LARGE FILING SEPARATOR SHEET

CASE NUMBER: 12-1685-GA-AIR, 12-1686-GA-ATA, 12-1687-GA-ALT 12-1688-GA-AAM FILE DATE: 07/09/12

SECTION: Volume 2 (Past 2 22)

NUMBER OF PAGES: \ 00

DESCRIPTION OF DOCUMENT: APPLICATION

Allocated to the Client Companies based on a weighted average of the Gross Margin Ratio, the Labor Dollars Ratio and the PP&E Ratio.

22. Planning

- Description of Function
 Facilitates preparation of strategic and operating plans, monitors trends and evaluates business opportunities.
- Method of Allocation
 Allocated to the Client Companies based on a weighted average of the Gross Margin Ratio, the Labor Dollars Ratio and the PP&E Ratio.

23. Executive

- Description of Function
 Provides general administrative and executive management services.
- Method of Allocation
 Allocated to the Client Companies based on a weighted average of the Gross Margin Ratio, the Labor Dollars Ratio and the PP&E Ratio.

See Service Company Cost Allocation Details (2010 - 2012) that shows each service company with corresponding allocation percentage by jurisdiction (detail Business Units for Regulated Ohio) (Attachment A hereto). This schedule shows each of the functions described previously and each of the different allocations within each function and the percentage allocated to each of the jurisdictions and other Duke businesses.

Also attached is a summary of the three factor allocator for Regulated Ohio for 2010 – 2012 (Attachment B hereto).

SERVICE COMPA	NY COST AL	SERVICE COMPANY COST ALLOCATION DETAILS 2012														2 1 2 2 2 2	2
COSTALLOCATIO	ONS IN SER	VICE AGREEMENIS		Total DPC	DEO 75050 KO	DEO 75051 KO	DEO 75090 TriState	DEO 75091	DEO 75013 DE Ohio	DEO 75014 DE Ohio	DEO 75026 DE Obio		DEO 75023 DE Ohio	DEO 75024 DF Ohio	DEO 75027 DE Ohio	DEO 75028	DEO Totai
# Function	Operating Unit (OU)	g) Alloc Pool Description	St			Transmissio R	mproveme t Company	TriState (Governance	(USFRELGO V)	(USFRGSGO V)		DE Onio F Other Elec	Power Deliv Ü - Elec	Jus Service · Elec		DE Ohio Other - Gas	
1. Information Systems	ENMF	Mainframe Svcs Ent Mainframe Svcs Utility	505 511	53.11	, ,		F •			f 1	1 1	, ,	٠,	15.19 15.19	9.27 9.27	đ i	24.46 24.46
	ENWS	Worksta Svcs Enterprise Worksta Svcs Utility	506 512	79.49		1 1	p 1			1 1	1.01	1.10	0.53	0.11		0.02	2.77
	ENSS	Server Svcs Enterprise Server Svcs Utility	S07 513	39.24		 	1 1	. ,	, .	, ,	1.64	1.74	6.28	4.83	3.38 4.31	0.39	16.91 21.55
	ENTS	Telecom Svcs Enterprise Telecom Svcs Utility	S33 S34	70.38	, ,		, :	, ,	, ,		1.75	2.08	1.02	0.19		0.03	4.81 5.25
	ENHO	Helpdesk Services	533	70.38	•	1	1	,	'	•	1.75	1.90	0.94	0.19	ı	0.03	4.81
	ENMA	ITS Mgt & Apps Svcs Ent ITS Mgt & Apps Utility	535 536	58.69	0.01	. ,	0.02		. ,	4 1	0.56	3.31	1.18	0.84	1.10	1.07	7.65 8.83
2. Meters	UTMS	Meter Svcs Uti MWorly Elec/Gas	514 S50	53.11			North American Control		-		9.27	, ,	15.19	32.39	19.75	, .	24.46 52.14
, ,	UEMS	Meter Svcs Util MW Elec	555		1	•	,	ŧ		ı	1	,	1	42.75		1	42.75
3. Transportation	UMVE	Transp Vehicles Util MW only	595	,	-	-		,				20.41	-	•	-	3.58	23.99
	CGAV	Transp Aviation Gymce Transp Aviation Svcs Ent	. CG1 503	56.30	0.01	0.01	0.02	0.02	4.62	2.56	. ,	4.95			. ,	2.73	7.21 7.71
4. Electric System Maintenance			<u> </u>		CONTRACTOR	N COLUMN TO THE	No.		**************************************							A STATE OF THE STA	ECONOCIONE STATES
	NTP.	ESS Elec Tran Utility	515	62.65	,	,	,	-	,	,		 ,	11.22		,		11.22
	UTDI	ESS Elec Dist Utility ESS Elec Dist Utility MW only	S16 557	- - -	 		, ,	1.,	1 •	, ,		. ,	34.25		1 1		11.26 34.25
5. Marketing and Customer			Š		14.00				And the second second								
	OTSD NET	M&CR Sales & Demand Util Customer Strategy P&S	S17 S75	49.84 59.16	, ,		1 1	1 1	, ,	1 1	h 1	. ,		12.34	13.29	1 1	25.63 14.66
	STD	Standard Services	517	49.84	,	,	1		1	•	ŕ	•	,	12,34	13.29	1	25.63
	OWN	M&CR Standard Prod Util MWonly	268	,)		,		ı	ŧ	•		24.61	26.49	t	51.10
C-Documents and Selding	I lingsklæPalktily Docum	t Innerbisharen Cert Daghils seder Company Cost Alocation Dashs (Crito – 2012) Abril	2010 - 2012).vk	- ¥	-	-	-	•	•	•	•	•	•	•	•	1 of 12 122012/2:47 PM	1 of 12 247 PM

SEBVICE COMBAN	IV COST AL	OCATION DETAILS 2012	c.												Page 2 of 48	of 48
COST ALLOCATIO	NS IN SERV	COST ALLOCATIONS IN SERVICE AGREEMENTS	Total DPC		DEO			DEO	DEO	DEO	DEO	DEO	DEO	DEO	DEO	DEO Total
	Operating			_	75050 75051 KO KO ransmissio Transmissio 1	75090 TriState Improveme	75091 TriState (75013 75014 DE Ohio DE Ohio (USFRELGO (USFRGSGO	75014 DE Ohio USFRGSGO	75026 DE Ohio Gas		75023 DE Ohio 'ower Deliv C	75023 75024 DE Ohio DE Ohio Power Deliv Cus Service	75027 DE Ohio Gas	75028 DE Ohio	
S Function	Unit (OU) UMNT	Alloc Pool Description M&CR Net Product Util MW only	- 89S	<u> </u>	- U	t Сотрапу	Governance	, (v)	(A		Other Elec	- Elec	Elec 24.61	Z6.49	Other - Gas	51.10
	UESD	M&CR SIS&Dmnd Util MWElec only	995		1	•	ı	1	1	•		35.90	,	,	1	35.90
	nesp	M&CRSale&Demand Uti MWGas only	. 295		,		1	t	ı	84.30	1	,	,	,	1	94.30
	TINIT	Energy Effenciency Net Utt	575 59.16	10	,	1	ı			1	1	ı	14.66	ı	1	14.66
	UTMR	M&CR Mtr Rdg&Pmt Proc Util M&CR MtrRdg&PmtPrc Util MWorly	53.71 Se0			, ,		1 +					15,19 32,39	9.27		24.46 52.14
	UOMR	M&CR MtrRdgPmtPrc DEO DEK only	625	•	•	,	ı	т	,	•	•	1	51.38	31.34	t	82.72
	UEMR	M&CR MLRAG&Pmt9rc Util MWElec M&CR Util MW PD	- 258 - 259		· · ·	1 1	. ,			19.75	1 1	32.39	42.75	1)	1 :	42.75 52.14
	UWPD	M&CR PD DEO/DEK E/G	S70	•	•	ı	1	ı	'	31.34)	51.38	,	,,,,	,	82.72
	NSGA	M&CR Smart Grid	53.11		'			•	,	9.27	 .	15.19	,	,		24.46
	USGE	M&CR Smart Grid - Electric	59.92	~		•	•		1		,	17.13	,	ı	,	17.13
	NSGM	M&CR Smart Grid to Midwest	S78	•	1	ı	1	1	,	19.75	(32.39	'	•	,	52.14
	USME	SG Midwest electric	625	•	•	1	1	,	ì	· · · · · · · · · · · · · · · · · · ·	ı	42.75	1	ı	ı	42.75
	UTSG	M&CR Customer System Util	53.11	,		•	•	•	•	ı	1	'	15.19	9.27	,	24.46
	USGA	M&CR Smart Grid	53.11	-	1	ı	1	,	,	9.27	1	15.19	,	•	•	24.46
	USGE	M&CR Smart Grid - Electric	59.92		•	1	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ı		ı	17.13	'	,	ı	17.13
	USGM	M&CR Smart Grid to Midwest	- 285	•		•	ı	(,	19.75	•	32.39	•	,	,	52.14
	UTSG	M&CR Customer System Util	585		•	ı	1)	,	ı	ı	+	15.19	6.27	,	24.46
	USME	SG Midwest electric	283	1	1	ì	1	•	•		1	42.75	,	•	•	42.75
o. Electric Transmission & Distribution Engineering & Construction			in the state of th	ANY STREET, ST	१८का कर ११ कर १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६० - १९६०	2 K - C C C - C C C - C C C C C C C C C C			To be the second of the second	And the state of t	Mingration of the Control of the Con	ME CANNESSERVENCE CONTROL OF CONT	THE THE PROPERTY OF THE PROPER			

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SERVICE COMPA	WY COST A	COCATION DETAILS 2012														Page 3 of 48	of 48
COST ALLOCATION	ONS IN SERVI Operating Unit (OU)	ICE AGREEMENTS Alloc Pool Description	Tota St Cd	Total DPC Tra	DEO 75050 KO ransmissio Tra	DEO 75051 KO Transmissio Ir n	DEO 75090 TriState Improveme of Company G	DEO 75091 TriState (1	DEO 75013 DE Okio (USFRELGO (*	DEO 75014 DE Ohio (USFRGSGO V)	DEO 75026 DE Ohio Gas	DEO 75025 DE Ohio R	DEO DEO 75023 /5024 DE GINO DE ONO Power Deliv Cus Service - Flec		DEO 75027 DE Onio Gas Custonier (DEO 75028 DE Ohio	DEO Total
	UTET	Eng & Constr ET Utility Eng & Constr ET Util MW only	518	63.95	1 1		, ,					, ,	9.97		1 - 1	, ,	9.97 27.65
Electric Transmission & Distribution Engineering & Construction	CEED	Eng & Constr ED Utility Eng & Constr ED Util MW only	S61 S61	01.65	1 ,		, ,	1 1		1 1		7 1	52.96	1 1	1 1		21.66 52.96
Power Engineering & Construction	UGEG	Eng & Constr Pwr Prod Util Eng&Constr Pwr Prod Util MWonly Eng & Constr Gas Util MW only	S25 553 564 564	54.58							89.29						89,29
Resources	CGHR FINE CTHR	HR Sucs Gvince HR Services Enterprise HR Services Utility	CG2 204	77.88					3.70	0.65		4.13	, ,			0.79	4.35 4.86 5.31
Materials Management	UTSC	Matis Mgmt Sply Chn Util Matis Mgmt Sply Chain Ent	519 508	51.84		, ,						2.03	2.20	,	, .	6.51	10.74
	UPPD	MW ELEC/GAS DELIVRY STOREROOM Matis Mgmt Inventory Util	S72 S20	38.69		- . 	, ,	1 1	, ,	1 7	15.43	40.16	79.71		,	1 1	95.14
10 Facilities	GORE CNRE	RE Facility Svcs C.T.T GO RE Fac Svcs DP Field Locs RE Fac Svcs - Cincinnati	527 526 550	94.17 100.00 4.62	,		, , ,		· : '	. : ,	, , ,	6.35		, , ,	,	1.12	7.47
	PLRE	RE Fac Svcs - Plainfield RE Facility Services Ent	551 539	68.64	1 (t 1	. ,	• •	, .	• •	, ,	0.47	• •		s 1	0.08	0.55

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SERVICE COMP COST ALLOCATI # Function	PANY COST ALL TONS IN SERVI Operating Unit (OU)	SERVICE COMPANY COST ALLOCATION DETAILS 2012 COST ALLOCATIONS IN SERVICE AGREEMENTS Operating Function Unit (0U) Alloc Pool Description	st St	Total DPC	DEO 75050 KO Tansmissio Th	DEO 75051 KO Transmissio In	DEO 75090 FriState Improveme	DEO 75091 TriState (Governance	DEO 75013 DE Ohio (USFRELGO (DEO 75014 DE Ohio (USFRGSGO	DEO 75026 DE Ohio Gas	DEO 75025 DE Ohio P	DEO /5023 DE Ohio Power Deliv C - Elec	DEO 75024 DE Ohio Jus Service -	DEO 75027 DE Ohio Gas Customer	DEO 75028 DE Ohio Other - Gas	DEO Total
	MWRE	RE Facility Services MW Utility	125	,	•	,	4	,	t	,	11.46	; •	18.79	,	٤	,	30.25
111 Accounting	CGAC	Accounting Gyrnce	g g	56.30	•	0.01		0.02	4.62	2,56	-		-			•	7.21
	CGVP UTAC UPAC	VOP - Governance Accounting Svcs Ent Acctg Svcs Utility Acctg Svcs MW Comm Pwr only	CG1 SG3 SG9 SA9	56.30 59.10 67.53	0.01 0.01	0.01	0.02	0.02	4.62	2.56	1 1 1	4.95		, , , ,		2.73	7.21 7.71 8.90
	UMAC	Acctg Svcs Util MW FE&G only	553	1	1	•	,	•		•		17.00	ſ	,	,	9.62	26.62
	DCTA	SvcCo Depreciation Enterprise GOV3FFDECTA - Depr CTA Gov	549 ·	59.10 56.30	10.0	0.01	0.02	0.02	4.62	2.56	, ,	4,95	y (1 1		2.73	7.71 7.21
	DPDC	Governance CTA Depreciation	CG4	56.30	•	0.01	ı	0.02	4.62	2.56		1	•	•	•	'	7.21
	CCTA	ENT3FFCTA - CTA Capital	155	56.30		0.01		0.02	4.62	2.56	- Comments	•	-	-		1	7.21
12. Power Planning and Operations																,	
	35	Pwr Ping&Ops Gen Ping Util	SS	65.76	'	•	,		•	'			,		•	,	•
	a L L	Pwr Mng&Ops Trans Ping Util	532	63.07	·	•	•	•	•	•			12.89	,		1	12.89
	des.	Pwr Ping&Ops Dist Ping Util	S41	65.10			ļ	,	,	-	1		12.07	'		1	12.07
Power Planning and Operations	<u> </u>				ļ											İ	:
	ODIN.	Pwr Ping&Ops Gen Dsptch Util	542	53.86		,	 •	,		,	·		,			'	
	OTTU	Pwr Ping&Ops Trans Ops Util	531	62.86				,		,			12.05	.	,		12.05
	ОШО	Pwr Ping & Ops Dist Ops Util	525	65.10			,		,				12.07	'		,	12.07
	REPO	Pwr Plng & Ops Pwr Ops Reg	\$28	54.37	'	•	,	- <u>-</u> ,	,	1	,			1	t	,	1 4
	NRPO	Pwr Pl&Ops Pwr Ops Non Reg	529	•	•	1	;	•	1	,	ı	,	•	1	,	,	•
	HWID	Pwr Ping&Ops Whisle Ops Util	543	36.08				,		1.	1			,	,		
15. Public Affairs	CGPA	Pub Affrs Gymce Public Policy Gymce	155	56.30	•	0.01		0.02	4.62	2.56		, ,	, ,	. ,			7.21
C:Documents and Se 2012	settings/LaPaikWy Docu	umacto/SharePoint Drefts/(Service Conpany Cost Alboation Datable	ation Details (2010 – 2012), stad	- Park												4 of 12 372/2012/2:47 P.W	4 d 12 AT PM

SERVICE COMPA	NY COST AL	LOCATION DETAILS 2012														rage	rage 3 03 45
	ONS IN SER	COST ALLOCATIONS IN SERVICE AGREEMENTS Operating		Total DPC	DEO 75050 KO Transmissio 1	DEO 75051 KO Transmissio II	DEO 75090 TriState Improveme	DEO 75091 TriState (DEO 75013 DE Ohia (USFRELGO (DEO 75014 DE Ohia (USFRGSGO	DEO 75026 DE Onio Gas		DEO 75023 DE Otvio Power Deliv (DEO 75024 DE Oficio	DEO 75027 DE Ohio Gas	DE 750	DEO Total
• Function	Unit (OU)	Alloc Pool Description Public Affairs Services Ent	Cd	59.10	Company 0.01	· ·	nt Company G	O.	, (A	, S	Defivery -	Other Elec		FIEC	Customer	Other - Gas	17.7
	UTPA	Public Affairs Services Utilit	524	65.49	1	'	,	1			,	98.6	•		,	5.03	14.89
ingentrationen gemouten brows	ENLE	Legal Governance Legal Services Utility	CG1 S09	56.30 67.53	0.01	0,01	0.02	0.02	4.62	2,56		5.72		, ,	1	3.15	7,21 8.90
15. Rakes	UTRA	Rates Svcs Util DEO DEK only	544 S55	49.84	r 1				, ,			12.34			, ,	13.29	25.63 36.44
16 Finance	CGFI	Financial Svcs Gymce	153	56.30		0.01		0.02	4.62	2.56	-					-	7.21
	ENFI	Financial Svcs Enterprise Financial Services Utility	503 509	59.10 67.53	0.01		0.02	• •			1 #	4.95	. ,	• •		3.15	7.71 8.90
	UMFI	Financial Svc Util MW FEG only	553	1	•	ī	, , , ,	•	1			17.00	1	•	,	9.62	26.62
	HAN	Financial Svc MW Comm Pwr only	554	1	1	•	,	,	•	1	g g	•	•	•	1	1	
IZ Rights of Way			. Pi														
			370														
	UTRW	Right of Way ET Sys Util	545	7	-		,	'		•	•	,	11.22	ť	,		11.22
18. Internal Auditing	CGIA	Internal Audit Gymce Intrni Audit Sycs Utility	CG1 S09	56.30	0.01	0.01	0.02	0.02	4.62	2.56	1 1	5.72	, ,	, ,	, ,	3.15	7.21 8.90
10. Environmental, Health and Safety	CGEA	Envir Affrs Gvmce Enviro Affairs Svcs Ent	CG1 S46	59.10	0.01	0.01	0.02	0.02	4,62	2.56	, , .	4.95	and the second s			2.73	7.21
	UTEA	Enviro Affairs Svcs Utility	547	49.84	,		,	,	1	ŀ	13.29	-	12.34	,		ţ	25.63
20. Fuels	UTE	Fuels Utility	248	53.86		,	,	•	,	-	-	•	-	-	-	1	
C:(Documents and Set 2012	I imgel aPolitisky Docum	Interest Strate Print DeskutService Company Cost Alexalion Details (2010 – 2012) John	010-2012).W	9	•		•	•	•	•	•	•		•	•	5 of 12 5 of 12 7/2/2012/2:47 PM	5 of 12 2-47 PM

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SERVICE COMPA COST ALLOCATI	ANY COST A	SENVICE COMPANY COST ALLOCATION DETAILS 2012 COST ALLOCATIONS IN SERVICE AGREEMENTS Operating Function Unit (QU) Alloc Pool Description	To To	Total DPC	DEO 75050 KÜ Fransmissio Ti n Company	DEO 75051 KO Ko ransmissio It	DEO 75090 TriState Improveme nt Company (DEO 75091 TriState (Governance	DEO 75013 DE Ohia (USFRELGO V)	DEO 75014 DE Ohio (USFRGSGO V)	DEO 75026 DE Obio Gas Detwery	DEO 75025 DE Onio Other Elec	DEO 75023 DE Ohio Power Deliv C	DEO /5024 DE Ohio Cus Service - Elec	DEO 75027 DE Onio Gas Customer	DEO 75028 DE Ohio Other - Gas	DEO Total
Threstor Relations	CGIR	Investor Rel Gymce	CG1	56.30	-	0.01	-	0.02	4.62	2.56	,		A Marian Salah				7.21
22. Planning	CGPS CGCA CGCA CGCT CGCT	Planning Svcs Gvmce Corp Dydomt Gvmce CTA Gvmce Enterprise CTA Governance Governance CTA Fuel & Dispatch	193 193 193 193	\$6.30 56.30 56.30 56.30 56.30	No.	0.01 0.01 0.01 0.01		0.02 0.02 0.02 0.02 0.02	4.62 4.62 4.62 4.62 4.62	2.56 2.56 2.56 2.56 2.56 2.56			The state of the s	A CONTRACTOR OF THE CONTRACTOR		1) 1)	7.21 7.21 7.21 7.21 7.21
	ENPS	Planning Svcs Enterprise Planning Svcs Utility	503	59.10	0.01		0.02	1 (1 1	1 1		5.72			1)	3.15	7.71
Executive	CGEX ENEX UNEX UNEX UNEX	Exec Governance Exec Services Enterprise Exec Services Utility Executive Svc Util MW FEG only Executive Svc MW Comm Pwr only Exec Svcs Utility DEO DEK only	503 503 553 554 556	56.30 59.10 67.53	0.01	0.01	0.02	0.02	4,62	2.56		4.95 5.72 17.00 - 23.87				2.73 3.15 9.62	7.21 7.21 7.71 8.90 26.62 -
Facilities Rate of Return Allocation Interest	F CGRR	Facilities ROR Gymce Actig Interest Syc Enterprise	CG1	56.30		0.01		0.02	4.62	3.74			-		1		7.21

ALLOCATIO	COST ALLOCATIONS IN SERVICE AGREEMENTS			DEK Total	DEI Total ann Pwr To Int'l Total Other Total	nm Pwr To	Int'i Total	Other Total	Total
Function	Operating Unit (OU)	Operating Unit (OU) Alloc Pool Description	St						
Information Systems	ENMF	Mainframe Svcs Ent Mainframe Svcs Utility	505 511	5.10 5.10	17.33	, ,	• 1	• •	100.00
	ENWS UTWS	Worksta Svcs Enterprise Worksta Svcs Utility	506 S12	0.99	8.51 9.17	6.19	0.29	1.76	100.00
	ENSS UTSS	Server Svcs Enterprise Server Svcs Utility	S07 S13	4.54 5.79	16.42	21.54	. ,	1.35	100.00
	ENTS	Telecom Svcs Enterprise Telecom Svcs Utility	533 534	1.88	13.44	8.40	0.21	0.96	100.00
	ENHD	Helpdesk Services	533	1.88	13.44	8.40	0.21	0.88	100.00
	ENMA	ITS Mgt & Apps Svcs Ent ITS Mgt & Apps Utility	535 536	2.58	20.42	12.50	0.18	0.67	100.00
Meters	UTMS	Meter Svcs Utility Meter Svcs Utility	514 S60	5.10 10.89	17.33 36.97	, ,	, -		100.00
	UEMS	Meter Svcs Util MW Elec	858	8.45	48.80	1	,	,	100.00
Transportation	UMVE	Transp Vehicles Util MW only	S65	9.31	66.70	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ACCING MANAGEMENTS	A SELECTION OF THE PROPERTY OF	100.00
	CGAV ENAV	Transp Aviation Gymce Transp Aviation Svcs Ent	CG1 S03	2.46	16.82	11.75	5.39	0.05	100.00
Electric System Maintenance			- 19						AND
	UTTR	ESS Elec Tran Utility	S15	0.50	25.63	, ,			100.00
-	UTDI UMDI	ESS Elec Dist Utility MW only	S16 S57	1.91	19.70		, ,		100.00
Marketing and Customer							To the second	No. of the Control of	
*	UTSD	M&CR Sales & Demand Util Customer Strategy P&S	S17 S75	4.92	19.61 23.28	1, .		, ,	100.00
-	STD	Standard Services	217	4.92	19.61	ı	•	ı	100.00
	OMSD	M&CR Standard Prod Util MWonly	898	9.80	39.10	•		•	100.00

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	Onerating		ÿ	DEK Total	DEI Total	mm Pwr To	DEI Total sının Pwr To Int'i Total	Other Total	Total
Function	Unit (OU) UMNT	Alloc Pool Description M&CR Net Product Util MW only	Cd S68	9.80	39.10				100:00
	UESD	M&CR SIs&Dmnd Util MWElec only	995	7.09	57.01	•	•	•	100:00
	ngsp	M&CRSale&Demand Utt MWGas only	295	15.70	'	•	1	•	100.00
	TMTO	Energy Efflenciency Net Utl	575	2.90	23.28		, -	ı	100.00
	UTMR	M&CR Mtr Rdg&Pmt Proc Util M&CR MtrRdg&PmtPrc Util MWonly	537 S60	5.10	17.33		• •		100.00
-	UOMR	M&CR MtrRdgPmtPrc DEO DEK only	559	17.28	1		1	1	100.00
	UEMR	M&CR MtrRdg&PmtPrc Util MWEIAC M&CR Util MW PD	\$58 \$69	10.89	48.80	, ,		, ,	100.00
	UWPD	M&CR PD DEO/DEK E/G	570	17.28	F	,		ı	100.00
	USGA	M&CR Smart Gnd	925	5.10	17.33	,	,	1	100.00
	USGE	M&CR Smart Grid - Electric	577	3.39	19.56	•	•	í	100.00
	МĐSN	M&CR Smart Grid to Midwest	578	10.89	36.97	1	,		100.00
	USME	SG Midwest electric	8279	8.45	48.80	•	•	ı	100.00
	UTSG	M&CR Customer System Util	584	5.10	17.33	,		•	100.00
-	USGA	M&CR Smart Grid	989	5.10	17.33	1	1		100.00
	USGE	M&CR Smart Grid - Electric	581	3.39	19.56	1	'	ſ	100.00
	NSGM	M&CR Smart Grid to Midwest	582	10.89	36.97	,	1	4	100.00
	UTSG	M&CR Customer System Util	\$85	5.10	17.33	,	'	•	100.00
	USME	SG Midwest electric	583	8.45	48.80	1	•	1	100.00
Electric Transmission & Distribution Engineering &			S				CC 100 CC		

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	UNS IN SERV	COST ALLOCATIONS IN SERVICE AGREEMENTS		DEK Total	DEI Total o	DEI Total :mm Pwr To Int'l Total	Int'l Fotal	Other Total	Total
Function	Operating Unit (OU)	Allac Pool Description	ಕ್ಷ						
	MWRE	R. Facility Services MW Utility	571	7.43	62.32		t	,	100.00
Accounting	CGAC	Accounting Gymce	CGI	2.46	16.82	11.75	5.39	0.07	100.00
	CGVP ENAC	VOP - Governance Accounting Svcs Ent Accta Svcs Unitiv	. S.	2.46 2.61	16.82 17.85 20.56	11.75	5.39 0.18	0.05	100.00 100.00 100.00
	UPAC	Acctg Svcs MW Comm Pwr unly	554	•	•	100.00		1	100.00
	UMAC	Acctg Svcs Util MW FE&G only	553	9.38	64.00	1	•	•	100.00
	4090 DCTA	SvcCo Depreciation Enterprise GOV3FFDECTA - Depr CTA Gov	549 CG4	2.61 2.46	17.85	12.50 11.75	0.18 5.39	0.05	100.00
	DPDC	Governance CTA Depreciation	CG4	2.46	16.82	11.75	5.39	0.07	100.00
	CCLIA	ENT3FFCTA - CTA Capital	CG1	2.46	16.82	11.75	5.39	0.07	100.00
Power Planning and Operations				,		1 1 , 1			
	UTGE	Pwr Ping&Ops Gen Ping Util	521	3.16	22.91	8.17	,		100.00
	UTTP	Pwr Plng&Ops Trans Plng Util	532	2.44	21.60		ι		100.00
	UTDP	Pwr Ping&Ops Dist Ping Util	S41	2.18	20.65	1 1 (,		100.00
Power Planning and Operations						1 1 1 4			
	UTGD	Pwr Ping&Ops Gen Dsptch Util	542	5.42	40.72	1 1	,		100.00
	UTTO	Pwr Ping&Ops Trans Ops Util	231	1.47	23.62				100.00
	отро	Pwr Plng & Ops Dist Ops Util	522	2.18	20.65		,		100.00
	REPO	Pwr Ping & Ops Pwr Ops Reg	528	6.18	39.45	,		,	100.00
	NRPO	Pwr PI&Ops Pwr Ops Non Reg	529	1	•	100.00	1	1	100.00
	UTWH	Pwr Ping&Ops Whisie Ops Util	543	15.34	48.58		•	,	100.00
Public Affairs	CGPA CGPP	Pub Affrs Gyrnce Public Policy Gyrnce	193	2,46	16.82 16.82	11.75	5.39 5.39	0.07	100.00

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2.61 2.46 3.01 2.46 3.01 3.01 3.01 9.38 9.38 16.09 16.09 16.09 16.09 16.09 16.09 2.46 3.01 2.46 3.01			17.85 16.04 16.04 16.04 16.82 20.56 64.00 64.00 17.85 25.63 25.63 16.82 25.63
	17.85 16.04 16.82 17.85 20.56 64.00 64.00 64.00 16.82 16.82 16.82 16.82	17.85 12.50 00 16.82 11.75 E 20.56	15.85 12.50 0.18 0.05 16.82 11.75 5.39 0.07 19.61 47.47 - 11.51 5.39 0.07 17.85 12.50 0.18 0.05 20.56 - 10.00 - 10.00 17.85 12.50 0.18 0.05 20.56 - 11.75 5.39 0.07 17.85 12.50 0.18 0.05 20.56 - 11.75 5.39 0.07 16.82 11.75 5.39 0.07 16.82 11.75 5.39 0.07 16.82 11.75 5.39 0.07 16.82 11.75 5.39 0.07 16.82 11.75 5.39 0.07 17.85 12.50 0.18 0.05

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	SERVICE COMPA COST ALLOCATIO	NY COST AL INS IN SERV	SERVICE COMPANY COST ALLOCATION DETAILS 2011 COST ALLOCATIONS IN SERVICE AGREEMENTS							(Š		
				Total DPC	DPC	DEO 75050 KO	DEO 75051 KO	DEO 75090 TriState	DEO 75091	DEO 75013 DE Ohio	DEO 75014 DE Ohio	DEO 75026	DEO 75025
# VS	Function	Operating Unit (OU)	Alloc Pool Description	St Cd		Transmissio n Company	Transmissio n	Improveme nt Company	TriState Governance	(USFRELGO V)	(USFRGSGO V)	DE Ohio Gas Delivery	DE Ohio Other Elec
÷	Information Systems	ENMF	Mainframe Svcs Ent Mainframe Svcs Utility	S05 S11	53.06	1 1	1 1	1 1	1 1	1 4	1 1	, ,	, ,
		ENWS	Worksta Svcs Enterprise Worksta Svcs Utility	S06 8 S12 8	86.77	, I	r I	r I	1 1	1 1	1 1	1.43	0.67
		ENSS	Server Svcs Enterprise Server Svcs Utility	S07 3	36.94							3.00	2.20
		ENTS	Telecom Svcs Enterprise Telecom Svcs Utility	S33 7	70.11		1 .	1 1		d E	l t	2.71	1.28
		ENHD	Helpdesk Services	233	70.11	•	•		,	t	•	2.71	1.28
· · · · · · · · · · · · · · · · · · ·		ENMA	ITS Mgt & Apps Svcs Ent ITS Mgt & Apps Utility	535 536 6	57.95	0.01	1	0.04	l F	1 1		0.72	3.15
2.	Meters	UMMS	Meter Svcs Utility Meter Svcs Uti MWonly Elec/Gas	S14 5	53,06	t é	, ,	h 1	1 1	s 3 1	1 1	9.31	, , (
		OEMS				•			-				
ré	Transportation	UTVE		S10 S65	77.51		r ı	1 1	1 1	t 1		, ,	4.81 21.36

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CGAV Transp Aviation Gyrnce CGI 55.65 ENAV Transp Aviation Gyrnce CGI 58.36 UTDI ESS Elec Tran Utility MW only S15 61.41 UTDI ESS Elec Dist Utility MW only S57 67.17 UMDI ESS Elec Dist Utility MW only S57 69.41 UTSD M&CR Sales & Demand Util MW only S57 58.93 STD Standard Services S17 49.41 UMSD M&CR Standard Prod Util MW only S68 UMSD M&CR Sle&Dimnd Util MWElec only S68 UMSD M&CR Sle&Demand Util MWGas only S68 UMSD M&CR Sle&Demand Util MWGas only S67	36 0.01 11 11 13 11 14 11		2	1	28		1	ğ						
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	58.93	53.06	ı		,	53.06	29.90	•		93.06	53.06	29.90
	575	S37	nly 559	S58 S69	270	876	<i>LLS</i>	5t . 578	579	S84	280	\$81
	Energy Effenciency Net Utl	M&CR Mtr Rdg&Pmt Proc Util M&CR MtrRdg&PmtPrc Util MWonly	M&CR MtrRdgPmtPrc DEO DEK anly	M&CR Mtradg&PmtPrc Util MWElec M&CR Util MW PD	M&CR PD DEO/DEK E/G	M&CR Smart Grid	M&CR Smart Grid - Electric	M&CR Smart Grid to Midwest.	SG Midwest electric	M&CR Customer System Util	M&CR Smart Grid	M&CR Smart Grid - Electric
	UTNI	UTMR	NO M	CEMP.	UWPD	USGA	USGE	USGM	USME	UTSG	NSGA	USGE

Attachment A Page 16 of 48 19.84 . . • 1 53.06 64.81 55.89 51.07 583 285 530 S61 S18 S62 S25 S63 M&CR Smart Grid to Midwest M&CR Customer System Util Eng & Constr Pwr Prod Util Eng&Constr Pwr Prod Util MWonly SG Midwest electric Eng & Constr ED Utility Eng & Constr ED Util MW only Eng & Constr ET Utility Eng & Constr ET Util MW only USGM USME UTSG OTEN GEN UTET UEET Transmission & Distribution Engineering & Construction Transmission & Distribution Engineering & Construction Engineering & Construction Electric Power €,

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											Attachment A Page 17 of 48	Attachment A Page 17 of 48
	NOEG	UGEG Eng & Constr Gas Util MW only	864		,	1	1		1		90.67	•
8. Human Resources	CGHR ENHR UTHR	HR Svcs Gvmce HR Services Enterprise HR Services Utility	CG2 S04 S38	77.51					3.94	0.61		4.39
Materials Management			Бі 									
	UTSC ENSC	Matis Mgmt Sply Chn Util Matis Mgmt Sply Chain Ent	S19 S08	50.92				, ,			1 1	1.74
	UPPD	UPPD MW ELEC/GAS DELIVRY STOREROOM	272	1	ı	1	•	•	1	,	22.49	•
	NITO	Matis Mgmt Inventory Util	250	47.23	,	,	,	•	,	•		28.93
10. Facilities	GORE	RE Facility Svcs CLT GO RE Fac Svcs DP Field Locs	\$27 \$26	98.10	ı	1 !		, .	1 1	1 1	Constitution of the Consti	
	CNRE	RE Fac Svcs - Cincinnati	550	9.48	ı	•	•	'	•	•	1	10.34
	PLRE	RE Fac Svcs - Plainfield RE Facility Services Ent	S51 S39	0.73	' '		٠.,		1 (1 1	. ,	1.05

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		UTRE		571	,	4	,	-	•	1	- !	11,61	3
11.	Accounting	CGAC	Accounting Gymce		55.65	_	0,01	-	0.04	4.83	2.52	-	
				1	27 22		100		200	4 83	7.53		,
		ENAC		503	58.36	0.01	0.01	0.04	5 .	Ç,	76.7	1	5.16
		OTAC DATA			11.19	0.01	, ,	2.04 42 '		, ,			40.0
) 2											
		DMAC TMAC	Acctg Sycs Lttl MW FE&G only	553	•	1	,	ı	•	ı	i	,	18.14
		4090		849	58.36	0.01	į	0.04	·	ŀ	i	ī	5.16
		DCTA	GOV3FFDECTA -Depr CTA Gov	CG4	25.65	•	0.01	,	0,04	4.83	2,52	ı	•
		DPDC	Governance CTA Depreciation	CG4	52.65	•	0.01	ı	0.04	4.83	2:52	1	1
		CCTA	ENT3FFCTA - CTA Capital	CG1	55.65	•	0.01	-	0.04	4.83	25.52	_	•
12,	Power Planning and Operations												_
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		· - .				- -							
		UTGE	Pwr Ping&Ops Gen Ping Util	521	61.64	,	,		•		-	ı	
		allin .	Pwr Ping&Ops Trans Ping Util	532	64.40	 	 	•	1	-	•	-	•
		итор	Pwr Ping&Ops Dist Ping Util	541	65.78		•	•	ŧ	ı	-	-	
	Power Pianning and Operations				i							_	
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Pwr Ping&Ops Gen Dsptch Util	il	542	53.12	-	,	'	,		'	'	,
Pwr Ping&Ops Trans Ops Util	ps Util	531	62.90	,	ı	•	•		1	,	
Pwr Ping & Ops Dist Ops Util		225	65.78	,	,	,	1	•	-	,	
Pwr Plng & Ops Pwr Ops Util Pwr Plng & Ops Pwr Ops Reg	. Util	S23 S28	40.71 55.78	1 1		1 1	' '	1 1			• •
Pwr Pl&Ops Pwr Ops Nan Reg	Reg	829	ŧ	1	'	ı	1	1	ı	,	i !
Pwr Plng&Ops Whisle Ops Util		543	40.93	•	1		,	,	•	,	-
Pub Affrs Gvrnce Public Policy Gvrnce		CG1	55.65 55.65		0.01	1 •	0.00 40.00	4.83	2.52	, ,	
Public Affairs Services Ent		203	58.36	0.01	,	0.04	1	,	•	•	5.16
Public Affairs Services Utilit	.!	524	65.28	r	1	'	1		1	I	10,00
Legal Governance Legal Services Utility		CG1 S09	55.65 67.77	0.01	0.01	- 40.04	0.04	4.83	2.52	, ,	- 6.04
Rates Utility		544	49.41		•	-	ı		To the second se		12,39

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)		···							
	CGFI	Financial Svcs Gvrnce	CG1	55.65		0.01	•	0.04	4.83	2.52	-	-
	ENFI	Financial Svcs Enterprise Financial Services Utility	S03 S09	58.36	0.01	1 1	0.04	1 1	t I	ŧ ı	1 4	5.16 6.04
	IEMO	Financial Syc. Util MW FEG only	553)	I	•			•	1	•	18.14
		Financial Svc MW Comm Pwr only	554	,	ı	•	1	1	ı	-	ı	•
Rights of Way			20									
			5400004 - 150									
	UTRW	Right of Way ET Sys Util	545	61.41		1	•	,	4	,	•	•
Internal Auditing	CGIA UTIA	Internal Audit Gyrnce Intrni Audit Svcs Utility	CG1 S09	55.65 67.77	0.01	0.01	0.04	0.04	4.83	2.52	-	6.04
Environmental, Health and Safety	CGEA	Enviro Affairs Svcs Ent	CG1 S46	55.65	0.01	0.01	0.04	0.04	4.83	2.52		5.16

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												Page 21 01 48	01 48
		UTEA	Enviro Affairs Svcs Utility	S47	49.41	,		•	'	,		13.62	f
20.	Fuels	UTFU	Fuels Utility	848	53.12			ı	,	,	,	,	
21.		CGIR	Investor Rel Gvrnce	CG1	55.65	-	0.01	1	0.04	4.83	2.52		1
22.	Planning	SdSO	Planning Sycs Gymce	155	55.65		0.01		0.04	4.83	2.52	-	STREET STREET STREET
		050	Corp Dylpmnt Gvrnce	GG1	55.65	ı	0.01	1	40.0	4.83	2.52	•	•
		500 000 000	CTA Gvrnce Enterprise CTA Governance	<u> </u>	55.65	1 1	0.01	1 1	2 2 2 2 3	4.83	2.52		
		CGFD	Governance CTA Fuel & Dispatch	CG1	55.65	ı	0.01	ı	0.04	4.83	2.52	,	•
		UCTA	CTA Gyrnce Utility	CG3	67.77	•	0.01	1	0.04	6.04	3.14	,	•
		ENPS	Planning Svcs Enterprise	503	58.36	0.01	í	0.04	1	,	ı	ı	5.16
		UTPS	Pianning Svcs Utility	608	22.79	0.01	,	0.04	1	ı	1	,	6.04
23.	Executive	CGEX	Exec Governance	CG1	55.65	-	0.01	-	0.04	4.83	2.52	-	
		ENEX	Exec Services Enterprise	S03	58.36	0.01	'	9.0	t	•	•	,	5.16
		UTEX	Exec Services Utility Executive Svc Util MW FEG only	S09 S53	77.79	0.01	ı ı	0.04		1 1	1 1	1 1	6.04 18.14
		UPEX	Executive Svc MW Comm. Pwr only	S54	•	1	,	ľ	1	•	ı	ı	1

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23.34 Attachment A Page 22 of 48 2.52 3.22 4.83 11.43 9.0 0.01 0:01 0.01 55.65 49.52 **S**26 CG1 552 LIOEX Exec Sycs Utility DEO DEK only Acctg Interest Svc Enterprise Facilities ROR Gymce CGRR ENAI Facilities Rate of Return Allocation Interest

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Total	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00
Other Total	1 1	0.91	1.67	0.78	0.78	1.18	, ,	1	
Int'l Total	j 1	0.39		0.18	0.18	0,18	l t	ş	, ,
DEI Total amm Pwr To Int'l Total	1 1	6.63	20.38	8,44	8.44	13.29		, ,	
DEI Total	17.33	7.65 8.29	19.97 25.13	13.42	13.42	16.93 19.78	17.33 36.91	48.78	14.72 65.48
DEK Total	5.11	1.07	5.23 6.60	2.03	2.03	2.63 3.06	5.11 10.88	8,45	2.22 9.85
DEO Fotal	24.50	2.65	15.81	5.04	5.04	7.8 4 9.17	24.50	42.77	5.55 24.67
DEO 75028 DE Ohio Other - Gas	t (0.02	0.25	0.0 40.0	0.04	0.94 1.10	1	•	3.31
DEO 75027 DE Ohio Gas Customer	9.31	1 1	1.75		•	1.02	19.84	•	
DEO 75024 DE Ohio Cus Service	15.19	0.14	3.35	0.27	0.27	0.70	32.37	42.77	l F
DEO 75023 DE Chio Power Deliv - Elec	• •	0.39	6.40	0.74	0.74	1.26	15.19	•	h I

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2.50	0.50	1.90			4.97	4.97	9.85	9.82	7.03	15.73
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14.78	24.50 52.21	82.76	42.77 52.21	82.76	24.50	17.15	52.21	42.77	24.50	24.50	17.15
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52.21	24.50	42.77	9.97 28.32	53.58	
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1	12.09 13.45	14.72					29.71		23.63		ı	0.84	97.56 25.45
9.33	1.81	2.25	-				3.21	11.54	0.21	-	ŧ	1.76	0.18
90.67	4.55	5:55					10.37	88.46	28.93	_	•	11.95	1.21
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61.97	16.06 16.06 17.04 19.91	62.42 17.04 16.06 16.06	16.06	20.92	20.31
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	SERVICE COMPA COST ALLOCATIO	SERVICE COMPANY COST ALLOCATION DETAILS 2010 COST ALLOCATIONS IN SERVICE AGREEMENTS				Tol	Total DP	DEO
# V S	Function	Function Description	Allocation Method	Operating Unit (OU)	Alloc Pool Description	St Cd	Ļα	/5050 KO Transmissio n Company
1.	Information Systems	Development and support of mainframe computer software applications.	Number of Central Processing Unit Seconds Ratio	ENMF UTMF	Mainframe Svcs Ent Mainframe Svcs Utility	S05 S11	52.90 52.90	
		Procurement and support of personal computers and related network and software applications.	No. of Personal Computer Workstations Ratio	ENWS	Worksta Svcs Enterprise Worksta Svcs Utility	S06 S12	84.32 93.71	1 1
	·	Development and support of distributed computer software applications (e.g., servers).	Number of Info Systems Servers Ratio	ENSS UTSS	Server Svcs Enterprise Server Svcs Utility	S07 S13	38.83 49.19	1 1
		Installation and operation of communications systems.	Number of Employees Ratio	ENTS UTTS	Telecom Svcs Enterprise Telecom Svcs Utility	533 534	71.31	r i
				ENHD	Helpdesk Services	533	71.31	
		Information systems management and support services.	Three Factor Formula	ENMA	ITS Mgt & Apps Svcs Ent ITS Mgt & Apps Utility	\$35 \$36	58.37 66.51	0.01
2	Meters	Procures, tests and maintains meters.	Number of Oustomers Ratio	UTMS	Meter Svcs Utility Meter Svcs Utility Meter Svcs Util MWonly Elec/Gas	\$14 \$60 \$50	52.90	
				UEIVIS	Meter SVCS Juli MW Elec.	000	<u>-</u>	
ы́	Transportation	Procures and maintains vehicles and equipment.	Number of Employees Ratio	UTVE	Transp Vehicles Utility Transp Vehicles Util MW only	S10 S65	76.40	1 1
		Procures and maintains aircraft and equipment.	Three Factor Formula	CGAV	Transp Aviation Gvrnce Transp Aviation Svcs Ent	CG1 S03	55.85 58.37	0.01
4.	Electric System Maintenance	Coordinates maintenance and support of electric transmission and distribution systems.						

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	67.18		57.96 -	48.79	ı		,	1	- 27.96	52.90	1	1 1	t I
<u> </u>					m	m			1		.		
S15	S16 S57	3 **	\$17 \$75	517	895	268	866	267	575	S37 S60	529	\$58 \$69	270
ESS Elec Tran Utility	ESS Elec Dist Utility ESS Elec Dist Utility MW only	ender betrete der eine Konstanten der eine Berken der eine Berken der eine Berken der Berken der Berken der Be	M&CR Sales & Demand Util Customer Strategy P&S	Standard Services	M&CR Standard Prod Util MWonly	M&CR Net Product Util MW only	M&CR Sis&Dmnd Util MWElec only	M&CRSale&Demand Ut! MWGas only	Energy Effienciency Net Utl	M&CR Mtr Rdg&Pmt Proc Util M&CR MtrRdg&PmtPrc Util MWonly	M&CR MtrRdgPmtPrc DEO DEK only	M&CR MtrRdg&PmtPrc Util MWElec M&CR Util MW PD	M&CR PD DEO/DEK E/G
ATT2	UTDI UMDI		UTSD	STD	UMSD	UMNT	UESD	OGSD	TMTU	UTIME	UOMR	UEMR UMPD	UWPD
Circuit Miles of Electric Transm Lines Ratio	Circuit Miles of Electric Dist. Lines Ratio		Sales Ratio							Number of Customers Ratio			
Services related to transmission system:	Services related to distribution system:	Advises the Client Companies in relations with domestic utility customers.	Design and administration of sales and demand- side management programs.							Customer meter reading, billing and payment processing.		Customer services including the operation of call center.	
		5. Marketing and Customer	STOTION										

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	Costs associated with Smart Grid activities	Number of Customers Ratio	USGA	M&CR Smart Grid	S76	52.90	
			USGE	M&CR Smart Grid - Electric	577	59.80	•
			USGM	M&CR Smart Grid to Midwest	578	t	1
			USME	SG Midwest electric	879	I	ı
			USGA	M&CR Smart Grid	280	ı	•
			USGE	M&CR Smart Grid - Electric	. 581	1	1
			USGM	M&CR Smart Grid to Midwest	582	ı	1
			USME	SG Midwest electric	583		•
Electric Transmission & Distribution Engineering & Construction	Designs and monitors construction of electric transmission and distribution lines and substations. Prepares cost and schedule estimates, visits construction sites to ensure that construction activities coincide with plans, and administers construction contracts.						
	Transmission engineering and construction:	(Electric Transmission Plant's) Construction - Expenditures Ratio	URET	Eng & Constr ET Utility Eng & Constr ET Util MW only	S18 S62	47.59	j 1
Electric Transmission & Distribution Engineering & Construction	Distribution engineering and construction:	(Electric Distribution Plant's) Construction - Expenditures Ratio	UEED	Eng & Constr ED Utility Eng & Constr ED Util MW only	551 561	57.39	1 1

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Power Charactering Chesigns, movitors and supports the construction Production Plants Chesings, movitors and supports the construction Construct			0.01	•	1	. !	,
Forwer Braining Construction advances and supports the construction of productor fleetings and administers poticing and provides. Administer poticing and provides administers poticing and provides an	48.46 '	76.40	51.87	51.50	99.58 100.00 17.31	2.27 64.50	•
Power Designs, movitors and supports the construction Production flant's) Construction Production flant's) Construction Oreston construction of the electric generating units. Prepares Construction Oreston construction of new electric generating units. Prepares sort and statements for existing electric generating units. Prepares cost and statements and units. Prepares cost and statements and units. Prepares contained with plans. Organitary construction activities coincide with plans. Author of Employees Ratio CGHR Resources complained, complex with plans. Author of Employees Ratio CGHR Resources complained, complex with plans. Author of Employees Ratio CGHR Resources complained, complex with search and safety. Concesses Procurement of Eablistees and administers policies and management of materials and contract services, procurement of materials and contract services, procurement of materials and contract services, procurement of materials and contract services Procurement of materials and supplies inventory. Inventory Ratio Organities Organic Contract and service Contract c	S64 S64	CG2 S04 S38	S19 S08 S72	\$20		S51 S39	571
Power Designs, monitors and supports the construction Production Part's) Construction Production Part's) Construction Production Part's) Construction Production and administers contends for construction of new dectric generating units or improvements to existing electric generating units or improvements to existing electric generating units. Prepares cost and extredute estimates and write construction sites to ensure that construction activities coincide with plans. Resources	Eng & Constr Pwr Prod Util Eng&Constr Pwr Prod Uti MWonly Eng & Constr Gas Util MW only	HR Svcs Gvrnce HR Services Enterprise HR Services Utility	Matis Mgmt Sply Chn Util Matis Mgmt Sply Chain Ent MW ELEC/GAS DELIVRY STOREROOM	Matts Mgmt Inventory Util	RE Facility Svcs CLT GO RE Fac Svcs DP Field Locs RE Fac Svcs - Cincinnati	RE Fac Svcs - Plainfield RE Facility Services Ent RE Facility Services Utility	RE Facility Services MW Utility
Power Construction G electric generation facilities. Prepares Construction Construction Construction of new electric generating units or improvements to existing electric generating units or improvements to existing electric generating units. Prepares cost and schedule estimates and visits construction of sites to ensure that construction activities coincide with plans. Human Resources Resources Resources Anaterials Establishes and administers policies and supervises compliance with legal requirements in the areas of employment, compensation, benefits and employee health and safety. Processes payments contract negotiations and relations with labor unions. Supervises contract negotiations and relations with labor unions. Procurement of materials and contract services management of materials and contract services and vendor payment processing: Procurement of materials and supplies inventory: Construction produces security and housekeeping services for such buildings and procures office furniture and equipment.	UTEC VEEC UGEG	CGHR ENFR UTHR	UTSC ENSC UPPD	NIIN	GORE DPRE CNRE	PLRE ENRE UTRE	MWRE
Fower Engineering & Construction Human Resources Management Facilities	(Electric Production Plant's) Construction - Expenditures Ratio	Number of Employees Ratio	Procurement Spending Ratio	Inventory Ratio	Square Footage Ratio		
	Designs, monitors and supports the construction of electric generation facilities. Prepares specifications and administers contracts for construction of new electric generating units or improvements to existing electric generating units. Prepares cost and schedule estimates and visits construction sites to ensure that construction activities coincide with plans.	Establishes and administers policies and supervises compliance with legal requirements in the areas of employment, compensation, benefits payroll and employee benefit payments. Supervises contract negotiations and relations with labor unions.	Provides services in connection with the procurement of materials and contract services, processes payments to vendors, and provides management of material and supplies inventories. Procurement of materials and contract services and vendor payment processing:	Management of materials and supplies inventory:	Operates and maintains office and service buildings. Provides security and housekeeping services for such buildings and procures office furniture and equipment.		
2 6	Power Engineering & Construction	6. Human Resources	9. Materials Management		10. Facilities		

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			MWHR	RE Facility Services Plainfield (exclude	S73 ⁴	42.86	ı
			MWHC	acility Services Cincinnati	S74	31.03	•
Accounting	Maintains the books and records of Duke Energy	Three Factor	CGAC			55.85	-
	Corporation and its affiliates, prepares financial and statistical reports, prepares tax filings and	Formula	CGVP	VOP - Governance Accounting Svcs Ent		58.37	0.01
	supervises compliance with the laws and regulations.		UTAC	Acctg Svcs Utility Acctg Svcs MW Comm Pwr only	S09 (66.52	0.01
			UMAC	Acctg Svcs Util MW FE&G only	S53	1	1
			4090 DCTA	SvcCo Depreciation Enterprise GOV3FFDECTA -Depr CTA Gov	S49 CG4	58.37 55.85	0.01
			CCTA	ENT3FFCTA - CTA Capital	CG1	55.85	• C.
12. Power Planning and Operations	Coordinates the planning, management and operation of Duke Energy Corporation's electric power systems. The activities of the Function include: System Planning - planning of additions and retirements to Duke Energy Corporation's electric generation, transmission and distribution systems.						
	Generation planning:	Elec Peak Load Ratio	UTGE	Pwr Ping&Ops Gen Ping Util	S21 (60.90	
	Transmission planning:	Elec Peak Load Ratio	UTTP	Pwr Ping&Ops Trans Ping Util	532	64.18	
	Distribution planning:	Weighted Avg of the Circ Miles of ED Lines Ratio and the Elec Peak Load Ratio	ИПОР	Pwr Ping&Ops Dist Ping Util	S41 (65.68	,
Power Planning and Operations	System Operations - coordination of the energy dispatch and operation of Duke Energy Corporation's electric generating units and transmission and distribution systems.						
	Generation Dispatch:	Sales Ratio	итер	Pwr Ping&Ops Gen Dsptch Util	S42	54.32	
	Transmission Operations:	Weighted Average of the Circ Miles of Elec Transm Lines Ratio and the Elec Peak Load Ratio	ОТТО	Pwr Plng&Ops Trans Ops Util	531	63,35	
	Distribution Operations:	Weighted Avg of the Circ Miles of ED Lines Ratio and the Elec Peak Load Ratio	UTDO	Pwr Ping & Ops Dist Ops Util	522 (65.68	-

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	Power Operations – provides management and	Generating Unit MW Capability	UTPO	Pwr Ping & Ops Pwr Ops Util	523	40.71	
	Support services for Duke Energy Corporation's electric generation system.	Ratio	REPO	Pwr Ping & Ops Pwr Ops Reg		55.78	•
			NRPO	Pwr PI&Ops Pwr Ops Non Reg	S29		ı
	Wholesale Power Operations – coordination of Duke Energy Corporation's wholesale power operations.	Sales Ratio	HWTU	Pwr Ping&Ops Whisle Ops Util	543	54.36	
E. Public Affairs	rs (Prepares and disseminates information to	Three Factor	CGPA	Pub Affrs Gyrnce	Ť	55.85	-
	-	Formula	CGPP	Public Policy Gvrnce	CG1	55.85	ı
	reproduction lithography, photography and video services.		ENPA	Public Affairs Services Ent	203	58.37	0.01
	Utility Specific Activities	Weighted Average of # of Customers Ratio and # of Employees Ratio	ПРА	Public Affairs Services Utilit	S24	64.65	,
14. Legal	Renders services relating to labor and	Three Factor	ENLE	Legal Governance		55.85	-
	employment law, litigation, contracts, rates and regulatory affairs, environmental matters, financing, financial reporting, real estate and other lenal matters.	Formula	UTLE	Legal Services Utility	8008	66.52	0.01
S Dates	Dotormings the Client Constitution of the Cons					00.00	
	requirements and rates to electric and gas requirements customers. Administers	Sales Katio	UORA A	Kates Ullily Rates Svcs Util DEO DEK only	544 555	- 40.79 - 1	• •
	interconnection and joint ownership agreements. Researches and forecasts customers' usage.						
16. Finance	Renders services to Client Companies with respect	Three Factor	CGFI	Financial Svcs Gvmce	CG1	55.85	1
	management, claims and fire prevention. Prepares budgets, financial forecasts and	British	ENFI	Financial Svcs Enterprise Financial Services Utility	S03 S09	58.37 66.52	0.01
	economic analyses.		UMFI	Financial Svc Util MW FEG only	553	ı	•
			UPFI	Financial Svc MW Comm Pwr only	\$54		•
1							
Rights of Way	ay Purchases, surveys, records, and sells real estate interests for Client Companies.						

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			-			ı	-	
		Services related to electric distribution system:	Cicuit Miles of Electric Dist. Lines	a Santa				
		Sewice, related to electric generation system:						
		3 1	Circuit Miles of Electric Transm Lines Ratio	UTRW	Right of Way ET Sys Util	S45	62.52	•
18,	Internal Auditing	Reviews internal controls and procedures to ensure that assets are safeguarded & that transactions are properly authorized & recorded.	Three Factor Formula	CGIA UTIA	Internal Audit Gyrnce Intrni Audit Sycs Utility	CG1 S09	55.85 66.52	0.01
19.	Environmental, Health and Safety	Establishes policies and procedures and governance framework for compliance with environmental, health and safety ("EHS") issues, monitors compliance with EHS requirements and provides EHS compliance support to the Client Companies' personnel.	Three Factor Formula	CGEA ENEA	Envir Affrs Gymce Enviro Affairs Sycs Ent	CG1 S46	55.85	0.01
		Utility Specific Activities	Sales Ratio	UTEA	Enviro Affairs Svcs Utility	S47	48.79	1
20.	Fuels	Procures coal, gas and oil for the Client Companies. Ensures compliance with price and quality provisions of fuel contracts and arranges for transportation of the fuel to the generating stations.	Sales Ratio	UTFU	Fuels Utility	S48	54.32	ŀ
17	Investor Relations	Provides communications to investors and the financial community, performs transfer agent and shareholder record keeping functions, administers stock plans and performs stock-related regulatory reporting.	Three Factor Formula	CGIR	Investor Rel Gvrnce	CC-1	55.85	1
22.	Planning	Facilitates preparation of strategic and operating plans, monitors trends and evaluates business opportunities.	Three Factor Formula	CGPS CGCD CGCA UCTA			55.85 55.85 55.85 66.52	1 1 1 1
				ENPS UTPS	Planning Svcs Enterprise Planning Svcs Utility	S03 S09	58.37	0.01
		AND AND STANDS OF THE SEA SHEET CHARGE CONTRIBUTIONS AND THE SEALING AND	CONTROL OF THE PARTY OF THE PAR	e film his description of the second of	the property of the property o	W.)	Policy of Transport	Control of the last of the las

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26. Executive	Provides general administrative and executive management services.	Three Factor Formula	CGEX	Exec Governance Exec Services Enterprise	CG1 S03	55.85 58.37	0.01
			UTEX	Exec Services Utility Executive Svc Util MW FEG only	S09 S53	66.52	0.01
			UPEX	Executive Svc MW Comm Pwr only	554	•	•
			NOEX	Exec Svcs Utility DEO DEK only	S56	1	ŧ

Facilities Rate of Return Allocation	Facilities Rate of Allocates the Service Company's portion of the Return utilities chargeback for affiliate use of space.	Three Factor Formula	CGRR	Facilities ROR Gvmce	CG1	55.85	1
Interest	Allocates Interest	en fan var i de kleiste fan de kleis	ENAI	Acctg Interest Svc Enterprise	\$52	47.40	1
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EK Tot)	5.12 5.12	1.21	5.59	2.22	2.22	2.73 3.16	5.12	8.44	2.39	2.50	
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DEO 75027 DE Ohio Gas Customer	9.42 9.42	0.06	2.54	0.48	0.48	1.14	19.99	•	1 1	The state of the s	
DEO 75024 DE Ohio Cus Service · Elec	15.28 15.28	0.11	3.67	0.87	0.87	1.08	32.44	42.96	1 1	1 1	
DEO 75023 DE Ohio Power Deliv - Elec	1 1	0.13	5.37	1.03	1.03	1.27	15.28	-	t 1	1	
DEO 75025 DE Ohio Other Elec	1 1	0.39	3.16	3.15	2.94	3.86		1	5.56	6.21	
DEO 75026 DE Ohio Gas Delivery	1 1	0.03	2.03	0.24	0.24	0.68	9.42	-		I (
DEO 75014 DE Ohio (USFRGSGO V)	1 1				ı	P I	1 1	ı		2.78	
DEO 75013 DE Ohio (USFRELGO V)	1 1	1 1	1		1	1 1	1 1	1	, I	5.88	
DEO 75091 TriState Governance	1 1		1 1	1 1	1	1 1	· ·	l		0.05	
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2010 - 2012 Three Factor Allocation for DE Ohio

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Row Labels	2010	2011	2012
DE Ohio Other - Gas	2.95	2.69	2.73
DE Ohio Other Elec	6.21	5.16	4.95
KO Transmission Company	0.01	0.01	0.01
TriState Improvement Company	0.05	0.04	0.02
Grand Total	9.22	7.9	7.71

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R909	75025	DE Ohio Ot	2010	S03	6.21
R909	75025	DE Ohio Ot	2011		5.16
GDOH	75028	DE Ohio Ot	2010		2.95
GDOH	75028	DE Ohio Ot	2011		2.69
GDKO	75050	KO Transm	2010		0.01
GDKO	75050	KO Transm	2011		0.01
RTRI	75090	TriState Im	2010		0.05
RTRI	75090	TriState Im	2011		0.04
R909	75025	DE Ohio Ot	2012	S03	4.95
GDOH	75028	DE Ohio Ot	2012		2.73

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DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC. SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION ACCOUNTING DEPARTMENT

I. Policy and Goal Setting

The Corporate Controller's Department sets policies, as necessary, to comply with Financial Accounting Standards Board (FASB), Security Exchange Commission (SEC), Public Company Accounting Oversight Board (PCAOB), and Federal Energy Regulatory Commission (FERC) requirements. These policies are generally developed within the department, taking into account department and enterprise practices, industry standards and requirements, and processes developed through past experience. Policies and practices documents employed by management are available to the general employee population through department websites on Duke Energy Corporation's (Duke Energy) intranet.

The U.S. Franchised Electric & Gas (USFE&G) Planning and Finance Group is primarily responsible for the books and records of Duke Energy's regulated utility operations, including the regulated portion of Duke Energy Ohio, Inc. (Duke Energy Ohio). The Non-Regulated Accounting Group is primarily responsible for the books and records of Duke Energy's Commercial Power Business Unit, including the non-regulated portion of Duke Energy Ohio. These groups support the corporate policies developed by the Corporate Controller's Department through department directives, procedures and practices. The groups that report to the Corporate Controller, including USFE&G Planning and Finance and the Non-Regulated Accounting Group, set goals designed to support the financial and administrative goals of the Corporate Controller's Department, which are aligned to support Duke Energy's strategic and business plans. The goal setting process is a joint effort of the Senior Vice President & Controller (Corporate Controller), other members of executive management, and other members of management of the Department. Progress toward achieving the established goals is reviewed as required.

II. Strategic Planning

Senior Management has the primary responsibility for establishing Duke Energy's strategic plan. As mentioned in Section I, Policy and Goal Setting, the Corporate Controller's Department goals are designed to align with Duke Energy's strategic and business plans.

The Corporate Controller's Department participates in the corporate planning process through input and suggestions given to the Group Executive & Chief Financial Officer, and through Corporate Controller Department participation on corporate teams established for this purpose.

III. Organizational Structure

Duke Energy's accounting operations are centralized and led by the Corporate Controller. Reporting directly to the Corporate Controller are the General Manager, USFE&G Accounting; General Manager, Non-Regulated Accounting; Managing Director, Duke Energy International Accounting; Managing Director, Corporate Accounting; Managing Director, Internal & External Reporting; Managing Director, Accounting Research; and Managing Director, Project Accounting.

The USFE&G Planning and Finance Group is under the direction of the General Manager-USFE&G Accounting; who reports to the Corporate Controller. Reporting to the General Manager-USFE&G Accounting are the Director of FE&G General Accounting, Director of Fixed Asset Accounting, Director of Derivative and Revenue Analysis, and the Director of Wholesale Accounting.

The Non-Regulated Accounting Group is under the direction of the General Manager – Non-Regulated Accounting who reports to the Corporate Controller. Functions that relate to Duke Energy Ohio activity that report to the General Manager –Non-Regulated Accounting are: Director of Accounting Commercial Power Reporting, Manager Accounting Commercial Power and Gas Accounting, Manager Accounting Commercial Power Emission Allowances and Fuel Accounting and Manager Accounting Commercial Power Business Support.

The organizational chart for the Corporate Controller's Department is attached as Exhibit CO-1.

IV. Responsibilities

The USFE&G Planning and Finance Group is responsible for ensuring the integrity of the regulated businesses' accounting books and records; providing accounting-related information to support Duke Energy's regulatory initiatives and assure that the organization's reporting documents are in compliance with generally accepted accounting principles and practices and established governmental standards set by regulators, such as the SEC, the FERC and the utility regulatory commissions of Ohio, Indiana, Kentucky, North Carolina, and South Carolina.

The duties of the USFE&G General Accounting group include:

- Closing the books on a monthly basis and analyze financial results;
- Preparing information for filings with regulators including FERC Form1, FERC Form 2 and FERC Form 3Q or others as required;
- Supporting Duke Energy's regulatory activities including assistance in preparing accounting-related testimony, exhibits and discovery requests and coordination of regulatory audits;
- Assisting in preparing accounting-related data in support of corporate initiatives and activities:
- Establishing financial controls and test for compliance with Sarbanes-Oxley 404 requirements;
- Consolidating Carolinas and Midwest financial data to report results for USFE&G;
- Coordinating data gathering for 10Q/10K filings for Duke Energy; and
- Coordinating updates of key financial messages for Investor Relations.

The duties of the Fixed Asset Accounting group include:

- Maintaining property, fuel, materials and supplies inventory, and emission allowance records (Asset valuation, depreciation, AFUDC, capital recovery, etc.);
- Establishing asset accounting policies;
- Providing guidance on capital versus expense accounting;
- Performing construction and retirement work order accounting;
- Determining appropriate strategies for book depreciation, nuclear decommissioning funding and AFUDC;
- Establishing financial controls and test for compliance with Sarbanes-Oxley requirements;
- Preparing and analyze capital expenditure, fuel, materials and supplies inventory and emission allowance reports for management use; and
- Preparing rate case exhibits and testimony and respond to recovery requests.

The duties of the Derivative and Revenue Analysis group include:

- Recording revenues, primarily utility related, for the business units;
- Performing accounting control functions for the utilities revenue processes to ensure data integrity;
- Providing internal management reporting and analysis for revenue results; and
- Providing billing and collection services for miscellaneous utility and certain non-utility services.

The specific duties of the Wholesale Accounting group include:

• Providing accounting and settlement function for power and gas transactions:

- Providing accounting and invoicing for jointly owned facilities and network point to point transmission;
- Performing Post Analysis Cost Evaluation (PACE) modeling;
- Reporting and analyzing product line profitability;
- Assisting with fuel clause, revenue sharing and other regulatory calculations;
 and
- Supporting regulatory fuel clause and revenue sharing audits.

The Non-Regulated Accounting group is responsible for ensuring the integrity of the commercial power businesses' accounting books and records; providing accounting-related information to support Duke Energy's non-regulated initiatives and assure that the organization's reporting documents are in compliance with generally accepted accounting principles and practices and established governmental standards set by regulators, such as the SEC, the FERC and the Public Utilities Commission of Ohio.

The duties of the Commercial Power Reporting group include:

- Close the books on a monthly basis and analyze financial results;
- Coordinate and prepare filings with regulators including FERC Form 1, as required;
- Assist in preparing accounting-related data in support of corporate initiatives and activities;
- Initiate and monitor quarterly due diligence reviews to ensure adequate external financial disclosures;
- Establish financial controls and test for compliance with Sarbanes-Oxley 404 requirements;
- Consolidate various non-regulated businesses financial data to report results for Commercial Power:
- Coordinate data gathering for 10Q/10K filings for Duke Energy; and
- Coordinate updates of key financial messages for Investor Relations.

The duties of the Commercial Power and Gas Accounting group include:

- Provide accounting and settlement for power and gas transactions;
- Coordinate and prepare filings with regulators including FERC Form 1 and Form EQR, as required;
- Assist in preparing accounting-related data in support of corporate initiatives and activities;
- Initiate and monitor quarterly due diligence reviews to ensure adequate external financial disclosures;
- Establish financial controls and test for compliance with Sarbanes-Oxley 404 requirements; and
- Coordinate data gathering for 10Q/10K filings for Duke Energy.

The duties of the Commercial Power Emission Allowance and Fuel Accounting group include:

- Provide accounting and settlement for emission allowances, coal and renewable energy credits;
- Coordinate and prepare filings with regulators including FERC Form 1 and Form EQR, as required;
- Assist in preparing accounting-related data in support of corporate initiatives and activities;
- Initiate and monitor quarterly due diligence reviews to ensure adequate external financial disclosures;
- Establish financial controls and test for compliance with Sarbanes-Oxley 404 requirements; and
- Coordinate data gathering for 10Q/10K filings for Duke Energy.

The duties of the Commercial Power Business Support group include:

- Confirming commodity transactions;
- Providing contract support for all commodity contracts;
- Perform end of day and end of month processing;
- System administrator of Commodities XL;
- Support the commercial asset management organization in the use and administration of Commodities XL;
- Establish financial controls and test for compliance with Sarbanes-Oxley 404 requirements; and
- Coordinate data gathering for 10Q/10K filings for Duke Energy Corp.

The International Accounting group is responsible for the books and records, financial reporting, and all other accounting-related aspects of non-U.S. operations.

The Corporate Accounting group is responsible for corporate level benefits accounting, service company allocations, governance accounting and reporting, labor loading factors, labor distribution (excluding international), and stock based compensation accounting. Additionally, the group is responsible for captive insurance accounting, derivative accounting, parent company and joint venture accounting, reserves and accruals, incentive accruals, quarterly cash flow roll forwards, various quarterly schedules and analysis to support SEC disclosures (e.g. 10-Q and 10-K, income and balance sheet variance analysis and reporting for the Duke Other segment and other special projects of a corporate nature as needed

The Internal & External Reporting group is responsible for:

• Supporting the enterprise-wide consolidation of balance sheets and income statements, facilitating intercompany transactions reconciliation and elimination processes;

- Managing the monthly close and reporting tasks, and manage non-routine transactions and non-routine SEC reporting that involve multiple business units and/or corporate areas;
- Preparing and filing all SEC periodic reports and financial statements (Form 10-K, 10-Q, etc);
- Preparing certain monthly financial reports to executive management and the Board of Directors of Duke Energy and financial statement analysis;
- Coordinating and making filings with regulators including FERC Form 1, FERC Form 2 and Form 3Q or others as required; and
- Leading enterprise efforts to enhance internal controls, including the
 development and enhancement of corporate control policies and compliance
 with sections of the Sarbanes-Oxley Act of 2002 related to internal controls
 and disclosure controls.

Detailed responsibilities are separately documented.

The Accounting Research group is responsible for providing assistance to the corporate and business unit personnel on resolution of accounting and reporting issues related to generally accepted accounting principles (GAAP), SEC reporting, and other regulatory matters. This group also provides implementation assistance and periodic training to corporate and business unit personnel on new accounting pronouncements and reporting matters and reviews significant accounting conclusions developed by the business units.

The Project Accounting group is responsible for providing accounting and budget support for USFE&G's Retail Customer Products and Services (RCPS) organization. This group also provides accounting and invoicing support for the stimulus grants that have been awarded to Duke Energy by the Federal government under the American Recovery and Reinvestment Act of 2009 (ARRA).

The duties of the Project Accounting group include:

- Ensuring that the accounting for USFE&G's Energy Efficiency (EE), Smart Grid (SG) and non-regulated activities, and for Duke Energy's stimulus grants, is in compliance with generally accepted accounting principles and established governmental standards set by regulators, such as the SEC, the FERC, the Department of Energy and the utility regulatory commissions of Ohio, Indiana, Kentucky, North Carolina, and South Carolina;
- Supporting Duke Energy's EE, SG and base-rates regulatory filings and reporting, including assistance in preparing accounting-related testimony, exhibits, discovery requests and other reports;
- Tracking and monitoring revenues, costs and rider collections associated with EE and SG programs and ensure proper recording in the general ledger;
- Tracking and reporting the profitability of all EE and other products versus budget;

- Preparing invoices and supporting documentation for submission to the federal government in order to receive stimulus funds. Also track and report cumulative spend and jobs created for each stimulus grant/project;
- Coordinating the government mandated annual independent audits of stimulus grants;
- Establishing financial controls and test for compliance with Sarbanes-Oxley 404 requirements; and
- Coordinating budgets and forecast updates for the RCPS organization.

V. <u>Practices and Procedures</u>

The Corporate Controller's Department's practices and procedures comply with Duke Energy policies and procedures located on Duke Energy's intranet. These policies including those established by the Corporate Controller's Department as noted in Section I, Policy and Goal Setting of this document, help ensure consistency across the enterprise. Policies and procedures are reviewed and updated as necessary to reflect new or modified accounting pronouncements and regulatory requirements, and to provide additional clarity. A list of these key Internal Controls and Financial Controls policies are attached as Exhibit CO-2.

As part of Duke Energy's due diligence process with respect to its SEC filed financial statements, senior management and certain key management employees are required to sign a quarterly certification representing that there are no material weaknesses in internal controls or any material misstatements in the financial statements of the company.

VI. <u>Decision Making and Control</u>

Overall direction on the broad concepts for reflecting accounting and financial information is provided by the Corporate Controller. With few exceptions, personnel at all levels are provided general supervision and granted latitude to make daily decisions, plan activities, coordinate personal schedules, and travel as required to perform their core functions.

The decision making process for the Corporate Controller's Department revolves primarily around the proper disclosure of accounting and financial data to satisfy external regulations and requirements. Department personnel research accounting issues as needed and formulate preliminary decisions that are communicated through the management hierarchy, as appropriate, for concurrence.

Control of individual purchasing activities and access to cash disbursements and reimbursements are strictly controlled in accordance with the Duke Energy Approval of Business Transactions policy and resulting delegations of authority (DOA) approval

levels. For most transactions, DOA approval levels are captured in the various procurement and payable systems and are electronically verified to ensure compliance with established limits.

To provide greater controls and review of financial documents to be filed externally, the Corporate Controller's Department circulates drafts of each filing for comments from internally affected departments and externally from Duke Energy's independent auditors. In addition, a due diligence process is performed each quarter to ensure that the financial statements include the most current and appropriate financial disclosures.

In addition to the internal reviews and controls associated with making accounting changes, compliance with certain accounting policies and procedures is monitored by the Audit Services Department, independent auditors, and/or regulators.

VII. Internal and External Communication

Periodic staff meetings are held by the Corporate Controller and each group that reports to the Corporate Controller to provide a sharing of events that have transpired and/or are planned that affect accounting operations, to provide updates on the progress of projects at various stages of completion and to discuss personnel, policies and practices. Those items and events affecting the operations of the department are communicated to employees as appropriate. Electronic mail is used extensively, along with internal departmentally shared network drives to exchange both formal and informal communication.

Frequent communication is also required with other departments within Duke Energy including, Legal, Rates, Tax, Human Resources, Risk Management, Budgets & Forecasts and Treasury in the form of oral or written requests to gain information/knowledge on certain issues to be considered when preparing external documents. These departments frequently request information from the Corporate Controller's Department as well.

The Corporate Controller and staff communicate with other utilities on accounting issues which may impact the utility industry. As needed, contact with other utilities is made by phone or email to obtain these companies' external reports such as Annual Reports or Form 10-Ks and also to discuss accounting methods or procedures. In addition, the Corporate Controller's Department periodically responds in written format to regulatory agencies' and authoritative accounting bodies' proposed accounting changes.

Frequent contact is maintained with independent auditors during their testing of financial statements and documents. Occasional contacts are also made with outside

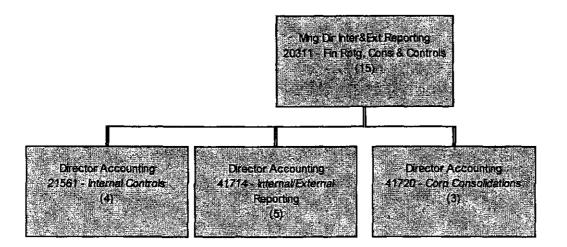
legal and actuarial experts, as well as state and federal regulatory agencies, concerning audits for prescribed accounting and records supporting rate case issues.

VIII. Goal Attainment and Qualification

Performance measures are established annually and approved by the Duke Energy Compensation Committee. These performance measures include items that are critical to the enterprise as well as departmental items that support and align with enterprise measures. Enterprise measures may include earnings per share, operations and maintenances expense levels, reliability metrics, safety, etc. Departmental measures may include items such as timely and accurately closing the books and reporting financial results, and timely response to data requests. Actual performance against these measures is tracked and reported to all employees.

In addition, employees receive annual performance reviews to measure and report progress toward individual goals and performance against expectations.

DUKE ENERGY CORPORATION MANAGEMENT STRUCTURE



his list was last updated on 4-2-2012.	Current Revision Date *	Original Effective Date
Accounting and Financial Reporting	William Andrew	13-13-15
Account Analysis and Reconciliation	3/31/2008	4/30/2001
Accounting for Cash Overdrafts	6/10/2010	3/31/2006
Accounting for Claims between Captive Insurer and Affiliates	2/11/2010	12/16/2004
Accounting for Defined Benefit Pension Plans and Other Post-Retirement Benefit Plans	12/31/2010	12/1/2004
Accounting for Derivative Instruments and Hedging Activities	12/31/2009	12/1/2004
Accounting for Goodwill	12/31/2010	12/1/2004
Accounting for Intercompany Transactions	2/10/2011	7/31/2004
Accounting for Loss Contingencies	12/31/2010	12/18/2007
Accounting for Regulated Operations	12/31/2010	12/1/2004
Accrual Guidelines	5/15/2009	3/31/2003
Asset Impairments Reviews for Long-lived Assets (excluding Goodwill) and Equity Method Investments,	12/31/2010	12/1/2004
Assets Held for Sale and Discontinued Operations	1	
Ouke Energy International (DEI) Capitalization Policy	6/15/2009	5/31/2009
Fair Value Measurements Used in Accounting	12/31/2009	1/1/2008
inancial Statement Disclosure of Related Party Transactions	2/11/2010	12/15/2004
Form 8-K Requirements and Filing Procedure	6/3/2010	8/23/2004
Journal Entry Creation and Approval Requirements for Non-System Generated Journals	3/1/2008	9/30/2003
Other Comprehensive Income Accounting Procedures	5/15/2009	12/31/2003
Preparing & Reviewing Financial Schedules. Statements, or Reports	2/1/2008	3/31/2004
Property/Business Interruption Reserve Eliminations in Consolidation	2/11/2010	12/31/2004
Reclassification of Realized Income Statement Activity in Consolidation - Net vs. Gross	2/10/2011	9/30/2003
Revenue and Accounts Receivable	2/10/2011	8/31/2000
Revenue Recognition	40/04/0040	
Roles and Responsibilities for the Consultation on and Documentation of Significant Accounting or Reporting Matters	12/31/2010 12/31/2009	12/1/2004
U.S. GAAP Compliance Checklist	12/31/2009	12/1/2004
Duke Energy Entity Level Controls Finance Entity Level Controls HR Entity Level Controls	5/21/2010 5/31/2010 11/30/2010	6/1/2006
T Entity Level Controls	8/2/2010	
Expenditures		
Accounts Payable and Imprest Petty Cash	4/1/2012	7/19/2006
Approval of Annual Budget	1/14/2010	8/31/2000
Approval of Business Transactions	7/2/2009	7/1/2000
0) (0)	4/1/2012	8/31/2000
Check Signing	4/1/2012	7/1/2008
Check Signing Contract Administration Policy		8/31/2000
	4/1/2012	8/31/2000
Contract Administration Policy	4/1/2012 12/16/2009	010112000
Contract Administration Policy Delegation of Authority		8/31/2000
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees	12/16/2009	
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy	12/16/2009 4/20/2009	8/31/2000 1/1/2008
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy	12/16/2009 4/20/2009 4/1/2012	8/31/2000 1/1/2008 3/31/2004
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012	8/31/2000 1/1/2008 3/31/2004
Contract Administration Policy Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012	8/31/2000 1/1/2008 3/31/2004 7/31/2009
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012	8/31/2000 1/1/2008 3/31/2004 7/31/2009
Contract Administration Policy Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012	8/31/2000 1/1/2008 3/31/2004 7/31/2009 4/30/2009 4/4/2006
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services Engaging the Independent Auditor for Services Hiring Policy for Employees and Former Employees of the External Auditor	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012 12/8/2010 12/31/2009	8/31/2000 1/1/2008 3/31/2004 7/31/2009 4/30/2009 4/4/2006 4/24/2003
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services Engaging the Independent Auditor for Services Hiring Policy for Employees and Former Employees of the External Auditor	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012 12/8/2010 12/31/2009	8/31/2000 1/1/2008 3/31/2004 7/31/2009 4/30/2009 4/4/2006 4/24/2003
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services Engaging the Independent Auditor for Services Hiring Policy for Employees and Former Employees of the External Auditor Other Internal Controls Creation, Dissolution or Restructuring of Legal Entities and Subsidiaries	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012 12/8/2010 12/31/2009	8/31/2000 1/1/2008 3/31/2004 7/31/2009 4/30/2009 4/4/2006 4/24/2003
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services Engaging the Independent Auditor for Services Hiring Policy for Employees and Former Employees of the External Auditor Other Internal Controls Creation, Dissolution or Restructuring of Legal Entities and Subsidiaries Disclosure Committee Charter	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012 12/8/2010 12/31/2009 2/10/2011 3/1/2010	8/31/2000 1/1/2008 3/31/2004 7/31/2009 4/30/2009 4/4/2006 4/24/2003
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services Engaging the Independent Auditor for Services Hiring Policy for Employees and Former Employees of the External Auditor Other Internal Controls Creation, Dissolution or Restructuring of Legal Entities and Subsidiaries Disclosure Committee Charter Disclosure Controls and Procedures Overview	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012 12/8/2010 12/31/2009 2/10/2011 3/1/2010 1/1/2008	8/31/2000 1/1/2008 3/31/2009 7/31/2009 4/30/2009 4/4/2006 4/24/2003 3/25/2004
Contract Administration Policy Delegation of Authority Delegation of Authority - International Employees Employee Expense Reimbursement Policy Purchasing Authority Policy Purchasing Controls Policy U.S. Government Funded Project Policy External Auditor and Other Major Accounting Firms Engaging Major Accounting Firms for All Services Engaging the Independent Auditor for Services Hiring Policy for Employees and Former Employees of the External Auditor Other Internal Controls Creation, Dissolution or Restructuring of Legal Entities and Subsidiaries Disclosure Committee Charter	12/16/2009 4/20/2009 4/1/2012 4/1/2008 4/1/2012 12/8/2010 12/31/2009 2/10/2011 3/1/2010	8/31/200 1/1/2008 3/31/200 7/31/2009 4/30/2009 4/4/2008 4/24/200

		Page 2 of
Tracking Sheet - List of Internal Controls and	l Financial Controls Polici	ies
This list was last updated on 4-2-2012.	Current Revision Date *	Original Effective Date
Risk Management		
Commodity Risk Policy	11/28/2011	5/24/2004
Credit Policy	11/28/2011	7/15/2003
Loan Policy	1/19/2011	1/7/2002
Property and Liability Insurance	1/18/2011	1/1/2009
Surety Bonds	1/25/2011	9/26/2000
Summary of Internal Controls and Financial Controls Policies	12/31/2009	12/16/2004
Taxes		
Accounting for Income Taxes	12/31/2010	6/30/2004
Property Tax	12/31/2010	8/31/2000
Relations with Tax Authorities	3/31/2009	8/31/2000
Sales/Use and Excise Tax	12/31/2010	8/31/2000
Tax Reserves Policy	12/31/2010	12/31/2004
Treasury		72.4
Bank Account and Check Disbursement Policy	1/31/2010	8/31/2000
Corporate Cash Management Policy	1/31/2010	3/10/2000
Financing Activity and Financial Risk Management Policy	7/20/2010	4/1/2006
Intercompany Funding Policy	1/31/2010	
	110 (120 10	11/1/2004

Wire Transfer Policy

* If no Revision Date is indicated, it is the same as the Effective Date and/or there have been no revisions.

DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION INTERNAL CONTROLS GROUP

I. Policy and Goal Setting

The Internal Controls Group is responsible for various internal control matters within the Corporate Controller's function, including governance and oversight activities related to execution of Sections 302 and 404 of the Sarbanes-Oxley Act, ensuring activities associated with documenting, testing, and evaluating the effectiveness of Duke Energy Corporation (Duke Energy) internal controls over financial reporting are successfully performed by the organization, and supporting executives of the company who are responsible for internal controls by obtaining quarterly and annual assertions regarding the effectiveness of such internal controls. The Internal Controls Group is responsible for coordinating the external management representation letters and for maintaining specific finance and accounting policies.

II. Strategic Planning

Preparation of the corporate closing calendar and applicable quarterly/annual due dates for specific regulatory filings are the responsibility of the Corporate Controller's Department. The Internal Controls Group adheres to these due dates as it establishes its applicable quarterly work plans relative to achievement of Sarbanes-Oxley, Section 302 quarterly compliance activities and applicable accounting policy updates.

Planning activities as they relate specifically to achievement of implementation of annual Sarbanes-Oxley, Section 404 compliance requirements are the direct responsibility of the Director, Internal Controls. Work plans are developed and communicated to affected business areas. Critical due dates are established and closely monitored; periodic status reports are provided to both executive management and the Audit Committee of the Board of Directors.

III. Organizational Structure

The Internal Controls Group is under the direction of the Director, Internal Controls, who reports to the Managing Director, Internal and External Reporting. Business process owners for each applicable affected business area (e.g., Human Resources, Business Units, etc.) are also actively engaged in the various compliance activities, as it relates to both Section 302 and Section 404 efforts.

The organizational chart for the Corporate Financial Controls Department is attached as Exhibit CFC-1.

IV. Responsibilities

Primary responsibilities of the Internal Controls Group include providing general oversight, guidance, and monitoring to ensure that quarterly activities associated with the Section 302 and Section 404 internal representation letter process are executed by the applicable business process areas and maintaining the Corporate Financial/Accounting policies and procedures. Specific duties of the Internal Controls Group include:

- Maintaining Corporate Financial/Accounting policies and procedures;
- Coordinating Section 302 and Section 404 internal representation letter process, including disclosure controls and procedures;
- Coordinating management representation letters with external auditors;
- Providing support for the Approval of Business Transactions policy;
- Training applicable business process owners on Section 404 related requirements and responsibilities;
- Developing and monitoring detailed project plans and timelines;
- Performing risk assessments of the financial statements and footnotes to determine scope of Section 404 activities;
- Developing consistent standards for documentation and testing;
- Identifying, for each transaction cycle, the control objectives and risks and developing control activity guidance for the business process owners;
- Reviewing business process owner's identification and documentation of control activities and assessment of control design;
- Developing testing criteria and templates for use by business process owners for their effectiveness testing;
- Reviewing, as necessary, business process owner effectiveness testing and associated documentation;
- Coordinating the documentation of the Duke Energy's entity level controls and development of entity level test templates to facilitate business process owners certification of those controls;
- Coordinating re-testing of business process owner's transaction level testing;
- Coordinating overlap testing with Corporate Audit Services;
- Maintaining remediation database and monitoring remediation activities and status:
- Providing counsel and direction to business process owners in the completion of transaction level remediation activities, as necessary;
- Participating with business process owners responsible for the implementation of new company's initiatives to ensure the appropriate

- internal controls over financial reporting are being designed, implemented, and are working effectively;
- Monitoring the activities of the Securities and Exchange Commission and the Public Company Accounting Oversight Board in order to ensure Section 404 activities are in accordance with applicable authoritative guidance;
- Coordinating the Management Section 404 assertion process;
- Interfacing with the Duke Energy's external auditors regarding their attestation work; and
- Communicating project status and other related information (e.g., remediation activities status) to key stakeholders.

V. Practices and Procedures

As stated earlier, the Internal Controls Group adheres to corporate practices and procedures as it relates to overall compliance with applicable due dates for both Section 302 and Section 404 regulatory requirements. The Internal Controls Group develops and directly manages to an overall program work plan and day-to-day work activities are closely monitored to ensure the timely completion of all Section 302 and Section 404 related requirements. Various monthly and/or quarterly meetings and/or communications are held with specific process owners, executive management, and the Audit Committee of the Board of Directors to discuss current work activities, program status, and any applicable issues. The Internal Controls Group monitors activities of the Securities and Exchange Commission and the Public Company Accounting Oversight Board as it relates to the issuance of authoritative guidance associated with Section 302 and Section 404, to ensure compliance.

VI. <u>Decision Making and Control</u>

The Director, Internal Controls and Managing Director, Internal and External Reporting have responsibility for the general oversight, governance, and monitoring of Section 302 and Section 404 activities, reporting directly to the Corporate Controller. In addition, ad hoc meetings of applicable business process owners occur, as necessary, to address areas of specific or immediate concern. Applicable business process areas have designated an area Sarbanes Oxley Representative to aid in the execution of Section 302 and Section 404 activities, and to provide business process owners necessary guidance and assistance in order for them to provide their annual assertions as to the effectiveness of internal controls over financial reporting related specifically to their affected business areas. The Corporate Controller is ultimately responsible for providing periodic presentations on program status to the Audit Committee of the Board of Directors. In addition the Director, Internal Controls and/or Corporate Controller is (are) responsible for reporting status on a periodic basis to executive management, including the Chief Financial Officer and the Chairman, President, and Chief Executive Officer.

VII. Internal and External Communication

The Internal Controls Group, in the performance of its duties and responsibilities, interfaces frequently with personnel from outside and within Duke Energy. These interfaces are accomplished by written communications (e.g., e-mails, reports, memorandum, etc.), telephone conversations, and personal meetings.

External interfaces include Duke Energy's external auditors and other utility companies. Periodic meetings are held between the Internal Controls Group and Duke Energy's external auditors to discuss the status of the external auditor's attestation activities, including any potential issues or areas of concern.

Internally, there are frequent interfaces with business process owners and other key stakeholders.

The Internal Controls Group holds routine staff meetings. The purpose of these meetings is to communicate current work activities, status, and timelines and to provide a forum to discuss problems, concerns, and suggestions.

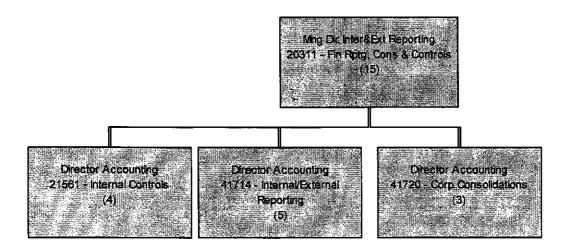
Quarterly meetings are held with the Corporate Disclosure Committee, made up of key executive financial officers and financial management, and of which the Corporate Controller serves as Chairperson. The purpose of the Corporate Disclosure Committee is to assist Duke Energy's Chief Executive Officer and Chief Financial Officer in fulfilling their responsibilities for oversight of the accuracy and timeliness of disclosures made by Duke Energy. The Corporate Disclosure Committee is responsible for considering the materiality of information and assisting in determining disclosure obligations pursuant to applicable securities laws and regulations and stock exchange requirements.

Periodic program status update meetings are held with executive management and the Audit Committee of the Board of Directors. Attendees of these meetings include the Corporate Controller, Managing Director, Internal and External Reporting (as necessary), Director, Internal Controls (as necessary), and Duke Energy's internal and/or external audit engagement partners (as necessary).

VIII. Goal Attainment and Qualification

The achievement of the Company's financial compliance efforts are measured by the successful and timely execution of the department's established work plans, goals, and objectives. In addition, periodic meetings are held with executive management and the Audit Committee of the Board of Directors to report overall program status.

DUKE ENERGY CORPORATION MANAGEMENT STRUCTURE



DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION TREASURY DEPARTMENT

I. Policy and Goal Setting

The financial policies of Duke Energy Corporation (Duke Energy) are the responsibility of the Chief Financial Officer, who is principally responsible for the development and protection of Duke Energy's financial resources.

The Treasury Department supports the corporate financial policies and the corporate policies embodied in the Duke Energy Code of Business Ethics, which establishes the guidelines by which Duke Energy employees are expected to conduct business.

In addition, the Corporate Treasury Policy and Guideline Manual and Investment Policy Statements provide further policy and guideline parameters under which Treasury operates. Examples of specific Treasury Department policies include but are not limited to:

- Intercompany funding;
- Wire Transfers:
- Check signing and disbursements;
- Short-term investments;
- Financing Activity and Financial Risk Management Policy; and
- Delegation of authority and approval of business transactions.

The annual goals and objectives of the Treasury Department are designed to support the achievement of the Duke Energy business plan. These goals and objectives are developed by all levels of departmental personnel and are approved by the Treasurer. The focus of treasury-related goals routinely encompasses items such as minimizing or reducing costs related to financing related transactions, increasing returns on cash investments, providing superior support to other corporate areas such as regulatory affairs and corporate accounting, and maintaining excellent credit rating agency support to encourage appropriate credit ratings.

II. Strategic Planning

Financial planning in the Treasury Department (i.e., Corporate Finance, Cash Management, and Long-Term Investments) centers on the cash forecast, which is prepared primarily from Duke Energy's Annual Financial Plan. The cash forecast is updated monthly to reflect variations between actual results and budget, as well as to reflect revised estimates of cash needs obtained from the major operating subsidiaries. The forecast identifies the magnitude, timing, and tenor of external financing needs. This information, as well as corporate policy, market information, and other

Company specific information, is used to determine the amount of short-term liquidity resources needed and to plan the type of external long-term financings needed. These financial plans are reviewed by the Treasurer and the Chief Financial Officer. Short-term financing requirements and all long-term financings are reviewed and approved by the Board of Directors.

Long-Term Investments provides management oversight of the assets in Duke Energy's pension benefit trusts, 401(k) plans (Plans), and nuclear decommissioning trusts. In providing these services, Long-Term Investments partners with Human Resources and external service providers to effectively meet the goals and objectives of the Plans.

III. Organizational Structure

The Treasury Department is divided into four principal sections: Corporate Finance; Project & International Finance; Cash Management; and Long-Term Investments. The leaders of these functions all report directly to the Treasurer, who reports to the Chief Financial Officer.

The organization chart of the Treasury Department is attached as Exhibit TR-1.

IV. Responsibilities

The Treasury Department, under the direction of the Treasurer, provides various financial services to Duke Energy under four areas of responsibility:

- Corporate Finance;
- Project & International Finance;
- Cash Management; and
- Long-Term Investments.

Through various short and long-term financing options, the Treasury Department provides, in a cost-effective manner, the funding necessary to support working capital outlays, capital expenditures, and the cost of expansion into energy-related markets for Duke Energy and affiliate companies. This includes developing alternative financing strategies that optimize benefits for both shareholders and ratepayers.

The Treasury Department has responsibility for all corporate funds of Duke Energy, including cash funds management, wire transfer disbursements, and borrowing and/or investing of funds. Treasury also has responsibility for money pool administration, asset and liability management, leasing, indenture administration, pension fund and 401(k) asset management oversight, and cost of capital studies. The Treasury Department is also responsible for maintaining relationships with the banking community, fixed income investors, credit rating agencies, trust custodians, investment managers, and investment consultants.

V. Practices and Procedures

Cash Management

Daily money movement decisions (including borrowing and/or investing corporate funds) are the responsibility of the Assistant Treasurer, Cash Management. Cash Management personnel assist in executing this responsibility with oversight from the Assistant Treasurer. The Cash Management group obtains interest rates from banks, brokers, and dealers, and evaluates the most advantageous actions to be taken by Duke Energy. Various financial analyses and reports are prepared that reflect daily cash activity. These reports are distributed to the Treasurer and other financial employees as necessary.

Corporate Finance

Corporate Finance provides the resource that converts the Duke Energy Annual Financial Plan to actionable items. In doing so, it regularly maintains active dialogues with relationship banks to analyze and investigate various financing alternatives in order to raise needed capital in a cost efficient manner. Individual financing transactions are coordinated with appropriate parties including banks, legal advisors, credit rating agencies, and others to facilitate the transaction. These actions support Duke Energy's balance sheet strength in accordance with its credit ratings objectives and support other financial objectives such as exposure to floating rate interest rates, shareholder dividend policy, and short-term liquidity needs. All financing transactions are approved by the Treasurer and the Chief Financial Officer under the delegation of authority set forth in the corporate Approval of Business Transaction Policy. In addition, other activities include economic overview and analysis support for large capital expenditure recommendations, accounting and regulatory support for "finance oriented" projects, and periodic interaction with credit rating agencies to respond to needed data requests.

Project & International Finance

The Project & International Finance team provides support to Duke Energy's commercial businesses, specifically Duke Energy International and Duke Energy Renewables. In this role, the team supports non-recourse project financings and international transactions.

Long-Term Investments

Long-Term Investments manages the ongoing trust cash flows including contributions to various plans, funding benefit payments, and paying management consultants and trustee fees and expenses. Activities also include re-balancing asset investment positions consistent with established

benchmarks and objectives and monitoring manager and fund performances compared to performance benchmarks, making manager changes as necessary. Performance is periodically reported to the Investment Committee of the Board of Directors and annually to the Board of Directors.

VI. <u>Decision Making and Control</u>

The level at which decisions are made within Treasury and the amount of control exercised by individual department personnel are in many cases specified in resolutions approved by the Board of Directors (or subcommittees thereof). In addition, a formal Corporate Treasury Policy and Guideline Manual and Investment Policy Statements have been approved which further delineate, among other matters, decision making authority within Treasury. All employees are apprised of their responsibilities and authority and are expected to make decisions within the parameters of that authority and report their results to the next level of supervision as appropriate.

Many of the major decisions in the area of Corporate Finance are made pursuant to resolutions approved by the Board of Directors. These resolutions delegate authority to the Chief Financial Officer, Treasurer, other Treasury management, or other designated persons (employees, agents, etc.).

VII. Internal and External Communication

Departmental groups hold periodic staff meetings for all employees of the group. The purpose of these staff meetings is to communicate policies and decisions of management, discuss work assignments and work schedules, and to provide an informal forum to discuss problems, concerns, and suggestions of the employees. The Treasurer holds periodic staff meetings with all of his management team.

Daily interaction is maintained between the Treasurer, Managers, and other employees. Frequent informal communication lines are also maintained with other departments within Duke Energy. In addition, department personnel are made available for presentations to other departments within Duke Energy.

External communications are maintained with commercial and investment banks, credit rating agencies, pension fund managers, trust custodians, and consultants.

VIII. Goal Attainment and Qualification

Cash Management

- Performance is measured by a number of factors, most of which relate to the following:
- Ability to concentrate funds for optimizing cash flow strategies;

- Ability to complete short-term borrowing requirements at costs comparable to equivalent or higher-rated companies;
- Ability of obtain favorable rates of return on cash investments;
- Ability to secure bank pricing that is below published national averages;
- Support of Company initiatives that impact cash receipts and disbursements; and Timely inputs into the monthly closing process

Corporate Finance

Performance is measured by the success of meeting time schedules for financing, obtaining long-term funds on the most favorable terms possible, and the accuracy of related documents. Performance for preparation of financial and disclosure documents is measured by timely and accurate preparation, distribution and filings with various agencies.

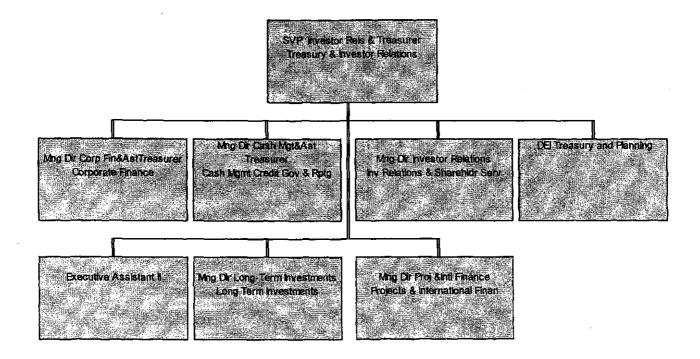
Other indicators which are part of the financial planning process and performance attainment comparisons include:

- Ability to complete financing requirements at costs comparable to or better than equivalent rated companies;
- Capital structure ratios;
- Interest coverage ratios;
- Levels of restrictive financial covenants contained in indentures or bank credit agreements;
- Implicit interest rates on leases; and
- Timely completion of disclosure reporting requirements.

Long-Term Investments

Performance is largely evaluated by comparing the total funds investment performance with the total fund composite benchmark. Further performance comparisons are made for total equity, total fixed income, and individual managers with their respective benchmarks.

Performance goals are specified in the approved Investment Policy Statement. Although investment performance is monitored and evaluated on a continuous basis, the attainment of performance goals have a longer term focus (e.g. generally rolling three year and five year periods) and are evaluated on such a basis.



DUKE ENERGY DUKE ENERGY OHIO SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION FINANCIAL PLANNING AND ANALYSIS

I. Policy and Goal Setting

The financial policies of the Company are the responsibility of the Company's Group Executive, Chief Financial Officer, who is principally responsible for the development and protection of the Company's financial resources.

The Financial Planning and Analysis function supports the overall corporate financial policies and the corporate policies embodied in the Duke Energy Code of Business Ethics, which establishes the guidelines by which Duke Energy employees are expected to conduct business.

The annual goals and objectives of Financial Planning and Analysis are designed to support the achievement of Duke Energy's business plan. These goals and objectives are developed by all levels of departmental personnel and are approved by the Senior Vice-President Financial Planning & Analysis.

II. Strategic Planning

Duke Energy's strategic direction is established by senior management. The Financial Planning and Analysis function addresses the needs of senior management generally by providing financial analyses of various strategic and financial direction options prior to decisions being made. Once a strategic direction is identified, communication and coordination among many departments occurs to produce Duke Energy's Annual Financial Plan and various updates to this plan.

III. Organizational Structure

The Financial Planning and Analysis function consists of three separate teams led by Directors who report to the Senior Vice-President Financial Planning & Analysis who then reports to the Group Executive, Chief Financial Officer. The three teams are 1) Forecasting 2) Consolidations, Budgeting, and Corporate Support 3) Power Delivery, Nuclear, and Fossil/Hydro Financial Support.

An organizational chart is provided in Exhibit FPA-1.

IV. Responsibilities

Financial Planning and Analysis is primarily responsible for the preparation of Duke Energy's Annual Financial Plan, which includes short- and long-term operating and cash forecasts. It also assists Corporate Accounting in monitoring corporate budget variances and providing explanations to senior management. The forecasts are used to assist in the development of Duke Energy and its subsidiaries' (including Duke Energy Ohio, Inc.) strategy for regulatory and competitive issues.

V. Practices and Procedures

The principle practices and procedures used by Financial Planning and Analysis, in addition to the above responsibilities, include the following:

- Rating agencies presentations/support;
- Regulatory planning & testimony support;
- Short-and long-term financial analysis;
- Strategic and corporate planning support;
- Short-and long-term financial target setting;
- Economic and financial decision-making support; and
- Support senior management review process.

VI. Decision Making and Control

Decision making involves applying financial and economic evaluation methods, along with independent judgment, to the many financial and operating issues that impact Duke Energy. Most decisions are made on the reasonableness of data, comparing it to previous years, trend data, expected results based on analysis and forecasts of changes in the industry environment, and other operating or financial considerations.

There is not one defined criterion utilized for decision-making purposes but rather criteria are driven by the issue being addressed. Financial Planning and Analysis staff members have a multi-functional background and expertise they bring to each issue being analyzed.

Much of the decision making in Financial Planning and Analysis is iterative in that results of one analysis imply another analysis is necessary to validate assumptions or conclusions. These subsequent analyses are often provided to senior management for their review process.

Assumptions and analyses are reviewed by the Directors and the Senior Vice President, Financial Planning and Analysis for reasonableness and consistency in theory application.

VII. <u>Internal and External Communication</u>

Communication within the department is achieved through regular staff meetings, conference calls, and e-mail. Types of information shared within the department include directions and/or assumptions for a particular analysis; brainstorming for problem resolution; relaying information communicated from another meeting that involves assignments; and communication of corporate direction from senior management.

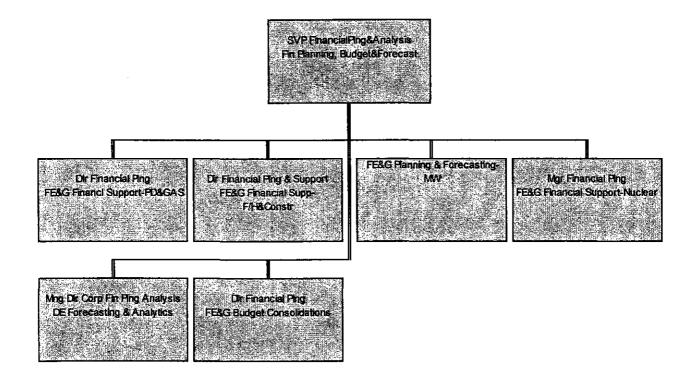
VIII. Goal Attainment and Qualification

The goals are primarily subjective in nature and are based on quality of performance. The quantification is based on feedback from peers and project leaders.

Financial Planning and Analysis provides supporting data utilized by the Rates Department for cost of service data for filing by jurisdictions, develops testimony for witnesses, and responds to Commission staff or intervener data requests.

The group also provides timely and accurate executive management support for financial and strategic functions, scenario analysis, PRC and TRC processes.

Financial Planning and Analysis provides lead business support transformation and consolidation to position the Finance Department to deliver quality and consistent business support services at a more effective cost.



DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC. SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION STRATEGY AND PLANNING

I. Policy and Goal Setting

The Strategy and Planning Department provides senior management with corporate intelligence designed to enhance organizational resilience to anticipate threats and take advantage of financial opportunities, develop robust business plans, and formulate Duke Energy Corporation (Duke Energy) strategy. The key functions of this group include market monitoring through the continuous tracking of changes in the industry, facilitating the development and communication of corporate strategy, coordinating business planning, and providing research and analytical support as needed for senior management.

The Strategy and Planning Department is also responsible for load forecasting and market fundamentals.

The Department Executive, in consultation with their staff, coordinates goal setting for the group. Goals for the group reflect the financial and administrative goals established in the business plan of the Corporate Strategy and Policy Group.

II. Strategic Planning

Planning for the Strategy and Planning Department is the responsibility of the Department Executive in consultation with their staff. Departmental planning decisions are made annually for the next five years. These planning decisions are tailored to support corporate goals.

III. <u>Organizational Structure</u>

The Strategy and Planning Department is under the direction of the Department Executive and is a part of the Finance Group. There are three direct reports to the Department Executive, including the heads of Corporate Strategic Initiatives, Market Fundamentals, and Load Forecasting.

The organizational chart of the Strategy and Planning Department is attached as Exhibit SP-1.

IV. Responsibilities

An important function of the Strategy and Planning Department is to monitor emerging trends within the industry, assess their impact, and alert the organization on

emerging threats and opportunities. In addition to facilitating the development and communication of corporate strategy, the group is responsible for coordinating the strategic planning cycle and ensuring that business plans are well aligned on a corporate basis. The department also supports Duke Energy's executive team by providing research and analytical support for special projects.

The Strategy and Planning Department also has input into the development, support, and facilitation of long-term planning efforts at Duke Energy. This includes responsibility for load forecasting and projecting market fundamentals.

V. Practices and Procedures

The Strategy and Planning Department monitors key changes in the industry on a continuous basis and communicates the impact of these to the executive team. The group facilitates the discussion of critical strategic issues to develop clear articulation of Duke Energy's point of view regarding these issues. Strategy and Planning facilitates the development of Duke Energy's strategy and communicates it to employees and other stakeholders through image maps and other regularly held information sessions.

VI. Decision Making and Control

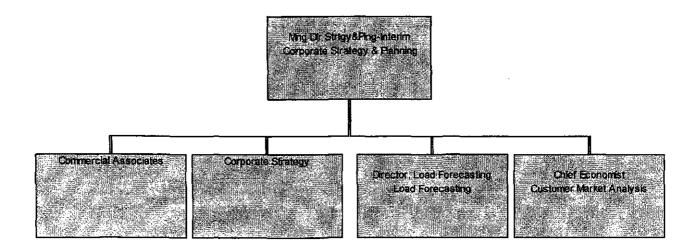
The Strategy and Planning Department holds regular staff meetings to discuss issues. All important decisions are subject to the review of the Department Executive.

VII. Internal and External Communication

A large part of internal communication results from daily informal interaction among department personnel. This is augmented by regular meetings, as well as written communications such as memos, e-mail, etc. The group communicates on a regular basis with the business units as well as with other corporate center departments such as Financial Planning, Mergers and Acquisitions, Treasury and Administrative Areas. External communication includes publications, conferences, personal communication, and industry forums.

VIII. Goal Attainment and Qualification

Performance of the Strategy and Planning Department is usually measured by feedback from its customers. These include members of the executive management team as well as employees from other departments that interact with the Strategy and Planning Department. The group solicits feedback through surveys and direct interviews.



DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC. SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION INSURANCE AND CLAIMS DEPARTMENT

I. Policy and Goal Setting

Departmental practices and procedures are conducted within the guidelines established by Duke Energy Corporation (Duke Energy) policies.

Goal setting is performed annually during the budgeting and incentive development processes. The Insurance and Claims budget is part of the overall Finance group budget, which is approved by the Group Executive, Chief Financial Officer. Departmental objectives are also included in employee incentive targets and are evaluated annually.

II. Strategic Planning

The Insurance group's strategic plan is determined annually by assessing industry trends regarding the limits and coverage available in insurance markets, benchmarking with industry peers, and examining the development of claims against Duke Energy. Insurance coverage limits are purchased based upon current market conditions and risk assessments of Duke Energy.

For claims development, Duke Energy sends its claim history (cost and number of claims) to an independent, third party actuary. The actuary analyzes the data and provides an estimated loss forecast of the annual claim costs by coverage type (i.e. workers' compensation, property, liability). The loss reserves and premiums are based on this actuarial forecast.

Analysis of the insurance strategy is performed during the annual renewal of insurance policies, which generally takes place mid-year for major lines of insurance such as property and general liability. Significant changes to the insurance program are communicated to the Vice President, Global Risk Management & Insurance and Chief Risk Officer (CRO) and the Group Executive, Chief Financial Officer. An overview of the insurance program is provided to the Duke Energy Board of Directors on an annual basis.

III. Organizational Structure

The Insurance and Claims Department is led by a Director, Insurance and Claims, who reports to the Vice President Global Risk Management & Insurance, and CRO. The Vice President Global Risk Management & Insurance and CRO reports to the Group Executive, Chief Financial Officer.

The organizational chart for the Insurance and Claims Department is provided in TR-1.

IV. Responsibilities

The Insurance and Claims Department is responsible for assessing insurance risks, negotiating and renewing insurance policies for Duke Energy, and managing claims against Duke Energy and insurance carriers as described below:

Insurance

The insurance program is structured such that Duke Energy's subsidiaries (including Duke Energy Ohio, Inc.) self-insure low-level losses. Duke Energy provides limited insurance above the subsidiaries' self-insured retentions through its captive insurance companies. The captive companies then reinsure with A. M. Best "A-", Standard and Poor's "BBB+" or better rated insurers against losses above captive companies' retentions. The insurance program is designed to capture the business portfolio effect and save costs in the procurement of insurance.

<u>Claims</u>

The Claims department has responsibility for managing Duke Energy's risk to financial loss through claims management for all claims made against the Duke Energy. This includes establishing appropriate loss reserve levels, reviewing and adjusting loss estimates as necessary, and negotiating the settlement of claims in conjunction with the Office of General Counsel.

V. Practices and Procedures

The Insurance group executes the placement of insurance policies, determines internal insurance premiums, and processes transactions related to the insurance policies, including the payment of premiums. For transactions of the captive insurance companies, procedures have been developed within the guidelines of corporate policies for transactions such as disbursements and investments. Compliance with procedures is monitored through the review of quarterly captive insurance company financial statements and the testing of internal controls.

Claims personnel collect data regarding claims, establish reserves, update the claims management system for changes in claims, and manage the resolution of individual claims. The Claims group also handles day-to-day operations for the collection, processing, and filing of data for claims.

VI. <u>Decision Making and Control</u>

Decisions regarding the Insurance and Claims Department are subject to the Duke Energy Approval of Business Transactions Policy, which regulates the delegation of authority. In addition, Insurance and Claims maintains documentation of the internal controls observed in accordance with Sarbanes-Oxley requirements.

Duke Energy's captive insurance companies are governed by individual boards of directors that are comprised of Duke Energy Insurance and Tax group personnel as well as third-party directors in accordance with local treasury regulations.

VII. Internal and External Communication

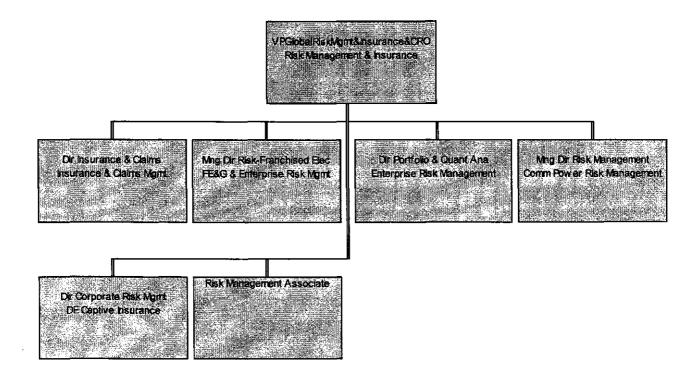
The Insurance and Claims Department works with an external rating agency to obtain a credit rating for Duke Energy's captive insurance companies.

When a potentially significant claim is reported, the third-party insurance carrier is notified. Claims personnel then maintain ongoing periodic contact with insurance carriers as additional information becomes available.

Within Duke Energy, the Insurance and Claims Department works with various groups such as Corporate Accounting and the Office of General Counsel to ensure that departmental activities support the overall corporate objectives.

VIII. Goal Attainment and Qualification

The achievement of Insurance and Claims Department objectives is monitored primarily through periodic budget-to-actual comparisons and annual incentive evaluations. Departmental financial performance relative to budget is examined by the Insurance and Claims Group Manager at least quarterly. In addition, the Insurance and Claims Department has incentive goals regarding the timely and accurate submission of monthly financial supporting schedules to corporate accounting and reporting groups.



DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC SUMMARY OF MANAGEMENT POLICIES, PRACTICES & ORGANIZATION FINANCE PROGRAM OFFICE

I. Policy and Goal Setting

The Finance Program Office Department (Department) does not issue policy statements per se, but supports the Duke Energy Policies through directives, procedures, and practices. The annual goals and objectives of the Department are designed to support the achievement of the strategic and operating initiatives of the Company.

II. Strategic Planning

Improving the finance and accounting processes involves close coordination with the strategic directions of the company. The Department has continuously maintained an overall work plan from the original inception of the Financial ReEngineering Program in 2005, and regularly monitors actual performance against that work plan. Where necessary, the Department's work plan is modified based on changes in the Company's strategic directions.

Direction of the Department organization is provided by the Group Executive and Chief Financial Officer (CFO) and her direct reports when they meet to review progress and provide feedback.

III. Organizational Structure

The Department directly reports to the CFO. It is a dynamic organization that changes as improvement initiatives change. Currently, in addition to two project-based organizations, the department includes two support functions. A varying number of functional and technical employees have been assigned full time. These are supplemented by contractors and consultants, as necessary.

An organization chart is attached as Exhibit FA-1.

IV. Responsibilities

This organization is responsible for developing the Finance Roadmap and directing the accomplishment of Finance system projects and process improvement efforts. Also, the Functional User Support organization provides day-to-day business support for enterprise financial systems (e.g. PeopleSoft General Ledger, Hyperion Financial Manager, PowerPlant, etc.). The Project Management Office (PMO) organization

supports the project organizations in terms of providing project reporting, standards/methodologies, budgeting, and change management services.

IV. Practices and Procedures

Weekly control meetings are held at the project and program levels and the program level to ensure Department projects and activities are on schedule and have the necessary resources to achieve the objectives. Such meetings are conducted in order to discuss the prior week's progress, assignments for the upcoming weeks, any communication that needs to be made to other employees, and to ensure the various teams are integrating issues which may affect more than one team.

V. Decision Making and Control

Day-to-day decisions regarding the conduct of team activities are the responsibility of the Department management team. Key directional decisions are made as part of periodic review sessions with the CFO and her direct reports.

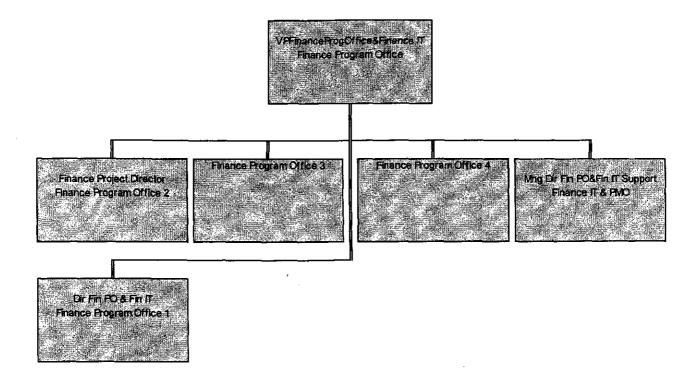
VI. Internal and External Communication

The Department has recurring meetings with various management constituencies throughout the Company on the progress of Department activities. Depending on the stakeholder group involved, the meetings may be bi-weekly, monthly, quarterly, or asneeded.

A large part of internal communication results from daily interaction among department personnel, as well as regular, formal team meetings. Communication outside and inside the Department can be in the form of telephone calls, letters, meetings, e-mails, faxes, etc. With regard to communication outside the Department, Corporate Communications assists to disseminate formal communications to affected constituencies. A Finance Portal has been established to facilitate communications throughout the Finance organization.

VII. Goal Attainment and Qualification

Performance is measured by the success of meeting specific objectives that have been set for the Department. Performance is evaluated periodically so that corrective action can be taken as needed. There are five objectives: (1) supporting the achievement of Duke Energy's earnings per share, Operation & Maintenance, Safety & Reliability targets; (2) completing the projects either at or below the authorized budget; (3) meeting or beating the deliverable dates for key milestones established for Department projects (4) delivering quality results while balancing the cost and schedule requirements; and (5) maintaining open communications and cooperation with key stakeholders.



DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION TAX DEPARTMENT

I. Policy and Goal Setting

The Tax Department (Department) follows Duke Energy Corporation (Duke Energy) Policies and Procedures. Each employee of the department is knowledgeable of these policies and procedures by having access to Duke Energy portal where the Corporate Policies and Procedures are available, as well as being made aware of them through employee orientation, discussions in corporate meetings and corporate training.

The goal setting process for the Tax Department is a joint effort between the Senior Vice President, Tax and the Group Executive, Chief Financial Officer (CFO). The objectives and annual goals of each department within Corporate Finance are designed to support the financial and administrative policies and the stated goals of Corporate Finance. Progress toward achieving the annual goals of the Tax Department is reviewed as required.

II. Strategic Planning

Senior Management has the primary responsibility for establishing Duke Energy's business plan. As mentioned in Section I, Policy and Goal Setting, the Tax Department sets general and specific goals to support the business plan established by Senior Management.

The Department participates in the corporate planning process through input and suggestions given to the Senior Vice President, Tax and the Group Executive, CFO and through corporate teams established for this purpose.

III. Organizational Structure

The Tax Department is headed by the Senior Vice President, Tax who reports to the Group Executive, CFO. The Tax Department is currently divided into nine areas, Federal Income Tax; State & Local Tax; Income Tax Accounting; International Tax; Property Tax; Tax Administration & Support; Mergers and Acquisitions Support; Income Tax Controls & Special Projects and Tax Systems; and Process & Controls. All of these areas report directly to the Senior Vice President, Tax. An organization chart is attached as Exhibit TX-1.

IV. Responsibilities

It is the Tax Department's responsibility to assemble, review, and prepare certain tax returns and reports for filing along with forecasting, verifying, and remitting payments of such taxes. The Tax Department establishes and records all accounting entries necessary for the proper determination of tax liabilities and expenses in accordance with regulatory requirements.

Tax planning, budgeting, and research are also the responsibility of this Department.

The specific duties of the Tax Department are as follows:

- Prepare and file, on a timely basis, appropriate federal, state, and local annual, quarterly, and monthly income and non-income tax returns;
- Forecast, verify, request, and remit payments of taxes;
- Develop and maintain necessary work papers as supporting documentation for tax returns and computations;
- Conduct tax research, including the review of current federal, state and local tax decisions, rulings, regulations and analyses of proposed legislation to determine their effect Duke Energy operations;
- Communicate tax research findings to appropriate levels of the organization and assist in formulating appropriate tax strategies;
- Provide Duke Energy responses to inquiries made by various taxing authorities during audit;
- Defend the Duke Energy's tax positions by filing appeals and protests, as necessary;
- Prepare tax accounting journal entries; and
- Establish and maintain proper and necessary contacts with taxing authorities and various other government agencies.

The goals of the Tax Department are established to support the Department's basic objectives, which are:

- To comply with all applicable federal, state, and local tax laws;
- To ensure filing of all returns and payments on a timely basis;
- To assure that the Duke Energy's tax accounting practices are in accordance with the respective regulatory agencies' requirements;
- To support the Duke Energy's position in regulatory initiatives:
- To participate in the development of tax legislation; and
- To provide tax assistance as may be requested by others in the organization.

V. <u>Practices and Procedures</u>

In order for the Tax Department to meet its desired objectives, clear communication and understanding of the business units and functional areas is required.

The Tax Department's compliance deadlines are dictated by federal, state, and local statutes, which govern due dates and filing requirements for various returns and payments. The Tax Department utilizes a computerized tax calendar to assist in managing this responsibility.

Tax strategies and planning opportunities and issues are reviewed and approved at the appropriate level.

VI. <u>Decision Making and Control</u>

Decisions made in the Tax Department concern the proper measurement, timing, and reporting of tax data in returns, as well as in the books of record.

Accounting research is required as a result of changes in accounting required by the Financial Accounting Standards Board, federal or state regulatory commissions, or new financial circumstances. In addition, new legislation, court decisions, and changes in regulations require tax research.

General guidance for dealing with tax law, accounting reporting requirements, and rate case exhibits is identified by appropriate tax personnel and coordinated with the Senior Vice President, Tax. Detailed direction is provided by each area's leader who assigns responsibility to the appropriate staff employee. The respective leader monitors progress on the completion of the various tasks arising from the above mentioned items.

In addition to the internal reviews and controls covering tax and accounting changes, compliance related to accounting is monitored by the internal auditors, external auditors, and/or regulators. Also, compliance with tax changes is assured through periodic audits conducted by representatives of the various taxing authorities.

VII. Internal and External Communication

Periodic staff meetings are held by the Senior Vice President, Tax. These meetings provide a forum for sharing events that affect Tax operations, project report updates and for discussions involving personnel policies and practices.

The Senior Vice President, Tax attends quarterly CFO staff meetings. In addition, the Managing Director of Federal Income Tax and Managing Director of State & Local Tax are members of several Transaction Review Committee Scrub Teams, which provide the forum for the exchange of information about Duke Energy on a broad basis. The Senior Vice President, Tax and the Managing Director of Tax Accounting regularly attend meetings with the Senior Vice President, Controller, in which specific issues regarding accounting matters impacting Duke Energy are discussed. This information is disseminated within the leadership of the Tax Department by the Senior Vice President, Tax and the Managing Director of Tax Accounting. These meetings allow for the communication and identification of tax-related issues.

Regular communication occurs among the Senior Vice President, Tax, Managing Directors, Directors, Managers, and other employees within the Tax Department regarding the status of routine and special projects.

Regular communication also occurs with the employees in business units and corporate functional areas in order to provide assistance in tax- related matters and to stay informed of business activities.

Outside contacts are made regularly, both in writing and orally, between Tax Department personnel and employees of the various tax agencies with which Duke Energy files tax returns. The Senior Vice President, Tax communicates with other utilities, members of utility industry organizations, tax leaders outside the industry, and tax and legal experts in the profession on tax and accounting issues, which may impact the Duke Energy.

Frequent contact is required with external auditors during their review of financial statements and regulatory reports. Contacts are also made with outside legal and tax experts, as well as state and federal regulatory agencies.

VIII. Goal Attainment and Qualification

The primary measurement for timely and accurate accomplishment of Tax Department goals is based on the following:

- All tax returns and tax payments are correct and filed on a timely basis;
- Data for financial statement closing is supplied to the Corporate Controller's Department on a timely basis;
- Data for the Annual Budget is supplied to Budgets and Forecasts Department on a timely basis; and
- Information requested by other departments is correct and timely.

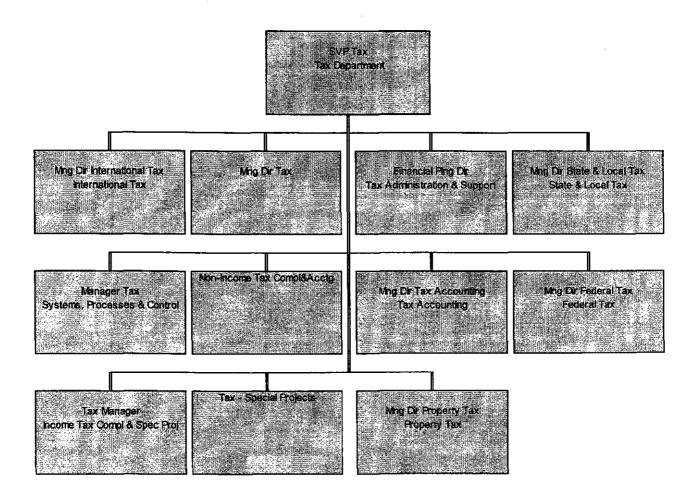
Assessments of the accuracy and timeliness of tax data and tax returns include the following:

- Tax Department monthly calendar of returns and payments due;
- Independent verification and review of returns, work papers and payment calculations; and
- On-going education and training of tax personnel.

Additional assurance of the accuracy of financial statements and accounting files and reports is provided by the regular reviews conducted by internal and external auditors. Measurement of the accuracy of tax returns is provided by annual or periodic audits by agents of the various taxing agencies.

Specific projects, studies, or actions, which have been identified as key areas of focus for the Tax Department, are monitored at regular intervals for progress. These are designed to meet the Tax Department's specific performance objectives. A key area of focus for the Tax Department is providing support for rate cases and regulatory proceedings.

Goals for attainment, which have been identified for individual employees' are also reviewed during the annual evaluation of these employees.



DUKE ENERGY CORPORATION DUKE ENERGY OHIO, INC. SUMMARY OF MANAGEMENT POLICIES, PRACTICES AND ORGANIZATION INVESTOR RELATIONS DEPARTMENT

I. Policy and Goal Setting

The Investor Relations Department (Department) does not issue formal policy statements, but supports Duke Energy Corporation's (Duke Energy) corporate policies and objectives through Department practices.

All members of the Department are familiar with significant corporate policies and procedures impacting their daily work (e.g., Regulation FD policy). Investor Relations' goals and objectives are designed to support the achievement of the strategic and financial initiatives of Duke Energy. These goals and objectives are developed under the direction of the Senior Vice President of Investor Relations & Treasurer (Senior Vice President) and approved by the Chief Financial Officer.

The Investor Relations Department's goals and objectives are to:

- Communicate timely, accurate, and relevant information to shareholders and the investment community;
- Build marketplace recognition and confidence in Duke Energy as a valuable equity and fixed income investment opportunity;
- Maintain a satisfied, balanced investor base (equity and fixed-income);
- Educate employees, executive management, and the Board of Directors about Duke Energy stock performance, investor perceptions on Duke Energy, and financial terminology utilized by the investment community; and
- Ensure appropriate disclosure compliance and shareholder services and recordkeeping compliance.

II. Strategic Planning

Departmental planning is focused on developing the specific tactics necessary to meet the Department's goals and objectives. On an annual basis, an investor relations calendar is developed detailing planned interaction with the investment community for the upcoming year (e.g., attendance at a targeted number of bank-sponsored and industry conferences, completing a certain number of one-on-one meetings with analysts and investors, annual meeting of shareholders, etc). Additionally, the Department is involved in the drafting and review of the Annual Report and proxy materials as well as assuring compliance with rules and regulations of the Securities and Exchange Commission and New York Stock Exchange.

III. Organizational Structure

The Senior Vice President reports directly to the Chief Financial Officer of Duke Energy. The Department is responsible for two key functions: institutional investor relations activities, and retail shareholder services. Reporting to the Senior Vice President is a Managing Director who, along with another Director, works primarily with institutional investors and analysts. Two Managers of Investor Relations and Communications also report to the Managing Director, with primary responsibility for shareholder services and retail shareholder communications.

An organization chart is attached as Exhibit IR-1.

IV. Responsibilities

Investor Relations, under the direction of the Managing Director, has general charge of all investor relations activities, including shareholder services. The Department is responsible for all communications with retail and institutional shareholders and the financial and investment community, including Wall Street analysts.

Specifically, the Department:

- Coordinates earnings releases and conference call presentation materials related to Duke Energy's financial results on a quarterly basis;
- Develops responses for frequently asked questions;
- Prepares and coordinates presentations made at bank-sponsored and industry conferences;
- Coordinates one-on-one meetings with analysts and investors and senior executives of Duke Energy;
- Performs investor targeting and monitoring based upon trends seen in the broad markets as well as the utility industry;
- Monitors trends and developments with peer group utilities;
- Educates employees, executive management, and the Board of Directors about Duke Energy stock performance, investor perceptions on Duke Energy, and financial terminology utilized by the investment community; and
- Responds to investor inquiries.

In addition, from a retail investor perspective the Department is responsible for answering inquiries from retail investors, shareholder recordkeeping, stock transfer, dividend disbursement, dividend reinvestment plan administration, and assisting in preparations relating to the annual meeting of shareholders, including overseeing the distribution, solicitation, and tabulation of proxies.

V. Practices and Procedures

The Department's activities are reviewed and approved by the Senior Vice President and the Chief Financial Officer. The appropriate members of senior management review information and disclosures prior to external distribution.

Departmental personnel maintain close working relationships with nearly all areas of the organization in order to develop appropriate disclosures.

From a Shareholder Services perspective, the Department acts as Duke Energy's transfer agent to ensure that stock transfers and shareholder recordkeeping are maintained in accordance with the rules and regulations of the Securities and Exchange Commission, the Internal Revenue Service, and the New York Stock Exchange. Audits are periodically performed by Duke Energy's internal audit group, the Securities and Exchange Commission, as well as external auditors, Deloitte & Touche.

VI. <u>Decision-Making and Control</u>

The Department is involved in both proactive and reactive issues and consults frequently with senior management and expert technical personnel from other departments to determine appropriate responses and disclosures. Primary disclosures are reviewed with senior management for input and concurrence.

Decision-making and control responsibilities performed by Investor Relations include:

- Authorizing the issuance of common stock for Plan purchases; and
- Approving the calculation of dividend payments to shareholders.

VII. Internal and External Communication

The Department is responsible for external communications to shareholders and the investment community. Communications are conveyed through a combination of methods, including press releases, presentations delivered at conferences, one-on-one meetings with investors, formal written communications such as the Annual Report to Shareholders, a comprehensive internet website, teleconferences, and other communications by telephone, e-mail, or face-to-face.

The Department holds periodic staff meetings to communicate policies and decisions of management, discuss work assignments and work schedules, and provide an informal forum to discuss problems, concerns, and suggestions of the employees.

Frequent informal communication lines are also maintained with other departments within Duke Energy.

VIII. Goal Attainment and Qualification

Department performance is measured by numerous factors, which include:

- Achieving effective communications through, but not limited to, conferences and meetings with investors;
- Obtaining or maintaining an appropriate mix of institutional and retail investors; and
- Delivering shareholder returns and realizing credit spreads that represent fair valuations of Duke Energy's securities.

Performance in Investor Relations is also measured by the timely and accurate preparation and distribution of shareholder communications and dividend payments and meeting the rules and regulations of the Securities and Exchange Commission, the Internal Revenue Service, and the New York Stock Exchange. Comments received from analysts and shareholders are also used as an indication of performance.

