely in Pittsburgh and the surrounding area. In order to offer our clients the best service possible and to comply with regulations we are applying for our license to be a gas and electric broker only.

Thank you for your time,

Richard Brourman

President

Electric Choice Inc.

Exhibit A14

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P. 03

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NO.057

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has have signed these Articles of Incorporation this Signaturo

FAX NO.

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JAN. 7.2003 9:52AM DEPT OF STATE CORPORATION BUREAU

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NO.867 P.2/4

PENNSYLVANIA DEPARTMENT OF STATE
CORPORATION BUREAU
ROOM 206 NORTH OFFICE BUILDING
P.O. BOX 8722
HARRISBURG, PA 17105-8722

177

ELECTRIC CHOICE, INC.

THE CORPORATION SUREAU IS HAPPY TO SEND YOU YOUR FILED DOCUMENT. PLEASE NOTE THE FILE DATE AND THE SIGNATURE OF THE SECRETARY OF THE COMMONWEALTH. THE CORPORATION SUREAU IS HERE TO SERVE YOU AND WANTS TO THANK YOU FOR DOING SUSINESS IN PERMETLYANIA.

. IF YOU HAVE ANY QUESTIONS PERTAINING TO THE CORPORATION SURSAU, PLEASE VISIT OUR WES SITS LOCATED AT WWW.DOS.STATE.PA.US/CORPS OR PLEASE CALL OUR MAIN INFORMATION TELEPHONE NUMBER (717)787-1057. FOR ADDITIONAL INFORMATION REGARDING BUSINESS AND/OR UCC FILINGS, PLEASE VISIT OUR ONLINE "SEARCHABLE DATABASE" LOCATED ON OUR WES SITE.

ENTITY NUMBER: 3111793

MICROFILM NUMBER: 2003103

1107-1108

FAX# 612-391-8758 MARCUS & SHAPIRA LLP S FINEBERG MILLER



DATE 08/22/2014 DOCUMENT ID 201423400534

DESCRIPTION FOREIGN LICENSE/FOR-PROFIT (FLF)

FILING EXPED 125.00 100.00 PENALTY 0.00

Exhibit Als

CERT COPY

0.00 0.00 0.00

#### Receipt

This is not a bill. Please do not remit payment.

BUSINESS FILINGS INCORPORATED ATTN: PROCESSING DEPARTMENT 8020 EXCELSIOR DR., SUITE 200 MADISON, OH 53717

## STATE OF OHIO CERTIFICATE

Ohio Secretary of State, Jon Husted 2320368

It is hereby certified that the Secretary of State of Ohio has custody of the business records for

ELECTRIC CHOICE, INC.

and, that said business records show the filing and recording of:

Document(s)

Document No(s):

FOREIGN LICENSE/FOR-PROFIT

Effective Date: 08/21/2014

201423400534

Authorization to transact business in Ohio is hereby given, until surrender, expiration or cancellation of this license.

CRETARIO DE LA CONTRACTOR DEL CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR DE LA CONTRACTOR

United States of America State of Ohio Office of the Secretary of State Witness my hand and the seal of the Secretary of State at Columbus, Ohio this 22nd day of August, A.D. 2014.

Ohio Secretary of State

Jon Hustel

3:37 PM 09/09/14 Accrual Basis

#### Electric Choice, Inc. **Profit & Loss** January through December 2013



	Jan - Dec 13
Ordinary Income/Expense	
Income Income	
Accounting Fees	32,400.00
Dominion Retail	7,118.97
Duquesne Light Energy	63,608.47
Equitable Energy	33,882.39
First Energy, Inc.	42,481.99
FPL Energy	3,288.03
Hess	62,541.72
Maintenance/Repairs	531.07
Total Income	245,852.64
Total Income	245,852.64
Expense	
Automobile Lease	29,953.49
Automobile Registration	108.00
Bank Fees	1,298.05
Commissions	18,954.75
Donations	890.00
Early Payment Fee	14.77
Insurance Auto	2 096 76
Dental	3,986.76 655.80
Employee Health	12,729.65
Health	9,883.00
Liability	3,730.05
Workers Compensation	462.00
Total Insurance	31,447.26
IRA Employer Match	1,482,80
Office Expense	-, · · <del>-</del> ·
Alarm System	339.40
Cable	1,426.47
Checks	121.13
Client Entertainment	2,201.54
Gas	150.00
Maintanence	1,564.32
Parking	478.50
Phone Service	3,416.40
Postage & Mailing Repairs	1,148.68 409.26
Supplies & Materials	3,964.04
Traffic Violation	953.00
Transportation	128.00
Water Cooler	965.74
Office Expense - Other	7,805.49
Total Office Expense	25,071.97
Payroli Expenses	105,307.10
Professional Services Prs Expense Richard	495.00
AMEX	3,500.00
Country Club Dues	9,591.14
Medical	2,611.36
Personal	7,505.22
VISA's	4,724.85
Total Prs Expense Richard	27,932.57
Reconciliation Discrepancies Taxes	-185.43
Federal	132.19
Payroll Tax	499.83
Taxes - Other	382.00

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# Electric Choice, Inc. Profit & Loss



#### January through December 2013

	Jan - Dec 13
Total Taxes	1,014.02
Utilities	
Electricity Office	1,698.94
Gas Office	333.80
Office Phone	2,889.81
Richard Cell Phone	5,314.29
Total Utilities	10,236.84
Total Expense	254,021.19
Net Ordinary Income	-8,168.55
Other Income/Expense	
Other Income	36.83
Refund reimbursement for commissions	5,232.00
reimbursement for maintenance	17,654.00
resimborsement for maintenance	· · · · · · · · · · · · · · · ·
Total Other Income	22,922.83
Net Other Income	22,922.83
Net Income	14,754.28

# Electric Choice, Inc. Profit & Loss



#### January through December 2012

	Jan - Dec 12
Ordinary Income/Expense	
Income Income	
Accounting Fees	28,800.00
Dominion Retail	12,409.10
Duquesne Light Energy	74,617.91
Equitable Energy First Energy, Inc.	23,587.79 34,424.50
FPL Energy	2,742.48
Hess	48,841.78
Mid American	568 80
Total Income	225,992.36
Total Income	225,992.36
Expense	
Automobile Lease	33,548.98
Automobile Registration	108.00
Bank Fees	630.50
Commissions	13,615.48
Donations Draw against Commissions	1,540.00 25.00
Early Payment Fee	9.43
Insurance	3.10
Auto	5,661.94
Dental	2,192.85
Employee Health	13,215.15
Health Liability	0.00
•	2,251.50
Total Insurance	23,321.44
Office Expense Alarm System	200.40
Cable	299.40 897.76
Checks	102.28
Client Entertainment	915.85
Gas	100.00
Maintanence	4,265.74
Parking Phone <b>Service</b>	255.66
Postage & Mailing	3,359.89 1,106.30
Repairs	130.00
Supplies & Materials	1,193.11
Traffic Violation	0.00
Water Cooler	705.60
Office Expense - Other	4,799.65
Total Office Expense	18,131.24
Payroll Expenses Professional Services	88,802.91
Accounting	1,430.00
Total Professional Services	1,430.00
Prs Expense Richard AMEX	500.00
Country Club Dues	500.00
Medical	6,878.86 0.00
Personal	0.00
VISA's	1,133.25
Total Prs Expense Richard	8,512.11
Reconciliation Discrepancies	0.00
Taxes	
Fed <b>eral</b> Local <b>Services Tax</b>	1,161.49
PA Capital Stock Tax	2.00 557.00
Sopial Stock Tax	357,00

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# Electric Choice, Inc. Profit & Loss



## January through December 2012

	Jan - Dec 12
Payroll Tax	542.01
Taxes - Other	89.49
Total Taxes	2,351.99
Utilities	
Electricity Office	1,460.21
Gas Office	392.42
Office Phone	2,726.20
Richard Cell Phone	4,227.90
Total Utilities	8,806.73
Total Expense	200,833.81
Net Ordinary Income	25,158.55
Other Incon:c/Expense	
Other Income	
Income - Commissions	9,050.00
Miscellaneous Income	580.83
Referred	0.00
reinmursement for commissions	0.00
reimbursement for expenses off.	-0.40
reimpursement for maintenance	0.00
reimbursement from lofts	0.00
Rein bursement from property	0.00
Total Color Income	9,630.43
Net Other Income	9,630.43
Net Income	34,788.98

Exhibit C5

Fle	ctric Choice	o Inc		
Po 1 V	Forecast	aj IIII.		
			:	
	Actual	Projected	Projected	Projected
	2013	2014	2015	2016
Energy Brokerage Revenue	214,800	219,000	230,000	250,000
Administrative Revenue	32,400	36,000	36,000	36,000
Total Revenue	<b>2</b> 47,20 <b>0</b>	255,000	266,000	286,000
Commence Coffice Commence				
Occupancy & Office Expenses				
Alarm, Cable, Parking	2,244	4,000	4,000	4,000
Supplies & Materials	7,139	7,400	7,800	9,800
Building Maintenance	5,85 <b>7</b>	8,000	8,000	8,000
Telephone	3,416	4,130	4,800	4,800
Postage & Mailing	840	900	1,200	1,400
Office Supplies	5,5 <b>12</b>	5,800	6,000	7,100
Water Cooler	93 <b>6</b>	1,200	1,200	1,200
Utilities	<b>1</b> 0,23 <b>7</b>	12,000	13,000	14,000
Payroll & Taxes	•			
Wages & Salaries	<b>1</b> 05,00 <b>7</b>	120,000	140,000	160,000
Payroll Taxes	9,80 <b>0</b>	13,000	14,000	15,000
Overhead			}	
Donations	2,800	4,000	4,000	4,500
Professional Fees	11,430	11,500	11,500	11,500
Dues & Subscsriptions	6,72 <b>6</b>	6,000	6,000	6,000
- 1 m m // V// 1 m m m m m m m m m m m m m m m m m m				
Insurance		! !		
Automobile & Liability	3 ′ 37	4,000	4,200	4,600
Worker's Comp. Insurance	462	500	500	600
Employee Health	8,131	10,000	10,000	11,000
	185,0 <u>14</u> ;	212,430	236,200	263,500
Net Income	62,7.56	42,570	29,800	22,500