

**BEFORE
THE PUBLIC UTILITIES COMMISSION OF OHIO**

In the matter of the application for Approval of	:	Case Nos. 12-2190-EL-POR
Energy Efficiency and Peak Demand Reduction	:	12-2191-EL-POR
Program Portfolio Plans for 2013 to 2015.	:	12-2192-EL-POR

**PREFILED TESTIMONY
OF
GREGORY C. SCHECK
EFFICIENCY & RENEWABLES DIVISION
PUBLIC UTILITIES COMMISSION OF OHIO**

STAFF EXHIBIT _____

October 9, 2012

1 1. Q. Please state your name and your business address.

2 A. My name is Gregory C. Scheck. I am employed by the Public Utilities
3 Commission of Ohio, 180 East Broad Street, Columbus, Ohio.
4

5 2. Q. What is your current position at the Commission?

6 A. I am a Utilities Specialist 3 in the Efficiency and Renewables Division of
7 the Energy and Environment Department. I am responsible for analyzing
8 issues and providing recommendations pertaining to electric utility energy
9 efficiency programs, including peak demand reductions, demand response,
10 and SmartGrid related issues.
11

12 3. Q. What are your qualifications as they relate to your testimony in this
13 proceeding?

14 A. I have worked at the Commission since 1985 in various capacities. Most of
15 that time I have spent reviewing and evaluating demand forecasts, energy
16 efficiency programs, and SmartGrid utility issues. I have earned a Master's
17 Degree in Economics from Ohio University in 1984.
18

19 4. Q. What is the purpose of your testimony in this proceeding?

20 A. The purpose of my testimony is to address Staff's concerns in Ohio Edison
21 Company, The Cleveland Electric Illuminating Company, and The Toledo
22 Edison Company's ("FirstEnergy" or "FE" or "Companies") 3-Year Energy

Efficiency Portfolio Plan (the “Plan”) and make recommendations from lessons learned from the existing EE Portfolio Plan.

5. Q. What are the main concerns that you have with the proposed Portfolio Plan?

A. My main concerns relate to improving the process of remitting rebates in the C&I programs and increasing the budgets for the Large C&I customer segment for equipment for Ohio Edison and Cleveland Electric Illuminating (“CEI”). In addition, I have other recommendations related to the shared savings proposal and bidding in the capacity component of the energy efficiency programs into the PJM Base Residual Auction.

6. Q. In its Plan, FirstEnergy requested a waiver so that it could count energy efficiency savings on an annualized basis. What is your opinion regarding whether energy efficiency savings should be counted on an annualized basis or on a pro-rata basis when they are installed?

A. Staff recommends that the savings from energy efficiency programs should be counted for the full year in the year in which energy efficiency measures are installed. This convention, known as an annualized basis, makes it easier and less costly from an accounting standpoint to keep track of energy efficiency savings. Under the pro-rata method, FE and its contractors would need to keep track of measure installation on a daily basis to accurately account for savings on a pro-rata basis. The tracking that is nec-

1 essary to implement a pro-rata process is inefficient and expensive. It is
2 less costly, and more efficient to keep track of installations on an annual-
3 ized basis.

5 7. Q. Could you please describe the difference between this 3-year Energy Effi-
6 ciency Portfolio Plan and the one that is currently in effect for FirstEnergy?

7 A. This 3-Year Energy Efficiency Portfolio Plan essentially embodies the
8 same or similar programs as FE's previous plan, except there is an
9 inclusion of additional measures in most of the programs. Also, some
10 programs have also been consolidated, which should allow for more
11 administrative efficiencies. The addition of more measures should give
12 more opportunities for customers to participate and make it easier for the
13 FirstEnergy Operating Companies to reach their annual benchmarks and
14 potentially exceed them.

16 8. Q. Are the FirstEnergy Operating Companies Energy Efficiency Portfolios
17 expected to be cost-effective based on the TRC test?

18 A. Yes. The 3-year Portfolio Plan put forward by the Company has one of the
19 most cost-effective ex-ante analyses of all the Ohio distribution utilities.
20 The Staff is expecting that, in implementing this Plan, FE will be able to
21 improve the performance of its EE programs in the currently proposed Plan,
22 relative to what has occurred in the first portfolio plan.

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9. Q. What type of program issues occurred in the implementation of first
FirstEnergy's EE portfolio plan that concern you?

A. Staff is aware of two FirstEnergy portfolio programs that had
issues/problems and both programs are related to lighting. The first one
was the residential CFL program and the second one was the Commercial
Lighting program for both Large and Small customers. Staff does not
intend to revisit all of the issues related to these programs. Staff, however,
believes that FE should have learned what to avoid in terms of program
design and ways to improve delivery going forward, and Staff hopes the
same or similar issues do not arise in future programs.

10. Q. Does Staff have any issues with the currently proposed programs by the
Company?

A. Yes. The Staff has an issue with the size of the budgets allocated to the
C&I EE Equipment Program—Large for both the Ohio Edison and CEI
relative to the budgeted amount to be spent in the Toledo Edison service
territory. Commercial and Industrial lighting still happens to be one of the
largest sources for procuring energy efficiency for the Companies. There
also appears to be an imbalance in the opposite direction for the budgeted
amount to be spent on peak demand reduction programs for both the Ohio
Edison and CEI relative to the Toledo Edison Operating Company. Staff

1 recommends that the budgeted amounts to be spent toward the Large C&I
2 Customer EE Equipment Program sector for the Ohio Edison and the CEI
3 be increased relative to the proposed amount to be spent in the same
4 customer segment for Toledo Edison.

5
6 11. Q. What methodology do you recommend that FirstEnergy use to determine
7 how much to increase the budgeted amounts for the Ohio Edison and CEI?

8 A. I recommend that FirstEnergy increase the budgeted amounts for the Large
9 C&I Customer Equipment Program segment by the relative amount of the
10 estimated square footage of those customers in the Ohio Edison and CEI
11 relative to those in Toledo Edison service territory.

12
13 12. Q. Do you understand that the Company has recommended more flexibility in
14 its plan to be able to shift funds between programs within a class with this
15 new EE portfolio?

16 A. Yes. However, fund shifts are usually limited to 25% of the total within a
17 class. Further, FE is required to seek Commission approval it intends to
18 exceed to this 25% amount. Therefore, Staff recommends that the fund
19 increases discussed above in the Large C&I Customer EE Equipment
20 Program for both Ohio Edison and CEI be included when the Plan is
21 approved, rather than reallocating approved budgeted dollars later.

1 13. Q. Are there any problems that the Staff is aware of regarding the Companies
2 current C&I prescriptive lighting rebate programs?

3 A. Yes. Approximately a year ago, Staff learned that rebates were initially set
4 too high for 4 ft. T8 linear lighting replacements at \$.80/watt and that the
5 initially approved budgets for the Ohio Edison and CEI were being
6 depleted quickly. Shortly thereafter, rebate levels were adjusted downward
7 to the current \$.05/kwh, but they were taking too long to process (i.e. to be
8 paid out). Staff does not want to see an overwhelming successful
9 program being cut-off due to the lack of budgeted funds. This likely would
10 have a chilling effect on customers to trust the Companies on other energy
11 efficiency programs now and in the future.

12
13 14. Q. Do you have any recommendations regarding the processing of C&I
14 prescriptive rebates for the Companies?

15 A. Yes. Due to the Staff's concerns about C&I prescriptive rebate application
16 being timely processed, Staff recommends that FE or its selected
17 contractors time-stamp rebate applications when they are received by FE.
18 If there are any deficiencies in applications, FE should send a letter to the
19 customer within 10 days of receiving the application. This letter should
20 specifically notify the customer of the deficiencies and how these
21 deficiencies can be remedied. After the customer has provided a corrected
22 application, and completed the project and submitted all the necessary

1 paper work, the Company should complete its review process and submit
2 rebates to customers within 45 days. Implementing this quicker processing
3 time will lead to better customer satisfaction with the prescriptive rebate
4 program. Staff further recommends that FE create and submit to Staff a
5 log report of the Companies processing of C&I customer prescriptive appli-
6 cations and payments after each quarter, starting when the EE Portfolio is
7 approved by the Commission in this case.

8
9 15. Q. Do you have any other recommendations regarding the Companies C&I
10 prescriptive rebate programs?

11 A. Yes. I would recommend that the Companies do ex-post C&I customer
12 participation satisfaction surveys to receive feedback regarding what prob-
13 lems/issues customers experienced in interacting with the Companies in
14 their prescriptive rebate programs. The Companies can use this feedback to
15 improve the administration of the C&I EE prescriptive programs going
16 forward.

17
18 16. Q. Do you have any other recommendations regarding the Companies Small
19 and Large Customer C&I audit program?

20 A. Yes. In general, I think the audit payout amount should be increased to
21 \$5,000 instead of the proposed \$4,000. Many smaller C&I customers do
22 not have the budget to pay out for the initial audit. FE should include some

1 sort of customer incentive and penalty mechanism so that the audit recom-
2 mendations are likely to be implemented. To date, FE has stated that it has
3 experienced a poor conversion rate in its C&I audits in its Pennsylvania
4 distribution utilities. The Staff recommends that FE impose some financial
5 reimbursement on customers who do nothing within six months of the audit
6 completion. Customers that do install the Companies' prescriptive
7 measures should be able to reduce any potential audit reimbursement costs
8 on a dollar for dollar basis.

9
10 Also, in some cases the audit costs may be much higher for larger C&I cus-
11 tomers due to the size and complexity of the audit. In these cases, the Staff
12 would recommend that FE pay up to 50% of the audit costs. These
13 customers could reduce their remaining 50% of the audit costs by installing
14 the Companies prescriptive measures on a dollar for dollar basis. In any
15 event, FE should be following up closely with those customers who have
16 applied for and accepted an audit. FE account representatives should have
17 regular contact with customers soon after they have had an audit completed.
18 This will help increase the conversion rate of customers implementing
19 energy efficiency.

20
21 17. Q. Do you have any opinion regarding FE's proposed shared savings incentive
22 mechanism described in Mr. Erin Demiray's testimony?

A. Yes. In general, the Staff is supportive of FE's proposal, but the Staff is concerned about the magnitude of the after-tax incentive of 13% of the adjusted net benefits for exceeding the annual benchmarks by greater than 115%. Staff would recommend that the maximum Incentive Percentage be set at 10% after-tax for compliance greater than 125% of the adjusted net benefits. The reason for this is that shared savings mechanisms should only be set marginally above what the Companies would earn from any alternative investments. If the comparable alternative investment would be generation, it is not likely that those returns are very high in the current environment. However, generation returns have varied over time. The following table is Staff's recommendation for the percentage shared savings for exceeding the annual benchmark for each of the FE Operating Companies.

Incentive Tier	Compliance Percentage	Incentive Percentage
1	< 100%	0.0%
2	100 - 110%	3.0%
3	110 - 115%	5.0%
4	115 - 120%	7.5%
5	➤ 125%	10.0%

18. Q. What should be the adjusted baseline by which the net benefits earned from energy efficiency programs be determined?

1 A. The Staff recommends that each of the FirstEnergy Operating Companies
2 use a baseline that removes the historical self-direct mercantile consump-
3 tion and the associated savings from these applications in determining the
4 shared savings incentive. In this way, shared savings are better related to
5 actions taken by the Companies in order to exceed the annual energy effi-
6 ciency benchmarks. Also, only those transmission and distribution projects
7 that were implemented primarily for energy efficiency purposes should be
8 included in the determination of net benefits as well. However, FE should
9 be able to count any approved historical mercantile self-direct projects and
10 T&D projects that are approved by the Commission towards its annual goal
11 and for the purposes of banking savings.

12
13 19. Q. Do you recommend that the Total Resource Cost (TRC) test or the Utility
14 Cost (UC) test be used for determining the percentage of the net shared
15 savings retained by the Companies above the annual benchmarks?

16 A. The Staff recommends that the UC test be used rather than the TRC test
17 because the Utility Cost test encourages the Companies on keeping the
18 administrative program costs and rebates as low as possible in order to
19 achieve the maximum shared savings above compliance while reducing
20 total utility costs to all customers. The optimal economic outcome of any
21 energy efficiency effort, whether mandated or not, would be to reduce the
22 total costs to all consumers. In Ohio, the State has mandated certain

1 threshold levels for energy efficiency. It is Staff's goal to keep the costs of
2 complying with these requirements as low as possible. This implies the
3 "searching out" for the minimal incentive levels to induce retail customers
4 to invest in energy efficiency.

5
6 20. Q. Do you think there should be an absolute cap on the annual after-tax earn-
7 ings the Companies can receive from the shared savings in this EE Portfolio
8 plan?

9 A. In general, no. That is because the Significantly Excessive Earnings Test
10 (SEET) already functions as a sufficient cap for any of Ohio's electric
11 distribution utilities earnings. The purpose of a shared savings mechanism
12 is to incentivize electric distribution utilities to go beyond the minimum
13 statutory mandates of SB 221. An absolute annual cap on FE may
14 disincentivize FE from implementing EE measures that go beyond the
15 minimum statutory requirements. Staff believes the SEET trigger to be the
16 natural cap for the Companies in this case.

17 21. Q. Do you have any recommendations as to whether the Companies should be
18 required to bid-in the capacity component of its energy efficiency programs
19 and any other peak demand reduction programs such as ELR into the PJM
20 Base Residual Auction for future planning years?

21 A. Yes, the Staff recommends that the FirstEnergy Companies be required to
22 bid-in any capacity reductions obtained from its planned energy efficiency

1 and peak demand reduction programs into the PJM Base Residual Auction
2 next May and in future BRAs. The Staff recommends that FE mitigate both
3 the price and performance risk by being a price taker, i.e. bidding in \$0 and
4 75% of its projected capacity reductions. If FE falls short of its cleared bid
5 amount, it can purchase its obligations in the residual incremental PJM
6 auctions. At the present time, the incremental auctions have been lower in
7 price than the results from the original BRA. Any revenues received by the
8 FE Operating Companies from the BRA auction should be credited back to
9 the appropriate DSE Rider. It is possible that FE could share in any
10 revenues received from the PJM auctions so long as the amount cleared and
11 delivered into PJM exceeded the annual peak demand reduction benchmark
12 for an FE Operating Company.

13
14 22. Q. Do you have any other issues regarding the Companies assumptions used in
15 this EE Portfolio plan?

16 A. Yes. Staff is concerned about a few issues. The first one is the repeated
17 use of the T&D avoided costs by the Companies of \$20/kw/yr. with no
18 supporting work indicating how these costs were developed. These are also
19 the same T&D avoided costs used in the Companies last EE Portfolio Cases
20 from 3 years ago. The Staff recommends that FE provide an avoided T&D
21 cost study from actual projects that it knows that the Companies will likely
22 be implementing over the next 5 years and then escalate those costs from

1 that point going forward. This will provide for a more accurate value of the
2 Companies avoided costs than just using a flat \$20/kw/yr. in the present
3 case.

4
5 23. Q. What is your opinion regarding the Companies proposal that they be able to
6 count for purposes of peak demand reduction demand resources participat-
7 ing in the PJM Market for the applicable year without the need to contract
8 for those resources?

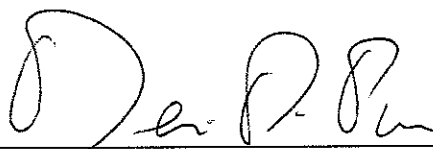
9 A. The Staff is not in agreement that the Companies statement that they may
10 be able to count peak demand resources in the applicable year for those
11 resources that have not been committed to the Companies by the mercantile
12 customer. Mercantile customers that are or will be participating in the PJM
13 capacity markets may or may not commit such demand resources to the
14 Companies. Such agreements may end up being contractual involving
15 some form of financial compensation. Otherwise, the Companies are still
16 responsible to acquire peak demand reduction resources that comply for
17 each annual benchmark.

18
19 24. Q. Does this conclude your testimony?

20 A. Yes, it does. However, I reserve the right to submit supplemental testi-
21 mony as described herein, as new information subsequently becomes avail-
22 able or in response to positions taken by other parties.

PROOF OF SERVICE

I hereby certify that a true copy of the foregoing Prefiled Testimony of Gregory C. Scheck, submitted on behalf of the Staff of the Public Utilities Commission of Ohio, was served via electronic mail, upon the following parties of record, this 9th day of October, 2012.



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