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Ohio American Water Company
Case No. 07-1112-WS-AIR

BEFORE THE
PUBLIC UTILITIES COMMISSION OF OHIO

PREPARED DIRECT TESTIMONY

OF

PAULINE M. AHERN, CRRA
PRINCIPAL
AUS CONSULTANTS

ON BEHALF OF

OHIO AMERICAN WATER COMPANY

CONCERNING

FAIR RATE OF RETURN

JUNE 27, 2008

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Appendix A – Professional Qualifications of Pauline M. Ahern

1 I. INTRODUCTION

2 Q. PLEASE STATE YOUR NAME, OCCUPATION AND BUSINESS ADDRESS.

3 A. My name is Pauline M. Ahern and I am a Principal of AUS Consultants. My
4 business address is 155 Gaither Drive, Suite A, Mt. Laurel, New Jersey 08054.

5 Q. PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND
6 PROFESSIONAL EXPERIENCE.

7 A. I am a graduate of Clark University, Worcester, MA, where I received a
8 Bachelor of Arts degree with honors in Economics in 1973. In 1991, I received
9 a Master of Business Administration with high honors from Rutgers University.

10 In June 1988, I joined AUS Consultants as a Financial Analyst and am
11 now a Principal. I am responsible for the preparation of all fair rate of return
12 and capital structure exhibits for AUS Consultants. I have offered expert
13 testimony on behalf of investor-owned utilities before twenty-four state
14 regulatory commissions. The details of these appearances, as well as details
15 of my educational background, are shown in Appendix A supplementing this
16 testimony.

17 I also calculate and maintain the A.G.A. Index under contract with the
18 American Gas Association (A.G.A.). The A.G.A. Index is a market
19 capitalization weighted index of the common stocks of about 70 corporate
20 members of the A.G.A.

21 I have co-authored an article with Frank J. Hanley, a Principal & Director
22 of AUS Consultants entitled "Comparable Earnings: New Life for an Old
23 Precept" which was published in the American Gas Association's Financial

1 Quarterly Review, Summer 1994. I also assisted in the preparation of an
2 article authored by Frank J. Hanley and A. Gerald Harris entitled "Does
3 Diversification Increase the Cost of Equity Capital?" published in the July 15,
4 1991 issue of Public Utilities Fortnightly.

5 I am a member of the Society of Utility and Regulatory Financial
6 Analysts (formerly the National Society of Rate of Return Analysts) serving as
7 President for 2008-2010 and 2006-2008 and Secretary/Treasurer for 2004-
8 2006. In 1992, I was awarded the professional designation "Certified Rate of
9 Return Analyst" (CRRRA) by the National Society of Rate of Return Analysts.
10 This designation is based upon education, experience and the successful
11 completion of a comprehensive written examination.

12 I am an associate member of the National Association of Water
13 Companies, serving on its Finance Committee, a member of the Energy
14 Association of Pennsylvania, formerly the Pennsylvania Gas Association, and a
15 member of the American Finance and Financial Management Associations.

16 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

17 A. The purpose is to provide testimony on behalf of Ohio American Water
18 Company (Ohio American or the Company) as to the appropriate common
19 equity cost rate which it should be afforded the opportunity to earn on the
20 common equity financed portion of its jurisdictional rate base.

21X **Q. WHAT IS YOUR RECOMMENDED COMMON EQUITY COST RATE?**

22 A. Although the Company is basing its filing upon a requested common equity
23 cost rate of 11.25%, current capital market conditions indicate that a common

equity cost rate of 11.70% is applicable to a 40.81% common equity ratio at June 30, 2007.

The overall cost of capital is summarized in Table 1 below:

Table 1

	<u>Capital Structure Ratios</u>	<u>Cost Rate</u>	<u>Weighted Return</u>
Long-Term Debt	57.85%	6.17%	3.57%
Preferred Stock	1.34	8.48	0.11
Common Equity	<u>40.81</u>	11.70	<u>4.77</u>
Total	<u>100.00%</u>		<u>8.46%</u>

Q. HAVE YOU PREPARED AN EXHIBIT WHICH SUPPORTS YOUR RECOMMENDED RANGE OF OVERALL RATE OF RETURN?

A. Yes, I have. They have been marked for identification as Exhibit No. __, Schedules PMA-1 through PMA-14.

II. SUMMARY

Q. PLEASE SUMMARIZE YOUR RECOMMENDED COMMON EQUITY COST RATE.

A. My recommended common equity cost rate of 11.70% is summarized on Schedule PMA-1, page 2. Because Ohio American's common stock is not publicly traded, a market-based common equity cost rate cannot be determined directly for Ohio American. Therefore, in arriving at my recommended common equity cost rate of 11.70%, I assessed the market-based cost rates of companies of relatively similar risk, i.e., proxy group(s), for insight into a

1 recommended common equity cost rate applicable to Ohio American and
2 suitable for cost of capital purposes. Using other utilities of relatively
3 comparable risk as proxies is consistent with the principles of fair rate of return
4 established in the Hope¹ and Bluefield² cases and adds reliability to the
5 informed expert judgment used in arriving at a recommended common equity
6 cost rate. However, no proxy group can be selected to be identical in risk to
7 Ohio American and therefore, the proxy group's results must be adjusted to
8 reflect the greater relative business risk of Ohio American as will be
9 subsequently discussed in detail. The basis of selection of the proxy group will
10 also be discussed subsequently.

11 As explained in more detail below, my analysis reflects current capital
12 market conditions and results from the application of four well-tested market-
13 based cost of common equity models, the Discounted Cash Flow (DCF)
14 approach, the Risk Premium Model (RPM), the Capital Asset Pricing Model
15 (CAPM), and the Comparable Earnings Model (CEM).

16 The results derived from each are as follows:

¹ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944).

² Bluefield Water Works Improvement Co. v. Public Serv. Comm'n, 262 U.S. 679 (1922).

Table 2

Proxy Group
of Six
AUS Utility
Reports
Water
Companies

Discounted Cash Flow Model	10.89%
Risk Premium Model	11.75
Capital Asset Pricing Model	11.77
Comparable Earnings Model	13.30
Indicated Common Equity Cost Rate Before Business Risk Adjustment	11.45%
Business Risk Adjustment	<u>0.25</u>
Recommended Range of Common Equity Cost Rate After Adjustment for Business Risk	11.70%

After reviewing the cost rates which resulted from the application of the four models, I conclude that a common equity cost rate, before adjustment for business risk, of 11.45% is indicated based upon the application of all four models to the market data of the proxy group of six AUS Utility Reports water companies. After applying a business risk adjustment of 25 basis points (0.25%), an indicated risk adjusted common equity cost rate of 11.70% is applicable to the Company's ratemaking common equity ratio of 40.81%.

III. GENERAL PRINCIPLES

Q. WHAT GENERAL PRINCIPLES HAVE YOU CONSIDERED IN ARRIVING AT YOUR RECOMMENDED COMMON EQUITY COST RATE OF 11.70%?

A. In unregulated industries, the competition of the marketplace is the principal determinant of the price of a product or service. In the case of regulated public utilities, regulation must act as a substitute for such marketplace competition.

1 Consequently, marketplace data must be relied upon to assure that the utility
2 can fulfill its obligations to the public and provide adequate service at all times.
3 This requires a level of earnings sufficient to maintain the integrity of presently
4 invested capital and permit the attraction of needed new capital at a
5 reasonable cost in competition with other firms of comparable risk, consistent
6 with the fair rate of return standards established by the U.S. Supreme Court in
7 the Hope and Bluefield cases cited previously. Consequently, in my
8 determination of common equity cost rate, I have evaluated data gathered from
9 the marketplace for utilities as similar in risk as possible to Ohio American.

10 IV. BUSINESS RISK

11 **Q. PLEASE DEFINE BUSINESS RISK AND EXPLAIN WHY IT IS IMPORTANT**
12 **TO THE DETERMINATION OF A FAIR RATE OF RETURN.**

13 A. Business risk incorporates all of the risks of a firm other than financial risk,
14 which will be discussed subsequently. Examples of business risk include the
15 quality of management, the regulatory environment, customer mix, service
16 territory growth and the like, which have a direct bearing on earnings.

17 Business risk is important to the determination of a fair rate of return
18 because the greater the level of risk, the greater the rate of return investors
19 demand, consistent with the basic financial precept of risk and return.

20 **Q. PLEASE DISCUSS THE BUSINESS RISKS FACING THE WATER**
21 **INDUSTRY IN GENERAL.**

22 A. The water and wastewater utility industry faces significant risks related to
23 replacing aging transmission and distribution systems. Although Value Line

Investment Survey³ observes the following about the water utility industry, it applies equally to the wastewater utility industry as many of the water companies followed by Value Line also have wastewater operations:

But while, regulators are easing their stance in many areas on rate case rulings, the same cannot be said for infrastructure costs. Many of the current water systems and pipelines are pushing 100 years in age and require significant maintenance, and in many cases, complete rebuilding. Coupled with more stringent EPA requirements, the result of the highly unstable geopolitical environment, these costs are likely to remain at exorbitant levels and climb into the hundreds of millions of dollars in the coming decade. Unfortunately, many of the smaller water companies are not up to meeting the higher costs, forcing them to close up shop and sell to larger suitors.

* * * * *

There is not much to get excited about here. Infrastructure upkeep and capital restraints will probable [sic] offset most of the regulatory benefits we envision and thus limit the appeal of stocks in this group for both the year ahead and the 3 to 5 year pull. Likewise, the income component will likely continue to come under pressure, leaving better income bearing alternatives to chose [sic] from. But there is a new concern looming now, namely the possibility of there being a new kid on the block. Indeed, the highly anticipated IPO of American Water Works is expected sometime in the near future. The company is one of the larger operators in the Water Utility industry, raising concerns that its entry to the market may well divert investor interest. Nevertheless, we must advise any investors considering getting their feet wet in this industry to, as always, carefully review the individual reports in the next few pages before making any financial commitment.

In addition, because the water and wastewater industry is much more capital-intensive than the electric, natural gas or telephone industries, the investment required to produce a dollar of revenue is greater. And, because investor-owned water and wastewater utilities typically do not receive federal funds for

³ Value Line Investment Survey, April 25, 2008.

1 infrastructure replacement, the challenge to investor-owned water and
2 wastewater utilities is exacerbated and their access to financing is restricted,
3 thus increasing risk.

4 The National Association of Regulatory Commissioners (NARUC) has
5 also highlighted the challenges facing the water and wastewater industry
6 stemming from its capital intensity. NARUC's Board of Directors adopted a
7 resolution in July 2006, taking the position that⁴:

8 WHEREAS, To meet the challenges of the water and wastewater
9 industry which may face a combined capital investment
10 requirement nearing one trillion dollars over a 20-year period, the
11 following policies and mechanisms were identified to help ensure
12 sustainable practices in promoting needed capital investment and
13 cost-effective rates: a) the use of prospectively relevant test
14 years; b) the distribution system improvement charge; c)
15 construction work in progress; d) pass-through adjustments; e)
16 staff-assisted rate cases; f) consolidation to achieve economies of
17 scale; g) acquisition adjustment policies to promote consolidation
18 and elimination of non-viable systems; h) a streamlined rate case
19 process; i) mediation and settlement procedures; j) defined
20 timeframes for rate cases; k) integrated water resource
21 management; l) a fair return on capital investment; *and* m)
22 improved communications with ratepayers and stakeholders; *and*
23

24 WHEREAS, Due to the massive capital investment required to
25 meet current and future water quality and infrastructure
26 requirements, adequately adjusting allowed equity returns to
27 recognize industry risk in order to provide a fair return on invested
28 capital was recognized as crucial...

29
30 RESOLVED, That the National Association of Regulatory Utility
31 Commissions (NARUC), convened in its July 2006 Summer
32 Meetings in Austin, Texas, conceptually supports review and
33 consideration of the innovative regulatory policies and practices
34 identified herein as "best practices;" *and be it further*
35

36 RESOLVED, That NARUC recommends that economic regulators
37 consider and adopt as many as appropriate of the regulatory

⁴ "Resolution Supporting Consideration of Regulatory Policies Deemed as 'Best Practices'", Sponsored by the Committee on Water. Adopted by the NARUC Board of Directors, July 27, 2006.

1 mechanisms identified herein as best practices...

2
3 The water and wastewater utility industry also experiences lower relative
4 depreciation rates. Lower depreciation rates, as one of the principal sources of
5 internal cash flows for all utilities, mean that water and wastewater utility
6 depreciation as a source of internally-generated cash is far less than for
7 electric, natural gas or telephone utilities. Water and wastewater utilities'
8 assets have longer lives and, hence, longer capital recovery periods. As such,
9 water and wastewater utilities face greater risk due to inflation which results in
10 a higher replacement cost per dollar of net plant than for other types of utilities.
11 Water utilities experienced an average depreciation rate of 2.5% for 2006 with
12 Ohio American experiencing a somewhat higher depreciation rate of 3.4% in
13 2007. In contrast, in 2006 the electric, combination electric and gas, natural
14 gas or telephone industries, experienced average depreciation rates of 4.2%,
15 4.4%, 4.3% and 6.5%, respectively.

16 In addition, as noted by S&P⁵:

17 Environmental regulations, which can be particularly stringent for
18 water utilities, impact credit quality. Mandatory compliance with
19 environmental legislation is often quite capital intensive. This is
20 particularly so in the areas of wastewater discharge and drinking
21 water quality. In most jurisdictions observed by Standard &
22 Poor's, pressures from environmental standards is likely to
23 increase. High compliance costs can impact a water utility's
24 creditworthiness if their financing is up-front and their recovery is
25 over a long period, potentially putting stress on the financial
26 profile in the short term.

27
28 A key rating consideration is the extent of the link between a
29 water utility's legislated environmental standards and its rate-
30 setting mechanism. Stringent environmental rules requiring

⁵ Standard & Poor's, Criteria: Infrastructure Finance, Water and Wastewater Utilities, Projects and Concessions, September 1998, p. 47.

1 expensive upgrade and compliance costs are not necessarily a
2 negative rating factor, so long as the utility has a flexible and
3 transparent process for passing the costs through to consumers,
4 and these consumers are willing and able to bear these costs.
5 Standard & Poor's considers whether the environmental and
6 economic regulators are acting in isolation, or perhaps have
7 different constituencies.

8
9 Moody's⁶ also notes that:

10
11 We expect that the credit quality of the investor-owned U.S. water
12 utilities will likely deteriorate over the next several years, due to
13 ongoing large capital spending requirements in the industry.
14 Larger capital expenditures facing the water utility industry result
15 from the following factors:

- 16
- 17 • Continued federal and state environmental compliance
 - 18 requirements;
 - 19 • Higher capital investments for constructing modern water
 - 20 treatment and filtration facilities;
 - 21 • Ongoing improvement of maturing distribution and delivery
 - 22 infrastructure; and
 - 23 • Heightened security measures for emergency
 - 24 preparedness designed to prevent potential terrorist acts.
- 25

26 Given the overwhelming importance of protecting the public
27 health, the water utility industry remains regulated by the federal
28 and state regulatory agencies. As a result of this importance, the
29 level of state regulators' responsiveness is critical in enabling the
30 water utilities to maintain their financial integrity. In addition,
31 when utilities are permitted a fair rate of return and timely rate
32 adjustments to reflect the costs of providing this essential service,
33 they will be more able to implement the necessary safeguards to
34 protect the public health.

35
36 In addition, the water utility industry, as well as the electric and natural
37 gas utility industries, faces the need for increased funds to finance the
38 increasing security costs required to protect the water supply and infrastructure

^a Moody's Investors Service, Global Credit Research, "Credit Risks and Increasing for U.S. Investor Owned Water Utilities",
Special Comment, January 2004, p. 5.

1 from potential terrorist attacks in the post-September 11, 2001 world.

2 In view of the foregoing, it is clear that the water and wastewater utility
3 industry's high degree of capital intensity coupled with the need for substantial
4 infrastructure capital spending and increased anti-terrorism and anti-
5 bioterrorism security spending, requires regulatory support in the form of
6 adequate and timely rate relief, as recognized by NARUC, so water and
7 wastewater utilities will be able to successfully meet the challenges they face.

8 **Q. DOES OHIO AMERICAN FACE ADDITIONAL EXTRAORDINARY BUSINESS**
9 **RISK?**

10 A. Yes. Ohio American's smaller size as shown on page 3 of Schedule 1, i.e.,
11 total capital of \$83.095 million at December 31, 2007 relative to average total
12 capital of \$801.941 million in 2007 for the proxy group of six AUS Utility
13 Reports water companies indicates greater relative business risk because all
14 else equal, size has a bearing on risk.

15 **Q. PLEASE EXPLAIN WHY SIZE HAS A BEARING ON BUSINESS RISK.**

16 A. Smaller companies are simply less able to cope with significant events which
17 affect sales, revenues and earnings. In general, as will be discussed in detail
18 subsequently, the loss of revenues from a few larger customers, for example,
19 would have a greater effect on a small company than on a much larger
20 company with a larger customer base. In addition, the effect of extreme
21 weather conditions, i.e., prolonged droughts or extremely wet weather will have
22 a greater effect upon a small operating water utility than upon the much larger,
23 more geographically diverse holding companies.

Another factor contributing to the risk effects of size include the fact that investors demand greater returns to compensate for a lack of marketability and liquidity. Because Ohio American is the regulated utility to whose rate base the Commission's ultimately allowed overall cost of capital and fair rate of return will be applied, the relevant risk reflected in the cost of capital must be that of Ohio American, including the impact of its small size on common equity cost rate. Size is an important factor which affects common equity cost rate, and Ohio American is significantly smaller than the average company in the proxy group based upon total investor-provided capital as shown below:

Table 3

	2007 Total Capital (1) (\$ millions)	Times Greater than The Company	Market Capitalization (1) (\$ Millions)	Times Greater than the Company
Proxy Group of Six AUS Utility Reports Water Companies	\$801.941	9.7x	\$770.923	10.2x
Ohio American	83.095		71.897 (2)	

(1) From Schedule PMA-1, page 3.

(2) Based upon the average market-to-book ratio of the proxy group of six AUS Utility Reports water companies.

Table 3 above also shows the results of my study of the market capitalization of the proxy group of six AUS Utility Reports water companies. The results are shown on page 5 of Schedule PMA-1 which also summarizes the group's average market capitalization as of June 16, 2008.

Ohio American's common stock is not publicly traded. Consequently, I have assumed that if it were publicly traded, the common shares would be selling at the same market-to-book ratio as the average market-to-book ratio for the proxy group, or 216.1% on June 16, 2008. Hence, Ohio American's

1 market capitalization is estimated at \$71.897 million based upon this average
2 market-to-book ratio. In contrast, the market capitalization of the average AUS
3 Utility Reports water company was \$770.923 million on June 16, 2008, or 10.7
4 times larger than Ohio American's estimated market capitalization. It is
5 conventional wisdom, supported by actual returns over time, that smaller
6 companies tend to be more risky causing investors to expect greater returns as
7 compensation for that risk.

8 **Q. DOES THE FINANCIAL LITERATURE AFFIRM A RELATIONSHIP**
9 **BETWEEN SIZE AND COMMON EQUITY COST RATE?**

10 A. Yes. Brigham⁷ states:

11 A number of researchers have observed that portfolios of small-
12 firms have earned consistently higher average returns than those
13 of large-firms stocks; this is called "small-firm effect." On the
14 surface, it would seem to be advantageous to the small firms to
15 provide average returns in a stock market that are higher than
16 those of larger firms. In reality, it is bad news for the small firm;
17 *what the small-firm effect means is that the capital market*
18 *demand higher returns on stocks of small firms than on otherwise*
19 *similar stocks of the large firms. (italics added)*
20

21 **V. FINANCIAL RISK**

22 **Q. PLEASE DEFINE FINANCIAL RISK AND EXPLAIN WHY IT IS IMPORTANT**
23 **TO THE DETERMINATION OF A FAIR RATE OF RETURN.**

24 A. Financial risk is the additional risk created by the introduction of senior capital,
25 i.e., debt and preferred stock, into the capital structure. In other words, the
26 higher the proportion of senior capital in the capital structure, the higher the
27 financial risk.

⁷ Eugene F. Brigham, Fundamentals of Financial Management, Fifth Edition, The Dryden Press, 1989, p. 623.

1 Utilities formerly were considered to have much less business risk in
2 comparison to unregulated enterprises, and, as a result, a larger percentage of
3 debt capital was acceptable to investors.

4 In November 2007, S&P published its electric, gas, and water utility
5 ratings rankings lists in a framework consistent with the manner in which it
6 presents its rating conclusions across all other corporate sectors. As S&P
7 stated⁸:

8 Incorporating utility ratings into a shared framework to
9 communicate the fundamental credit analysis of a company
10 furthers the goals of transparency and comparability in the
11 ratings process.

12 * * *

13
14
15 The utilities rating methodology remains unchanged, and the
16 use of the corporate risk matrix has not resulted in any
17 changes to ratings or outlooks. The same five factors that
18 we analyzed to produce a business risk score in the familiar
19 10-point scale are used in determining whether a utility
20 possesses an "Excellent," "Strong," "Satisfactory," "Weak,"
21 or "Vulnerable" business risk profile.

22
23 Pages 1 through 9 of Exhibit PMA-2 describe the utility bond rating
24 process. S&P's new business risk/financial risk matrix is shown in Table 1 on
25 page 11 of Exhibit PMA-2, while financial risk indicative ratios for utilities are
26 shown in Table 2 on page 12. Notwithstanding the metrics published in Table
27 2, S&P states:

28 Note that even after we assign a company a business risk and a
29 financial risk, the committee does not arrive by rote at a rating
30 based on the matrix. The matrix is a guide – it is not intended to
31 convey precision in the ratings process or reduce the decision to

⁸ Standard & Poor's – Ratings Direct – "U.S. Utilities Ratings Analysis Now Portrayed In The S&P Corporate Ratings Matrix", November, 30, 2007, p. 2.

1 plotting intersections on a graph.

2
3 As shown on Schedule PMA-10, page 2, the average S&P bond rating
4 (issuer credit rating), business risk profile and financial risk profile of the six
5 AUS Utility Reports water companies is AA-/A+(A), Excellent and Intermediate.

6 **Q. NEVERTHELESS, CAN ONE STILL MEASURE THE COMBINED BUSINESS**
7 **RISKS, I.E., INVESTMENT RISK OF AN ENTERPRISE USING BOND**
8 **RATINGS AND CREDIT RATINGS?**

9 A. Yes, similar bond ratings/issue credit ratings reflect similar combined business
10 risks, i.e., total risk. Although the specific business or financial risks may differ
11 between companies, the same bond rating indicates that the combined risks
12 are similar as the bond rating process reflects acknowledgment of all
13 diversifiable business and financial risks in order to assess credit quality or
14 credit risk. For example, S&P expressly indicates that the bond rating process
15 encompasses a qualitative analysis of business and financial risks (see pages
16 3 through 9 of Schedule PMA-2). While not a means by which one can
17 specifically quantify the differential in common equity risk between companies,
18 the bond (credit) rating provides a useful means to compare/differentiate
19 investment risk between companies because it is the result of a thorough and
20 comprehensive analysis of all diversifiable business risks, i.e., investment risk.

1 **VI. OHIO AMERICAN WATER COMPANY**

2
3 **Q. HAVE YOU REVIEWED THE FINANCIAL DATA FOR OHIO AMERICAN?**

4 A. Yes. Ohio American is a wholly-owned subsidiary of American Water Works
5 Company (American Water) providing water services to more than 50,000 retail
6 customers in portions of Ashtabula, Lawrence, Richland, Marion, Morrow,
7 Preble, Pike, Seneca, Franklin and Portage Counties.

8 As shown on page 1 of Exhibit PMA-3, during the five-year period ending
9 2007, the achieved average earnings rate on book common equity for Ohio
10 American was a negative 5.82%, ranging between 0.52% in 2003 to a negative
11 10.47% in 2006. As also shown on Schedule PMA-3, page 1, during the five
12 years ending 2007, Ohio American maintained, on average, a common equity
13 to total permanent investor-provided capital (excluding short-term debt) ratio of
14 48.05%.

15 **VII. PROXY GROUP**

16 **Q. PLEASE EXPLAIN HOW YOU CHOSE THE PROXY GROUP OF SIX AUS**
17 **UTILITY REPORTS WATER COMPANIES.**

18 A. The basis of selection for the proxy group of six AUS Utility Reports water
19 companies were those companies that meet the following criteria: 1) they are
20 included in the Water Company Group of AUS Utility Reports (June 2008); they
21 have Value Line or Reuters consensus five-year EPS growth projections; and 3)
22 they have more than 70% of their 2007 operating revenues derived from water
23 operations. Six companies met all of these criteria. Artesian Resources Corp.
24 was eliminated because Value Line does not publish an adjusted beta for the

1 Company. Connecticut Water Service, Inc., Middlesex Water Co., and
2 Pennichuck Corp. were eliminated because Reuters was not reporting a
3 consensus five-year EPS growth rate projection for the companies at the time of
4 the selection of the proxy group.

5 **Q. PLEASE DESCRIBE SCHEDULE PMA-4.**

6 A. Schedule PMA-4 contains comparative capitalization and financial statistics for
7 the six AUS Utility Reports water companies for the years 2003 through 2007.
8 Page 1 contains a summary of the comparative data for the years 2003-2007.
9 Page 2 contains notes relevant to page 1, as well as the basis of selection and
10 names of the individual companies in the proxy group. Page 3 contains the
11 capital structure ratios based upon total permanent capital (excluding short-term
12 debt) by company and on average for the years 2003-2007.

13 During the five-year period ending 2007, the historically achieved average
14 earnings rate on book common equity for this group averaged 9.37%. The
15 average common equity ratio based upon total permanent capital was 51.38%
16 for the five-years ending 2007, while the five-year average dividend payout ratio
17 was 60.15%.

18 Coverage of interest charges, excluding all AFUDC from funds from
19 operations for the years 2003-2007 ranged between 3.71 and 4.40 times and
20 averaging 4.14 times, while funds from operations relative to total debt ranged
21 from 16.94% to 22.01% averaging 20.01%.

1 **VIII. COMMON EQUITY COST RATE MODELS**

2 **A. The Efficient Market Hypothesis (EMH)**

3 **Q. ARE THE COST OF COMMON EQUITY MODELS YOU USE MARKET-BASED**
4 **MODELS, AND HENCE BASED UPON THE EMH?**

5 A. Yes. The DCF model is market-based in that market prices are utilized in
6 developing the dividend yield component of the model. The RPM is market-
7 based in that the bond ratings and expected bond yields used in the application
8 of the RPM reflect the market's assessment of risk. In addition, the use of betas
9 to determine the equity risk premium also reflects the market's assessment of
10 risk as betas are derived from regression analyses of market prices. The CAPM
11 is market-based for many of the same reasons that the RPM is market-based
12 i.e., the use of expected bond (Treasury bond) yields and betas. The CEM is
13 market-based in that the process of selecting the comparable risk non-utility
14 companies is based upon statistics which result from regression analyses of
15 market prices. Therefore, all the cost of common equity models I utilize are
16 market-based models, and hence based upon the EMH.

17 **Q. PLEASE DESCRIBE THE CONCEPTUAL BASIS OF THE EMH.**

18 A. The Efficient Market Hypothesis (EMH), which is the foundation of modern
19 investment theory, was pioneered by Eugene F. Fama⁹ in 1970. An efficient
20 market is one in which security prices reflect all relevant information all the time.
21 This implies that prices adjust instantaneously to new information, thus reflecting

⁹ Fama, Eugene F., "Efficient Capital Markets: A Review of Theory and Empirical Work". Journal of Finance, May 1970, pp. 383-417.

1 the intrinsic fundamental economic value of a security.¹⁰

2 The essential components of the EMH are:

- 3
- 4 A. Investors are rational and invest in assets providing the
- 5 highest expected return given a particular level of risk.
- 6
- 7 B. Current market prices reflect all publicly available
- 8 information.
- 9
- 10 C. Returns are independent i.e., today's market returns are
- 11 unrelated to yesterday's returns.
- 12
- 13 D. Capital markets follow a random walk i.e., the probability
- 14 distribution of expected returns approximates a normal
- 15 distribution.
- 16

17 Brealey and Myers state:¹¹

18

19 When economists say that the security market is 'efficient', they are

20 not talking about whether the filing is up to date or whether desktops

21 are tidy. They mean that information is widely and cheaply

22 available to investors and that all relevant and ascertainable

23 information is already reflected in security prices.

24

25 The three forms of the EMH are:

- 26
- 27 A. The "weak" form which asserts that all past market prices and data are
- 28 fully reflected in securities prices i.e., technical analysis cannot enable
- 29 an investor to "outperform the market".
- 30
- 31 B. The "semistrong" form which asserts that all publicly available
- 32 information is fully reflected in securities prices i.e., fundamental
- 33 analysis cannot enable an investor to "outperform the market".
- 34
- 35 C. The "strong" form which asserts that all information, both public and
- 36 private, is fully reflected in securities prices i.e., even insider information
- 37 cannot enable an investor to "outperform the market".
- 38

39 The "semistrong" form of the EMH is generally held to be true because the

40 use of insider information often enables investors to "outperform the market" and

¹⁰ Morin, Roger A., New Regulatory Finance, Public Utility Reports, Inc., Arlington, VA, 2006, pp. 279-281.

¹¹ Brealey, R.A. and Myers, S.C., Principles of Corporate Finance, McGraw-Hill Publications, Inc., 1996, pp. 323-324.

1 earn excessive returns. The generally-accepted "semistrong" form of the EMH
2 means that all perceived risks are taken into account by investors in the prices
3 they pay for securities. Investors are aware of all publicly-available information,
4 including bond ratings, discussions about companies by bond rating agencies
5 and investment analysts as well as the various cost of common equity
6 methodologies (models) discussed in the financial literature. In an attempt to
7 emulate investor behavior, this means that no single common equity cost rate
8 model should be relied upon in determining a cost rate of common equity and
9 that the results of multiple cost of common equity models should be taken into
10 account.

11 **Q. IS THERE SUPPORT IN THE ACADEMIC LITERATURE FOR THE NEED TO**
12 **RELY UPON MORE THAN ONE COST OF COMMON EQUITY MODEL IN**
13 **ARRIVING AT A RECOMMENDED COMMON EQUITY COST RATE?**

14 A. Yes. For example, Phillips¹² states:

15 Since regulation establishes a level of authorized earnings which, in
16 turn, implicitly influences dividends per share, *estimation of the*
17 *growth rate from such data is an inherently circular process. For*
18 *these reasons, the DCF model "suggests a degree of precision*
19 *which is in fact not present" and leaves "wide room for controversy*
20 *and argument about the level of k" [investors' capitalization or*
21 *discount rate, i.e., the cost of capital]. (italics added) (p. 396)*
22

23 * * *

24
25 Despite the difficulty of measuring relative risk, the comparable
26 earnings standard is no harder to apply than is the market-
27 determined standard. The DCF method, to illustrate, requires a
28 subjective determination of the growth rate the market is
29 contemplating. Moreover, as Leventhal has argued: 'Unless the

¹² Charles F. Phillips, Jr., The Regulation of Public Utilities-Theory and Practice, 1993, Public Utility Reports, Inc., Arlington, VA, p. 396, 398.

utility is permitted to earn a return comparable to that available elsewhere on similar risk, it will not be able in the long run to attract capital.' (italics added) (p. 398)

Also, Morin¹³ states:

Each methodology requires the exercise of considerable judgment on the reasonableness of the assumptions underlying the methodology and on the reasonableness of the proxies used to validate a theory. *The inability of the DCF model to account for changes in relative market valuation, discussed below, is a vivid example of the potential shortcomings of the DCF model when applied to a given company.* Similarly, the inability of the CAPM to account for variables that affect security returns other than beta tarnishes its use. (italics added)

No one individual method provides the necessary level of precision for determining a fair return, but each method provides useful evidence to facilitate the exercise of an informed judgment. Reliance on any single method or preset formula is inappropriate when dealing with investor expectations because of possible measurement difficulties and vagaries in individual companies' market data. (Morin, p. 428)

✻ ✻ ✻

The financial literature supports the use of multiple methods. Professor Eugene Brigham, a widely respected scholar and finance academician, asserts:^{1 (footnote omitted)}

Three methods typically are used: (1) the Capital Asset Pricing Model (CAPM), (2) the discounted cash flow (DCF) method, and (3) the bond-yield-plus-risk-premium approach. These methods are not mutually exclusive – no method dominates the others, and all are subject to error when used in practice. Therefore, when faced with the task of estimating a company's cost of equity, we generally use all three methods and then choose among them on the basis of our confidence in the data used for each in the specific case at hand.

Another prominent finance scholar, Professor Stewart Myers, in an early pioneering article on regulatory finance, stated:^{2(footnote omitted)}

Use more than one model when you can. Because estimating

¹³ *Id.*, at pp. 428 and 430 - 431.

1 the opportunity cost of capital is difficult, only a fool throws away
2 useful information. That means you should not use any one
3 model or measure mechanically and exclusively. Beta is helpful
4 as one tool in a kit, to be used in parallel with DCF models or
5 other techniques for interpreting capital market data.
6

7 Reliance on multiple tests recognizes that no single methodology
8 produces a precise definitive estimate of the cost of equity. As
9 stated in Bonbright, Danielsen, and Kamerschen (1988), '*no single*
10 *or group test or technique is conclusive.*' Only a fool discards
11 relevant evidence. (italics in original) (Morin, p. 430)
12

13 * * *

14
15 While it is certainly appropriate to use the DCF methodology to
16 estimate the cost of equity, there is no proof that the DCF produces
17 a more accurate estimate of the cost of equity than other
18 methodologies. Sole reliance on the DCF model ignores the capital
19 market evidence and financial theory formalized in the CAPM and
20 other risk premium methods. The DCF model is one of many tools
21 to be employed in conjunction with other methods to estimate the
22 cost of equity. *It is not a superior methodology that supplants other*
23 *financial theory and market evidence. The broad usage of the DCF*
24 *methodology in regulatory proceedings in contrast to its virtual*
25 *disappearance in academic textbooks does not make it superior to*
26 *other methods. The same is true of the Risk Premium and CAPM*
27 *methodologies.* (italics added) (Morin, p. 431)
28

29 In view of the foregoing, it is clear that investors are or should be aware of all of
30 the models available for use in determining a common equity cost rate. The
31 EMH requires the assumption that, collectively, investors consider them all.

32 **B. Discounted Cash Flow Model (DCF)**

33 **Q. WHAT IS THE THEORETICAL BASIS OF THE DCF MODEL?**

34 A. The theory of the DCF model is that the present value of an expected future
35 stream of net cash flows during the investment holding period can be determined
36 by discounting the cash flows at the cost of capital, or the capitalization rate.
37 DCF theory suggests that an investor buys a stock for an expected total return

1 rate which is derived from cash flows received in the form of dividends plus
2 appreciation in market price (the expected growth rate). Thus, the dividend yield
3 on market price plus a growth rate equals the capitalization rate, i.e., the total
4 return rate expected by investors.

5 **Q. PLEASE COMMENT ON THE APPLICABILITY OF THE DCF MODEL IN**
6 **ESTABLISHING A COST OF COMMON EQUITY FOR Ohio American.**

7 A. The extent to which the DCF is relied upon should depend upon the extent to
8 which the cost rate results differ from those resulting from the use of other cost of
9 common equity models because the *DCF model* has a tendency to mis-specify
10 investors' required return rate when the market value of common stock differs
11 significantly from its book value. Mathematically, because the "simplified" DCF
12 model traditionally used in rate regulation assumes a market-to-book ratio of one,
13 it understates/overstates investors' required return rate when market value
14 exceeds/is less than book value. It does so because, in many instances, market
15 prices reflect investors' assessments of long-range market price growth
16 potentials (consistent with the infinite investment horizon implicit in the standard
17 regulatory version of the DCF model) not fully reflected in analysts' shorter range
18 forecasts of future growth for earnings per share (EPS) and dividends per share
19 (DPS) accounting proxies. Thus, the market-based DCF model will result in a
20 total annual dollar return on book common equity equal to the total annual dollar
21 return expected by investors only when market and book values are equal, a rare
22 and unlikely situation. In recent years, the market values of utilities' common
23 stocks have been well in excess of their book values as shown on page 1 of

Schedule PMA-4 ranging between 221.0% and 279.42% for the proxy group of six AUS Utility Reports water companies.

Roger A. Morin has confirmed this tendency of the DCF by stating¹⁴:

The third and perhaps most important reason for caution and skepticism is that application of the DCF model produces estimates of common equity cost that are consistent with investors' expected return only when stock price and book value are reasonably similar, that is when the M/B is close to unity. As shown below, application of the standard DCF model to utility stocks understates the investor's expected return when the market-to-book (M/B) ratio of a given stock exceeds unity. This is particularly relevant in the capital market environment of the 1990s and 2000s, where utility stocks are trading at M/B ratios well above unity and have been for nearly two decades. The converse is also true, that is, the DCF model overstates that investor's return when the stock's M/B ratio is less than unity. The reason for the distortion is that the DCF market return is applied to a book value rate base by the regulator, that is, a utility's earnings are limited to earnings on a book value rate base. (emphasis supplied)

Under the DCF model, the rate of return investors require is related to the price paid for a security. Thus, market prices form the basis of investment decisions and investors' expected rates of return. In contrast, a regulated utility is limited to earning on its net book value (depreciated original cost) rate base. Market values can diverge from book values for a myriad of reasons including, but not limited to, earnings per share (EPS) and dividends per share (DPS) expectations, merger / acquisition expectations, interest rates, etc. Thus, when market values are grossly disparate from their book values, a market-based DCF cost rate applied to the book value of common equity will not reflect investors' expected common equity cost rate. It will either overstate the common equity cost rate (without regard to any adjustment for flotation costs which may, at

¹⁴ Id., at p. 434.

1 times, be appropriate) when market value is less than book value or understate
2 the cost rate when market value is, as here, above book value.

3 This indicates the need to better match market prices with investors'
4 longer range growth expectations embedded in those prices. However, the
5 understatement/overstatement of investors' required return rate associated with
6 the application of the market price-based DCF model to the book value of
7 common equity clearly illustrates why reliance upon a single common equity cost
8 rate model should be avoided.

9 **Q. IS IT REASONABLE TO EXPECT THE MARKET VALUES OF UTILITIES'**
10 **COMMON STOCKS TO CONTINUE TO SELL WELL ABOVE THEIR BOOK**
11 **VALUES?**

12 A. Yes. I believe that the common stocks of utilities will continue to sell
13 substantially above their book values, because many investors, especially
14 individuals who traditionally committed less capital to the equity markets, will
15 likely continue to commit a greater percentage of their available capital to
16 common stocks in view of lower interest rate alternative investment opportunities
17 and to provide for retirement. The recent past and current capital market
18 environment is in stark contrast to the late 1970's and early 1980's when very
19 high (by historical standards) yields on secured debt instruments in public utilities
20 were available. Despite the fact that the market declined significantly during late
21 2001 through 2003, following the September 11, 2001 tragedy and despite
22 recent and continuing market volatility due to volatile energy prices, the stressed
23 housing market, the credit crunch in the currently fragile U.S. economy and

1 rumors of an economic recession, utility stocks have continued to sell at market
2 prices well above their book values. The sustained high market-to-book ratios
3 have been influenced by factors other than fundamentals such as actual and
4 reported growth in earnings per share (EPS) and dividends per share (DPS).

5 Traditional rate base/rate of return regulation, where a market-based
6 common equity cost rate is applied to a book value rate base, presumes that
7 market-to-book ratios are one. However, there is ample empirical evidence over
8 sustained periods which demonstrate that this is an incorrect presumption.
9 Market-to-book ratios of one are rarely the case as there are many factors
10 affecting the market price of common stocks, in addition to earnings. Moreover,
11 allowed ROEs have a limited effect on utilities' market/book ratios as market
12 prices of common stocks are influenced by a number of other factors beyond the
13 direct influence of the regulatory process.

14 For example, Phillips¹⁵ states:

15 Many question the assumption that market price should equal book
16 value, believing that 'the earnings of utilities should be sufficiently
17 high to achieve market-to-book ratios which are consistent with
18 those prevailing for stocks of unregulated companies.'

19
20 In addition, Bonbright¹⁶ states:

21
22 In the first place, commissions cannot forecast, except within wide
23 limits, the effect their rate orders will have on the market prices of
24 the stocks of the companies they regulate. In the second place,
25 *whatever the initial market prices may be, they are sure to change*
26 *not only with the changing prospects for earnings, but with the*
27 *changing outlook of an inherently volatile stock market.* In short,
28 market prices are beyond the control, though not beyond the

¹⁵ Id., at p. 395.

¹⁶ James C. Bonbright, Albert L. Danielsen and David R. Kamerschen, Principles of Public Utility Rates, 1988, Public Utilities Reports, Inc., Arlington, VA, p. 334.

1 influence of rate regulation. Moreover, even if a commission did
2 possess the power of control, any attempt to exercise it ... would
3 result in harmful, uneconomic shifts in public utility rate levels.
4 (*italics added*)
5

6 In view of the foregoing, a mismatch results in the application of the DCF
7 model as market prices reflect long range expectations of growth in market
8 prices (consistent with the presumed infinite investment horizon of the standard
9 DCF model), while the short range forecasts of growth in accounting proxies, i.e.,
10 EPS and DPS, do not reflect the full measure of growth (market price
11 appreciation) expected in per share market value.

12 **Q. HAVE ANY COMMISSIONS RECOGNIZED THIS TENDENCY OF THE DCF**
13 **MODEL TO UNDERSTATE/OVERSTATE INVESTORS' REQUIRED RETURN**
14 **RATE WHEN MARKET-TO-BOOK RATIOS ARE GREATER/LESS THAN**
15 **UNITY?**

16 A. Yes. The Pennsylvania Public Utility Commission (PA PUC) recognized this
17 tendency in its order of August 26, 2006 in Docket No. R-00049862, et al re:
18 The City of Lancaster – Sewer Fund when it stated:

19 The ALJ recommended a market-to-book adjustment (MTB) of 65
20 basis points (.65%) to her recommended equity return. The ALJ
21 reasoned that this adjustment had been adopted by the Commission
22 in three major rate cases in the past 18 months. See *Pa. P.U.C. v.*
23 *PPL Electric Utilities Corporation*, 2004 Pa. P.U.C. LEXIS 40; *Pa.*
24 *P.U.C. (PPL) Pa. PUC v. Aqua Pennsylvania, Inc.*, R-00038805,
25 (Order entered August 5, 2004) (*Aqua*); and *Pa. P.U.C.V.*
26 *Pennsylvania-American Water Company*, Docket No. R-00038304
27 (Order entered January 29, 2004) (*PAWC*)
28

29 * * * *
30

31 As discussed previously herein, the ALJ recommended a MTB
32 adjustment of 65 basis points to her unadjusted DCF starting point of
33 10.1 percent. We shall adopt this adjustment. First, this adjustment

1 is consistent with our recent orders in *PAWC*, *Aqua*, and *PPL*. Next,
2 we note that *Aqua* and *PAWC* are subsidiaries of corporate parents
3 which are publicly traded. The actual utilities operating in
4 Pennsylvania are not publicly traded. Nevertheless, we applied the
5 adjustment to the entities which are providing service in
6 Pennsylvania. Thus, we reject the argument advanced by the OTS
7 in its Exceptions that this adjustment is inappropriate because the
8 City's operation is not an investor-owned utility. As in *PPL*, we find
9 that adjustment is necessary because the DCF method produces the
10 investor required return based on the current market price, not the
11 return on the book value capitalization. With the MTB adjustment,
12 the equity return allowance is 10.75 percent. (emphasis added)
13

14 Similarly, in 1994, the Indiana Utility Regulatory Commission (IURC), for
15 example, recognized the tendency of the DCF model to understate the cost of
16 equity when market value exceeds book value¹⁷:

17 In determining a common equity cost rate, we must again
18 recognize the tendency of the traditional DCF model, . . . to
19 understate the cost of common equity. As the Commission stated
20 in Indiana-Mich. Power Co. (IURC 8/24/90), Cause No. 38728, 116
21 PUR 4th 1, 17-18, *"the unadjusted DCF result is almost always well*
22 *below what any informed financial analyst would regard as*
23 *defensible, and therefore, requires an upward adjustment based*
24 *largely on the expert witness's judgement."* (italics added)
25

26 * * *

27
28 [u]nder the traditional DCF model . . . the appropriate earnings level
29 of the utility would not be derived by applying the DCF result to the
30 market price of the Company's stock . . . it would be applied to the
31 utility's net original cost rate base. *If the market price of the stock*
32 *exceeds its book value, . . . the investor will not achieve the return*
33 *which the model finds is necessary.* (italics added)
34

35 More recently, the PA PUC affirmed the tendency of the DCF model to mis-
36 specify investors' required return in its Order of February 8, 2007 in Docket No.
37 R-00061398, et al re: PPL Gas Utilities Corporation when it stated:

38 The ALJ stated that the OTS and the OCA are correct that the

¹⁷ Re: Indiana-American Water Company, Inc., Cause No. 39595, 150 PUR4th at 167-168.

1 Commission favors the DCF method to determine the cost of
2 equity. However, the ALJ concluded, based on recent precedent,
3 that the Commission consistently has adopted a leverage
4 adjustment to compensate for the difference between market
5 prices and book value (used in ratemaking). (See, *Aqua*
6 *Pennsylvania*, 204, 234 (2004); *Pa. PUC v. PPL Electric Utilities*
7 *Corp.*, Docket No. R-00049255, at 70-71 (2004); *Pa. PUC v.*
8 *Pennsylvania American Water Co.*, 2002 Pa. PUC LEXIS 1; *Pa.*
9 *PUC v. Phila. Suburban Water Co.*, 219 PUR4TH 272 (2002); *Pa.*
10 *PUC v. Pennsylvania American Water Co.*, 231 PUR4TH 277
11 (2004)). According to the ALJ, these cases are persuasive that a
12 leverage adjustment should be employed with the DCF analysis.
13 (R.D. at 62-63).
14

15 **Q. PLEASE EXPLAIN WHY A DCF-DERIVED COMMON EQUITY COST RATE**
16 **MIS-SPECIFIES INVESTORS' EXPECTED COMMON EQUITY COST RATE**
17 **WHEN THE MARKET/BOOK RATIO IS GREATER OR LESS THAN UNITY**
18 **(100%).**

19 A. Under the DCF model, the rate of return investors require is related to the price
20 paid for a stock i.e., market price is the basis upon which they formulate the
21 required rate of return. A regulated utility is limited to earning on its net book
22 value (depreciated original cost) rate base. As discussed previously, market
23 values differ from book values for many reasons unrelated to earnings. Thus,
24 when market values differ significantly from book values, a market-based DCF
25 cost rate applied to the book value of common equity will not accurately reflect
26 investors' expected common equity cost rate. It will either overstate or
27 understate investors' expected common equity cost rate (without regard to any
28 adjustment for flotation costs which may, at times, be appropriate on an ad hoc
29 basis) depending upon whether market value is less than or greater than book
30 value.

1 Schedule PMA-5 demonstrates how a market-based DCF cost rate
2 applied to a book value which is either below or above market value will either
3 understate or overstate investors' expectations because these expectations are
4 based on a required return on market value. As shown, there is no realistic
5 opportunity to earn the market-based rate of return on book value. Note that in
6 Column 1, investors expect a 10.00% return on a market price of \$24.00.
7 Moreover, as shown in Column 2, when the 10.00% return rate on market value
8 is applied to book value which is approximately 55.5% of market value, the total
9 annual return opportunity is just \$1.333 on book value. With an annual dividend
10 of \$0.840, there is an opportunity for growth of \$0.493 which translates to just
11 2.05% in contrast to the 6.50% growth in market price expected by investors.
12 There is no way to possibly achieve the expected growth of \$1.560 or 6.50%
13 absent a huge cut in the annual dividend, an unreasonable expectation which
14 would result in an extremely adverse reaction by investors because it would be a
15 sign of extreme financial distress.

16 Conversely, in Column 3, where the market-to-book ratio is 80%, when the
17 10.00% return rate on market value is applied to a book value which is
18 approximately 25.0% greater than market value, the total annual return
19 opportunity is \$3.000 on book value with an annual dividend of \$0.840, there is
20 an opportunity for growth of \$2.160 which translates to 9.00% in contrast to the
21 6.50% growth in market price expected by investors.

22 In view of the foregoing, it is clear that the DCF model either understates
23 or overstates investors' required cost of common equity capital when market

1 values exceed or are less than their underlying book values and thus multiple
2 cost of common equity models should be relied upon when estimating investors'
3 expectations.

4 **Q. HAVE ANY COMMISSIONS EXPLICITLY STATED THAT THE DCF MODEL**
5 **SHOULD NOT BE RELIED UPON EXCLUSIVELY?**

6 A. Yes. As stated previously, the majority of regulatory commissions rely upon a
7 combination of the various cost of common equity models available.

8 Specifically, the Iowa Utilities Board (IUB) has recognized the tendency of
9 the DCF model to understate investors' expected cost of common equity capital
10 when market values are significantly above their book values. In its June 17,
11 1994 Final Decision and Order in Re U.S. West Communications, Docket No.
12 RPU-93-9 the IUB stated:¹⁸

13 While the Board has relied in the past on the DCF model, in *Iowa*
14 *Electric Light and Power Company*, Docket No. RPU-89-9, "Final
15 Decision and Order" (October 15, 1990), the Board stated: "[T]he
16 DCF model may understate the return on equity in some
17 circumstances. This is particularly true when the market is
18 relatively volatile and the company in question has a market-to-
19 book ratio in excess of one." Those conditions exist in this case
20 and the Board will not rely on the DCF return. (Consumer
21 Advocate Ex. 367, See Tr. 2208, 2250, 2277, 2283-2284). *The*
22 *DCF approach underestimates the cost of equity needed to assure*
23 *capital attraction during this time of market uncertainty and*
24 *volatility. The board will, therefore, give preference to the risk*
25 *premium approach.* (italics added)

26
27 Also, the Hawaii Public Utilities Commission (HPUC) recognized this
28 phenomenon in a decision dated June 30, 1992¹⁹ in a case regarding Hawaiian

¹⁸ Re: U.S. West Communications, Inc., Docket No. RPU-93-9, 152 PUR4th at 459.

¹⁹ Re: Hawaiian Electric Company, Inc., Docket No. 6998, 134 PUR4th at 479.

1 Electric Company, Inc., when it stated:

2 In this docket, as in other rate proceedings, experts disagree on the
3 relative merits of the various methods of determining the cost of
4 common equity. In this docket, HECO is particularly critical of the
5 use of the constant growth DCF methodology. It asserts that
6 method is imbued with downward bias and, thus, its use will
7 understate common equity cost. *We are cognizant of the*
8 *shortcomings of the DCF method.* There are, however,
9 shortcomings to be found with the use of CAPM and the RP
10 methods as well. We reiterate that, despite the problems with the
11 use of any methodology, *all methods should be considered and*
12 *that the DCF method and the combined CAPM and RP methods*
13 *should be given equal weight.* (italics added)
14

15 **Q. DO OTHER COST OF COMMON EQUITY MODELS ALSO CONTAIN**
16 **UNREALISTIC ASSUMPTIONS AND HAVE SHORTCOMINGS?**

17 A. Yes. That is why I am not recommending that any of the models be relied upon
18 exclusively. I have focused on the shortcomings of the DCF model because
19 some regulatory commissions still place excessive or exclusive reliance upon it.
20 Although the DCF model is useful, it is not a superior methodology that supplants
21 financial theory and market evidence based upon other valid cost of common
22 equity models. For these reasons, no model, including the DCF, should be relied
23 upon exclusively.

24 **Q. PLEASE DESCRIBE THE DIVIDEND YIELD YOU USED IN YOUR**
25 **APPLICATION OF THE DCF MODEL.**

26 A. The unadjusted dividend yields are based upon an average of a recent spot date
27 (June 16, 2008) as well as an average of the three months ended May 31, 2008,
28 respectively, which are derived on Schedule PMA-7. The average unadjusted
29 yield is 2.73% and the median unadjusted yield is 2.85% for the six AUS Utility
30 Reports water companies.

1 **Q. PLEASE EXPLAIN THE DIVIDEND GROWTH COMPONENT SHOWN ON**
2 **SCHEDULE PMA-6, COLUMN 2.**

3 A. Because dividends are paid quarterly, or periodically, as opposed to continuously
4 (daily), an adjustment to the dividend yield must be made. This is often referred
5 to as the discrete, or the Gordon Periodic, version of the DCF model.

6 Since the various companies in the proxy group increase their quarterly
7 dividend at various times during the year, a reasonable assumption is to reflect
8 one-half the annual dividend growth rate in the D_1 expression, or $D_{1/2}$. This is a
9 conservative approach which does not overstate the dividend yield which should
10 be representative of the next twelve-month period. Therefore, the actual
11 average dividend yields in Column 1 on Schedule PMA-6 have been adjusted
12 upward to reflect one-half the growth rates shown in Column 4.

13 **Q. PLEASE EXPLAIN THE BASIS OF THE GROWTH RATES OF THE PROXY**
14 **GROUP OF SIX AUS UTILITY REPORTS WATER COMPANIES WHICH YOU**
15 **USE IN YOUR APPLICATION OF THE DCF MODEL.**

16 A. Schedule PMA-8 shows that approximately 54% of the common shares of the
17 proxy group of six AUS Utility Reports water companies are held by individuals
18 as opposed to institutional investors. Individual investors are particularly likely to
19 place great significance on the opinions expressed by financial information
20 services, such as Value Line and Reuters, which are easily accessible and/or
21 available on the Internet.

22 Forecasts by analysts, including Value Line, are typically limited to five
23 years. In my opinion, investors in water utilities would have little interest in

1 historical growth rates beyond the most recent five years because an historical
2 five-year period balances the five-year period for projected growth rates.
3 Consequently, the use of five-year historical and five-year projected growth rates
4 in earnings per share (EPS) and dividends per share (DPS) as well as the sum
5 of internal and external growth in per share value (BR + SV) is appropriate to
6 consider in the determination of a growth rate for use in this application of the
7 DCF model. In addition, investors realize that analysts have significant insight
8 into the dynamics of the industries and they analyze individual companies as well
9 as companies' abilities to effectively manage the effects of changing laws and
10 regulations. Consequently, I have reviewed analysts' projected growth in EPS,
11 as well as historical and projected five-year compound growth rates in EPS, DPS
12 and (BR + SV) for each company in the proxy group. The historical growth rates
13 are from Value Line or are calculated in a manner similar to Value Line, while the
14 projected growth rates in earnings are from Value Line and Reuters forecasts.
15 Reuters growth rate estimates are not available for DPS and internal growth, and
16 they do not include the Value Line projections.

17 In addition to evaluating EPS and DPS growth rates, it is reasonable to
18 assume that investors also assess (BR + SV). The concept is based on well
19 documented financial theory that future dividend growth is a function of the
20 portion of the overall return to investors which is reinvested in the firm plus the
21 sales of new common stock. Consequently, the growth component as proxied
22 by internal and external growth is defined as follows:

1
$$g = BR + SV$$

2
3 Where:

4
5 B = the fraction of earnings retained by the firm,
6 i.e., retention ratio

7 R = the return on common equity

8
9 S = the growth in common shares outstanding

10
11 V = the premium/discount of a company's stock price
12 relative to its book value, i.e., one minus the
13 complement of the market/book ratio.
14

15 Consistent with the use of five-year historical and five-year projected
16 growth rates in EPS and DPS, I have derived five-year historical and five-year
17 projected (BR + SV) growth. Projected EPS growth rate averages and medians
18 are shown in Column 4 on the lower half of Schedule PMA-6, while historical and
19 projected growth rates in DPS, EPS, and BR + SV are shown in Column 4 on the
20 upper half of Schedule PMA-6. The bases of these growth rates are
21 summarized for the companies in the proxy group on page 1, Schedule PMA-9.
22 Supporting growth rate data are detailed on pages 2 through 7 of Schedule
23 PMA-9, while pages 8 through 13 contain all of the most current Value Line
24 Investment Survey data for the companies in the proxy group.

25 **Q. PLEASE SUMMARIZE THE DCF MODEL RESULT.**

26 A. As shown on Schedule PMA-6, the result of the application of the single-stage
27 DCF model is 11.04% using the average and 10.89% when using the median
28 value of the proxy group's results. In arriving at conclusion of indicated
29 common equity cost rate for the proxy group, I have relied upon the median of
30 the results of the DCF for the proxy group. I utilize the median due to the wide

1 range of DCF results as well as the currently extremely volatile capital market
2 condition. In my opinion, the median is a more accurate and reliable measure
3 of central tendency, and provides recognition to all the DCF results.

4 In view of the foregoing, as shown on Schedule PMA-6, the indicated
5 common equity cost rate based upon the application of the DCF model is
6 10.89% for the proxy group of six AUS Utility Reports water companies.

7 **C. The Risk Premium Model (RPM)**

8 **Q. PLEASE DESCRIBE THE THEORETICAL BASIS OF THE RPM.**

9 A. Risk Premium theory indicates that the cost of common equity capital is greater
10 than the prospective company-specific cost rate for long-term debt capital. In
11 other words, the cost of common equity equals the expected cost rate for long-
12 term debt capital plus a risk premium to compensate common shareholders for
13 the added risk of being unsecured and last-in-line for any claim on the
14 corporation's assets and earnings.

15 **Q. SOME ANALYSTS STATE THAT THE RPM IS ANOTHER FORM OF THE**
16 **CAPM. DO YOU AGREE?**

17 A. While there are some similarities, there is a very significant distinction between
18 the two models. The RPM and CAPM both add a "risk premium" to an interest
19 rate. However, the beta approach to the determination of an equity risk
20 premium in the RPM should not be confused with the CAPM. Beta is a
21 measure of systematic, or market, risk, a relatively small percentage of total
22 risk (the sum of both non-diversifiable systematic and diversifiable
23 unsystematic risk). Unsystematic risk is fully captured in the RPM through the

1 use of the prospective long-term bond yield as can be shown by reference to
2 pages 3 through 9 of Schedule PMA-2, which confirm that the bond rating
3 process involves an assessment of all business risks. In contrast, the use of a
4 risk-free rate of return in the CAPM does not, and by definition cannot, reflect a
5 company's specific i.e., unsystematic risk. Consequently, a much larger portion
6 of the total common equity cost rate is reflected in the company-specific bond
7 yield (a product of the bond rating) than is reflected in the risk-free rate in the
8 CAPM, or indeed even by the dividend yield employed in the DCF model.
9 Moreover, the financial literature recognizes the RPM and CAPM as two
10 separate and distinct cost of common equity models as discussed previously.

11 **Q. HAVE YOU PERFORMED AN RPM ANALYSIS OF COMMON EQUITY COST**
12 **RATE FOR THE PROXY GROUP?**

13 A. Yes. The results of my application of the RPM are summarized on page 1 of
14 Schedule PMA-10. The first step is to determine the expected bond yield.

15 **Q. PLEASE EXPLAIN THE BASIS OF THE EXPECTED BOND YIELD OF 6.39%**
16 **APPLICABLE TO THE AVERAGE COMPANY IN THE PROXY GROUP.**

17 A. Because the cost of common equity is prospective, a prospective yield on
18 similarly-rated long-term debt is essential. As shown on Schedule PMA-10,
19 page 2, although based upon only one water company, the average Moody's
20 bond rating is A2 for the six AUS Utility Reports water companies. I relied upon
21 a consensus forecast of about 50 economists of the expected yield on Aaa
22 rated corporate bonds for the six calendar quarters ending with the third
23 calendar quarter of 2009 as derived from the June 1, 2008 Blue Chip Financial

1 Forecasts (shown on page 7 of Schedule PMA-10). As shown on Line No. 1 of
2 page 1 of Schedule PMA-10, the average expected yield on Moody's Aaa rated
3 corporate bonds is 5.67%. It is necessary to adjust that average yield to be
4 equivalent to a Moody's A2 rated public utility bond. Consequently, an
5 adjustment to the average prospective yield on Aaa rated corporate bonds of
6 0.72% was required. It is shown on Line No. 2, page 1 of Schedule PMA-10
7 and explained in Note 2 at the bottom of the page. After adjustment, the
8 expected bond yield applicable to a Moody's A rated public utility bond is
9 6.39% as shown on Line No. 3, page 1 of Schedule PMA-10.

10 Because the proxy group of six AUS Utility Reports water companies
11 average Moody's bond rating is A2, no adjustment is necessary to make the
12 prospective bond yield applicable to an A2 public utility bond. Therefore, the
13 expected specific bond yields is 6.39% for the proxy group of water companies.

14 **Q. PLEASE EXPLAIN THE METHOD UTILIZED TO ESTIMATE THE EQUITY**
15 **RISK PREMIUM.**

16 A. I evaluated the results of two different historical equity risk premium studies, as
17 well as Value Line's forecasted total annual market return in excess of the
18 prospective yield on high grade corporate bonds, as detailed on pages 5, 6 and
19 8 of Schedule PMA-10. As shown on Line No. 3, page 5, the mean equity risk
20 premium is 5.36% applicable to the proxy group of six AUS Utility Reports
21 water companies. This estimate is the result of an average of a beta-derived
22 historical equity risk premium exclusively as will be discussed subsequently as
23 well as the mean historical equity risk premium applicable to public utilities with

1 bonds rated A based upon holding period returns.

2 The basis of the beta-derived equity risk premium applicable to the
3 proxy group is shown on page 6 of Schedule PMA-10. The beta-determined
4 equity risk premium should receive substantial weight because betas are
5 derived from the market prices of common stocks over a recent five-year
6 period. Beta is a meaningful measure of prospective relative risk to the market
7 as a whole and is a logical means by which to allocate a relative share of the
8 market's total equity risk premium.

9 The total market equity risk premium utilized is 6.20% and is based
10 exclusively upon the long-term historical market risk premium after a review of
11 both the long-term historical and forecasted market risk premia. Because it is
12 my opinion that the current and recent substantial volatility in the stock market
13 is extraordinary and not representative of the expected long-term, neither is the
14 current forecasted market risk premium as shown on page 6 of Schedule PMA-
15 10. To derive the historical market equity risk premium, I used the most recent
16 Morningstar²⁰ data on holding period returns for the S&P 500 Composite Index
17 and the average historical yield on Moody's Aaa and A rated corporate bonds
18 for the period 1926-2007. The use of holding period returns over a very long
19 period of time is useful in the beta approach. As the Ibbotson SBBI – 2008
20 Valuation Yearbook states²¹:

21 The estimate of the equity risk premium depends on the length
22 of the data series studied. A proper estimate of the equity risk
23 premium requires a data series long enough to give a reliable

²⁰

²¹

Morningstar, Inc. acquired Ibbotson Associates in 2006.

Ibbotson SBBI – 2008 Valuation Yearbook – Market Results for Stocks, Bonds, Bills and Inflation – 1926 – 2007

Morningstar, Inc., 2008, pp. 82-83. Morningstar, Inc. acquired Ibbotson Associates in 2006.

1 average without being unduly influenced by very good and very
2 poor short-term returns. When calculated using a long data
3 series, the historical equity risk premium is relatively stable.⁵
4 Furthermore, because an average of the realized equity risk
5 premium is quite volatile when calculated using a short history,
6 using a long series makes it less likely that the analyst can
7 justify any number he or she wants. The magnitude of how
8 shorter periods can affect the result will be explored later in this
9 chapter.

10
11 Some analysts estimate the expected equity risk premium using
12 a shorter, more recent time period on the basis that recent
13 events are more likely to be repeated in the near future;
14 furthermore, they believe that the 1920s, 1930s and 1940s
15 contain too many unusual events. This view is suspect because
16 all periods contain "unusual" events. Some of the most unusual
17 events this century took place quite recently, including the
18 inflation of the late 1970s and early 1980s, the October 1987
19 stock market crash, the collapse of the high-yield bond market,
20 the major contraction and consolidation of the thrift industry, the
21 collapse of the Soviet Union, the development of the European
22 Economic Community, and the attacks of September 11, 2001.

23
24 It is even difficult for economists to predict the economic
25 environment of the future. For example, if one were analyzing
26 the stock market in 1987 before the crash, it would be
27 statistically improbable to predict the impending short-term
28 volatility without considering the stock market crash and market
29 volatility of the 1929-1931 period.

30
31 Without an appreciation of the 1920s and 1930s, no one would
32 believe that such events could happen. The 81-year period
33 starting with 1926 is representative of what can happen: it
34 includes high and low returns, volatile and quiet markets, war
35 and peace, inflation and deflation, and prosperity and
36 depression. Restricting attention to a shorter historical period
37 underestimates the amount of change that could occur in a long
38 future period. Finally, because historical event-types (not
39 specific events) tend to repeat themselves, long-run capital
40 market return studies can reveal a great deal about the future.
41 Investors probably expect "unusual" events to occur from time
42 to time, and their return expectations reflect this. (footnote
43 omitted)

44
45 In addition, the use of long-term data in a RPM model is consistent with

1 the long-term investment horizon presumed by the DCF model. Consequently,
2 the long-term arithmetic mean total return rates on the market as a whole of
3 12.30% and the long-term arithmetic mean yield on corporate bonds of 6.10%
4 were used, as shown at Line Nos. 1 and 2 of page 6 of Schedule PMA-10. As
5 shown on Line No. 3 of page 6, the resultant long-term historical equity risk
6 premium on the market as a whole is 6.20%.

7 I used arithmetic mean return rates because they are appropriate for
8 cost of capital purposes. As stated in the Ibbotson SBBI – 2008 Valuation
9 Yearbook²²:

10 The equity risk premium data presented in this book are
11 arithmetic average risk premia as opposed to geometric average
12 risk premia. The arithmetic average equity risk premium can be
13 demonstrated to be most appropriate when discounting future
14 cash flows. For use as the expected equity risk premium in
15 either the CAPM or the building block approach, the arithmetic
16 mean or the simple difference of the arithmetic means of stock
17 market returns and riskless rates is the relevant number. This is
18 because both the CAPM and the building block approach are
19 additive models, in which the cost of capital is the sum of its
20 parts. The geometric average is more appropriate for reporting
21 past performance, since it represents the compound average
22 return.

23
24 The argument for using the arithmetic average is quite
25 straightforward. In looking at projected cash flows, the equity
26 risk premium that should be employed is the equity risk premium
27 that is expected to actually be incurred over the future time
28 periods. Graph 5-3 shows the realized equity risk premium for
29 each year based on the returns of the S&P 500 and the income
30 return on long-term government bonds. (The actual, observed
31 difference between the return on the stock market and the
32 riskless rate is known as the realized equity risk premium.)
33 There is considerable volatility in the year-by-year statistics. At
34 times the realized equity risk premium is even negative.
35

²² Id., p. 77.

1 As Ibbotson Associates²³ states in their 1999 Yearbook:

2
3 The expected equity risk premium should always be calculated
4 using the arithmetic mean. The arithmetic mean is the rate of
5 return which, when compounded over multiple periods, gives
6 the mean of the probability distribution of ending wealth
7 values....Stated another way, the arithmetic mean is correct
8 because an investment with uncertain returns will have a higher
9 expected ending wealth value than an investment which earns,
10 with certainty, its compound or geometric rate of return every
11 year....*Therefore, in the investment markets, where returns are*
12 *described by a probability distribution, the arithmetic mean is*
13 *the measure that accounts for uncertainty, and is the*
14 *appropriate one for estimating discount rates and the cost of*
15 *capital.* (italics added)

16
17 Ex-post (historical) total returns and equity risk premium spreads differ
18 in size and direction over time. This is precisely why the arithmetic mean is
19 important as it provides insight into the variance and standard deviation of
20 returns. This prospect for variance, as captured in the arithmetic mean,
21 provides the valuable insight needed by investors to estimate future risk when
22 making a current investment. Absent such valuable insight into the potential
23 variance of returns, investors cannot meaningfully evaluate prospective risk.
24 As discussed previously, all of the cost of common equity models, including the
25 DCF, are premised upon the EMH, that all publicly available information is
26 reflected in the market prices paid. If investors relied upon the geometric mean
27 of ex-post spreads, they would have no insight into the potential variance of
28 future returns because the geometric mean relates the change over many
29 periods to a constant rate of change, thereby obviating the year-to-year
30 fluctuations, or variance, critical to risk analysis.

²³

Ibbotson Associates, Stocks, Bonds, Bills and Inflation - 1999 Yearbook, pp. 157-158.

1 The basis of the forecasted market equity risk premium can be found
2 on Line Nos. 4 through 6 on page 6 of Schedule PMA-10. It is derived from an
3 average of the most recent 3-month (using the months of March 2008 through
4 May 2008) and a recent spot (June 20, 2008) median market price appreciation
5 potentials by Value Line as explained in detail in Note 1 on page 3 of Schedule
6 PMA-11.

7 The average expected price appreciation is 71% which translates to
8 14.35% per annum and, when added to the average (similarly calculated)
9 dividend yield of 2.15% equates to a forecasted annual total return rate on the
10 market as a whole of 16.50%. Thus, this methodology is consistent with the
11 use of the 3-month and spot dividend yields in my application of the DCF
12 model. To derive the forecasted total market equity risk premium of 10.83%
13 shown on Schedule PMA-10, page 6, Line No. 6, the June 1, 2008 forecast of
14 about 50 economists of the expected yield on Moody's Aaa rated corporate
15 bonds for the six calendar quarters ending with the third calendar quarter 2009
16 of 5.67% from Blue Chip Financial Forecasts was deducted from the Value
17 Line total market return of 16.50%. The calculation resulted in an expected
18 market risk premium of 10.83%.

19 However, because I believe the current and recent substantial volatility
20 in the stock market is extraordinary and not representative of the expected
21 long-term, in this instance, I will not rely upon the forecasted market equity risk
22 premium but rather, will rely upon this historical long-term arithmetic market
23 equity risk premium of 6.20%.

1 On page 9 of Schedule PMA-10, the most current Value Line betas for
2 the companies in the proxy group is shown. Applying the median beta of the
3 proxy group, consistent with my reliance upon the median DCF results as
4 previously discussed, to the market equity risk premium of 6.20% results in a
5 beta adjusted equity risk premium of 6.20% for the proxy group of six AUS
6 Utility Reports water companies as shown on Schedule PMA-10, page 6, Line
7 No. 9.

8 A mean equity risk premium of 4.51% applicable to companies with A
9 rated public utility bonds was calculated based upon holding period returns
10 from a study using public utilities, as shown on Line No. 2, page 5 of Schedule
11 PMA-10, and detailed on page 8 of the same schedule.

12 The equity risk premia applicable to the proxy group of six AUS Utility
13 Reports water companies are the averages of the beta-derived premia and that
14 based upon the holding period returns of public utilities with A rated bonds, as
15 summarized on Schedule PMA-10, page 5, i.e., 5.36%.

16 **Q. WHAT IS THE INDICATED RPM COMMON EQUITY COST RATE?**

17 A. It is 11.75% for the six AUS Utility Reports water companies as shown on
18 Schedule PMA-10, page 1.

19 **Q. SOME CRITICS OF THE RPM MODEL CLAIM THAT ITS WEAKNESS IS**
20 **THAT IT PRESUMES A CONSTANT EQUITY RISK PREMIUM. IS SUCH A**
21 **CLAIM VALID?**

22 A. No. The equity risk premium varies inversely with interest rate changes,
23 although not in tandem with those changes. This presumption of a constant

1 equity risk premium is no different than the presumption of a constant "g", or
2 growth component, in the DCF model. If one calculates a DCF cost rate today,
3 the absolute result "k", as well as the growth component "g", would invariably
4 differ from a calculation made just one or several months earlier. This implies
5 that the "g" does change, although in the application of the standard DCF
6 model, the "g" is presumed to be constant. Hence, there is no difference
7 between the RPM and DCF models in that both models assume a constant
8 component, but in reality, these components, the "g" and the equity risk
9 premium both change.

10 As Morin²⁴ states with respect to the DCF model:

11 It is not necessary that *g* be constant year after year to make
12 the model valid. *The growth rate may vary randomly around*
13 *some average expected value. Random variations around*
14 *trend are perfectly acceptable, as long as the mean expected*
15 *growth is constant. The growth rate must be 'expectationally*
16 *constant' to use formal statistical jargon. (italics added)*
17

18 The foregoing confirms that the RPM is similar to the DCF model. Both
19 assume an "expectationally constant" risk premium and growth rate,
20 respectively, but in reality both vary (change) randomly around an arithmetic
21 mean. Consequently, the use of the arithmetic mean, and not the geometric
22 mean is confirmed as appropriate in the determination of an equity risk
23 premium as discussed previously.

24 **D. The Capital Asset Pricing Model (CAPM)**

25 **Q. PLEASE EXPLAIN THE THEORETICAL BASIS OF THE CAPM.**

26 **A. CAPM theory defines risk as the covariability of a security's returns with the**

²⁴ *Id.*, p. 256.

market's returns. This covariability is measured by beta ("β"), an index measure of an individual security's variability relative to the market. A beta less than 1.0 indicates lower variability while a beta greater than 1.0 indicates greater variability than the market.

The CAPM assumes that all other risk, i.e., all non-market or unsystematic risk, can be eliminated through diversification. The risk that cannot be eliminated through diversification is called market, or systematic, risk. The CAPM presumes that investors require compensation for risks that cannot be eliminated through diversification. Systematic risks are caused by macroeconomic and other events that affect the returns on all assets. Essentially, the model is applied by adding a risk-free rate of return to a market risk premium. This market risk premium is adjusted proportionately to reflect the systematic risk of the individual security relative to the market as measured by beta. The traditional CAPM model is expressed as:

$$R_s = R_f + \beta(R_m - R_f)$$

Where:

R_s	=	Return rate on the common stock
R_f	=	Risk-free rate of return
R_m	=	Return rate on the market as a whole
β	=	Adjusted beta (volatility of the security relative to the market as a whole)

Numerous tests of the CAPM have confirmed its validity. These tests have measured the extent to which security returns and betas are related as predicted by the CAPM. However, Morin observes that while the results support the notion that beta is related to security returns, it has been

1 determined that the empirical Security Market Line (SML) described by the
2 CAPM formula is not as steeply sloped as the predicted SML. Morin²⁵ states:

3 With few exceptions, the empirical studies agree that ... low-
4 beta securities earn returns somewhat higher than the CAPM
5 would predict, and high-beta securities earn less than predicted.

6 * * *

7
8
9 Therefore, the empirical evidence suggests that the expected
10 return on a security is related to its risk by the following
11 approximation:

12
13
$$K = R_F + x \beta(R_M - R_F) + (1-x) \beta(R_M - R_F)$$

14
15 where x is a fraction to be determined empirically. The value of
16 x that best explains the observed relationship $\text{Return} = 0.0829$
17 $+ 0.0520 \beta$ is between 0.25 and 0.30. If $x = 0.25$, the equation
18 becomes:

19
20
$$K = R_F + 0.25(R_M - R_F) + 0.75 \beta(R_M - R_F)^{26}$$

21
22 In view of theory and practical research, I have applied both the
23 traditional CAPM and the empirical CAPM to the companies in the proxy group
24 and averaged the results.

25 **Q. PLEASE DESCRIBE YOUR SELECTION OF A RISK-FREE RATE OF**
26 **RETURN.**

27 A. As shown at the top of column 3 on page 2 of Schedule PMA-11, the risk-free
28 rate adopted for both applications of the CAPM is 4.67%. It is based upon the
29 average consensus forecast of the reporting economists in the June 1, 2008
30 Blue Chip Financial Forecasts as shown in Note 2, page 3, of the expected
31 yields on 30-year U.S. Treasury bonds for the six quarters ending with the third

²⁵ Id., at p. 175.

²⁶ Id., at p. 190.

1 calendar quarter 2009.

2 **Q. WHY IS THE PROSPECTIVE YIELD ON LONG-TERM U.S. TREASURY**
3 **BONDS APPROPRIATE FOR USE AS THE RISK-FREE RATE?**

4 A. The yield on long-term T-Bonds is almost risk-free and its term is consistent
5 with the long-term cost of capital to public utilities measured by the yields on A
6 rated public utility bonds, and is consistent with the long-term investment
7 horizon inherent in utilities' common stocks. Therefore, it is consistent with the
8 long-term investment horizon presumed in the standard DCF model employed
9 in regulatory ratemaking. As Morin²⁷ states:

10 As a proxy for the risk-free rate, long-term rates are the relevant
11 benchmarks when determining the cost of common equity
12 rather than short-term or intermediate-term interest rates.^{4(footnote}
13 omitted) There are several reasons for this, both conceptual and
14 practical.

15
16 At the conceptual level, because common stock is a long-term
17 investment and because the cash flows to investors in the form
18 of dividends last indefinitely, the yield on very long-term
19 government bonds, namely, the yield on 30-year Treasury
20 bonds, is the best measure of the risk-free rate for use in the
21 CAPM^{5(footnote omitted)} The expected common stock return
22 is based on long-term cash flows, regardless of an individual's
23 holding time period.

24
25 On the grounds of stability and consistency, the yields on long-
26 term Treasury bonds match more closely with expected
27 common stock returns. Finally, yields on 90-day Treasury Bills
28 typically do not match the investor's planning horizons. Equity
29 investors generally have an investment horizon far in excess of
30 90 days.

31
32 At the practical level, short-term rates are volatile, fluctuate
33 widely, and are subject to more random disturbances than are
34 long-term rates, leading to volatile and unreliable equity return
35 estimates. Short-term rates are also largely administered rates.

²⁷ *Id.*, at p. 151.

1 For example, Treasury Bills are used by the Federal Reserve as
2 a policy vehicle to stimulate the economy and to control the
3 money supply, and are used by foreign governments,
4 companies, and individuals as a temporary safe harbor for
5 money.
6

7 In addition, as noted in the Ibbotson SBBI - 2008 Valuation Yearbook²⁸:

8 The horizon of the chosen Treasury security should match the
9 horizon of whatever is being valued. When valuing a business
10 that is being treated as a going concern, the appropriate
11 Treasury yield should be that of a long-term Treasury bond.
12 Note that the horizon is a function of the investment, not the
13 investor. If an investor plans to hold stock in a company for
14 only five years, the yield on a five-year Treasury Note would not
15 be appropriate since the Company will continue to exist beyond
16 those five years.
17

18 In conclusion, the average expected yield on 30-year Treasury Bonds is
19 the appropriate proxy for the risk-free rate in the CAPM because it is less
20 volatile than yields on Treasury Bills, is almost risk-free as noted by Morin
21 above and is consistent with the long-term investment horizon implicit in
22 common stocks.

23 **Q. PLEASE EXPLAIN THE ESTIMATION OF THE EXPECTED EQUITY RISK**
24 **PREMIUM FOR THE MARKET.**

25 A. First, I estimate investors' expected total return rate for the market. Then I
26 estimate the expected risk-free rate which I subtract from the expected total
27 return rate for the market. The result is an expected equity risk premium for
28 the market, some proportion of which must be allocated to the companies in
29 the proxy group through the use of beta. As a measure of risk relative to the
30 market as a whole, the beta is an appropriate means by which to apportion the

²⁸ Id., p. 59.

1 market risk premium to a specific company or group. The total market equity
2 risk premium utilized was 7.1% and, in this instance, is based upon the long-
3 term historical market risk premia because, in my opinion, the current and
4 recent substantial volatility in the stock market is extraordinary and not
5 representative of the expected long-term.

6 The basis of the projected median market equity risk premium is
7 explained in detail in Note 1 on page 3 of Schedule PMA-11. As previously
8 discussed, it is derived from an average of the most recent 3-month (using the
9 months of March 2008 through May 2008) and a recent spot (June 20, 2008) 3
10 - 5 year median total market price appreciation projections from Value Line,
11 and the long-term historical average from Morningstar. The appreciation
12 projections by Value Line plus average dividend yield equate to a forecasted
13 annual total return rate on the market of 16.50%. The long-term historical
14 return rate of 12.30% on the market as a whole is from the Ibbotson SBI –
15 2008 Valuation Yearbook. In each instance, the relevant risk-free rate was
16 deducted from the total market return rate. For example, from the Value Line
17 projected total market return of 16.50%, the forecasted average risk-free rate of
18 4.67% was deducted indicating a forecasted market risk premium of 11.83%.
19 From the Ibbotson Associates' long-term historical total return rate of 12.30%,
20 the long-term historical income return rate on long-term U.S. Government
21 Securities of 5.20% was deducted indicating an historical equity risk premium
22 of 7.10%. Thus, the average of the projected and historical total market risk
23 premia of 11.83% and 7.10%, respectively, is 9.47%. However, as stated

1 previously, I will rely upon the historical market equity risk premium of 7.10%.

2 **Q. WHAT ARE THE RESULTS OF YOUR APPLICATION OF THE**
3 **TRADITIONAL AND EMPIRICAL CAPM TO THE PROXY GROUP?**

4 A. As shown on Schedule PMA-11, Line No. 1 of page 1, the traditional CAPM
5 cost rate is 11.77% for the proxy group of six AUS Utility Reports water
6 companies. And, as shown on Line No. 2 of page 1, the empirical CAPM cost
7 rate is 11.77%. The traditional and empirical CAPM cost rates are shown
8 individually by company on page 2 of Schedule PMA-11. As with the DCF
9 results discussed previously, and for the same reasons, namely the wide range
10 of results and the current extremely volatile capital markets, I rely upon the
11 median results of the traditional CAPM and ECAPM for the proxy group. As
12 shown on Line No. 3 on page 1, the CAPM cost rate applicable to the proxy
13 group of six AUS Utility Reports water companies is 11.77% based upon the
14 traditional and empirical CAPM.

15 **Q. SOME CRITICS OF THE ECAPM MODEL CLAIM THAT USING ADJUSTED**
16 **BETAS IN A TRADITIONAL CAPM AMOUNTS TO USING AN ECAPM. IS**
17 **SUCH A CLAIM VALID?**

18 A. No. Using adjusted betas in a CAPM analysis is not equivalent to the ECAPM.
19 Betas are adjusted because of the regression tendency of betas to converge
20 toward 1.0 over time, i.e., over successive calculations of beta. As discussed
21 previously, numerous studies have determined that the Security Market Line
22 (SML) described by the CAPM formula at any given moment in time is not as

1 steeply sloped as the predicted SML. Morin²⁹ states:

2 Some have argued that the use of the ECAPM is inconsistent
3 with the use of adjusted betas, such as those supplied by Value
4 Line and Bloomberg. This is because the reason for using the
5 ECAPM is to allow for the tendency of betas to regress toward
6 the mean value of 1.00 over time, and, since Value Line betas
7 are already adjusted for such trend [sic], an ECAPM analysis
8 results in double-counting. This argument is erroneous.
9 Fundamentally, the ECAPM is not an adjustment, increase or
10 decrease, in beta. This is obvious from the fact that the
11 expected return on high beta securities is actually lower than
12 that produced by the CAPM estimate. The ECAPM is a formal
13 recognition that the observed risk-return tradeoff is flatter than
14 predicted by the CAPM based on myriad empirical evidence.
15 The ECAPM and the use of adjusted betas comprised two
16 separate features of asset pricing. Even if a company's beta is
17 estimated accurately, the CAPM still understates the return for
18 low-beta stocks. Even if the ECAPM is used, the return for low-
19 beta securities is understated if the betas are understated.
20 Referring back to Figure 6-1, the ECAPM is a return (vertical
21 axis) adjustment and not a beta (horizontal axis) adjustment.
22 Both adjustments are necessary.

23
24 Moreover, the slope of the Security Market Line (SML) should not be
25 confused with beta. As Eugene F. Brigham, finance professor emeritus and
26 the author of many financial textbooks states³⁰ :

27 The slope of the SML reflects the degree of risk aversion in the
28 economy – the greater the average investor's aversion to risk,
29 then (1) the steeper is the slope of the line, (2) the greater is the
30 risk premium for any risky asset, and (3) the higher is the
31 required rate of return on risky assets.¹²

32
33 ¹²Students sometimes confuse beta with the slope of the SML.
34 This is a mistake. As we saw earlier in connection with Figure 6-
35 8, and as is developed further in Appendix 6A, beta does
36 represent the slope of a line, but *not* the Security Market Line.
37 This confusion arises partly because the SML equation is
38 generally written, in this book and throughout the finance
39 literature, as $k_i = R_F + b_i(k_M - R_F)$, and in this form b_i looks like

²⁹ *Id.*, at p. 191.

³⁰ Eugene F. Brigham, Financial Management – Theory and Practice, 4th Ed., The Dryden Press, 1985, p. 203.

1 the slope coefficient and $(k_M - R_F)$ the variable. It would perhaps
2 be less confusing if the second term were written $(k_M - R_F)b_i$, but
3 this is not generally done.
4

5 In addition, regulatory support for the ECAPM can be found in the New
6 York Public Service Commission's Generic Financing Docket, Case 91-M-
7 0509. In addition, the Regulatory Commission of Alaska (RCA) in its Order No.
8 151 in Docket No. P-97-4 re: In the Matter of the Correct Calculation and Use
9 of Acceptable Input Data to Calculate the 1997, 1998, 1999, 2000, 2001 and
10 2002 Tariff Rates for the Intrastate Transportation of Petroleum over the
11 TransAlaska Pipeline System noted:

12 Although we primarily rely upon Tesoro's recommendation, we
13 are concerned, however, about Tesoro's CAPM analysis. Tesoro
14 averaged the results it obtained from CAPM and ECAPM while at
15 the same time providing empirical testimony⁶⁰⁴ (footnote omitted)
16 that the ECAPM results are more accurate than [sic] traditional
17 CAPM results. The reasonable investor would be aware of these
18 empirical results. Therefore, we adjust Tesoro's
19 recommendation to reflect only the ECAPM result.
20

21 In view of the foregoing, using adjusted betas in an ECAPM analysis is
22 not incorrect, nor inconsistent with the financial literature. Rather, the use of
23 the traditional CAPM results in an understated estimate of the cost of common
24 equity capital for a utility with an adjusted beta below 1.00. And
25 notwithstanding regulatory support for the use of only the ECAPM, my CAPM
26 analysis, which includes both the traditional CAPM and the ECAPM, is a
27 conservative approach resulting in a reasonable estimate of the cost of
28 common equity.

1 **E. Comparable Earnings Model (CEM)**

2 **Q. PLEASE DESCRIBE YOUR APPLICATION OF THE COMPARABLE**
3 **EARNINGS MODEL AND HOW IT IS USED TO DETERMINE COMMON**
4 **EQUITY COST RATE.**

5 A. My application of the CEM is summarized on Schedule PMA-12 which consists
6 of nine pages. Pages 1 through 4 show the CEM results for the proxy group of
7 six AUS Utility Reports water companies. Supporting data are shown on pages
8 5 through 8 and page 9 contains notes related to pages 1 through 8.

9 The comparable earnings approach is derived from the "corresponding
10 risk" standard of the landmark cases of the U.S. Supreme Court. Therefore, it
11 is consistent with the Hope doctrine that the return to the equity investor should
12 be commensurate with returns on investments in other firms having
13 corresponding risks.

14 The CEM is based upon the fundamental economic concept of
15 opportunity cost which maintains that the true cost of an investment is equal to
16 the cost of the best available alternative use of the funds to be invested. The
17 opportunity cost principle is also consistent with one of the fundamental
18 principles upon which regulation rests: that regulation is intended to act as a
19 surrogate for competition and to provide a fair rate of return to investors.

20 The CEM is designed to measure the returns expected to be earned on
21 the book common equity, in this case net worth, of similar risk enterprises.
22 Thus, it provides a direct measure of return, since it translates into practice the
23 competitive principle upon which regulation rests. In my opinion, it is

1 inappropriate to use the achieved returns of regulated utilities of similar risk
2 because to do so would be circular and inconsistent with the principle of
3 equality of risk with non-price regulated firms.

4 The difficulty in application of the CEM is to select a proxy group of
5 companies which are similar in risk, but are not price regulated utilities.
6 Consequently, the first step in determining a cost of common equity using the
7 comparable earnings model is to choose an appropriate proxy group of non-
8 price regulated firms. The proxy group should be broad-based in order to
9 obviate any company-specific aberrations. As stated previously, utilities need
10 to be eliminated to avoid circularity since the returns on book common equity of
11 utilities are substantially influenced by regulatory awards and are therefore not
12 representative of the returns that could be earned in a truly competitive market.

13 **Q. PLEASE DESCRIBE YOUR APPLICATION OF THE CEM.**

14 A. My application of the CEM is market-based in that the selection of non-price
15 regulated firms of comparable risk is based upon statistics derived from the
16 market prices paid by investors.

17 I have chosen a proxy group of domestic, non-price regulated firms to
18 reflect both the systematic and unsystematic risks of the proxy group of six
19 AUS Utility Reports water companies. The proxy group of two hundred
20 eighteen non-utility companies similar in risk to the proxy group of six AUS
21 Utility Reports water companies are listed on pages 1 through 4, Schedule
22 PMA-12. The criteria used in the selection of these proxy companies were that
23 they be domestic non-utility companies and have a meaningful rate of return on

1 net worth, common equity or partners' capital reported in Value Line (Std. Ed.)
2 for each of the five years ended 2007, or projected for 2011-2013. Value Line
3 betas were used as a measure of systematic risk. The standard error of the
4 regression was used as a measure of each firm's unsystematic or specific risk.
5 The standard error of the regression reflects the extent to which events specific
6 to a company's operations will affect its stock price and, therefore, is a
7 measure of diversifiable, unsystematic, company-specific risk. *In essence,*
8 *companies which have similar betas and standard errors of the regressions,*
9 *have similar investment risk, i.e., the sum of systematic (market) risk as*
10 *reflected by beta and unsystematic (business and financial) risk, as reflected by*
11 *the standard error of the regression, respectively. Those statistics are derived*
12 *from regression analyses using market prices which, under the EMH reflect all*
13 *relevant risks. The application of these criteria results in proxy groups of non-*
14 *price regulated firms similar in risk to the average company in each proxy*
15 *group.*

16 Using a Value Line, Inc. proprietary database dated June 16, 2008, the
17 proxy group of two hundred eighteen non-price regulated companies were
18 chosen based upon ranges of unadjusted beta and standard error of the
19 regression. The ranges were based upon the average standard deviations of
20 the unadjusted beta and the average standard error of the regression for the
21 proxy group of six AUS Utility Reports water companies.

22 The six AUS Utility Reports water companies have an average
23 unadjusted beta of 0.91 whose standard deviation is 0.1219 as of June 16,

2008, as shown on page 4, Schedule PMA-12. The average standard error of the regression is 3.2465 as also shown on page 4 of Schedule PMA-11, with a standard deviation of 0.1426 as derived in Note 5, page 9. Ranges of unadjusted betas from 0.54 to 1.28 and of standard errors of the regression from 2.8187 to 3.6743 were used to select the proxy group of two hundred eighteen domestic non-utility companies comparable to the profile of the proxy group of six AUS Utility Reports water companies as can be gleaned from pages 1 through 4 and explained in Note 1 on page 9 of Schedule PMA-12. These ranges are based upon the proxy group's average unadjusted beta of 0.91 and average standard error of the regression of 3.2465 plus or minus three standard deviations of beta ($0.1219 \times 3 = 0.3657$) and standard error of the regressions ($0.1426 \times 3 = 0.4278$). The use of three standard deviations assures capturing 99.73% of the distribution of unadjusted betas and standard errors, assuring comparability.

I believe that this methodology for selecting non-price regulated firms of similar total risk (i.e., non-diversifiable systematic and diversifiable non-systematic risk) is meaningful and effectively responds to the criticisms normally associated with the selection of firms presumed to be comparable in total risk. This is because the selection of non-price regulated companies comparable in total risk is based upon regression analyses of market prices which reflect investors' assessment of all risks, diversifiable and non-diversifiable. Thus, the empirical selection process results in companies comparable in both systematic and unsystematic risks, i.e., total risk.

1 Once a proxy group of non-price regulated companies are selected, it is
2 then necessary to derive returns on book common equity, net worth or partners'
3 capital for the companies in the group. I have measured these returns using
4 the rate of return on net worth, common equity or partners' capital reported by
5 Value Line (Standard Edition). It is reasonable to measure these returns over
6 both the most recent historical five-year period as well as those projected over
7 the ensuing five-year period.

8 **Q. WHAT IS YOUR CONCLUSION OF CEM COST RATE?**

9 A. My conclusion of CEM cost rate is based upon the average of the median of all
10 of the five-year median historical and projected returns on book common
11 equity, net worth or partners' capital are 12.80% historical, 14.50% projected
12 for the proxy group of six AUS Utility Reports water companies as shown on
13 page 4 of Schedule PMA-12. As with the DCF and CAPM results discussed
14 previously, I have again relied upon median and for the same reasons, namely,
15 the wide range of returns and the extreme volatility of the current capital
16 markets. After I apply a test of significance (Student's t-statistic) to determine
17 whether any of the projected returns are significantly different from their
18 respective means at the 95% confidence level, the projected means of several
19 companies have been excluded. After excluding these outliers, my conclusion
20 of CEM cost rate is 13.30% for the six water companies.

21 **IX. CONCLUSION OF COMMON EQUITY COST RATE**

22 **Q. WHAT IS YOUR RECOMMENDED COMMON EQUITY COST RATE?**

23 A. It is 11.70% based upon the common equity cost rates resulting from all four

1 cost of common equity models consistent with the EMH which logically
2 mandates the use of multiple cost of common equity models as adjusted for
3 Ohio American's greater business risk.

4 In formulating my recommended common equity cost rate range of
5 11.70%, I reviewed the results of the application of four different cost of
6 common equity models, namely, the DCF, RPM, CAPM, and CEM for the proxy
7 group. I employ all four cost of common equity models as primary tools in
8 arriving at my recommended common equity cost rate range because no single
9 model is so *inherently precise* that it can be relied upon solely, to the exclusion
10 of other theoretically sound models. As discussed above, all four models are
11 based upon the Efficient Market Hypothesis (EMH), and therefore, have
12 application problems associated with them. The EMH, as also previously
13 discussed, requires the assumption that investors rely upon multiple cost of
14 common equity models. Moreover, as demonstrated in this testimony, the
15 prudence of using multiple cost of common equity models is supported in the
16 financial literature. Therefore, none should be relied upon exclusively to
17 estimate investors' required rate of return on common equity.

18 In a market environment where market value deviates significantly from
19 book value (lower or higher), sole reliance on the simplified DCF model is
20 particularly problematic for a regulated utility because its application results in
21 both a practical and theoretical overstatement or understatement, respectively,
22 of investors' required rate of return. Investors expect to achieve their required
23 rate of return based upon dividends received and appreciation in market price.

1 This testimony has shown that market prices are significantly influenced by
2 factors other than earnings per share (EPS) and dividends per share (DPS).
3 Thus, because it is necessary to use accounting proxies for growth in the DCF
4 model (such as EPS, DPS, or their derivative, internal growth), that model does
5 not reflect the full extent of market price growth expected by investors. Market
6 prices reflect other factors affecting growth not accounted for in the standard
7 regulatory version of the DCF model such as an increase in the market value
8 per share due to expected increases in price/earnings multiples and less
9 obvious factors included in the long-range goals of investors. For these
10 reasons, sole reliance on the DCF model should be avoided. In fact, as
11 discussed in detail above, state commissions in Iowa, Indiana, Hawaii, and
12 Pennsylvania have questioned their previous primary reliance upon the DCF,
13 having explicitly recognized this tendency of the DCF model to understate the
14 common equity cost rate when, as now, market prices significantly exceed
15 book values.

16 The results of the four cost of common equity models applied to the
17 proxy group of six AUS Utility Reports water companies are shown on
18 Schedule PMA-1, page 2 and summarized below:

Table 4

Proxy Group
of Six
AUS Utility
Reports
Water
Companies

Discounted Cash Flow Model	10.89%
Risk Premium Model	11.75
Capital Asset Pricing Model	11.77
Comparable Earnings Model	13.30
Indicated Common Equity Cost Rate Before Business Risk Adjustment	11.45%
Business Risk Adjustment	<u>0.25</u>
Recommended Range of Common Equity Cost Rate After Adjustment for Business Risk	<u>11.70%</u>

Based upon these common equity cost rate results, I conclude that a common equity cost rate of 11.45% is indicated based upon the use of multiple common equity cost rate models applied to the market data of the proxy group and before any adjustment for Ohio American's greater relative business risk as shown on Line No. 5, page 2 of Schedule PMA-1.

Q. IS THERE A WAY TO QUANTIFY A BUSINESS RISK ADJUSTMENT DUE TO OHIO AMERICAN'S SMALL SIZE RELATIVE TO THE PROXY GROUP?

A. Yes. As discussed previously, Ohio American has greater business risk than the average proxy group company because of its smaller size relative to the proxy group, whether measured by book capitalization or the market capitalization of common equity (estimated market value for Ohio American, whose common stock is not traded). Therefore, it is necessary to upwardly adjust the common equity cost rate of 11.45% based upon the proxy group.

1 Based upon Ohio American's size, an adjustment of 3.62% (362 basis points)
2 is necessary to reflect its size relative to the market-based common equity cost
3 rates of the six AUS Utility Reports water companies. This adjustment is based
4 upon data contained in the Ibbotson SBBI – 2008 Valuation Yearbook. The
5 determinations are based on the size premia for decile portfolios of New York
6 Stock Exchange (NYSE), American Stock Exchange (AMEX) and NASDAQ
7 listed companies for the 1926-2007 period and related data shown on pages 3
8 through 18 of Schedule PMA-1. The average size premium for the decile in
9 which the proxy group falls has been compared to the average size premium
10 for the 10th decile in which Ohio American would fall if its stock were traded and
11 sold at the June 16, 2008 average market/book ratio of 216.1% experienced by
12 the proxy group. As shown on page 3 of Schedule PMA-1, the size premium
13 spread between Ohio American and the six AUS Utility Reports water
14 companies is 3.62%. Page 4 contains notes relative to page 3. Page 5
15 contains data in support of page 3 while pages 6 through 18 of Schedule PMA-
16 1 contain relevant information from the Ibbotson SBBI – 2008 Valuation
17 Yearbook discussed previously.

18 Consequently, a business risk adjustment of 3.62% is indicated based
19 upon the six AUS Utility Reports water companies. However, I will make a
20 conservatively reasonable business risk adjustment of 0.25% (25 basis points)
21 as shown on Line No. 6 on page 2 of Schedule PMA-1 to the indicated
22 common equity cost rate of 11.45%. I have restricted this adjustment to only
23 25 basis points. This results in a business risk adjusted common equity cost

1 rate of 11.70% as shown on Line No. 7. In my opinion, such a cost rate range
2 is both reasonable and conservative and will provide Ohio American with
3 sufficient earnings to enable it to attract necessary new capital.

4 **X. COMMENTS UPON THE REPORT OF THE**
5 **STAFF OF THE PUBLIC UTILITIES COMMISSION OF OHIO**

6 **Q. DO YOU HAVE ANY COMMENTS UPON THE RATE OF RETURN SECTION**
7 **OF THE STAFF OF PUCO'S OHIO REPORT (STAFF REPORT)?**

8 A. Yes. I have several comments regarding Staff's Comparable Group
9 Companies, Staff's application of the CAPM and Staff's application of the DCF.

10 **Q. WHAT ARE YOUR COMMENTS REGARDING STAFF'S COMPARABLE**
11 **GROUP COMPANIES?**

12 A. Staff selected publicly traded water companies listed with MSN Investor with
13 capitalization above \$250 million. Thus, Staff's group is significantly less
14 business risky than Ohio American, which at year-end 2007 had total
15 capitalization of \$83.112 as shown on page 3 of Schedule PMA-1. Because
16 Staff's recommended common equity cost rate is based upon the market data
17 of a group of companies which is less business risky than Ohio American,
18 Staff's recommended common equity cost rate understates the true common
19 equity cost rate to Ohio American. An indication of the extent to which Staff's
20 recommended common equity cost rate understates the true common equity
21 cost rate is derived in Schedule PMA-13.

22 Based upon Ohio American's small relative size, an adjustment of
23 3.62% (362 basis points) is indicated based upon data contained in Chapter 7
24 entitled, "Firm Size and Return" from Ibbotson Associates' Ibbotson SBBI –

1 2008 Valuation Yearbook. The determinations are based upon the size premia
2 for decile portfolios of NYSE, AMEX and NASDAQ listed companies for the
3 1926-2007 period discussed previously. The average size premium for the 8th
4 decile in which Staff's group of comparable water companies falls, has been
5 compared to the average size premium for the 10th decile in which Ohio
6 American would fall if its stock were traded and sold at the June 16, 2008
7 average market/book ratio of 198.1% experienced by Staff's comparable water
8 companies. As shown on page 1 of Schedule PMA-13, the size premium
9 spread between Staff's group of comparable water companies and Ohio
10 American is 3.62%. Although the Ibbotson data indicate that the appropriate
11 spread is 3.62% between the proxy group of six AUS Utility Reports water
12 companies and Ohio American as shown on page 3 of Schedule PMA-1, in my
13 opinion, a conservative adjustment of only approximately 0.25% (25 basis
14 points) to reflect the business risk differential between Ohio American and the
15 comparable group is appropriate. I recommend the same 0.25% (25 basis
16 points) adjustment to Staff's recommended common equity cost rate. Adding
17 such an adjustment to Staff's recommended common equity cost rate range
18 yields common equity cost rate range of 10.73% - 11.77% which reflects Ohio
19 American's greater relative business risk.

20
21 **Q. PLEASE DISCUSS STAFF'S APPLICATION OF THE CAPM.**

22 A. Staff's application of the CAPM is flawed in five respects: 1) Staff utilized an
23 historical yield on U.S. Treasury bonds as the risk free rate instead of the more

1 appropriate forecasted rate; 2) Staff inappropriately averaged the historical yield
2 on 10-year U.S. Treasury bonds with the historical yield on 30-year U.S.
3 Treasury bonds; 3) Staff incorrectly calculated the market equity risk premium
4 using the total return on long-term U.S. Treasury bonds and not the income
5 return as recommended by Ibbotson, the source of Staff's historical market
6 equity risk premium; 4) Staff incorrectly utilized only the historical market equity
7 risk premium without evaluating the prospective market equity risk premium,
8 notwithstanding the fact that, in my opinion, the current forecasted market equity
9 risk premium is not representative of the expected long-term, as discussed
10 previously; and 5) Staff did not include an Empirical CAPM analysis to reflect
11 the fact that the empirical Security Market Line (SML) described by the CAPM is
12 not as steeply sloped as the predicted SML as discussed previously. At the end
13 of this discussion, I will provide a CAPM analysis which corrects for these flaws.

14 **Q. PLEASE DISCUSS STAFF'S USE OF THE HISTORICAL YIELD ON U.S.**
15 **TREASURY BONDS.**

16 A. Ratemaking and the cost of capital are both prospective. Therefore it is
17 appropriate to utilize a forecasted yield on U.S. Treasury bonds as the risk-free
18 rate in a CAPM analysis. As discussed previously, the yield on long-term U.S.
19 Treasury bonds is appropriate for use in a CAPM analysis because it is almost
20 risk-free and its term is consistent with the long-term cost of capital to public
21 utilities as measured by the yields on A rated public utility bonds. It is also
22 consistent with the long-term investment horizon inherent in public utilities'
23 common stocks. Hence, it is consistent with the long-term investment horizon

1 presumed in the standard DCF model employed in regulatory ratemaking.
2 Currently, the average consensus forecast of the expected yields on 30-year
3 U.S. Treasury bonds for the six calendar quarters ending with the third quarter
4 2009 by the 50 reporting economists in the June 1, 2008 Blue Chip Financial
5 Forecasts (Blue Chip) as shown in Note 2, page 3 of Schedule PMA-12, is
6 4.67%.

7 **Q. PLEASE DISCUSS STAFF'S USE OF THE AVERAGE HISTORICAL YIELD**
8 **ON 10-YEAR AND 30-YEAR U.S. TREASURY BONDS.**

9 A. Because it is appropriate to utilize the yield on long-term U.S. Treasury bonds in
10 a CAPM analysis, use of the yield on 10-year U.S. Treasury bonds is not
11 consistent with the long-term cost of capital to public utilities described above.
12 Nor is it consistent with the long-term investment horizon inherent in public
13 utilities' common stocks and presumed in the standard DCF model.

14 As also discussed previously, because both ratemaking and the cost of
15 capital are prospective, it is clear that the average expected yield on long-term
16 U.S. Treasury bonds is the appropriate proxy for the risk-free rate in the CAPM
17 because it is less volatile than the yields on Treasury securities of shorter
18 duration, is almost risk-free as noted by Morin above and is consistent with the
19 long-term investment horizon implicit in common stocks as noted by Ibbotson,
20 as well as being prospective.

21 **Q. PLEASE DISCUSS STAFF'S USE OF THE TOTAL RETURN ON LONG-TERM**
22 **U.S. TREASURY BONDS IN ITS CALCULATION OF THE MARKET EQUITY**
23 **RISK PREMIUM.**

1 A. Staff's market equity risk premium of 6.5% is based upon the difference
2 between the arithmetic mean long-term (1926-2006) total return on large
3 company stocks and long-term (1926-2006) total return on long-term
4 government bonds as published by Ibbotson SBBI – 2007 Valuation Yearbook.
5 Note that the Ibbotson SBBI – 2008 Valuation Yearbook, published in March
6 2008, shows the same market equity risk premium of 6.5%. Nevertheless, it is
7 not appropriate to use the Ibbotson-derived spread of arithmetic mean total
8 returns on large company stocks and long-term total returns on long-term
9 government bonds in a CAPM analysis. It is inconsistent for Staff to utilize
10 Ibbotson's data and then, to not follow Ibbotson's recommendation that the
11 income return on a given Treasury security be used for calculating the equity
12 risk premium. Ibbotson state the following on pages 75-76 of the Ibbotson SBBI
13 - 2008 Valuation Yearbook:

14 Another point to keep in mind when calculating the equity risk
15 premium is that the income return on the appropriate-horizon
16 Treasury security, rather than the total return, is used in the
17 calculation. The total return is comprised of three return
18 components: the income return, the capital appreciation return,
19 and the reinvestment return. The income return is defined as the
20 portion of the total return that results from a periodic cash flow or,
21 in this case, the bond coupon payment. The capital appreciation
22 return results from the price change of a bond over a specific
23 period. Bond prices generally change in reaction to unexpected
24 fluctuations in yields. Reinvestment return is the return on a given
25 month's investment income when reinvested into the same asset
26 class in the subsequent months of the year. The income return is
27 thus used in the estimation of the equity risk premium because it
28 represents the truly riskless portion of the return.^{2 (footnote omitted)}
29

30 Thus, the appropriate historical market equity risk premium is the difference in
31 the arithmetic mean long-term (1926-2007, not 1926-2006) total return on

1 large company stocks of 12.3% and the arithmetic mean long-term (1926-
2 2007) income return on long-term government bonds of 5.2% from the
3 Ibbotson SBBI – 2008 Valuation Yearbook, or 7.1% ($7.1\% = 12.3\% - 5.2\%$)
4 and not 6.5% as used by Staff.

5 **Q. PLEASE DISCUSS STAFF'S EXCLUSIVE USE OF AN HISTORICAL**
6 **MARKET EQUITY RISK PREMIUM.**

7 A. As discussed previously, relative to Staff's use of historical yields in its
8 calculation of the risk-free rate, ratemaking and the cost of capital are both
9 prospective. Therefore, it is appropriate to couple the use of the arithmetic
10 mean historical market equity risk premium with a forecasted market equity
11 risk premium, such as can be derived from Value Line Investment Survey and
12 Blue Chip. Moreover, use of the forecasted market equity risk premium based
13 upon Value Line is consistent with Staff's use of Value Line betas in its CAPM
14 analysis. However, as discussed previously, the current and recent
15 substantial volatility in the stock market is extraordinary and not representative
16 of the expected long-term. Hence, at this time, given current capital market
17 conditions, in my opinion, the current market equity risk premium is also not
18 representative of the expected long-term and thus, not suitable for cost of
19 capital purposes at this time.

20 In view of the foregoing, the historical arithmetic mean 7.1% market
21 equity risk premium is currently appropriate for use in a CAPM analysis.

22 **Q. YOU PREVIOUSLY STATED THAT STAFF ERRED BY NOT APPLYING**
23 **THE EMPIRICAL CAPITAL ASSET PRICING MODEL. PLEASE COMMENT.**

1 A. Staff relied exclusively upon the traditional CAPM. As discussed previously,
2 numerous tests of the CAPM have confirmed its validity. These tests have
3 measured the extent to which security returns and betas are related as
4 predicted by the CAPM. However, as also noted previously, Morin, in New
5 Regulatory Finance, observes that, while the results support the notion that
6 beta is related to security returns, it has been determined that the empirical
7 Security Market Line (SML) described by the CAPM is not as steeply sloped
8 as the predicted SML. Therefore, given both theory and practical research, it
9 is appropriate to apply both the traditional CAPM and the empirical CAPM and
10 to average the results.

11 Schedule PMA-14 presents a CAPM analysis correcting the flaws in
12 Staff's application of the CAPM discussed above and reflects the following: 1)
13 the correct use of a forecasted yield on 30-year Treasury bonds as the risk-
14 free rate; 2) the correct use of 30-year, i.e., long-term, Treasury bonds as the
15 risk-free rate; 3) the correct use of the historical long-term arithmetic mean
16 income return on long-term government bonds in deriving the historical market
17 equity risk premium; 4) consideration of both the historical long-term arithmetic
18 mean market equity risk premium and the forecasted market equity risk
19 premium; and 5) the inclusion of an ECAPM analysis. Utilizing the average
20 beta of Staff's comparable water companies, 1.025, application of the
21 traditional CAPM yields a result of 11.948% while application of the empirical
22 CAPM yields a result of 11.903%. Averaging the corrected results of the
23 traditional CAPM and the empirical CAPM for Staff's comparable water

1 companies yields an average indicated CAPM common equity cost rate of
2 11.926%. Because this 11.926% is based upon Staff's comparable water
3 companies and these water companies are on average much greater in size
4 than Ohio American, 11.926% does not reflect the greater risk of Ohio
5 American due to its smaller relative size. Hence, a risk-adjusted CAPM
6 common equity cost rate would be 12.176% based upon a size premium of
7 0.25% discussed previously.

8 **Q. PLEASE DISCUSS STAFF'S APPLICATION OF THE DCF.**

9 A. Staff's DCF analysis is also flawed, specifically in the following respects: 1)
10 Staff's exclusive reliance upon a non-constant growth version of the DCF,
11 implicitly rejecting the constant growth version of the DCF, i.e., the standard
12 regulatory form; and 2) Staff's use of a long-term historical growth rate in GNP
13 (Gross National Product).

14 First, without an explanation as to why, Staff relied upon a non-
15 constant version of the DCF, although constant growth DCF results are shown
16 on page 9 of Schedule D-1.4 the Staff report. As shown in Table 5 below, the
17 constant growth DCF results average 12.46%, 217 basis points higher than
18 Staff's non-constant growth DCF results of 10.29%. However, as also shown
19 in Table 5 below, the range of DCF results is quite wide. Therefore, it is
20 appropriate to also look at the median DCF result as discussed previously.
21 The median non-constant DCF result is 10.25%, while the median constant
22 growth DCF result is 11.95%.

Table 5

	<u>Non-Constant DCF</u>	<u>Constant DCF</u>
American States Water Co.	9.99%	11.09%
California Water Svc. Group	10.68	11.89
Southwest Water Company	10.50	14.84
Aqua America, Inc.	10.00	12.00
Average – excluding outliers	10.29%	12.46%
Midpoint		<u>11.38%</u>
Median	10.25%	11.95%
Midpoint of Median		<u>11.10%</u>

Absent evidence to the contrary and consistent with the Efficient Market Hypothesis (EMH) which states that all information available to investors is evaluated by investors in making their investment decisions, it is reasonable that investors would utilize the constant growth version of the DCF as it is more widely used in regulatory ratemaking than is the non-constant growth version used by Staff. In addition, Staff provided no theoretical or empirical support for the use of a non-constant growth DCF for water utilities. In fact, Staff was silent relative to its constant growth DCF analyses in the body of its report. In my opinion, there is no evidence which supports the assumption implicit in this version of the model, that growth in EPS, DPS or stock price will approach that of the economy as a whole at any given future point in time.

In view of the foregoing, in my opinion, had Staff included the constant growth DCF results in its analysis and utilized the median, its DCF conclusion

1 would have been 11.10%.

2 Second, Staff utilized an historical long-term growth rate in GNP as the
3 growth rate in the third-stage of the model, from year twenty-five onward. As
4 stated previously, ratemaking as well as the cost of capital is prospective.
5 Therefore, to properly apply the non-constant growth version of the DCF, a
6 prospective growth rate is required. Assuming, for the sake of argument, and
7 because Staff utilized growth in GNP for the final stage of the non-constant, the
8 prospective growth in GDP (Gross Domestic Product – growth in GNP is no
9 longer available) should have been utilized because ratemaking and the cost of
10 capital are both prospective. Averaging the growth in GDP forecasted by the
11 Energy Information Administration (EIA) for the years 2024 through 2030 (the last
12 year for which EIA forecasts GDP) of 4.66% with the growth in GDP forecasted by
13 the Social Security Administration (SSA) for the years 2024-2085 of 4.58% from
14 each of their 2008 annual reports results in a forecasted growth in GDP of 4.62%.
15 This contrasts with the 6.77% historical GNP growth rate utilized by Staff and
16 clearly would have resulted in non-constant growth DCF results significantly lower
17 than 9.29% and which would fail the common sense test for reasonableness.
18 Although Staff's GNP growth rate is higher than the current average forecasts of
19 GDP, once again using forecasts is conceptually correct, as ratemaking and the
20 cost of capital are prospective.

21 As with the CAPM results discussed above, these results reflect the
22 riskiness of the larger more geographically diverse comparable group water
23 companies and not the greater relative riskiness experienced by Ohio American

1 due to its small size. As also discussed above, in my opinion a size adjustment of
2 0.25% must be added to the DCF results of Staff's comparable water companies.
3 This results in a risk-adjusted non-constant median DCF result of 10.50% and a
4 risk-adjusted constant median DCF result of 12.20%.

5 **Q. WHAT IS YOUR CONCLUSION REGARDING STAFF'S RATE OF RETURN**
6 **ANALYSIS?**

7 A. Based upon Staff's corrected analysis, the corrected CAPM results average
8 11.93% as shown on Schedule PMA-14 and the midpoint of the median non-
9 constant and constant growth DCF results is 11.10% as derived in Table 5
10 above. Staff's corrected analysis thus yields a common equity cost rate of
11 11.52% ($11.52\% = (11.93\% + 11.10\%) / 2$) without regard to a size adjustment
12 to reflect Ohio American's greater relative risk due to its small size. Using a
13 one-hundred basis point range of uncertainty as Staff has done in its report,
14 the cost of common equity range becomes 11.02% to 12.02%. Making Staff's
15 allowance for issuance and other costs, as shown on Schedule D-1.1 of the
16 Staff report, using Staff's adjustment factor of 1.03619 results in a range of
17 common equity cost rates of 11.42% to 12.46% ($11.42\% = 11.02\% * 1.03619$
18 and $12.46\% = 12.02\% * 1.03619$) Adding a conservative size adjustment of
19 0.25% results in a Staff corrected, risk-adjusted range of common equity of
20 11.67% - 12.71%, with a midpoint of 12.19% applicable to Ohio American.
21 Clearly, Staff's analysis, applied correctly and consistently, and modestly
22 adjusted by 0.25% to reflect the greater relative business risk of Ohio
23 American supports both the Company's requested return on common equity of

1 11.25% and my recommended common equity cost rate of 11.70% based
2 upon current capital market conditions.

3

4 **Q. DOES THAT CONCLUDE YOUR DIRECT TESTIMONY?**

5 **A. Yes.**

APPENDIX A

PROFESSIONAL QUALIFICATIONS

OF

**PAULINE M. AHERN, CRRA
PRINCIPAL**

AUS CONSULTANTS

**PROFESSIONAL QUALIFICATIONS
OF
PAULINE M. AHERN, CRRA
PRINCIPAL
AUS CONSULTANTS**

PROFESSIONAL EXPERIENCE

1996-2006

As a Principal (Vice President – 1996-2006), I offer testimony as an expert witness on the subjects of fair rate of return and cost of capital before state public utility commissions. I provide assistance and support to clients throughout the entire ratemaking litigation process.

1994-1996

As an Assistant Vice President, I prepared fair rate of return and cost of capital exhibits which are filed along with expert testimony before various state and federal public utility regulatory bodies. These supporting exhibits include the determination of an appropriate ratemaking capital structure and the development of embedded cost rates of senior capital. The exhibits also support the determination of a recommended return on common equity through the use of various market models, such as, but not limited to, Discounted Cash Flow analysis, Capital Asset Pricing Model and Risk Premium Methodology, as well as an assessment of the risk characteristics of the client utility. I also assisted in the preparation of responses to any interrogatories received regarding such testimonies filed on behalf of client utilities. Following the filing of fair rate of return testimonies, I assisted in the evaluation of opposition testimony in order to prepare interrogatory questions, areas of cross-examination, and rebuttal testimony. I also evaluated and assisted in the preparation of briefs and exceptions following the hearing process. I have submitted testimony before state public utility commissions regarding appropriate capital structure ratios and fixed capital cost rates.

1990-1994

As a Senior Financial Analyst, I supervised two analysts in the preparation of fair rate of return and cost of capital exhibits which are filed along with expert testimony before various state and federal public utility regulatory bodies. The team also assisted in the preparation of interrogatory responses.

I evaluated the final orders and decisions of various commissions to determine whether further actions are warranted and to gain insight which may assist in the preparation of future rate of return studies.

I assisted in the preparation of an article authored by Frank J. Hanley and A. Gerald Harris entitled "Does Diversification Increase the Cost of Equity Capital?" published in the July 15, 1991 issue of Public Utilities Fortnightly.

I co-authored an article with Frank J. Hanley entitled "Comparable Earnings: New Life for an Old Precept" which was published in the American Gas Association's Financial Quarterly Review, Summer 1994.

I was awarded the professional designation "Certified Rate of Return Analyst" (CRRA) by the National Society of Rate of Return Analysts (now the Society of Utility and Regulatory Financial Analysts (SURFA)). This designation is based upon education, experience and the successful completion of a comprehensive examination.

As Administrator of Financial Analysis for AUS Utility Reports, which reports financial data for over 200 utility companies and has approximately 1,000 subscribers, I oversee the preparation of this monthly publication, as well as the annual publication, Financial Statistics - Public Utilities.

1988-1990

As a Financial Analyst, I assisted in the preparation of fair rate of return studies including capital structure determination, development of senior capital cost rates, as well as the determination of an appropriate rate of return on equity. I also assisted in the preparation of interrogatory responses, interrogatory questions of the opposition, areas of cross-examination and rebuttal testimony. I also assisted in the preparation of the annual publication C. A. Turner Utility Reports - Financial Statistics - Public Utilities.

1973-1975

As a research assistant in the Research Department of the Regional Economics Division of the Federal Reserve Bank of Boston, I was involved in the development and maintenance of econometric models to simulate regional economic conditions in New England in order to study the effects of, among other things, the energy crisis of the early 1970's and property tax revaluations on the economy of New England. I was also involved in the statistical analysis and preparation of articles for the New England Economic Review. Also, I acted as assistant editor for New England Business Indicators.

1972

As a research assistant in the Office of the Assistant Secretary for International Affairs, U.S. Treasury Department, Washington, D.C., I developed and maintained econometric models which simulated the economy of the United States in order to study the results of various alternate foreign trade policies so that national trade policy could be formulated and recommended.

I am also a member of the Society of Utility and Regulatory Financial Analysts (formerly the National Society of Rate of Return Analysts).

Clients Served

I have offered expert testimony before the following commissions:

Arkansas
California
Connecticut
Delaware
Florida
Hawaii
Idaho
Illinois
Indiana
Kentucky
Louisiana
Maine

Maryland
Michigan
Missouri
Nevada
New Jersey
New York
North Carolina
Ohio
Pennsylvania
South Carolina
Virginia
Washington

I have sponsored testimony on the rate of return and capital structure effects of merger and acquisition issues for:

California-American Water Company

New Jersey-American Water Company

I have sponsored testimony on fair rate of return and related issues for:

Aqua Illinois, Inc.
Aqua New Jersey, Inc.
Aqua Virginia, Inc.
Audubon Water Company
The Atlantic City Sewerage Company
Carolina Pines Utilities, Inc.
Carolina Water Service, Inc.
Consumers Illinois Water Company
Consumers Maine Water Company
Consumers New Jersey Water Company
City of DuBois, Pennsylvania
Elizabethtown Water Company
Emporium Water Company
GTE Hawaiian Telephone Inc.
Greenridge Utilities, Inc.
Borough of Hanover, Pennsylvania
Illinois American Water Company
Iowa American Water Company
Land'Or Utility Company
Long Neck Water Company
Louisiana Water Service, Inc.
Massanutten Public Service Company
Middlesex Water Company
Missouri-American Water Company
Mt. Holly Water Company
Nero Utility Services, Inc.
New Jersey-American Water Company
NRG Energy Center Pittsburgh LLC
Ohio-American Water Company
Penn Estates
Pinelands Waste Water Company
Pittsburgh Thermal

Southland Utilities, Inc.
Spring Creek Utilities, Inc.
Sussex Shores Water Company
Tega Cay Water Service, Inc.
Twin Lakes Water Service, Inc.
Thames Water Americas
Tidewater Utilities, Inc.
Total Environmental Services, Inc. –
Treasure Lake Water & Sewer Divisions
Transylvania Utilities, Inc.
Twin Lakes Utilities, Inc.
United Utility Companies
United Water Arkansas, Inc.
United Water Connecticut, Inc.
United Water Delaware, Inc.
United Water Idaho, Inc.
United Water Indiana, Inc.
United Water New Jersey, Inc.
United Water New Rochelle, Inc.
United Water New York, Inc.
United Water Owego / Nichols, Inc.
United Water Pennsylvania, Inc.
United Water Virginia, Inc.
United Water West Lafayette, Inc.
Utilities Inc. of Central Nevada
Utilities, Inc. of Florida
Utilities Services of South Carolina
Utility Center, Inc.
Valley Energy, Inc.
Water Service Corp. of Kentucky
Wellsboro Electric Company
Western Utilities, Inc.

I have sponsored testimony on capital structure and senior capital cost rates for the following clients:

Alpena Power Company
Arkansas-Western Gas Company
Associated Natural Gas Company

PG Energy Inc.
United Water Delaware, Inc.
Washington Natural Gas Company

I have assisted in the preparation of rate of return studies on behalf of the following clients:

Algonquin Gas Transmission Company
Arkansas-Louisiana Gas Company
Arkansas Western Gas Company
Artesian Water Company
Associated Natural Gas Company
Atlantic City Electric Company
Bridgeport-Hydraulic Company
Cambridge Electric Light Company
Carolina Power & Light Company
Citizens Gas and Coke Utility
City of Vernon, CA
Columbia Gas/Gulf Transmission Cos.
Commonwealth Electric Company
Commonwealth Telephone Company
Conestoga Telephone & Telegraph Co.
Connecticut Natural Gas Corporation
Consolidated Gas Transmission Company

Consumers Power Company
CWS Systems, Inc.
Delmarva Power & Light Company
East Honolulu Community Services, Inc.
Equitable Gas Company
Equitrans, Inc.
Florida Power & Light Company
Gary Hobart Water Company
Gasco, Inc.
GTE Arkansas, Inc.
GTE California, Inc.
GTE Florida, Inc.
GTE Hawaiian Telephone
GTE North, Inc.
GTE Northwest, Inc.
GTE Southwest, Inc.
Great Lakes Gas Transmission L.P.

Rate of Return Study Clients, Continued

Hawaiian Electric Company
Hawaiian Electric Light Company
IES Utilities Inc.
Illinois Power Company
Interstate Power Company
Iowa Electric Light and Power Company
Iowa Southern Utilities Company
Kentucky-West Virginia Gas Company
Lockhart Power Company
Middlesex Water Company
Milwaukee Metropolitan Sewer District
Mountaineer Gas Company
National Fuel Gas Distribution Corp.
National Fuel Gas Supply Corp.
National Fuel Gas Distribution Corp.
National Fuel Gas Supply Corp.
Newco Waste Systems of NJ, Inc.
New Jersey Natural Gas Company
New Jersey-American Water Company
New York-American Water Company
North Carolina Natural Gas Corp.
Northumbrian Water Company
Ohio-American Water Company
Oklahoma Natural Gas Company
Orange and Rockland Utilities
Paiute Pipeline Company
PECO Energy Company

Penn-York Energy Corporation
Pennsylvania-American Water Co.
PG Energy Inc.
Philadelphia Electric Company
South Carolina Pipeline Company
Southwest Gas Corporation
Stamford Water Company
Tesoro Alaska Petroleum Company
United Telephone of New Jersey
United Utility Companies
United Water Arkansas, Inc.
United Water Delaware, Inc.
United Water Idaho, Inc.
United Water Indiana, Inc.
United Water New Jersey, Inc.
United Water New York, Inc.
United Water Pennsylvania, Inc.
United Water Virginia, Inc.
United Water West Lafayette, Inc.
Vista-United Telecommunications Corp.
Washington Natural Gas Company
Washington Water Power Corporation
Waste Management of New Jersey –
Transfer Station A
Wellsboro Electric Company
Western Reserve Telephone Company
Western Utilities, Inc

EDUCATION:

1973 – Clark University – B.A. – Honors in Economics
1991 – Rutgers University – M.B.A. – High Honors

PROFESSIONAL AFFILIATIONS:

American Finance Association
Financial Management Association
Society of Utility and Regulatory Financial Analysts
President – 2008-2010
Secretary/Treasurer – 2004-2006
Energy Association of Pennsylvania
National Association of Water Companies – Member of the Finance Committee

BEFORE THE
PUBLIC UTILITIES COMMISSION OF OHIO

EXHIBIT
TO ACCOMPANY THE
PREPARED DIRECT TESTIMONY

OF
PAULINE M. AHERN, CRRA
PRINCIPAL
AUS CONSULTANTS
ON BEHALF OF
OHIO AMERICAN WATER COMPANY

CONCERNING
FAIR RATE OF RETURN

JUNE 2008

OHIO AMERICAN WATER COMPANY

Case No. 07-1112-WS-AIR

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to Exhibit No. ____

of Pauline M. Ahern

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Ohio American Water Company
Summary of Cost of Capital and Fair Rate of Return
Actual at June 30, 2007

<u>Type of Capital</u>	<u>Ratios (1)</u>	<u>Cost Rate</u>	<u>Weighted Cost Rate</u>
Long Term Debt	57.85 %	6.17 % (1)	3.57 %
Preferred Equity	1.34	8.48	0.11
Common Equity	<u>40.81</u>	11.70 (2)	<u>4.77</u>
Total	<u>100.00 %</u>		<u>8.46 %</u>

Notes:

- (1) From Schedule D-1 Page 1 of 1
- (2) Based upon informed judgment from the entire study, the principal results of which are summarized on page 2 of this Schedule.

Ohio American Water Company
Brief Summary of Common Equity Cost Rate

No.	Principal Methods	Proxy Group of Six AUS Utility Reports Water Companies
1.	Discounted Cash Flow Model (DCF) (1)	10.89 %
2.	Risk Premium Model (RPM) (2)	11.75
3.	Capital Asset Pricing Model (CAPM) (3)	11.77
4.	Comparable Earnings Model (CEM) (4)	13.30
5.	Indicated Range of Common Equity Cost Rate before Adjustment for Business Risk	11.45 %
6.	Business Risk Adjustment (5)	<u>0.25</u>
7.	Indicated Range of Common Equity Cost Rate after Adjustment for Business Risk	<u>11.70 %</u>

- Notes:
- (1) From Schedule PMA-6.
 - (2) From page 1 of Schedule PMA-10.
 - (3) From page 1 Schedule PMA-11.
 - (4) From page 4 of Schedule PMA-12 of this Exhibit.
 - (5) Business risk adjustment to reflect Ohio American Water Company's greater business risk due to its small size relative to the proxy group as detailed in Ms. Ahem's accompanying direct testimony.

Ohio American Water Company
Derivation of Investment Risk Adjustment Based upon
Ibbotson Associates' Size Premium for the Decile Portfolios of the NYSE/AMEX/NASDAQ

Line No.	1	2	3	4	5
	Total Capitalization (incl. Short-Term Debt) for the Year 2007 (millions)	Market Capitalization on June 16, 2008 (1) (millions)	Applicable Decile of the NYSE/AMEX/NASDAQ	Applicable Size Premium	Spread from Applicable Size Premium for (2)
1.	Ohio American Water Company Based Upon the Proxy Group of Six AUS Utility Reports Water Companies	\$ 63,085 (3)			
		\$ 71,897	10 (4)	5.82%	(5)
2.	Proxy Group of Six AUS Utility Reports Water Companies	\$ 801,841 (6)	8 (7)	2.20%	(8)
		0.7 x			3.82%
		10.7 x			

Decile	Market Capitalization of Smallest Company (millions)	Market Capitalization of Largest Company (millions)	Midpoint (millions)
1 - Largest	\$20,398,389	\$472,518,672	\$248,452,521
2	9,274,049	20,234,526	14,754,288
3	5,025,807	9,206,713	7,116,260
4	3,426,586	5,012,577	4,219,582
5	2,413,583	3,422,743	2,918,163
6	1,633,668	2,411,794	2,022,731
7	1,129,192	1,633,320	1,381,256
8	725,267	1,128,765	927,016
9	363,549	723,258	543,404
10 - Smallest	1,922	363,479	182,701

See page 4 for notes.

Ohio American Water Company
Derivation of Investment Risk Adjustment Based upon
Ibbotson Associates' Size Premia for the Decile Portfolios of the NYSE

Notes:

- (1) From page 5 of this Schedule.
- (2) Line No. 1 – Line No. 2 and Line No. 1 – Line No. 3 of Columns 3 and 4, respectively. For example, the 3.62% in Column 5, Line No. 2 is derived as follows $3.62\% = 5.82\% - 2.20\%$.
- (3) From page 1 of Schedule PMA-3.
- (4) With an estimated market capitalization of \$71.897 million (based upon the proxy group of six AUS Utility Reports water companies) Ohio American Water Company falls in the 10th decile of the NYSE/AMEX/NASDAQ which has an average market capitalization of \$113.637 as shown in the table on the bottom half of page 3 of this Schedule.
- (5) Size premium applicable to the 10th decile of the NYSE/AMEX/NASDAQ as shown on page 17 of this Schedule.
- (6) From page 1 of Schedule PMA-4.
- (7) With an estimated market capitalization of \$770.923 million, the proxy group of six AUS Utility Reports water companies falls in the 8th decile of the NYSE/AMEX/NASDAQ which has an average market capitalization of \$766.270 million as shown in the table on the bottom half of page 3 of this Schedule.
- (8) Average size premium applicable to the 8th decile of the NYSE/AMEX/NASDAQ as gleaned shown on page 17 of this Schedule.

Source of Information: Ibbotson SBBI - 2008 Valuation Yearbook – Market Results for Stocks, Bonds, Bills and Inflation for 1926-2007, Morningstar, Inc., 2008, Chicago, IL

Ohio American Water Company
Market Capitalization of Ohio American Water Company and
the Proxy Group of Six AUS Utility Reports Water Companies

Company	1 Common Stock Shares Outstanding at December 31, 2007 (millions)	2 Book Value per Share at December 31, 2007 (1)	3 Total Common Equity at December 31, 2007 (millions)	4 Closing Stock Market Price on June 16, 2008	5 Market-to-Book Ratio on June 16, 2008 (2)	6 Market Capitalization on June 16, 2008 (3) (millions)
Ohio American Water Company	NA	NA	\$ 33,270 (4)	NA		
Based Upon the Proxy Group of Six AUS Utility Reports Water Companies					216.1 % (5)	\$ 71,897 (6)
Proxy Group of Six AUS Utility Reports Water Companies						
American States Water Co.	17,231	\$ 17,534	\$ 302,129	36,120	206.0 %	\$ 922,384
Aqua America, Inc.	133,400	7,319	976,298	16,850	230.2	2,247,790
California Water Services Group	20,696	16,664	365,709	36,690	196.6	758,236
SJW Corporation	18,365	12,901	236,934	30,770	236.5	585,091
Southwest Water Company	24,268	6,541	156,736	10,450	159.8	253,601
York Water Company	11,265	6,972	67,272	15,840	255.2	178,438
Average	37,533	\$ 11,489	\$ 354,513	\$ 24,453	216.1 %	\$ 770,923

NA = Not Available

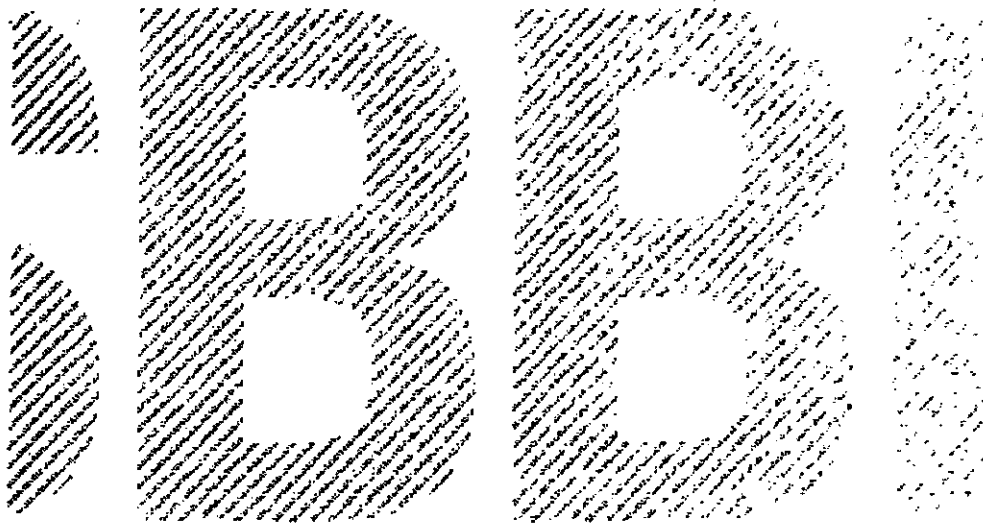
Notes:

- (1) Column 3 / Column 1.
- (2) Column 4 / Column 2.
- (3) Column 5 * Column 3.
- (4) Company provided at March 31, 2008.
- (5) The market-to-book ratio of Ohio American Water Company on June 16, 2008 is assumed to be equal to the average market-to-book ratio at June 16, 2008 of the proxy group of six AUS Utility Reports water companies.
- (6) Ohio American Water Company's common stock, if traded, would trade at a market-to-book ratio equal to the average market-to-book ratio at June 16, 2008 of the proxy group of six AUS Utility Reports water companies, 216.1%, and Ohio American Water Company's market capitalization on June 16, 2008 would therefore have been \$71,897 million. ($871,897 = 33,270 * 216.1\%$).

Source of information: 2007 Annual Forms 10K
EDGAR Online's I-Market Database, 5/12/08

Ibbotson® S&P®
2008 Valuation Yearbook

Market Results for
Stocks, Bonds, Bills, and Inflation
1926–2007



MORNINGSTAR®

Chapter 7

Firm Size and Return

The Firm Size Phenomenon

One of the most remarkable discoveries of modern finance is that of a relationship between firm size and return. The relationship cuts across the entire size spectrum but is most evident among smaller companies, which have higher returns on average than larger ones. Many studies have looked at the effect of firm size on return.¹ In this chapter, the returns across the entire range of firm size are examined.

Construction of the Decile Portfolios

The portfolios used in this chapter are those created by the Center for Research in Security Prices (CRSP) at the University of Chicago's Graduate School of Business. CRSP has refined the methodology of creating size-based portfolios and has applied this methodology to the entire universe of NYSE/AMEX/NASDAQ-listed securities going back to 1926.

The New York Stock Exchange universe excludes closed-end mutual funds, preferred stocks, real estate investment trusts, foreign stocks, American Depositary Receipts, unit investment trusts, and Americus Trusts. All companies on the NYSE are ranked by the combined market capitalization of their eligible equity securities. The companies are then split into 10 equally populated groups, or deciles. Eligible companies traded on the American Stock Exchange (AMEX) and the Nasdaq National Market (NASDAQ) are then assigned to the appropriate deciles according to their capitalization in relation to the NYSE breakpoints. The portfolios are rebalanced, using closing prices for the last trading day of March, June, September, and December. Securities added during the quarter are assigned to the appropriate portfolio when two consecutive month-end prices are available. If the final NYSE price of a security that becomes delisted is a month-end price, then that month's return is included in the quarterly return of the security's portfolio. When a month-end NYSE price is missing, the month-end value of the security is derived from merger terms, quotations on regional exchanges, and other sources. If a month-end value still is not determined, the last available daily price is used.

Base security returns are monthly holding period returns. All distributions are added to the month-end prices, and appropriate price adjustments are made to account for stock splits and dividends. The return on a portfolio for one month is calculated as the weighted average of the returns for its individual stocks. Annual portfolio returns are calculated by compounding the monthly portfolio returns.

Size of the Deciles

Table 7-1 reveals that the top three deciles of the NYSE/AMEX/NASDAQ account for most of the total market value of its stocks. Nearly two-thirds of the market value is represented by the first decile, which currently consists of 167 stocks, while the smallest decile accounts for just over one percent of the

¹ Rolf W. Banz was the first to document this phenomenon. See Banz, Rolf W., "The Relationship Between Returns and Market Value of Common Stocks," *Journal of Financial Economics*, Vol. 9, 1981, pp. 3-18.

market value. The data in the second column of Table 7-1 are averages across all 82 years. Of course, the proportion of market value represented by the various deciles varies from year to year.

Columns three and four give recent figures on the number of companies and their market capitalization, presenting a snapshot of the structure of the deciles near the end of 2007.

Table 7-1*
Size-Decile Portfolios of the NYSE/AMEX/NASDAQ Size and Composition
1926 through September 30, 2007

Decile	Historical Average Percentage of Total Capitalization	Recent Number of Companies	Recent Decile Market Capitalization (in thousands)	Recent Percentage of Total Capitalization
1-largest	63.22%	167	\$10,357,817,750	62.34%
2	13.97%	174	2,327,351,920	14.01%
3	7.58%	192	1,111,672,200	6.68%
4	4.73%	184	709,696,610	4.27%
5	3.24%	203	541,399,790	3.26%
6	2.38%	251	411,038,680	2.47%
7	1.75%	275	379,465,160	2.28%
8	1.30%	380	297,182,590	1.75%
9	1.02%	641	284,538,240	1.71%
10-smallest	0.83%	1775	201,705,150	1.21%
Mid-Cap 3-5	15.53%	579	2,362,768,260	14.22%
Low-Cap 6-8	5.43%	906	1,081,687,170	6.51%
Micro-Cap 9-10	1.85%	2,416	486,243,740	2.93%

Historical average percentage of total capitalization shows the average, over the last 82 years, of the decile market values as a percentage of the total NYSE/AMEX/NASDAQ calculated each month. Number of companies in deciles, recent market capitalization of deciles, and recent percentage of total capitalization are as of September 30, 2007.

Table 7-2 gives the current breakpoints that define the composition of the NYSE/AMEX/NASDAQ size deciles. The largest company and its market capitalization are presented for each decile. Table 7-3 shows the historical breakpoints for each of the three size groupings presented throughout this chapter. Mid-cap stocks are defined here as the aggregate of deciles 3-5. Based on the most recent data (Table 7-2), companies within this mid-cap range have market capitalizations at or below \$9,206,713,000 but greater than \$2,411,794,000. Low-cap stocks include deciles 6-8 and currently include all companies in the NYSE/AMEX/NASDAQ with market capitalizations at or below \$2,411,794,000 but greater than \$723,258,000. Micro-cap stocks include deciles 9-10 and include companies with market capitalizations at or below \$723,258,000. The market capitalization of the smallest company included in the micro-capitalization group is currently \$1,922,000.

* Source: ©2008 CRSP*, Center for Research in Security Prices, Graduate School of Business, The University of Chicago used with permission. All rights reserved. www.crsp.chicagogsb.edu

Table 7-2¹
**Size-Decile Portfolios of the NYSE/AMEX/NASDAQ, Largest Company
and Its Market Capitalization by Decile**
September 30, 2007

Decile	Market Capitalization of Largest Company (in thousands)	Company Name
1-Largest	\$472,518,672	Exxon Mobil Corp.
2	20,234,526	General Mills Inc.
3	9,206,713	Reliant Energy Inc.
4	5,012,577	Manitowoc Co. Inc.
5	3,422,743	FMC Corp.
6	2,411,794	Webster Financial Corp.
7	1,633,320	Simpson Manufacturing Co. Inc.
8	1,128,765	Metal Management Inc.
9	723,258	Citadel Broadcasting Corp.
10-Smallest	383,479	Emergency Medical Services Corp.

Presentation of the Decile Data

Summary statistics of annual returns of the 10 deciles over 1926–2007 are presented in Table 7-4. Note from this exhibit that both the average return and the total risk, or standard deviation of annual returns, tend to increase as one moves from the largest decile to the smallest. Furthermore, the serial correlations of returns are near zero for all but the smallest deciles. Serial correlations and their significance will be discussed in detail later in this chapter.

Graph 7-1 depicts the growth of one dollar invested in each of three NYSE/AMEX/NASDAQ groups broken down into mid-cap, low-cap, and micro-cap stocks. The index value of the entire NYSE/AMEX/NASDAQ is also included. All returns presented are value-weighted based on the market capitalizations of the deciles contained in each subgroup. The sheer magnitude of the size effect in some years is noteworthy. While the largest stocks actually declined 9 percent in 1977, the smallest stocks rose more than 20 percent. A more extreme case occurred in the depression-recovery year of 1933, when the difference between the first and tenth decile returns was far more substantial, with the largest stocks rising 46 percent, and the smallest stocks rising 118 percent. This divergence in the performance of small and large company stocks is a common occurrence.

Table 7-3
Size-Decile Portfolios of the NYSE/AMEX/NASDAQ
Largest and Smallest Company by Size Group

from 1926 to 1965

Date (Sept. 30)	Capitalization of Largest Company (in thousands)			Capitalization of Smallest Company (in thousands)		
	Mid-Cap 2-5	Low-Cap 6-8	Micro-Cap 9-10	Mid-Cap 2-5	Low-Cap 6-8	Micro-Cap 9-10
1926	\$80,103	\$13,795	\$4,213	\$13,800	\$4,263	\$43
1927	\$84,820	\$14,491	\$4,415	\$14,522	\$4,450	\$65
1928	\$80,910	\$18,761	\$5,074	\$18,788	\$5,119	\$135
1929	\$103,054	\$24,328	\$5,962	\$24,480	\$5,873	\$118
1930	\$86,750	\$12,918	\$3,359	\$13,050	\$3,389	\$30
1931	\$42,607	\$8,142	\$1,927	\$8,222	\$1,944	\$15
1932	\$12,212	\$2,208	\$468	\$2,223	\$469	\$19
1933	\$40,298	\$7,210	\$1,830	\$7,280	\$1,875	\$120
1934	\$38,019	\$6,538	\$1,673	\$6,569	\$1,591	\$89
1935	\$37,631	\$6,549	\$1,350	\$6,605	\$1,383	\$39
1936	\$46,963	\$11,505	\$2,754	\$11,528	\$2,800	\$98
1937	\$51,750	\$13,635	\$3,539	\$13,793	\$3,563	\$68
1938	\$35,019	\$8,372	\$2,195	\$8,400	\$2,209	\$50
1939	\$35,408	\$7,478	\$1,819	\$7,500	\$1,854	\$75
1940	\$29,803	\$7,890	\$1,861	\$8,007	\$1,872	\$51
1941	\$30,362	\$8,316	\$2,086	\$8,336	\$2,087	\$72
1942	\$28,087	\$8,868	\$1,770	\$8,870	\$1,779	\$82
1943	\$42,721	\$11,403	\$3,847	\$11,475	\$3,903	\$395
1944	\$46,221	\$13,066	\$4,812	\$13,068	\$4,820	\$309
1945	\$55,125	\$17,325	\$6,413	\$17,575	\$6,428	\$225
1946	\$77,784	\$24,182	\$10,149	\$24,189	\$10,188	\$829
1947	\$57,830	\$17,719	\$6,373	\$17,735	\$6,380	\$508
1948	\$67,238	\$19,632	\$7,329	\$19,651	\$7,348	\$683
1949	\$56,092	\$14,549	\$5,037	\$14,577	\$5,108	\$379
1950	\$66,143	\$18,675	\$8,225	\$18,700	\$6,243	\$303
1951	\$82,517	\$22,750	\$7,588	\$22,860	\$7,600	\$668
1952	\$95,636	\$25,405	\$8,428	\$25,452	\$8,480	\$489
1953	\$98,218	\$25,340	\$8,158	\$25,374	\$8,168	\$458
1954	\$125,834	\$28,707	\$8,488	\$28,791	\$8,502	\$463
1955	\$170,829	\$41,445	\$12,386	\$41,681	\$12,444	\$553
1956	\$183,782	\$46,805	\$13,524	\$46,886	\$13,623	\$1,122
1957	\$194,300	\$47,858	\$13,844	\$48,509	\$13,848	\$925
1958	\$195,536	\$46,774	\$13,788	\$46,871	\$13,816	\$550
1959	\$256,293	\$64,110	\$19,548	\$64,221	\$19,701	\$1,804
1960	\$252,292	\$61,485	\$19,293	\$61,529	\$19,344	\$831
1961	\$296,261	\$77,983	\$23,562	\$77,896	\$23,813	\$2,455
1962	\$258,786	\$58,785	\$18,952	\$58,856	\$18,968	\$1,018
1963	\$308,903	\$71,846	\$23,927	\$71,971	\$24,056	\$296
1964	\$349,975	\$79,508	\$25,585	\$79,987	\$25,607	\$223
1965	\$365,675	\$84,600	\$28,483	\$85,085	\$28,543	\$250

Firm Size and Return

Table 7-3 (continued)
Size-Decile Portfolios of the NYSE/AMEX/NASDAQ
Largest and Smallest Company by Size Group

from 1966 to 2007

Date (Sept 30)	Capitalization of Largest Company (in thousands)			Capitalization of Smallest Company (in thousands)		
	Mid-Cap 3-5	Low-Cap 6-8	Micro-Cap 9-10	Mid-Cap 3-5	Low-Cap 6-8	Micro-Cap 9-10
1966	\$403,137	\$39,960	\$34,884	\$100,107	\$34,966	\$381
1967	\$459,438	\$118,868	\$42,186	\$119,635	\$42,237	\$361
1968	\$531,306	\$150,863	\$60,543	\$151,260	\$60,719	\$582
1969	\$618,485	\$146,792	\$54,353	\$147,311	\$54,503	\$2,119
1970	\$382,884	\$94,754	\$29,916	\$94,845	\$29,932	\$822
1971	\$551,890	\$147,426	\$45,570	\$147,810	\$45,571	\$885
1972	\$557,181	\$143,835	\$46,728	\$144,263	\$46,757	\$1,031
1973	\$431,354	\$96,899	\$29,352	\$96,710	\$29,430	\$561
1974	\$356,876	\$79,679	\$23,355	\$80,280	\$23,400	\$444
1975	\$477,054	\$102,313	\$30,353	\$103,283	\$30,394	\$540
1976	\$566,296	\$121,717	\$34,864	\$121,982	\$34,901	\$564
1977	\$584,577	\$139,186	\$40,700	\$139,620	\$40,765	\$513
1978	\$580,881	\$184,093	\$47,927	\$164,455	\$48,038	\$830
1979	\$685,019	\$177,379	\$51,187	\$177,789	\$51,274	\$948
1980	\$782,195	\$189,212	\$50,496	\$189,315	\$50,544	\$549
1981	\$962,997	\$264,690	\$72,104	\$264,783	\$72,450	\$1,446
1982	\$770,517	\$270,301	\$59,339	\$270,630	\$56,423	\$1,060
1983	\$1,209,911	\$353,889	\$104,382	\$356,238	\$104,588	\$2,025
1984	\$1,075,438	\$315,955	\$81,004	\$316,103	\$91,195	\$2,083
1985	\$1,440,436	\$370,224	\$94,875	\$370,729	\$94,887	\$780
1986	\$1,857,621	\$449,015	\$110,617	\$449,462	\$110,953	\$708
1987	\$2,069,143	\$488,948	\$113,419	\$470,582	\$113,430	\$1,277
1988	\$1,957,926	\$421,340	\$94,449	\$421,575	\$94,573	\$696
1989	\$2,145,947	\$480,975	\$100,285	\$483,623	\$100,384	\$96
1990	\$2,171,217	\$474,065	\$83,750	\$474,477	\$93,790	\$132
1991	\$2,129,863	\$457,958	\$87,586	\$458,853	\$87,733	\$278
1992	\$2,428,671	\$500,327	\$103,952	\$500,346	\$103,500	\$510
1993	\$2,705,192	\$603,688	\$137,105	\$607,449	\$137,137	\$602
1994	\$2,470,244	\$589,059	\$148,104	\$587,975	\$148,218	\$598
1995	\$2,789,939	\$647,210	\$155,386	\$647,253	\$166,532	\$89
1996	\$3,142,657	\$751,316	\$183,001	\$751,880	\$193,016	\$1,043
1997	\$3,484,440	\$813,923	\$228,900	\$814,355	\$228,058	\$585
1998	\$4,216,707	\$928,688	\$252,553	\$926,215	\$253,031	\$1,871
1999	\$4,251,741	\$975,309	\$220,397	\$975,582	\$220,456	\$1,582
2000	\$4,143,902	\$840,000	\$192,083	\$840,730	\$192,439	\$1,353
2001	\$5,158,315	\$1,108,224	\$265,734	\$1,108,969	\$265,738	\$449
2002	\$4,990,328	\$1,116,525	\$308,980	\$1,124,331	\$308,245	\$901
2003	\$4,744,580	\$1,163,369	\$329,060	\$1,163,423	\$329,529	\$332
2004	\$6,241,953	\$1,607,854	\$905,437	\$1,607,831	\$508,410	\$1,393
2005	\$7,187,244	\$1,728,888	\$588,359	\$1,729,364	\$587,243	\$1,079
2006	\$7,777,183	\$1,948,588	\$628,955	\$1,947,240	\$627,017	\$2,247
2007	\$9,206,713	\$2,411,794	\$723,258	\$2,413,583	\$725,267	\$1,922

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Table 7-4*
Size-Decile Portfolios of the NYSE/AMEX/NASDAQ, Summary Statistics of Annual Returns 1926-2007

Decile	Geometric Mean	Arithmetic Mean	Standard Deviation	Serial Correlation
1-Largest	9.6	11.3	18.81	0.08
2	10.9	13.2	21.82	0.04
3	11.3	13.7	23.31	-0.03
4	11.1	14.1	25.68	-0.01
5	11.7	14.8	26.49	-0.02
6	11.7	15.1	27.10	0.03
7	11.6	15.5	29.47	0.01
8	11.8	18.8	34.18	0.05
9	11.9	17.3	36.45	0.04
10-Smallest	13.6	21.0	44.58	0.16
Mid-Cap, 3-5	11.3	14.0	24.42	-0.02
Low-Cap, 6-8	11.7	15.5	29.03	0.03
Micro-Cap, 9-10	12.5	18.5	38.84	0.08
NYSE/AMEX/NASDAQ	10.1	12.0	19.94	0.03
Total Value-Weighted Index				

Aspects of the Firm Size Effect

The firm size phenomenon is remarkable in several ways. First, the greater risk of small stocks does not, in the context of the capital asset pricing model (CAPM), fully account for their higher returns over the long term. In the CAPM only systematic, or beta risk, is rewarded; small company stocks have had returns in excess of those implied by their betas.

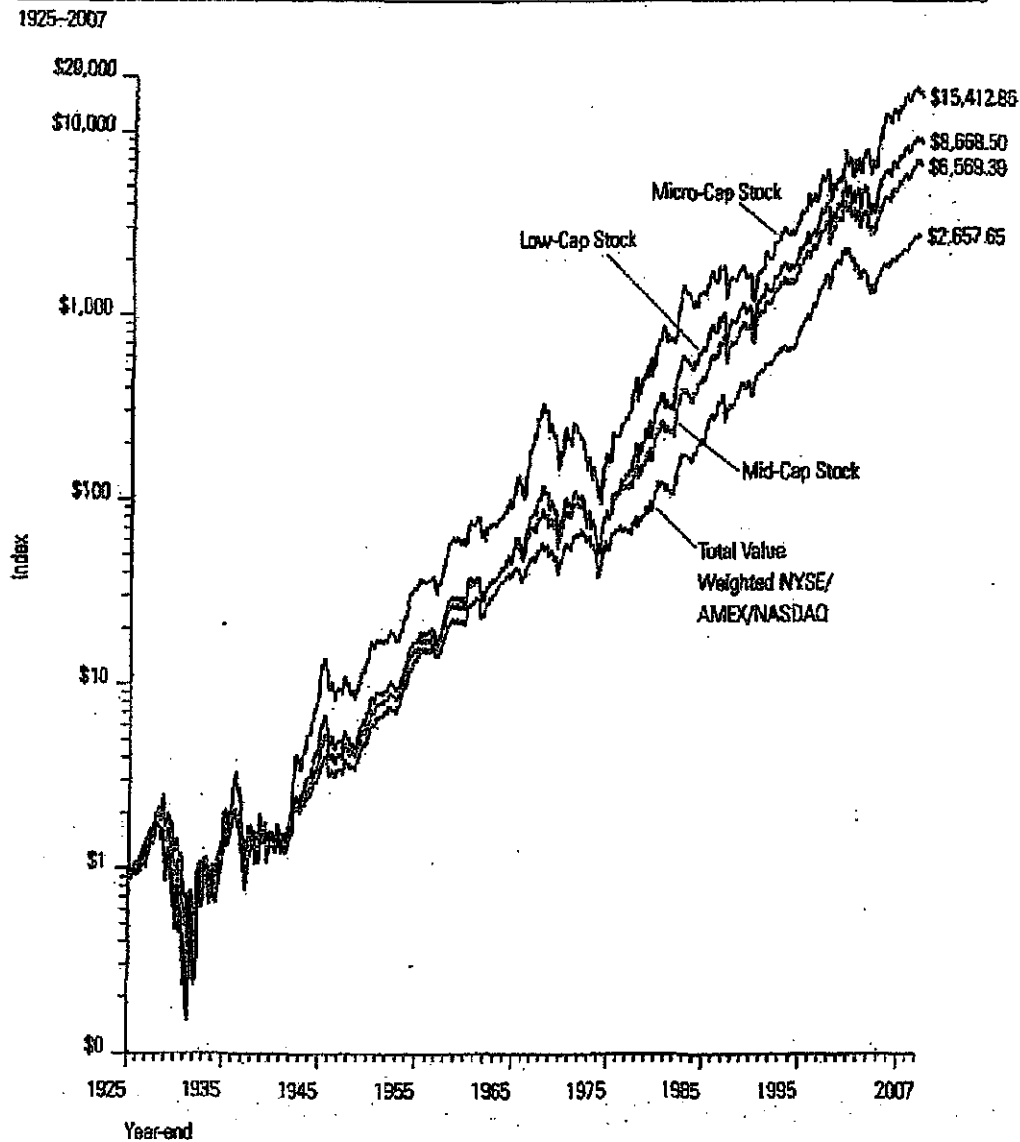
Second, the calendar annual return differences between small and large companies are serially correlated. This suggests that past annual returns may be of some value in predicting future annual returns. Such serial correlation, or autocorrelation, is practically unknown in the market for large stocks and in most other equity markets but is evident in the size premia.

Third, the firm size effect is seasonal. For example, small company stocks outperformed large company stocks in the month of January in a large majority of the years. Such predictability is surprising and suspicious in light of modern capital market theory. These three aspects of the firm size effect—long-term returns in excess of systematic risk, serial correlation, and seasonality—will be analyzed thoroughly in the following sections.

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Firm Size and Return

Graph 7-1:
 Size-Decile Portfolios of the NYSE/AMEX/NASDAQ: Wealth Indices of Investments in Mid-, Low-, Micro- and
 Total Capitalization Stocks
 Year-end 1925 = \$1.00



Long-Term Returns in Excess of Systematic Risk

The capital asset pricing model (CAPM) does not fully account for the higher returns of small company stocks. Table 7-5 shows the returns in excess of systematic risk over the past 82 years for each decile of the NYSE/AMEX/NASDAQ. Recall that the CAPM is expressed as follows:

$$k_s = r_f + (\beta_s \times ERP)$$

Table 7-5 uses the CAPM to estimate the return in excess of the riskless rate and compares this estimate to historical performance. According to the CAPM, the expected return on a security should consist of the riskless rate plus an additional return to compensate for the systematic risk of the security. The return in excess of the riskless rate is estimated in the context of the CAPM by multiplying the equity risk premium by β (beta). The equity risk premium is the return that compensates investors for taking on risk equal to the risk of the market as a whole (systematic risk).² Beta measures the extent to which a security or portfolio is exposed to systematic risk.³ The beta of each decile indicates the degree to which the decile's return moves with that of the overall market.

A beta greater than one indicates that the security or portfolio has greater systematic risk than the market; according to the CAPM equation, investors are compensated for taking on this additional risk. Yet, Table 7-5 illustrates that the smaller deciles have had returns that are not fully explained by their higher betas. This return in excess of that predicted by CAPM increases as one moves from the largest companies in decile 1 to the smallest in decile 10. The excess return is especially pronounced for micro-cap stocks (deciles 9-10). This size-related phenomenon has prompted a revision to the CAPM, which includes a size premium. Chapter 4 presents this modified CAPM theory and its application in more detail.

This phenomenon can also be viewed graphically, as depicted in the Graph 7-2. The security market line is based on the pure CAPM without adjustment for the size premium. Based on the risk (or beta) of a security, the expected return lies on the security market line. However, the actual historic returns for the smaller deciles of the NYSE/AMEX/NASDAQ lie above the line, indicating that these deciles have had returns in excess of that which is appropriate for their systematic risk.

2. The equity risk premium is estimated by the 82-year arithmetic mean return on large company stocks, 11.26 percent, less the 82-year arithmetic mean income-return component of 20-year government bonds as the historical riskless rate, in this case 5.21 percent. (It is appropriate, however, to match the maturity, or duration, of the riskless asset with the investment horizon.) See Chapter 5 for more detail on equity risk premium estimation.

3. Historical betas were calculated using a simple regression of the monthly portfolio (decile) total returns in excess of the 30-day U.S. Treasury bill total returns versus the S&P 500 total returns in excess of the 30-day U.S. Treasury bill, January 1926-December 2007. See Chapter 6 for more detail on beta estimation.

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Firm Size and Return

Table 7-5[†]
Long-Term Returns in Excess of CAPM Estimation for Decile Portfolios of the NYSE/AMEX/NASDAQ
1926-2007

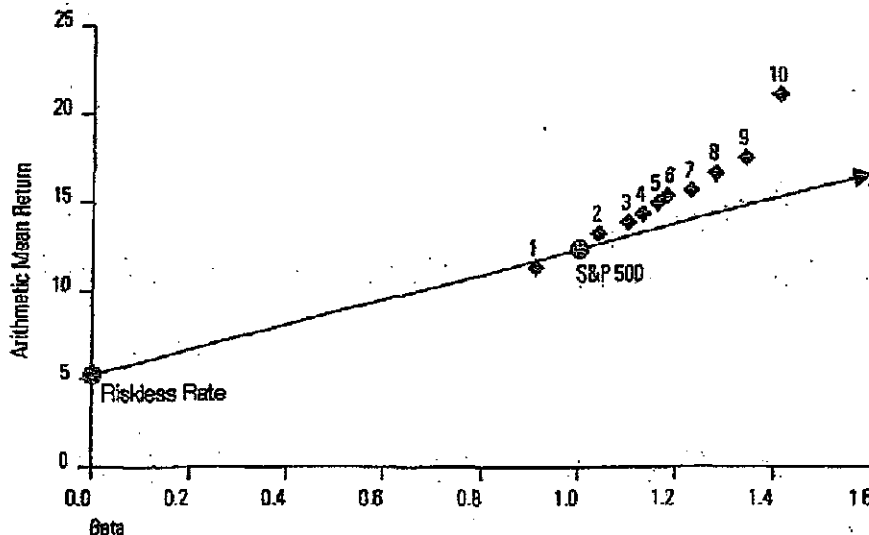
Decile	Beta [*]	Arithmetic Mean Return	Realized Return in Excess of Riskless Rate ^{**}	Estimated Return in Excess of Riskless Rate [†]	Size Premium (Return in Excess of CAPM)
1-Largest	0.91	11.31%	8.10%	6.45%	-0.34%
2	1.03	13.16%	7.95%	7.27%	0.68%
3	1.10	13.72%	8.51%	7.75%	0.76%
4	1.12	14.07%	8.85%	7.93%	0.93%
5	1.16	14.85%	9.64%	8.17%	1.47%
6	1.18	15.14%	9.93%	8.33%	1.60%
7	1.24	15.46%	10.26%	8.76%	1.50%
8	1.30	16.58%	11.38%	9.18%	2.20%
9	1.36	17.28%	12.07%	9.51%	2.56%
10-Smallest	1.41	20.98%	15.77%	9.85%	5.92%
Mid-Cap. 3-5	1.12	14.01%	8.81%	7.88%	0.92%
Low-Cap. 6-8	1.22	15.48%	10.29%	8.64%	1.65%
Micro-Cap. 9-10	1.36	18.46%	13.25%	9.58%	3.65%

^{*}Betas are estimated from monthly portfolio total returns in excess of the 30-day U.S. Treasury bill total return versus the S&P 500 total returns in excess of the 30-day U.S. Treasury bill, January 1926-December 2007.

^{**}Historical riskless rate is measured by the 32-year arithmetic mean income return component of 20-year government bonds (5.21 percent).

[†]Calculated in the context of the CAPM by multiplying the equity risk premium by beta. The equity risk premium is estimated by the arithmetic mean total return of the S&P 500 (12.26 percent) minus the arithmetic mean income return component of 20-year government bonds (5.21 percent) from 1926-2007.

Graph 7-2[†]
Security Market Line versus Size-Decile Portfolios of the NYSE/AMEX/NASDAQ
1926-2007



Further Analysis of the 10th Decile

The size premia presented thus far do a great deal to explain the return due solely to size in publicly traded companies. However, by splitting the 10th decile into two size groupings we can get a closer look at the smallest companies. This magnification of the smallest companies will demonstrate whether the company size to size premia relationship continues to hold true.

As previously discussed, the method for determining the size groupings for size premia analysis was to take the stocks traded on the NYSE and break them up into 10 deciles, after which stocks traded on the AMEX and NASDAQ were allocated into the same size groupings. This same methodology was used to split the 10th decile into two parts: 10a and 10b, with 10b being the smaller of the two. This is equivalent to breaking the stocks down into 20 size groupings, with portfolios 19 and 20 representing 10a and 10b.

Table 7-7 shows that the pattern continues; as companies get smaller their size premium increases. There is a noticeable increase in size premium from 10a to 10b, which can also be demonstrated visually in Graph 7-3. This can be useful in valuing companies that are extremely small. Table 7-6 presents the size, composition, and breakpoints of deciles 10a and 10b. First, the recent number of companies and total decile market capitalization are presented. Then the largest company and its market capitalization are presented.

Breaking the smallest decile down lowers the significance of the results compared to results for the 10th decile taken as a whole, however. The same holds true for comparing the 10th decile with the Micro-Cap aggregation of the 9th and 10th deciles. The more stocks included in a sample the more significance can be placed on the results. While this is not as much of a factor with the recent years of data, these size premia are constructed with data back to 1926. By breaking the 10th decile down into smaller components we have cut the number of stocks included in each grouping. The change over time of the number of stocks included in the 10th decile for the NYSE/AMEX/NASDAQ is presented in Table 7-8. With fewer stocks included in the analysis early on, there is a strong possibility that just a few stocks can dominate the returns for those early years.

While the number of companies included in the 10th decile for the early years of our analysis is low, it is not too low to still draw meaningful results even when broken down into subdivisions 10a and 10b. All things considered, size premia developed for deciles 10a and 10b are significant and can be used in cost of capital analysis. These size premia should greatly enhance the development of cost of capital analysis for very small companies.

Table 7-5[†]
Size-Decile Portfolios 10a and 10b of the NYSE/AMEX/NASDAQ.
Largest Company and Its Market Capitalization
September 30, 2007

Decile	Recent Number of Companies	Recent Decile Market Capitalization (in thousands)	Market Capitalization of Largest Company (in thousands)	Company Name
10a	386	108,458,780	363,479	Emergency Medical Services Corp.
10b	1,405	143,681,297	211,590	Miller Industries Inc., Tenn.

Note: These numbers may not aggregate to equal decile 10 figures

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Firm Size and Return

Table 7-7²
Long-Term Returns in Excess of CAPM Estimation for Decile Portfolios of the NYSE/AMEX/NASDAQ, with 10th Decile Split 1926-2007

	Beta ^a	Arithmetic Mean Return	Realized Return in Excess of Riskless Rate ^{a*}	Estimated Return in Excess of Riskless Rate [†]	Size Premium (Return in Excess of CAPM)
1-Largest	0.91	11.31%	8.10%	6.45%	-0.34%
2	1.03	13.16%	7.95%	7.27%	0.68%
3	1.10	13.72%	8.51%	7.75%	0.76%
4	1.12	14.07%	8.86%	7.93%	0.93%
5	1.16	14.85%	9.64%	8.17%	1.47%
6	1.18	15.14%	9.93%	8.33%	1.60%
7	1.24	15.46%	10.26%	8.76%	1.50%
8	1.30	16.58%	11.39%	9.18%	2.20%
9	1.35	17.28%	12.07%	9.51%	2.56%
10a	1.42	18.22%	14.01%	10.02%	3.99%
10b-Smallest	1.39	24.71%	19.50%	9.77%	9.73%
Mid-Cap, 3-5	1.12	14.01%	8.81%	7.88%	0.92%
Low-Cap, 6-8	1.22	15.48%	10.23%	8.64%	1.65%
Micro-Cap, 9-10	1.36	18.46%	13.25%	9.58%	3.65%

^aBetas are estimated from monthly portfolio total returns in excess of the 30-day U.S. Treasury bill total returns versus the S&P 500 total returns in excess of the 30-day U.S. Treasury bill, January 1926-December 2007.

^{a*}Historical riskless rate is measured by the 52-year arithmetic mean income return component of 20-year government bonds (5.21 percent).

[†]Calculated in the context of the CAPM by multiplying the equity risk premium by beta. The equity risk premium is estimated by the arithmetic mean total return of the S&P 500 (12.28 percent) minus the arithmetic mean income return component of 20-year government bonds (5.21 percent) from 1926-2007.

Graph 7-3¹
Security Market Line versus Size-Decile Portfolios of the NYSE/AMEX/NASDAQ, with 10th Decile Split 1926-2007

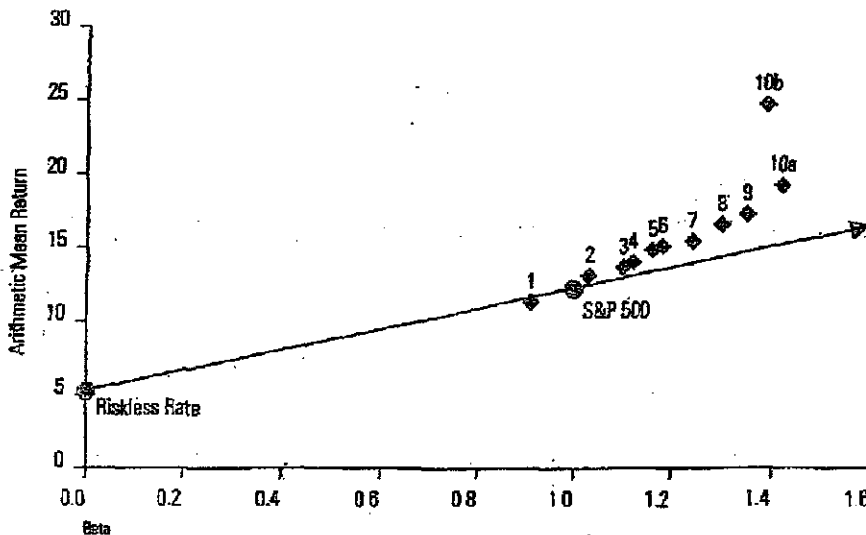


Table 7-8¹
Historical Number of Companies for NYSE/AMEX/NASDAQ Decile 10

Sept.	Number of Companies
1926	52*
1930	72
1940	78
1950	100
1960	109
1970	885
1980	685
1990	1,814
2000	1,927
2005	1,745
2006	1,744
2007	1,775

*The lowest number of companies was 49 in March, 1926

Alternative Methods of Calculating the Size Premium

The size premium estimation method presented above makes several assumptions with respect to the market benchmark and the measurement of beta. The impact of these assumptions can best be examined by looking at some alternatives. In this section we will examine the impact on the size premium of using a different market benchmark for estimating the equity risk premium and beta. We will also examine the effect on the size premium study of using sum beta or an annual beta.⁴

Changing the Market Benchmark

In the original size premium study, the S&P 500 is used as the market benchmark in the calculation of the realized historical equity risk premium and of each size group's beta. The NYSE total value-weighted index is a common alternative market benchmark used to calculate beta. Table 7-9 uses this market benchmark in the calculation of beta. In order to isolate the size effect, we require an equity risk premium based on a large company stock benchmark. The NYSE deciles 1-2 large company index offers a mutually exclusive set of portfolios for the analysis of the smaller company groups: mid-cap deciles 3-5, low-cap deciles 6-8, and micro-cap deciles 9-10. The size premium analyses using these benchmarks are summarized in Table 7-9 and depicted graphically in Graph 7-4.

For the entire period analyzed, 1926-2007, the betas obtained using the NYSE total value-weighted index are higher than those obtained using the S&P 500. Since smaller companies had higher betas using the NYSE benchmark, one would expect the size premium to shrink. However, as was illustrated in Chapter 5, the equity risk premium calculated using the NYSE deciles 1-2 benchmark results in a value of 6.35, as opposed to 7.05 when using the S&P 500. The effect of the higher betas and lower equity risk premium cancel each other out, and the resulting size premium in Table 7-9 are slightly higher than those resulting from the original study.

⁴ Sum beta is the method of beta estimation described in Chapter 6 that was developed to better account for the lagged reaction of small stocks to market movements. The sum beta methodology was developed for the same reason that the size premium were developed; small company betas were too small to account for all of their excess returns.

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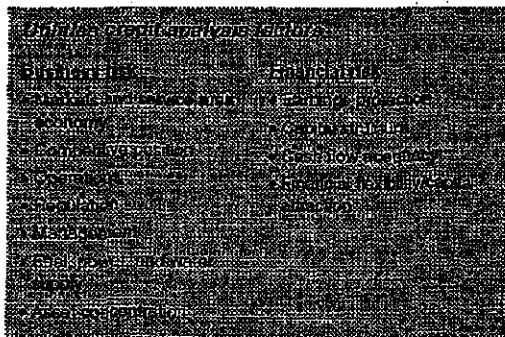
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Utilities

The utilities rating methodology encompasses two basic components: business risk analysis and financial analysis. Evaluation of industry characteristics, the utility's position within that industry, its regulation, and its management provides the context for assessing a firm's financial condition.

Historical analysis is a tool for identifying strengths and weaknesses, and provides a starting point for evaluating financial condition. Business position assessment is the qualitative measure of a utility's fundamental creditworthiness. It focuses on the forces that will shape the utilities' future.



The credit analysis of utilities is quickly evolving, as utilities are treated less as regulated monopolies and more as entities faced with a host of challengers in a competitive environment. Marketplace dynamics are supplanting the power of regulation, making it critically important to reduce costs and/or market new services in order to thwart competitors' inroads.

Markets and service area economy

Assessing service territory begins with the economic and demographic evaluation of the area in which the utility has its franchise. Strength of long-term demand for the product is examined from a macroeconomic perspective. This enables Standard & Poor's to evaluate the affordability of rates and the staying power of demand.

Standard & Poor's tries to discern any secular consumption trends and, more importantly, the reasons for them. Specific items examined include the size and growth rate of the market, strength of the franchise, historical and projected sales growth, income levels and trends in population, employment, and per capita income. A utility with a healthy economy and customer base—as illustrated by diverse employment opportunities, average or above-average wealth and income statistics, and low unemployment—

will have a greater capacity to support its operations.

For electric and gas utilities, distribution by customer class is scrutinized to assess the depth and diversity of the utility's customer mix. For example, heavy industrial concentration is viewed cautiously, since a utility may have significant exposure to cyclical volatility. Alternatively, a large residential component yields a stable and more predictable revenue stream. The largest utility customers are identified to determine their importance to the bottom line and assess the risk of their loss and potential adverse effect on the utility's financial position. Credit concerns arise when individual customers represent more than 5% of revenues. The company or industry may play a significant role in the overall economic base of the service area. Moreover, large customers may turn to cogeneration or alternative power supplies to meet their energy needs, potentially leading to reduced cash flow for the utility (even in cases where a large customer pays discounted rates and is not a profitable account for the utility). Customer concentration is less significant for water and telecommunication utilities.

Competitive position

As competitive pressures have intensified in the utilities industry, Standard & Poor's analysis has deepened to include a more thorough review of competitive position.

Electric utility competition

For electric utilities, competitive factors examined include: percentage of firm wholesale revenues that are most vulnerable to competition; industrial load concentration; exposure of key customers to alternative suppliers; commercial concentrations; rates for various customer classes; rate design and flexibility; production costs, both marginal and fixed; the regional capacity situation; and transmission constraints. A regional focus is evident, but high costs and rates relative to national averages are also of significant concern because of the potential for electricity substitutes over time.

Mounting competition in the electric utility industry derives from excess generating capacity, lower barriers to entering the electric generating business, and marginal costs that are below embedded costs. Standard & Poor's has already witnessed declining prices in wholesale markets, as *de facto* retail competition is already being seen in several parts of the country. Standard & Poor's believes that over the coming years more and more customers will want and demand lower prices. Initial concerns focus on the largest industrial loads, but other customer classes will be increasingly vulnerable. Competition will not necessar-

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ily be driven by legislation. Other pressures will arise from global competition and improving technologies, whether it be the declining cost of incremental generation or advances in transmission capacity or substitute energy sources like the fuel cell. It is impossible to say precisely when wide-open retail competition will occur; this will be evolutionary. However, significantly greater competition in retail markets is inevitable.

Gas utility competition

Similarly, gas utilities are analyzed with regard to their competitive standing in the three major areas of demand: residential, commercial, and industrial. Although regulated as holders of monopoly power, natural gas utilities have for some time been actively competing for energy market share with fuel oil, electricity, coal, solar, wood, etc. The long-term staying power of market demand for natural gas cannot be taken for granted. In fact, as the electric utility industry restructures and reduces costs, electric power will become more cost competitive and threaten certain gas markets. In addition, independent gas marketers have made greater inroads behind the city gate and are competing for large gas users. Moreover, the recent trend by state regulators to unbundle utility services is creating opportunities for outsiders to market niche products. Distributors still have the upper hand, but those who do not reduce and control costs, and thus rates, could find competition even more difficult.

Natural gas pipelines are judged to carry a somewhat higher business risk than distribution companies because they face competition in every one of their markets. To the extent a pipeline serves utilities versus industrial end users, its stability is greater. Over the next five years, pipeline competition will heat up since many service contracts with customers are expiring. Most distributor or end-use customers are looking to reduce pipeline costs and are working to improve their load factor to do so. Thus, pipelines will likely find it difficult to recontract all capacity in coming years. Being the pipeline of choice is a function of attractive transportation rates, diversity and quality of services provided, and capacity available in each particular market. In all cases though, periodic discounting of rates to retain customers will occur and put pressure on profitability.

Water utility competition

As the last true utility monopoly, water utilities face very little competition and there is currently no challenge to the continuation of franchise areas. The only exceptions have been cases where investor-owned water companies have been subject to condemnation and municipalization because of poor service or political motivations. In that regard, Standard & Poor's pays close attention to costs and rates in relation to neighboring utilities and national averages. (In contrast, the privatization of public water facilities has begun, albeit at a slower pace than anticipated. This is occurring mostly in the form of operating contracts and public/private partnerships, and not in asset transfers. This trend should continue as cities look for ways to bal-

ance their tight budgets.) Also, water utilities are not fully immune to the forces of competition; in a few instances wholesale customers can access more than one supplier.

Telephone competition

The Telecommunications Act of 1996 accelerates the continuing challenge to the local exchange companies' (LECs) century-old monopoly in the local loop. Competitive access providers (CAPs), both facilities-based and resellers, are aggressively pursuing customers, generally targeting metropolitan areas, and promising lower rates and better service.

Most long-distance calls are still originated and terminated on the local telephone company network. To complete such a call, the long-distance provider (including AT&T, MCI, Sprint and a host of smaller interexchange carriers or "IXCs") must pay the local telephone company a steep "access" fee to compensate the local phone company for the use of its local network. CAPs, in contrast, build or lease facilities that directly connect customers to their long-distance carrier, bypassing the local telephone company and avoiding access fees, and thereby can offer lower long-distance rates. But the LECs are not standing still; they are combating the loss of business to CAPs by lowering access fees, thereby reducing the economic incentive for a high usage long-distance customer to use a CAP. LECs are attempting to make up for the loss of revenues from lower access fees by increasing basic local service rates (or at least not lowering them), since basic service is far less subject to competition. LECs are improving operating efficiency and marketing high margin, value-added new services. Additionally, in the wake of the Telecommunications Act, LECs will capture at least some of the inter-LATA long-distance market. As a result of these initiatives, LECs continue to rebuild themselves—from the traditional utility monopoly to leaner, more marketing oriented organizations.

While LECs, and indeed all segments of the telecommunications sector, face increasing competition, there are favorable industry factors that tend to offset heightened business risk and auger for overall ratings stability for most LECs. Importantly, telecommunications is a declining-cost business. With increased deployment of fiber optics, the cost of transport has fallen dramatically and digital switching hardware and software have yielded more capable, trouble-free and cost-efficient networks. As a result, the cost of network maintenance has dropped sharply, as illustrated by the ratio of employees per 10,000 access lines, an oft cited measurement of efficiency. Ratios as low as 25 employees per 10,000 lines are being seen, down from the typical 40 or more employees per 10,000 ratio of only a few years ago.

In addition, networks are far more capable. They are increasingly digitally switched and able to accommodate high-speed communications. The infrastructure needed to accommodate switched broadband services will be built into telephone networks over the next few years. These advanced networks will enable telephone companies to look to a greater variety of high-margin, value-added serv-

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ices. In addition to those current services such as call waiting or caller ID, the delivery of hundreds of broadcast and interactive video channels will be possible. While these services offer the potential of new revenue streams, they will simultaneously present a formidable challenge. LECs will be entering the new (to them) arena of multimedia entertainment and will have to develop expertise in marketing and entertainment programming acumen; such skills stand in sharp contrast to LECs' traditional strengths in engineering and customer service.

Operations

Standard & Poor's focuses on the nature of operations from the perspective of cost, reliability, and quality of service. Here, emphasis is placed on those areas that require management attention in terms of time or money and which, if unresolved, may lead to political, regulatory, or competitive problems.

Operations of electric utilities

For electric utilities, the status of utility plant investment is reviewed with regard to generating plant availability and utilization, and also for compliance with existing and contemplated environmental and other regulatory standards. The record of plant outages, equivalent availability, load factors, heat rates, and capacity factors are examined. Also important is efficiency, as defined by total megawatt hour per employee and customers per employee. Transmission interconnections are evaluated in terms of the number of utilities to which the utility in question has access, the cost structures and available generating capacity of these other utilities, and the price paid for wholesale power.

Because of mounting competition and the substantial escalation in decommissioning estimates, significant weight is given to the operation of nuclear facilities. Nuclear plants are becoming more vulnerable to high production costs that make their rates uneconomic. Significant asset concentration may expose the utility to poor performance, unscheduled outages or premature shutdowns, and large deferrals or regulatory assets that may need to be written off for the utility to remain competitive. Also, nuclear facilities tend to represent significant portions of their operators' generating capability and assets. The loss of a productive nuclear unit from both power supply and rate base can interrupt the revenue stream and create substantial additional costs for repairs and improvements and replacement power. The ability to keep these stations running smoothly and economically directly influences the ability to meet electric demand, the stability of revenues and costs, and, by extension, the ability to maintain adequate creditworthiness. Thus, economic operation, safe operation, and long-term operation are examined in depth. Specifically, emphasis is placed on operation and maintenance costs, busbar costs, fuel costs, refueling outages, forced outages, plant statistics, NRC evaluations, the potential need for repairs, operating licenses, decommissioning estimates and amounts held in external trusts, spent fuel storage capacity, and management's nuclear experi-

ence. In essence, favorable nuclear operations offer significant opportunities but, if a nuclear unit runs poorly or not at all, the attendant risks can be great.

Operations of gas utilities

For gas pipeline and distribution companies, the degree of plant utilization, the physical condition of the mains and lines, adequacy of storage to meet seasonal needs, "lost and unaccounted for" gas levels, and per-unit nongas operating and construction costs are important factors. Efficiency statistics such as load factor, operating costs per customer, and operating income per employee are also evaluated in comparison to other utilities and the industry as a whole.

Operations of water utilities

As a group, water utilities are continually upgrading their physical plant to satisfy regulations and to develop additional supply. Over the next decade, water systems will increasingly face the task of maintaining compliance, as drinking water regulations change and infrastructure ages. Given that the Safe Drinking Water Act was authorized in 1974, the first generation of treatment plants built to conform with these rules are almost 20 years old. Additionally, because the focus during this period was on satisfying environmental standards, deferred maintenance of distribution systems has been common, especially in older urban areas. The increasing cost of supplying treated water argues against the high level of unaccounted for water witnessed in the industry. Consequently, Standard & Poor's anticipates capital plans for rebuilding distribution lines and major renewal and replacement efforts aimed at treatment plants.

Operations of telephone companies

For telephone companies, cost-of-service analysis focuses on plant capability and measures of efficiency and quality of service. Plant capability is ascertained by looking at such parameters as percentage of digitally switched lines; fiber optic deployment, in particular in those portions of the plant key to network survival; and the degree of broadband capacity fiber and coaxial deployment and broadband switching capacity. Efficiency measures include operating margins, the ratio of employees per 10,000 access lines, and the extent of network and operations consolidation. Quality of service encompasses examination of quantitative measures, such as trouble reports and repeat service calls, as well as an assessment of qualitative factors, that may include service quality goals mandated by regulators.

Regulation

Regulatory rate-setting actions are reviewed on a case-by-case basis with regard to the potential effect on creditworthiness. Regulators' authorizing high rates of return is of little value unless the returns are earnable. Furthermore, allowing high returns based on noncash items does not benefit bondholders. Also, to be viewed positively, regulatory treatment should allow consistent performance from

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period to period, given the importance of financial stability as a rating consideration.

The utility group meets frequently with commission and staff members, both at Standard & Poor's offices and at commission headquarters, demonstrating the importance Standard & Poor's places on the regulatory arena for credit quality evaluation. Input from these meetings and from review of rate orders and their impact weigh heavily in Standard & Poor's analysis.

Standard & Poor's does not "rate" regulatory commissions. State commissions typically regulate a number of diverse industries, and regulatory approaches to different types of companies often differ within a single regulatory jurisdiction. This makes it all but impossible to develop inclusive "ratings" for regulators.

Standard & Poor's evaluation of regulation also encompasses the administrative, judicial, and legislative processes involved in state and federal regulation. These can affect rate-setting activities and other aspects of the business, such as competitive entry, environmental and safety rules, facility siting, and securities sales.

As the utility industry faces an increasingly deregulated environment, alternatives to traditional rate-making are becoming more critical to the ability of utilities to effectively compete, maintain earnings power, and sustain creditor protection. Thus, Standard & Poor's focuses on whether regulators, both state and federal, will help or hinder utilities as they are exposed to greater competition. There is much that regulators can do, from allocating costs to more captive customers to allowing pricing flexibility—and sometimes just stepping out of the way.

Under traditional rate-making, rates and earnings are tied to the amount of invested capital and the cost of capital. This can sometimes reward companies more for justifying costs than for containing them. Moreover, most current regulatory policies do not permit utilities to be flexible when responding to competitive pressures of a deregulated market. Lack of flexible tariffs for electric utilities may lure large customers to wheel cheaper power from other sources.

In general, a regulatory jurisdiction is viewed favorably if it permits earning a return based on the ability to sustain rates at competitive levels. In addition to performance-based rewards or penalties, flexible plans could include market-based rates, price caps, index-based prices, and rates premised on the value of customer service. Such rates more closely mirror the competitive environment that utilities are confronting.

Electric industry regulation

The ability to enter into long-term arrangements at negotiated rates without having to seek regulatory approval for each contract is also important in the electric industry. (While contracting at reduced rates constrains financial performance, it lessens the potential adverse impact in the event of retail wheeling. Since revenue losses associated with this strategy are not likely to be recovered from rate-payers, utilities must control costs well enough to remain

competitive if they are to sustain current levels of bondholder protection.)

Natural gas industry regulation

In the gas industry, too, several state commission policies weigh heavily in the evaluation of regulatory support. Examples include stabilization mechanisms to adjust revenues for changes in weather or the economy, rate and service unbundling decisions, revenue and cost allocation between sales and transportation customers, flexible industrial rates, and the general supportiveness of construction costs and gas purchases.

Water industry regulation

In all water utility activities, federal and state environmental regulations continue to play a critical role. The legislative timetable to effect the 1986 amendments to the Safe Drinking Water Act of 1974 was quite aggressive. But environmental standards-setting has actually slowed over the past couple of years due largely to increasing sentiment that the stringent, costly standards have not been justified on the basis of public health. A moratorium on the promulgation of significant new environmental rules is anticipated.

Telecommunications industry regulation

Despite the advances in telecommunications deregulation, analysis of regulation of telephone operators will continue to be a key rating determinant for the foreseeable future. The method of regulation may be either classic rate-based rate of return or some form of price cap mechanism. The most important factor is to assess whether the regulatory framework—no matter which type—provides sufficient financial incentive to encourage the rated company to maintain its quality of service and to upgrade its plant to accommodate new services while facing increasing competition from wireless operators and cable television companies.

Where regulators do still set tariffs based on an authorized return, Standard & Poor's strives to explore with regulators their view of the rate-of-return components that can materially impact reported versus regulatory earnings. Specifically these include the allowable base upon which the authorized return can be earned, allowable expenses, and the authorized return. Since regulatory oversight runs the gamut from strict, adversarial relationships with the regulated operating companies to highly supportive postures, Standard & Poor's probes beyond the apparent regulatory environment to ascertain the actual impact of regulation on the rated company.

Management

Evaluating the management of a utility is of paramount importance to the analytical process since management's abilities and decisions affect all areas of a company's operations. While regulation, the economy, and other outside factors can influence results, it is ultimately the quality of management that determines the success of a company.

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With emerging competition, utility management will be more closely scrutinized by Standard & Poor's and will become an increasingly critical component of the credit evaluation. Management strategies can be the key determinant in differentiating utilities and in establishing where companies lie on the business position spectrum. It is imperative that managements be adaptable, aggressive, and proactive if their utilities are to be viable in the future; this is especially important for utilities that are currently uncompetitive.

The assessment of management is accomplished through meetings, conversations, and reviews of company plans. It is based on such factors as tenure, industry experience, grasp of industry issues, knowledge of customers and their needs, knowledge of competitors, accounting and financing practices, and commitment to credit quality. Management's ability and willingness to develop workable strategies to address their systems' needs, to deal with the competitive pressures of free market, to execute reasonable and effective long-term plans, and to be proactive in leading their utilities into the future are assessed. Management quality is also indicated by thoughtful balancing of public and private priorities, a record of credibility, and effective communication with the public, regulatory bodies, and the financial community. Boards of directors will receive ever more attention with respect to their role in setting appropriate management incentives.

With competition the watchword, Standard & Poor's also focuses on management's efforts to enhance financial condition. Management can bolster bondholder protection by taking any number of discretionary actions, such as selling common equity, lowering the common dividend payout, and paying down debt. Also important for the electric industry will be creativity in entering into strategic alliances and working partnerships that improve efficiency, such as central dispatching for a number of utilities or locking up at-risk customers through long-term contracts or expanded flexible pricing agreements. Proactive management teams will also seek alternatives to traditional rate-base, rate-of-return rate-making, move to adopt higher depreciation rates for generating facilities, segment customers by individual market preferences, and attempt to create superior service organizations.

In general, management's ability to respond to mounting competition and changes in the utility industry in a swift and appropriate manner will be necessary to maintain credit health.

Fuel, power, and water supply

Assessment of present and prospective fuel and power supply is critical to every electric utility analysis, while gauging the long-term natural gas supply position for gas pipeline and distribution companies and the water resources of a water utility is equally important. There is no similar analytical category for telephone utilities.

Electric utilities

For electric utilities emphasis is placed on generating

reserve margins, fuel mix, fuel contract terms, demand-side management techniques, and purchased power arrangements. The adequacy of generating margins is examined nationally, regionally, and for each individual company. However, the reserve margin picture is muddied by the imprecise nature of peak-load growth forecasting, and also supply uncertainty relating to such things as Canadian capacity availability and potential plant shut-downs due to age, new NRC rules, acid rain remedies, fuel shortages, problems associated with nontraditional technologies, and so forth. Even apparently ample reserves may not be what they seem. Moreover, the quality of capacity is just as important as the size of reserves. Companies' reserve requirements differ, depending upon individual operating characteristics.

Fuel diversity provides flexibility in a changing environment. Supply disruptions and price hikes can raise rates and ignite political and regulatory pressures that ultimately lead to erosion in financial performance. Thus, the ability to alter generating sources and take advantage of lower cost fuels is viewed favorably.

Dependence on any single fuel means exposure to that fuel's problems: electric utilities that rely on oil or gas face the potential for shortages and rapid price increases; utilities that own nuclear generating facilities face escalating costs for decommissioning; and coal-fired capacity entails environmental problems stemming from concerns over acid rain and the "greenhouse effect."

Buying power from neighboring utilities, qualifying facility projects, or independent power producers may be the best choice for a utility that faces increasing electricity demand. There has been a growing reliance on purchased power arrangements as an alternative to new plant construction. This can be an important advantage, since the purchasing utility avoids potential construction cost overruns as well as risking substantial capital. Also, utilities can avoid the financial risks typical of a multiyear construction program that are caused by regulatory lag and prudence reviews. Furthermore, purchased power may enhance supply flexibility, fuel resource diversity, and maximize load factors. Utilities that plan to meet demand projections with a portfolio of supply-side options also may be better able to adapt to future growth uncertainties. Notwithstanding the benefits of purchasing, such a strategy has risks associated with it. By entering into a firm long-term purchased power contract that contains a fixed-cost component, utilities can incur substantial market, operating, regulatory, and financial risks. Moreover, regulatory treatment of purchased power removes any upside potential that might help offset the risks. Utilities are not compensated through incentive rate-making; rather, purchased power is recovered dollar-for-dollar as an operating expense.

To analyze the financial impact of purchased power, Standard & Poor's first calculates the net present value of future annual capacity payments (discounted at 10%). This represents a potential debt equivalent—the off-balance-sheet obligation that a utility incurs when it enters into a long-term purchased power contract. However, Standard

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& Poor's adds to the utility's balance sheet only a portion of this amount, recognizing that such a contractual arrangement is not entirely the equivalent of debt. What percentage is added is a function of Standard & Poor's qualitative analysis of the specific contract and the extent to which market, operating, and regulatory risks are borne by the utility (the risk factor). For unconditional, take-or-pay contracts, the risk factor range is from 40%-80%, with the average hovering around 60%. A lower risk factor is typically assigned for system purchases from coal-fired utilities and a higher risk factor is usually designated for unit-specific nuclear purchases. The range for take-and-pay performance obligations is between 10%-50%.

Gas utilities

For gas distribution utilities, long-term supply adequacy obviously is critical, but the supply role has become even more important in credit analysis since the Federal Energy Regulatory Commission's Order 636 eliminated the interstate pipeline merchant business. This thrust gas supply responsibilities squarely on local gas distributors. Standard & Poor's has always believed distributor management has the expertise and wherewithal to perform the job well, but the risks are significant since gas costs are such a large percentage of total utility costs. In that regard, it is important for utilities to get preapprovals of supply plans by state regulators or at least keep the staff and commissioners well informed. To minimize risks, a well-run program would diversify gas sources among different producers or marketers, different gas basins in the U.S. and Canada, and different pipeline routes. Also, purchase contracts should be firm, with minimal take-or-pay provisions, and have prices tied to an industry index. A modest percentage of fixed-price gas is not unreasonable. Contracts, whether of gas purchases or pipeline capacity, should be intermediate term. Staggering contract expirations (preferably annually) provides an opportunity to be an active market player. A modest degree of reliance on spot purchases provides flexibility, as does the use of market-based storage. Gas storage and on-property gas resources such as liquefied natural gas or propane air are effective peak-day and peak-season supply management tools.

Since pipeline companies no longer buy and sell natural gas and are just common carriers, connections with varied reserve basins and many wells within those basins are of great importance. Diversity of sources helps offset the risks arising from the natural production declines eventually experienced by all reserve basins and individual wells. Moreover, such diversity can enhance a pipeline's attractiveness as a transporter of natural gas to distributors and end users seeking to buy the most economical gas available for their needs.

Water utilities

Nearly all water systems throughout the U.S. have ample long-term water supplies. Yet to gain comfort, Standard & Poor's assesses the production capability of treatment plants and the ability to pump water from underground aquifers in relation to the usage demands from consumers.

Having adequate treated water storage facilities has become important in recent years and has helped many systems meet demands during peak summer periods. Of interest is whether the resources are owned by the utility or purchased from other utilities or local authorities. Owning properties with water rights provides more supply security. This is especially so in states like California where water allocations are being reduced, particularly since recent droughts and environmental issues have created alarm. Since the primary cost for water companies is treatment, it makes little difference whether raw water is owned or bought. In fact, compliance with federal and state water regulations is very high, and the overall cost to deliver treated water to consumers remains relatively affordable.

Asset concentration in the electric utility industry

In the electric industry, Standard & Poor's follows the operations of major generating facilities to assess if they are well managed or troubled. Significant dependence on one generating facility or a large financial investment in a single asset suggests high risk. The size or magnitude of a particular asset relative to total generation, net plant in service, and common equity is evaluated. Where substantial asset concentration exists, the financial profile of a company may experience wide swings depending on the asset's performance. Heavy asset concentration is most prevalent among utilities with costly nuclear units.

Earnings protection

In this category, pretax cash income coverage of all interest charges is the primary ratio. For this calculation, allowance for funds used during construction (AFUDC) is removed from income and interest expense. AFUDC and other such noncash items do not provide any protection for bondholders. To identify total interest expense, the analyst reclassifies certain operating expenses. The interest component of various off-balance-sheet obligations, such as leases and some purchased-power contracts, is included in interest expense. This provides the most direct indication of a utility's ability to service its debt burden.

While considerable emphasis in assessing credit protection is placed on coverage ratios, this measure does not provide the entire earnings protection picture. Also important are a company's earned returns on both equity and capital, measures that highlight a firm's earnings performance. Consideration is given to the interaction of embedded costs, financial leverage, and pretax return on capital.

Capital structure

Analyzing debt leverage goes beyond the balance sheet and covers quasi-debt items and elements of hidden financial leverage. Noncapitalized leases (including sale/leaseback obligations), debt guarantees, receivables financing, and purchased-power contracts are all considered debt equivalents and are reflected as debt in calculating capital

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structure ratios. By making debt level adjustments, the analyst can compare the degree of leverage used by each utility company.

Furthermore, assets are examined to identify undervalued or overvalued items. Assets of questionable value are discounted to more accurately evaluate asset protection.

Some firms use short-term debt as a permanent piece of their capital structure. Short-term debt also is considered part of permanent capital when it is used as a bridge to permanent financing. Seasonal, self-liquidating debt is excluded from the permanent debt amount, but this situation is rare—with the exception of certain gas utilities. Given the long life of almost all utility assets, short-term debt may expose these companies to interest-rate volatility, remarketing risk, bank line backup risk, and regulatory exposure that cannot be readily offset. The lower cost of shorter-term obligations (assuming a positively sloped yield curve) is a positive factor that partially mitigates the risk of interest-rate variability. As a rule of thumb, a level of short-term debt that exceeds 10% of total capital is cause for concern.

Similarly, if floating-rate debt and preferred stock constitute over one-third of total debt plus preferred stock, this level is viewed as unusually high and may be cause for concern. It might also indicate that management is aggressive in its financial policies.

A layer of preferred stock in the capital structure is usually viewed as equity—since dividends are discretionary and the subordinated claim on assets provides a cushion for providers of debt capital. A preferred component of up to 10% is typically viewed as a permanent wedge in the capital structure of utilities. However, as rate-of-return regulation is phased out, preferred stock may be viewed by utilities—as many industrial firms would—as a temporary option for companies that are not current taxpayers that do not benefit from the tax deductibility of interest. Even now, floating-rate preferred and money market perpetual preferred are problematic; a rise in the rate due to deteriorating credit quality tends to induce a company to take out such preferred stock with debt. Structures that convey tax deductibility to preferred stock have become very popular and do generally afford such financings with equity treatment.

Cash flow adequacy

Cash flow adequacy relates to a company's ability to generate funds internally relative to its needs. It is a basic component of credit analysis because it takes cash to pay expenses, fund capital spending, pay dividends, and make interest and principal payments. Since both common and preferred dividend payments are important to maintain capital market access, Standard & Poor's looks at cash flow measures both before and after dividends are paid.

To determine cash flow adequacy, several quantitative relationships are examined. Emphasis is placed on cash flow relative to debt, debt service requirements, and capital spending. Cash flow adequacy is evaluated with respect to a firm's ability to meet all fixed charges, including capacity payments under purchased-power contracts. Despite the conditional nature of some contracts, the purchaser is obligated to pay a minimum capacity charge. The ratio used is funds from operations plus interest and capacity payments divided by interest plus capacity payments.

Financial flexibility/capital attraction

Financing flexibility incorporates a utility's financing needs, plans, and alternatives, as well as its flexibility to accomplish its financing program under stress without damaging creditworthiness. External funding capability complements internal cash flow. Especially since utilities are so capital intensive, a firm's ability to tap capital markets on an ongoing basis must be considered. Debt capacity reflects all the earlier elements: earnings protection, debt leverage, and cash flow adequacy. Market access at reasonable rates is restricted if a reasonable capital structure is not maintained and the company's financial prospects dim. The analyst also reviews indenture restrictions and the impact of additional debt on covenant tests.

Standard & Poor's assesses a company's capacity and willingness to issue common equity. This is affected by various factors, including the market-to-book ratio, dividend policy, and any regulatory restrictions regarding the composition of the capital structure.

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RATINGS DIRECT

November 30, 2007

U.S. Utilities Ratings Analysis Now Portrayed In The S&P Corporate Ratings Matrix

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U.S. Utilities Ratings Analysis Now Portrayed In The S&P Corporate Ratings Matrix

The electric, gas, and water utility ratings ranking lists published today by Standard & Poor's U.S. Utilities & Infrastructure Ratings practice are categorized under the business risk/financial risk matrix used by the Corporate Ratings group. This is designed to present our rating conclusions in a clear and standardized manner across all corporate sectors. Incorporating utility ratings into a shared framework to communicate the fundamental credit analysis of a company furthers the goals of transparency and comparability in the ratings process. Table 1 shows the matrix.

Table 1

Business Risk/Financial Risk					
	Financial Risk Profile				
Business Risk Profile	Minimal	Modest	Intermediate	Aggressive	Highly leveraged
Excellent	AAA	AA	A	BBB	BB
Strong	AA	A	A-	BBB-	BB-
Satisfactory	A	BBB+	BBB	BB+	B+
Weak	BBB	BBB-	BB+	BB-	B
Vulnerable	BB	B+	B+	B	B-

The utilities rating methodology remains unchanged, and the use of the corporate risk matrix has not resulted in any changes to ratings or outlooks. The same five factors that we analyzed to produce a business risk score in the familiar 10-point scale are used in determining whether a utility possesses an "Excellent," "Strong," "Satisfactory," "Weak," or "Vulnerable" business risk profile:

- Regulation,
- Markets,
- Operations,
- Competitiveness, and
- Management.

Regulated utilities and holding companies that are utility-focused virtually always fall in the upper range ("Excellent" or "Strong") of business risk profiles. The defining characteristics of most utilities—a legally defined service territory generally free of significant competition, the provision of an essential or near-essential service, and the presence of regulators that have an abiding interest in supporting a healthy utility financial profile—underpin the business risk profiles of the electric, gas, and water utilities.

As the matrix concisely illustrates, the business risk profile loosely determines the level of financial risk appropriate for any given rating. Financial risk is analyzed both qualitatively and quantitatively, mainly with financial ratios and other metrics that are calculated after various analytical adjustments are performed on financial statements prepared under GAAP. Financial risk is assessed for utilities using, in part, the indicative ratio ranges in table 2.

U.S. Utilities Ratings Analysis Now Portrayed In The S&P Corporate Ratings Matrix

Table 2

Financial Risk Indicative Ratios - U.S. Utilities			
(Fully adjusted, historically demonstrated, and expected to consistently continue)			
	Cash flow		Debt leverage
	(FFO/debt) (%)	(FFO/interest) (x)	(Total debt/capital) (%)
Modest	40 - 60	4.0 - 6.0	25 - 40
Intermediate	25 - 45	3.0 - 4.5	35 - 50
Aggressive	10 - 30	2.0 - 3.5	45 - 60
Highly leveraged	Below 15	2.5 or less	Over 60

The indicative ranges for utilities differ somewhat from the guidelines used for their unregulated counterparts because of several factors that distinguish the financial policy and profile of regulated entities. Utilities tend to finance with long-maturity capital and fixed rates. Financial performance is typically more uniform over time, avoiding the volatility of unregulated industrial entities. Also, utilities fare comparatively well in many of the less-quantitative aspects of financial risk. Financial flexibility is generally quite robust, given good access to capital, ample short-term liquidity, and the like. Utilities that exhibit such favorable credit characteristics will often see ratings based on the more accommodative end of the indicative ratio ranges, especially when the company's business risk profile is solidly within its category. Conversely, a utility that follows an atypical financial policy or manages its balance sheet less conservatively, or falls along the lower end of its business risk designation, would have to demonstrate an ability to achieve financial metrics along the more stringent end of the ratio ranges to reach a given rating.

Note that even after we assign a company a business risk and financial risk, the committee does not arrive by rote at a rating based on the matrix. The matrix is a guide—it is not intended to convey precision in the ratings process or reduce the decision to plotting intersections on a graph. Many small positives and negatives that affect credit quality can lead a committee to a different conclusion than what is indicated in the matrix. Most outcomes will fall within one notch on either side of the indicated rating. Larger exceptions for utilities would typically involve the influence of related unregulated entities or extraordinary disruptions in the regulatory environment.

We will use the matrix, the ranking list, and individual company reports to communicate the relative position of a company within its business risk peer group and the other factors that produce the ratings.

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OHIO AMERICAN WATER COMPANY
CAPITALIZATION AND FINANCIAL STATISTICS (1)
2003 - 2007, INCLUSIVE

	2007	2006	2005	2004	2003
(MILLIONS OF DOLLARS)					
CAPITALIZATION STATISTICS					
AMOUNT OF CAPITAL EMPLOYED:					
TOTAL PERMANENT CAPITAL	\$83,095	\$51,354	\$55,072	\$80,444	\$81,806
SHORT-TERM DEBT	0.00	29,734	0.00	0.497	0.488
TOTAL-CAPITAL EMPLOYED	<u>\$83,095</u>	<u>\$81,088</u>	<u>\$55,072</u>	<u>\$80,941</u>	<u>\$82,304</u>
INDICATED AVERAGE CAPITAL COST RATES (2)					
TOTAL DEBT	6.16 %	7.74 %	8.08 %	5.93 %	6.10 %
PREFERRED STOCK	8.20	8.19	8.14	8.00	8.44
					5 YEAR AVERAGE
DIVIDEND PAYOUT RATIO	0.00 %	0.00 %	0.00 %	0.00 %	145.05 %
					29.02 %
CAPITAL STRUCTURE RATIOS					
BASED ON TOTAL PERMANENT CAPITAL:					
LONG-TERM DEBT	57.40 %	42.84 %	39.86 %	66.77 %	64.53 %
MINORITY INTEREST	1.42	2.32	2.18	1.50	1.55
COMMON EQUITY	41.18	54.84	57.87	42.73	43.82
TOTAL	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
					50.16 %
					1.79
					48.05
					100.00 %
BASED ON TOTAL CAPITAL:					
TOTAL DEBT, INCLUDING SHORT-TERM	57.40 %	63.80 %	39.95 %	56.03 %	59.10 %
MINORITY INTEREST	1.42	1.47	2.18	1.49	1.54
COMMON EQUITY	41.18	34.73	57.87	42.48	43.96
TOTAL	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
					64.45 %
					1.82
					49.92
					100.00 %
FINANCIAL STATISTICS					
RATE OF RETURN ON AVERAGE COMMON EQUITY	(7.35) %	(10.47) %	(7.58) %	(3.72) %	0.52 %
					(5.82) %

SEE PAGE 2 FOR NOTES.

Ohio American Water Company
Capitalization and Financial Statistics
2003-2007, Inclusive

Notes:

- (1) All capitalization and financial statistics are based upon financial statements as originally reported in each year.
- (2) Computed by relating actual total debt interest or preferred stock dividends booked to average of beginning and ending total debt or preferred stock reported to be outstanding.

Source of Information: Ohio American Annual Reports to The Public Utilities Commission of Ohio

**PROXY GROUP OF SIX AUS UTILITY REPORTS WATER COMPANIES
CAPITALIZATION AND FINANCIAL STATISTICS (1)
2003 - 2007, INCLUSIVE**

	2007	2006	2005	2004	2003	
CAPITALIZATION STATISTICS						
AMOUNT OF CAPITAL EMPLOYED						
TOTAL PERMANENT CAPITAL	\$782,517	\$711,814	\$689,404	\$697,621	\$517,464	
SHORT-TERM DEBT	\$19,424	\$30,230	\$34,559	\$28,023	\$23,213	
TOTAL CAPITAL EMPLOYED	\$801,941	\$741,844	\$723,963	\$725,644	\$540,677	
INDICATED AVERAGE CAPITAL COST RATES (2)						
TOTAL DEBT	6.54 %	6.72 %	6.39 %	6.39 %	8.45 %	
PREFERRED STOCK	4.82	4.81	4.27	3.38	2.63	5 YEAR AVERAGE
CAPITAL STRUCTURE RATIOS						
BASED ON TOTAL PERMANENT CAPITAL:						
LONG-TERM DEBT	48.99 %	47.26 %	49.89 %	50.16 %	50.25 %	49.27 %
PREFERRED STOCK	0.15	0.16	0.17	0.19	0.32	0.20
COMMON EQUITY	50.86	52.58	50.12	49.65	49.43	50.53
TOTAL	100.00	100.00	100.00	100.00	100.00	100.00 %
BASED ON TOTAL CAPITAL:						
TOTAL DEBT, INCLUDING SHORT-TERM	50.07 %	48.40 %	51.55 %	51.49 %	53.04 %	50.80 %
PREFERRED STOCK	0.14	0.15	0.17	0.19	0.31	0.20
COMMON EQUITY	49.78	51.45	48.28	48.30	46.64	48.89
TOTAL	99.99 %	100.00 %	100.00 %	99.99 %	99.99 %	99.99 %
FINANCIAL STATISTICS						
FINANCIAL RATIOS - MARKET BASED						
EARNINGS / PRICE RATIO	2.59 %	3.15 %	3.65 %	3.94 %	4.10 %	3.52 %
MARKET / AVERAGE BOOK RATIO	251.92	277.99	280.76	235.85	233.77	252.02
DIVIDEND YIELD	2.38	2.21	2.50	2.85	2.36	2.58
DIVIDEND PAYOUT RATIO	34.90	69.87	64.00	72.27	75.06	63.22
RATE OF RETURN ON AVERAGE BOOK COMMON EQUITY						
	6.85 %	8.82 %	9.72 %	9.13 %	9.69 %	8.80 %
FUNDS FROM OPERATIONS / INTEREST COVERAGE (3)						
	3.73 X	3.81 X	4.01 X	4.22 X	3.87 X	3.89 X
FUNDS FROM OPERATIONS / TOTAL DEBT (4)						
	17.14 %	18.50 %	18.80 %	16.26 %	17.26 %	18.15 %
TOTAL DEBT / TOTAL CAPITAL	50.07 %	48.40 %	51.55 %	51.49 %	53.04 %	50.81 %

See Page 2 for notes.

Proxy Group of Six AUS Utility Reports Water Companies
Capitalization and Financial Statistics
2003-2007, Inclusive

Notes:

- (1) All capitalization and financial statistics for the group are the arithmetic average of the achieved results for each individual company in the group, and are based upon financial statements as originally reported in each year.
- (2) Computed by relating actual total debt interest or preferred stock dividends booked to average of beginning and ending total debt or preferred stock reported to be outstanding.
- (3) Funds from operations (sum of net income, depreciation, amortization, net deferred income tax and investment tax credits, less total AFUDC) plus interest charges divided by interest charges.
- (4) Funds from operations (as defined in Note 3) as a percentage of total debt.

Selection Criteria:

The basis of selection was to include those water companies: 1) which are included in the Water Company Group of AUS Utility Reports (June 2008); 2) which have Value Line five-year EPS growth rate projections or Reuters consensus five-year EPS growth rate projections; 3) which have a Value Line adjusted beta as published in Value Line Investment Survey; and 4) which have more than 70% of their 2007 operating revenues derived from water operations. Artesian Resources Corp. was eliminated because Value Line does not publish an adjusted beta for the company. Connecticut Water Service Inc., Middlesex Water Co., and Pennichuck Corp. were eliminated because Reuters was not reporting consensus five-year EPS growth rate projections at the time of the selection of the proxy group.

The following six water companies met the above criteria:

American States Water Co.
Aqua America, Inc.
California Water Service Group
SJW Corporation
Southwest Water Company
York Water Co.

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus / Research
Insight Database
EDGAR Online's I-Metrix Database
Company Annual Forms 10K

Capital Structure Based upon Permanent Capital for
the Proxy Group of Six AUS Utility Reports Water Companies
for the Years 2003 through 2007

	<u>2007</u>	<u>2006</u>	<u>2005</u>	<u>2004</u>	<u>2003</u>	<u>5 YEAR AVERAGE</u>
<u>American States Water Company</u>						
Long-Term Debt	46.99 %	48.61 %	50.46 %	48.93 %	52.05 %	49.41 %
Preferred Stock	0.00	0.00	0.00	0.00	0.00	0.00
Common Equity	<u>53.01</u>	<u>51.39</u>	<u>49.54</u>	<u>51.07</u>	<u>47.95</u>	<u>50.59</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Aqua America, Inc.</u>						
Long-Term Debt	55.88 %	51.56 %	52.61 %	52.72 %	52.76 %	53.11 %
Preferred Stock	0.09	0.09	0.09	0.08	0.07	0.08
Common Equity	<u>44.03</u>	<u>48.35</u>	<u>47.30</u>	<u>47.20</u>	<u>47.17</u>	<u>46.81</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>California Water Service Group</u>						
Long-Term Debt	42.86 %	43.47 %	48.07 %	48.66 %	52.41 %	47.10 %
Preferred Stock	0.51	0.52	0.61	0.61	0.67	0.58
Common Equity	<u>56.63</u>	<u>56.01</u>	<u>51.32</u>	<u>50.73</u>	<u>46.92</u>	<u>52.32</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>SJW Corporation</u>						
Long-Term Debt	47.79 %	41.83 %	42.83 %	43.77 %	45.84 %	44.33 %
Preferred Stock	0.01	0.01	0.02	0.04	0.05	0.03
Common Equity	<u>52.20</u>	<u>58.16</u>	<u>57.35</u>	<u>56.19</u>	<u>54.31</u>	<u>55.64</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Southwest Water Company</u>						
Long-Term Debt	48.06 %	43.85 %	46.67 %	48.53 %	48.50 %	47.12 %
Preferred Stock	0.18	0.15	0.17	0.28	0.85	0.32
Common Equity	<u>51.79</u>	<u>56.00</u>	<u>53.18</u>	<u>51.19</u>	<u>50.65</u>	<u>52.56</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>York Water Company</u>						
Long-Term Debt	51.17 %	48.81 %	50.71 %	51.94 %	45.53 %	48.63 %
Preferred Stock	0.00	0.00	0.00	0.00	0.00	0.00
Common Equity	<u>48.83</u>	<u>51.19</u>	<u>49.29</u>	<u>48.06</u>	<u>54.47</u>	<u>50.37</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>
<u>Proxy Group of Six AUS Utility Reports Water Companies</u>						
Long-Term Debt	48.79 %	46.36 %	48.52 %	49.09 %	49.48 %	48.45 %
Preferred Stock	0.13	0.13	0.15	0.17	0.27	0.17
Common Equity	<u>51.08</u>	<u>53.51</u>	<u>51.33</u>	<u>50.74</u>	<u>50.25</u>	<u>51.38</u>
Total Capital	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>	<u>100.00 %</u>

Source of Information:

Standard & Poor's Compustat Services, Inc., PC Plus / Research Insight Data Base
EDGAR Online's I-Metrix Database
Annual Forms 10-K

Ohio American Water Company
Hypothetical Example of the Inadequacy of
A DCF Return Rate Related to Book Value
When Market Value is Greater / Less than Book Value

Line No.		1	2	3
		Market Value	Book Value with Market to Book Ratio of 180%	Book Value with Market to Book Ratio of 80%
1.	Per Share	\$ 24.00	\$ 13.33	\$ 30.00
2.	DCF Cost Rate (1)	10.00%	10.00%	10.00%
3.	Return in Dollars	\$ 2.400	\$ 1.333	\$ 3.000
4.	Dividends (2)	\$ 0.840	\$ 0.840	\$ 0.840
5.	Growth in Dollars	\$ 1.560	\$ 0.493	\$ 2.160
6.	Return on Market Value	10.00%	5.55% (3)	12.50% (4)
7.	Rate of Growth on Market Value	6.50% (5)	2.05% (6)	9.00% (7)

- Notes: (1) Comprised of 3.5% dividend yield and 6.5% growth.
 (2) $\$24.00 \times 3.5\% \text{ yield} = \0.840 .
 (3) $\$1.333 / \$24.00 \text{ market value} = 5.55\%$.
 (4) $\$3.000 / \$24.00 \text{ market value} = 12.50\%$.
 (5) Expected rate of growth per market based DCF model.
 (6) Actual rate of growth when DCF cost rate is applied to book value ($\$1.333 \text{ possible earnings} - \$0.840 \text{ dividends} = \$0.493 \text{ for growth} / \$24.00 \text{ market value} = 2.05\%$).
 (7) Actual rate of growth when DCF cost rate is applied to book value ($\$3.000 \text{ possible earnings} - \$0.840 \text{ dividends} = \$2.160 \text{ for growth} / \$24.00 \text{ market value} = 9.00\%$).

Ohio American Water Company
Indicated Common Equity Cost Rate Through Use of the
Single Stage Discounted Cash Flow Model for
the Proxy Group of Six AUS Utility Reports Water Companies

Based upon Historical and Projected Growth in DPS, EPS, and BR+SV

	1	2	3	4	5
	Average Dividend Yield (1)	Dividend Growth Component (2)	Adjusted Dividend Yield (3)	Growth Rate (4)	Indicated Common Equity Cost Rate (5)
<u>Proxy Group of Six AUS Utility Reports Water Companies</u>					
American States Water Co.	2.82 %	0.07 %	2.89 %	5.18 %	8.07 %
Aqua America	2.87	0.11	2.98	7.36	10.94
California Water Service Group	3.15	0.08	3.23	5.09	8.32
SJW Corporation	2.13	0.10	2.23	9.03	11.26
Southwest Water Company	2.26	0.10	2.36	9.13	11.49
York Water Co.	3.12	0.10	3.22	6.30	9.52
Average	2.73 %	0.09 %	2.82 %	7.02 %	9.83 %
Median	2.85 %	0.10 %	2.94 %	6.83 %	9.83 %

Based upon Projected Growth in EPS

	1	2	3	4	5
	Average Dividend Yield (1)	Dividend Growth Component (2)	Adjusted Dividend Yield (3)	Growth Rate (4)	Indicated Common Equity Cost Rate (5)
<u>Proxy Group of Six AUS Utility Reports Water Companies</u>					
American States Water Co.	2.82 %	0.10 %	2.82 %	7.00 %	9.92 %
Aqua America	2.87	0.12	2.99	8.65	11.64
California Water Service Group	3.15	0.14	3.29	8.75	12.04
SJW Corporation	2.13	0.15	2.28	14.00	16.28
Southwest Water Company	2.26	0.11	2.37	10.00	12.37
York Water Co.	3.12	0.12	3.24	8.00	11.24
Average	2.73 %	0.12 %	2.85 %	9.40 %	12.25 %
Median	2.85 %	0.12 %	2.96 %	8.70 %	11.64 %

Conclusion

Proxy Group of Six AUS Utility Reports Water Companies

Average	11.04 %
Median	10.69 %

Notes:

- (1) From Schedule PMA-7 of this Exhibit.
- (2) This reflects a growth rate component equal to one-half the conclusion of growth rate (from page 1 of Schedule PMA-9 of this Exhibit) x Column 1 to reflect the periodic payment of dividends (Gordon Model) as opposed to the continuous payment. Thus, for American States Water Co., $2.82\% \times (1/2 \times 5.18\%) = 0.07\%$.
- (3) Column 1 + Column 2.
- (4) From page 1 Schedule PMA-9 of this Exhibit.
- (5) Column 3 + Column 4.

Ohio American Water Company
Derivation of Dividend Yield for Use in the
Discounted Cash Flow Model

	Dividend Yield		
	Spot (6/16/2008) (1)	Average of Last 3 Months (2)	Average Dividend Yield (3)
<u>Proxy Group of Six AUS Utility Reports</u> <u>Water Companies</u>			
American States Water Co.	2.77 %	2.87 %	2.82 %
Aqua America	2.97	2.77	2.87
California Water Service Group	3.19	3.10	3.15
SJW Corporation	2.10	2.16	2.13
Southwest Water Company	2.30	2.22	2.26
York Water Co.	3.06	3.16	3.12
Average	<u>2.73 %</u>	<u>2.72 %</u>	<u>2.73 %</u>
Median	<u>2.87 %</u>	<u>2.82 %</u>	<u>2.86 %</u>

- Notes: (1) The spot dividend yield is the current annualized dividend per share divided by the spot market price on 6/16/08.
(2) The average 3-month dividend yield was computed by relating the indicated annualized dividend rate and market price on the last trading day of each of the three months ended May 31, 2008.
(3) Equal weight has been given to the 3-month average and spot dividend yield. This provides recognition of current conditions, but does not place undue emphasis thereon.

Source of Information: S&P Stock Guides, March-May 2008
Report Date: 6/2/2008
yahoo.finance.com

Ohio American Water Company
Current Institutional Holdings (1) and Individual Holdings (2) for
the Proxy Group of Six AUS Utility Reports Water Companies

	<u>1</u>	<u>2</u>
	June 2008 Percentage of Institutional Holdings	June 2008 Percentage of Individual Holdings (1)
<u>Proxy Group of Six AUS Utility Reports Water Companies</u>		
American States Water Co.	57.84	42.16 %
Aqua America	49.46	50.54
California Water Service Group	52.85	47.15
SJW Corporation	48.26	51.74
Southwest Water Company	50.31	49.69
York Water Co.	16.96	83.04
Average	<u>45.95 %</u>	<u>54.05 %</u>

Notes: (1) (1 - column 1).

Source of Information: today.reuters.com, updated June 17, 2008

Ohio American Water Company Historical and Projected Growth												
TO DO	1	2	3	4	5	6	7	8	9	10	11	12
Price Group of Six AUS Utility Reports Value: \$100,000,000	Value Line Historical Five Year Growth Rate (1)	Five Year Historical BR + BV (2)	Value Line Projected 2004-08 to 2010-12 Growth Rate (1)	EPS	EPS	EPS	EPS	EPS	EPS	EPS	EPS	EPS
American Water Co.	6.50 %	1.50 %	4.81 %	9.00 %	10.00 %	4.00	7.00 %	8.34 %	1.80 %	10.00 %	8.75 %	4.81 %
Aqua America	7.00	8.00	8.85	9.90	7.50	9.50	8.55	4.68	4.80	8.80	7.22	7.50
California Water Service Group	0.60	4.80	8.17	1.00	9.00	8.00	8.78	7.72	8.80	8.50	6.00	7.50
SW Corporation	8.00	8.00	7.09	NA	NA	14.00	14.00	NA	8.80	14.00	8.75	8.00
Seawater Water Company	5.00	(18.00)	8.41	7.00	14.00	4.00	10.00	7.51	9.00 (9)	14.00 (8)	10.00	8.00
York Water Co.	5.00 (8)	8.40	8.75	NA	NA	8.00	8.00	NA	4.75	8.00	8.50	8.50
Average	4.81 %	5.00 % (8)	8.34 %	8.75 %	10.30 %	8.50	8.40 %	7.03 %	3.82 %	10.88 %	7.88 %	6.87 %
Median	6.75 %	8.48 % (8)	8.05 %	8.20 %	9.70 %	8.80	8.70 %	7.62 %	4.71 %	8.82 %	8.61 %	8.55 %

Notes: (1) As shown on pages 8 through 14 of this Schedule. Historical growth rates are five-year compound growth rates.
 (2) From page 2 of this Schedule.
 (3) Average of Columns 5 and 6.
 (4) From page 8 of this Schedule.
 (5) Calculated using the same methodology as Value Line Investment Survey, i.e., three-year base period ending 2007.
 (6) From page 11 of this Schedule.
 (7) From page 11 of this Schedule.
 (8) Excludes negative.
 (9) Average of Column 11 and Column 12.

Source of Information: Value Line Investment Survey, April 26, 2008
 Reuters Company Research June 12, 2008

Ohio American Water Company
Calculation of Historical BR + SV

	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>
	BR (1)	S Factor (2)	V Factor (3)	SV (4)	BR + SV (5)
<u>Proxy Group of Six AUS Utility Reports</u> <u>Water Companies</u>					
American States Water Co.	3.30 %	2.63 %	49.92 %	1.31 %	4.61 %
Aqua America	4.51	3.49	70.00	2.44	6.95
California Water Service Group	1.68	6.50	54.05	3.51	5.17
SJW Corporation	7.04	0.10	54.99	0.05	7.09
Southwest Water Company	3.14	12.14	51.68	6.27	9.41
York Water Co.	<u>2.48</u>	<u>3.42</u>	<u>66.96</u>	<u>2.29</u>	<u>4.78</u>
Average	<u>3.69 %</u>	<u>4.71 %</u>	<u>57.93 %</u>	<u>2.65 %</u>	<u>6.34 %</u>
Median	<u>3.22 %</u>	<u>3.46 %</u>	<u>54.52 %</u>	<u>2.37 %</u>	<u>6.06 %</u>

- Notes: (1) From column 6, page 3 of this Schedule.
(2) From column 12, page 4 of this Schedule.
(3) From column 7, page 5 of this Schedule.
(4) Column 2 * column 3.
(5) Column 1 + column 4.

Ohio American Water Company
Historical Internal Growth Rate (1), I.e., BR, for
the Proxy Group of Six AUS Utility Reports Water Companies
for the Years 2003-2007

	1	2	3	4	5	6
						7
						Five-Year Average 2003-2007 Internal Growth Rate, I.e., BR
	2007	2006	2005	2004	2003	
Proxy Group of Six AUS Utility Reports Water Companies						
<u>American States Water Co.</u>						
Common Equity Return Rate	9.57 %	8.43 %	10.38 %	7.99 %	5.59 %	
Retention Ratio	41.30	32.40	43.59	25.17	(12.98)	
Internal Growth Rate (1)	3.95	2.73	4.52	2.01	(0.73)	3.30 % (2)
<u>Aqua America</u>						
Common Equity Return Rate	10.01 %	10.81 %	11.69 %	11.39 %	12.30 %	
Retention Ratio	32.89	35.83	43.60	42.75	43.61	
Internal Growth Rate (1)	3.29	3.82	5.13	4.87	5.36	4.51
<u>California Water Service Group</u>						
Common Equity Return Rate	8.16 %	7.56 %	9.31 %	9.72 %	8.68 %	
Retention Ratio	22.58	14.21	25.81	22.97	8.79	
Internal Growth Rate (1)	1.84	1.07	2.40	2.23	0.76	1.66
<u>SJW Corporation</u>						
Common Equity Return Rate	8.31 %	18.19 %	11.48 %	11.27 %	11.58 %	
Retention Ratio	42.61	72.66	55.23	52.90	52.56	
Internal Growth Rate (1)	3.54	13.22	6.34	5.96	6.14	7.04
<u>Southwest Water Company</u>						
Common Equity Return Rate	(3.11) %	5.99 %	6.38 %	4.40 %	10.20 %	
Retention Ratio	NMF	45.26	42.00	21.88	64.23	
Internal Growth Rate (1)	NMF	2.77	2.26	0.96	6.55	3.14
<u>York Water Co.</u>						
Common Equity Return Rate	9.67 %	10.52 %	11.85 %	12.17 %	11.65 %	
Retention Ratio	17.68	20.87	24.70	25.86	21.04	
Internal Growth Rate (1)	1.71	2.20	2.93	3.15	2.45	2.49
Average						<u>3.68 %</u>
Median						<u>3.22 %</u>

Notes: (1) The internal growth rate is calculated by multiplying the common equity return rate by the retention ratio (100% minus the dividend payout ratio). All data are on a consolidated basis.

(2) Excludes negatives.

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus / Research Insight Database
EDGAR Online's I-Matrix Database
Company Annual Forms 10-K

Ohio American Water Company
 Calculation of Five Year Average Growth in Common Shares Outstanding (1), i.e., 5 Factor

	1	2	3	4	5	6	7	8	9	10	11	12
	2002 Common Shares Outstanding (1)	02-03 Growth	2003 Common Shares Outstanding (1)	03-04 Growth	2004 Common Shares Outstanding (1)	04-05 Growth	2005 Common Shares Outstanding (1)	05-06 Growth	2006 Common Shares Outstanding (1)	06-07 Growth	2007 Common Shares Outstanding (1)	Five Year Average Common Share Growth
Procy Group of Six AUS Utility Reports												
Water Consolidated												
American States Water Co.	15,181	0.20 %	16,212	10.12 %	16,752	3.27 %	18,788	1.49 %	17,049	1.07 %	17,231	2.83 %
Aqua America	113,185	8.04	123,432	3.02	127,180	1.41	128,669	2.80	132,323	1.34	134,080	3.48
California Water Services Group	15,182	11.83	16,932	8.46	14,387	0.13	16,360	12.53	20,857	0.04	20,888	6.50
SJM Corporation	18,270	0.00	18,270	0.00	18,270	0.00	18,270	0.00	18,262	0.44	18,352	0.30
Southwest Water Company	13,692	18.38	16,173	46.82	20,866	3.75	21,128	12.55	23,802	0.00	23,802	13.34
York Water Co.	9,547	0.86	9,880	7.25	10,351	0.67	10,400	7.70	11,201	0.67	11,265	3.42
Average												4.71 %
Median												3.46 %

Notes: (1) Year-end shares outstanding.
 (2) Excludes negatives.

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus / Research Insight Database
 EDGAR Online's I-Metric Database
 Company Annual Forms 10-K

Chio American Water Company
Calculation of the Premium/Discount of a
Company's Stock Price Relative to its Book Value, i.e., V Factor

	1	2	3	4	5	6	7
	2003 Market to Book Ratio (1)	2004 Market to Book Ratio (1)	2005 Market to Book Ratio (1)	2006 Market to Book Ratio (1)	2007 Market to Book Ratio (1)	Five Year Average Market to Book Ratio	V Factor (2)
Proxy Group of Six AUS Utility Reports Water Companies							
American States Water Co.	180.32 %	164.93 %	191.52 %	228.93 %	233.23 %	199.67 %	49.92 %
Aqua America	295.83	291.42	983.61	376.47	319.27	338.32	70.00
California Water Service Group	199.83	212.66	231.68	228.96	216.26	217.84	54.05
SJW Corporation	157.17	178.24	210.69	286.55	278.31	222.17	54.98
Southwest Water Company	208.16	222.46	185.84	215.62	204.75	206.97	51.69
York Water Co.	286.90	287.48	311.01	338.98	287.66	302.67	66.96
Average						247.07 %	57.83 %
Median						219.91 %	54.52 %

Notes: (1) Market to Book Ratio = average of yearly high-low market price divided by the average of beginning and ending year's balance of book common equity per share.
(2). (1 - (100 / column 6)).

Source of Information: Standard & Poor's Compustat Services, Inc., PC Plus / Research Insight Database
EDGAR Online's i-Metric Database
Company Annual Forms 10-K

Ohio American Water Company
Calculation of Protected BR + SV

1	2	3	4	5	6	7	8	9	10	11
Common Shares Outstanding (1) (000,000)		Protected 2011 - 2013 (1)								
Actual 2007	Projected 2011-2013	\$ Factor (2)	High Stock Price	Low Stock Price	Book Value	Average Stock Price (3)	V Factor (4)	SV (5)	BR (6)	BR + SV (7)
17.25	19.00	1.87 %	\$80.00	\$40.00	\$19.20	\$50.00	61.60 %	1.21 %	7.03 %	8.24 %
123.40	140.00	0.97	36.00	20.00	9.46	27.50	66.64	0.94	3.99	4.93
20.67	24.00	3.03	60.00	40.00	21.65	50.00	56.70	1.72	6.00	7.72
18.36	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
24.27	23.00	2.60	20.00	14.00	7.90	17.00	57.06	1.66	6.86	7.51
21.27	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Average		2.22 %					60.25 %	1.31 %	6.72 %	7.03 %
Median		2.44 %					59.33 %	1.43 %	6.93 %	7.62 %

NA = Not Available

- Notes: (1) From pages 8 through 13 of this Schedule.
 (2) The \$ Factor is the six or five year compound growth rate between the 2007 and 2012 (mid-point of 2011-2013 projection) common shares outstanding.
 (3) The Average Stock Price is the average of column 4 and column 5.
 (4) (1 - (column 6 / column 7))
 (5) Column 3 * column 6.
 (6) From page 7, column 14 of this Schedule.
 (7) Column 9 + column 10.

Source of Information: Value Line Investment Survey, April 25, 2008

[illegible]

<p>(A) Private earnings. Excludes nonrecurring gains: '91, 73%; '92, 13%; '94, 14%; '95, 25%; '96, 6%. Next earnings report due early May.</p> <p>(B) Diplomats historically paid in early March.</p>	<p>June, September, and December = Div'd non-vested plan available.</p> <p>(C) In millions, adjusted for splits.</p>
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Company's Financial Strength	B++
Stock's Price Stability	75
Price Growth Persistence	75
Earnings Predictability	80

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AQUA AMERICA NYSE:WTR										RECENT PRICE 18.51	PE RATIO 21.3 (Estimate: 24.0)	RELATIVE PE RATIO 1.34	DDP YTD 2.7%	VALUE LINE																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
TIMELESSNESS 4	Rated AAA	High: 8.5	11.5	11.5	12.0	14.8	15.0	15.5	16.5	18.5	20.2	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1	20.1</

CALIFORNIA WATER NYSE-CWT			RECENT PRICE	40.57	P/E RATIO	23.6 (Trading: 27.0, Median: 22.3)	RELATIVE P/E RATIO	1.48	DIV YLD	2.9%	VALUE LINE																																					
TIME LINES	3	Robert 3/2/08	High: 28.6	33.8	32.0	31.4	28.6	25.9	31.4	37.9	42.1	45.8	45.4	41.0	32.9	Target Price Range	2011	2012	2013																													
SAFETY	3	Lowest 2/2/07	Low: 18.6	20.8	22.6	21.6	22.9	20.5	23.7	26.1	31.2	32.8	34.2	32.9																																		
TECHNICAL	3	Lowest 2/2/04	LEGENDS ----- 135 x Unadjusted p/s divided by Weighted Beta Relative Price Strength * by 1 400 = 100 * Relative Price Strength * Standard error indicates recession																																													
BETA	1.19	(1.00 = Market)																																														
2011-13 PROJECTIONS																																																
Price	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60																															
High	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60																															
Low	40	40	40	40	40	40	40	40	40	40	40	40	40	40	40	40	40																															
Insider Decisions																																																
J	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
A	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
S	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
D	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
N	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
D	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
F	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0																															
Institutional Decisions																																																
Buy	54	45	45	52	52	52	52	52	52	52	52	52	52	52	52	52	52																															
Hold	43	45	45	48	48	48	48	48	48	48	48	48	48	48	48	48	48																															
Sell	3	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10	10																															
CAPITAL STRUCTURE as of 12/31/07																																																
Total Debt	\$281.8 mil.	Due in 5 Yrs	\$16.2 mil.																																													
LT Debt	\$289.2 mil.	LT Interest	\$19.7 mil.																																													
Pension Assets-12/07 \$25.3 mil.																																																
Plan Assets	\$25.3 mil.	Plan Liab	\$16.5 mil.																																													
138,000 shares, 4.4% cumulative (\$25 par)																																																
Common Stock 20,658,204 shs. as of 12/31/07																																																
MARKET CAP: \$625 million (Small Cap)																																																
CURRENT POSITION: 2005 2006 2007 2008 2009 2010 2011 2012 2013																																																
Cash Assets	8.5	80.3	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7																															
Other	42.7	49.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3	53.3																															
Current Assets	52.2	129.6	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0	62.0																															
Accounts Payable	3.1	33.1	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7	38.7																															
Debt Due	1.1	1.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1	2.1																															
Other	38.8	85.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3	38.3																															
Current Liab	76.8	70.2	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7	68.7																															
Fin. Chg. Cov.	30.1%	31.7%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%	36.0%																															
ANNUAL RATES of change (per %)																																																
Revenues	2.0%	0.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%																															
Cash Flow	1.5%	4.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%																															
Earnings	-0.5%	4.8%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%	8.5%																															
Dividends	1.0%	0.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%																															
Book Value	3.5%	8.0%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%	3.5%																															
QUARTERLY REVENUES (\$ mil.)																																																
Cal-ender	Mar-31	Jun-30	Sep-30	Dec-31	Full Year																																											
2006	68.3	81.5	101.1	77.8	327.7																																											
2007	85.2	81.1	107.8	80.6	354.7																																											
2008	71.8	95.8	113.8	85.9	367.1																																											
2009	75.0	100	125	100	400																																											
2010	85.0	115	135	110	445																																											
EARNINGS PER SHARE																																																
Cal-ender	Mar-31	Jun-30	Sep-30	Dec-31	Full Year																																											
2005	0.0	0.1	0.1	0.2	0.4																																											
2006	0.4	0.1	0.8	0.1	1.3																																											
2007	0.7	0.7	0.7	0.7	1.5																																											
2008	1.0	0.9	1.0	0.7	1.7																																											
2009	1.2	1.5	1.5	1.2	1.9																																											
QUARTERLY DIVIDENDS PWD																																																
Cal-ender	Mar-31	Jun-30	Sep-30	Dec-31	Full Year																																											
2004	0.0	0.0	0.0	0.0	0.0																																											
2005	0.0	0.0	0.0	0.0	0.0																																											
2006	0.0	0.0	0.0	0.0	0.0																																											
2007	0.0	0.0	0.0	0.0	0.0																																											
2008	0.0	0.0	0.0	0.0	0.0																																											

Business: California Water Service Group provides regulated and unregulated water service to roughly 483,000 customers in 83 communities in California, Washington, New Mexico, and Hawaii. Main service areas: San Francisco Bay area, Sacramento Valley, Salinas Valley, San Joaquin Valley & parts of Los Angeles. Acquired National Utility Company (504) Rio Grande Corp. (1/1/00).

Revenue breakdown, '07: residential, 58%; business, 16%; public authorities, 5%; industrial, 5%; other, 5%. '07 reported depreciation rate: 2.2%. Has roughly 800 employees. Chairman: Robert W. Foy. President & CEO: Paul C. Nelson (407 PWS). Inc.: Calwater. Address: 1720 North First Street, San Jose, California 95112-4508. Telephone: 408-367-8200. Internet: www.calwatergroup.com

California Water Service Group bounced back to finish up 2007 in solid fashion. Indeed, the company posted earnings of \$0.39 a share in the fourth quarter, marking a 26% year-over-year increase, well above our expectations. Note that earnings include a \$0.06-per-share gain from the sale of land that we deem as normal business practice for the water utility provider. Revenues grew 6.5%, to roughly \$86 million, helping offset higher operating costs (see below). We've upped our 2008 share-net estimate by a dime, to \$1.75 ... Recent wet weather conditions have refilled water supplies in California. This ought to boost margins as the company will probably not have to purchase water this summer. Meanwhile, the recent decision regarding the 2008 general rate case (GRC) allows for a \$7.7 million increase and a 10.2% ROE effective January 1, 2007. ... and are introducing a 2009 share-net growth rate of 11%. CWT is still awaiting a ruling on its 2007 GRC, requesting \$67.5 million increase in revenues with an allowed ROE of 10.2%. We expect a favorable decision will be handed down sometime by yearend.

The company is looking to increase its footprint outside the Golden State's borders. CWT increased its customer base in Washington last year via the purchase of five small systems, and operations and maintenance agreements with 11 new water system owners. However, there looks to be more on the agenda. Its Hawaii subsidiary is awaiting regulatory approval on the acquisition of Pukalani Sewerage Treatment Works as well as West Hawaii Utilities, which combined serve nearly 10,000 customers. Still, we think that these shares are pricey. Although water is a necessity, so is the maintenance and upkeep of water infrastructures. However, the company is strapped for cash and will probably have to look to outside financiers to take some of the burden off its shoulders and keep up with increasingly tougher regulations. Unfortunately, the financing will likely limit shareholder gains going forward. Meanwhile, we believe that investors can find better income vehicles, given the capital constraints we envision.

Andre J. Costanza
April 25, 2008

(A) Basic EPS. Excl nonrecurring gain (loss): 00, 01, 02, 03. Next earnings report due early May.
 (B) Dividends historically paid in mid-Feb. May, Aug., and Nov = Div'd reinvestment plan available.
 (C) Incl. deferred charges in '07: \$68.7 mil. \$3.37/sh.
 (D) In millions, adjusted for split.
 Company's Financial Strength:
 Stock Price Stability 65
 Price Growth Persistence 75
 Earnings Predictability 70
 To subscribe call 1-800-833-5545.

California Water Service Group provides regulated and unregulated water service to roughly 480,000 customers in 83 communities in California, Washington, New Mexico, and Hawaii. Main service areas: San Francisco Bay area, Sacramento Valley, Salinas Valley, San Joaquin Valley & parts of Los Angeles. Acquired National Utility Company (NUC) in 2004. (NUC) No Grande Corp. (1100).
 Revenue breakdown: 97% residential, 68% industrial, 10% public utilities, 5% industrial, 5% other, 9% '07 reported depreciation rate: 2.2%. Has roughly 500 employees. Chairman: Robert W. Foy. President & CEO: Paul C. Nelson (407 Proxy). Inc.: Delmarva. Address: 1720 North First Street, San Jose, California 95112-4698. Telephone: 408-387-8200. Internet: www.cwtgroup.com
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 The company is looking to increase its footprint outside the Golden State's borders. CWT increased its customer base in Washington last year via the purchase of five small systems, and operations and maintenance agreements with 11 new water system owners. However, there looks to be more on the agenda. Its Hawaii subsidiary is awaiting regulatory approval on the acquisition of Pukalani Sewerage Treatment Works as well as West Hawaii Utilities, which combined serve nearly 10,000 customers.
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 Andre J. Costanza
 April 25, 2008

SJW CORP. NYSE-SJW		RECENT PRICE		29.01		TRAILING P/E RATIO		27.9		RELATIVE P/E RATIO		1.66		DIVD YLD		2.2%		VALUE LINE	
RANKS		20.17		20.33		17.63		15.07		14.93		19.84		27.80		45.33		43.00	
PERFORMANCE		3		Average		11.55		12.87		12.57		14.60		16.07		21.16		27.65	
Technical		3		Average															
SAFETY		3		Average															
BETA 1.10		(1.00 = Market)																	
Financial Strength		B+																	
Price Stability		55																	
Price Growth Persistence		88																	
Earnings Predictability		85																	
LEGENDS																			
12 Mos. Mav Avg																			
3-yr. 1 mth 30d																			
3-yr. 1 mth 30d																			
Stacked area includes market																			
D VALUE LINE PUBLISHING, INC.		1999		2000		2001		2002		2003		2004		2005		2006		2007	
SALES PER SH		6.40		6.74		7.45		7.97		8.20		9.14		9.86		10.35		11.25	
CASH FLOW PER SH		1.43		1.23		1.49		1.55		1.75		1.89		2.21		2.38		2.30	
EARNINGS PER SH		.87		.58		.77		.78		.91		.87		1.12		1.19		1.04	
DIVD DECLD PER SH		.40		.41		.43		.49		.49		.51		.53		.57		.51	
CAPL SPENDING PER SH		1.77		1.88		2.63		2.08		3.41		2.31		2.83		3.67		8.82	
BOOK VALUE PER SH		7.88		7.90		8.17		8.40		9.11		10.11		10.72		12.48		12.90	
COMMON SHS OUTSTG (\$MILL)		18.27		18.27		18.27		18.27		18.27		18.27		18.27		18.28		18.36	
AVG ANNUAL P/E RATIO		15.5		33.1		18.6		17.3		15.4		19.8		19.7		23.5		33.4	
RELATIVE P/E RATIO		.88		2.15		.85		.84		.88		1.04		1.04		1.27		1.75	
AVG ANNUAL DIVD YIELD		3.0%		2.1%		3.0%		3.4%		3.5%		3.0%		2.4%		2.0%		1.7%	
SALES (\$MILL)		117.0		123.2		136.1		145.7		149.7		168.9		180.1		189.2		206.5	
OPERATING MARGIN		33.2%		30.2%		34.4%		33.7%		36.0%		35.4%		35.0%		37.0%		41.8%	
DEPRECIATION (\$MILL)		10.2		11.9		13.2		14.0		15.2		16.5		19.7		21.3		22.9	
NET PROFIT (\$MILL)		15.9		10.7		14.0		14.2		16.7		16.0		20.7		22.2		19.3	
INCOME TAX RATE		35.9%		41.0%		34.5%		40.4%		36.2%		42.1%		41.5%		40.8%		39.4%	
NET PROFIT MARGIN		13.6%		8.7%		10.3%		9.8%		11.2%		9.6%		11.5%		11.7%		9.4%	
WORKING CAPL (\$MILL)		23.0		21.4		23.8		24.9		12.0		13.0		10.8		22.2		61.4	
LONG-TERM DEBT (\$MILL)		90.0		90.0		110.0		110.0		130.5		143.6		145.3		163.6		216.3	
SHR. EQUITY (\$MILL)		143.9		144.3		149.4		153.5		165.4		184.7		185.9		226.2		238.9	
RETURN ON TOTAL CAPL		8.2%		5.9%		6.7%		6.9%		8.9%		6.5%		7.6%		7.8%		6.7%	
RETURN ON SHR. EQUITY		11.0%		7.4%		9.4%		9.3%		10.0%		8.7%		10.0%		9.7%		8.2%	
RETAINED TO COM EQ		5.9%		2.2%		4.1%		3.8%		4.7%		3.6%		5.6%		5.2%		3.5%	
ALL DIVD TO NET PROF		45%		70%		58%		59%		53%		58%		47%		46%		57%	
*Yrs. of analysis changing each. See last 12 days: 0 yr, 0 down, consecutive 5-year earnings growth 12.0% per year. Based upon one analyst's estimate.																			
ANNUAL RATES		5 Yrs.		1 Yr.		Assets (\$mill.)		2005		2006		12/31/07							
of change (per share)		6 Yrs.		1 Yr.		Cash Assets		9.4		3.8		2.4							
Sales		7.5%		8.5%		Receivables		18.4		20.9		23.0							
"Cash Flow"		10.0%		-3.5%		Inventory		.6		.9		.8							
Earnings		9.5%		-12.2%		Other		3.3		33.9		5.1							
Dividends		5.6%		7.0%		Current Assets		21.7		59.6		31.6							
Book Value		8.0%		3.5%		Property, Plant & Equip. at cost		695.0		776.2		904.3							
Quarterly Sales (\$mill.)		1Q		2Q		Accum. Depreciation		219.2		234.5		259.8							
Full Year		1Q		2Q		Net Property		474.8		541.7		645.5							
12/31/05		33.3		44.8		Other		71.2		104.7		92.2							
12/31/06		33.7		47.9		Total Assets		587.7		785.9		767.3							
12/31/07		33.0		55.1		LIABILITIES (\$mill.)		6.1		7.3		9.3							
12/31/08		33.0		55.1		Accts Payable		.3		10.0		5.5							
Earnings per share		1Q		2Q		Debt Due		15.5		13.9		15.1							
Full Year		1Q		2Q		Other		20.9		37.2		33.8							
12/31/04		.89		.27		Current Liab													
12/31/05		.15		.31		LONG-TERM DEBT AND EQUITY													
12/31/06		.14		.36		as of 12/31/07													
12/31/07		.12		.29		Total Debt \$221.9 mill.													
12/31/08		.12		.29		LT Debt \$216.3 mill.													
Quarterly Dividends Paid		1Q		2Q		Including Cap. Leases None													
Full Year		1Q		2Q		(48% of Capl)													
2005		.134		.134		Leases, Unamortized Annual rentals \$6.7 mill.													
2006		.141		.141		Total Debt \$221.9 mill.													
2007		.151		.151		LT Debt \$216.3 mill.													
2008		.151		.151		Including Cap. Leases None													
INSTRUMENTAL DECISIONS		2Q'07		3Q'07		4Q'07													
To Buy		40		32		43													
To Sell		27		26		27													
Holds(000)		8896		8651		8717													
P/E Stock Now																			
Common Stock 18,381,733 shares																			
(52% of Capl)																			
TOTAL SHAREHOLDER RETURN																			
Dividends plus appreciation as of 3/31/2008																			
3 Mos.																			
6 Mos.																			
1 Yr.																			
3 Yrs.																			
5 Yrs.																			
-17.10%																			
-18.43%																			
-27.96%																			
73.20%																			
154.61%																			

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Ohio American Water Company
Indicated Common Equity Cost Rate
Through Use of a Risk Premium Model
Using an Adjusted Total Market Approach

Line No.		<u>Proxy Group of Six AUS Utility Reports Water Companies</u>
1.	Prospective Yield on Aaa Rated Corporate Bonds (1)	5.67 %
2.	Adjustment to Reflect Yield Spread Between Aaa Rated Corporate Bonds and A Rated Public Utility Bonds	<u>0.72 (2)</u>
3.	Adjusted Prospective Yield on A Rated Public Utility Bonds	6.39 %
4.	Adjustment to Reflect Bond Rating Difference of Proxy Group	<u>0.00 (3)</u>
5.	Adjusted Prospective Bond Yield	6.39
6.	Equity Risk Premium (5)	<u>5.36</u>
7.	Risk Premium Derived Common Equity Cost Rate	<u>11.75 %</u>

- Notes:
- (1) Derived in Note (3) on page 6 of this Schedule.
 - (2) The average yield spread of A rated public utility bonds over Aaa rated corporate
 - (3) No adjustment necessary as the average Moody's bond rating of the proxy group is A2 as shown on page 2 of this Schedule.
 - (4) From page 5 of this Schedule.

Ohio American Water Company
Comparison of Bond Ratings, Business Risk and Financial Risk Profiles for
the Proxy Group of Six AUS Utility Reports Water Companies

Proxy Group of Six AUS Utility Reports Water Companies:	Moody's			Standard & Poor's		
	Bond Rating			Bond Rating		
	Bond Rating	Numerical Weighting (1)	May 2008	Bond Rating	Numerical Weighting (1)	May 2008
American States Water Co. (3)	A2	6		A	8	
Acme America, Inc. (4)	NR	--		AA-	4	
California Water Service Group (5)	NR	--		NR	--	
SJM Corporation (6)	NR	--		NR	--	
Southwest Water Company (7)	NR	--		NR	--	
York Water Company	NR	--		A-	7	
Average	A2	6.0		AA-/A+	6.7	
				A	6.8	
				Excellent	1.0	
				Excellent	1.0	
				NR	--	
				NR	--	
				Excellent	1.0	
				Excellent	1.0	
				Intermediate	2.0	
				Intermediate	2.0	
				NR	--	
				NR	--	
				Intermediate	2.0	
				Intermediate	2.0	

- Notes: (1) From page 3 of this Schedule.
(2) From Standard & Poor's Issuer Ranking: U.S. Investor-Owned Water Utilities, Strongest to Weakest, May 8, 2008.
(3) Ratings, business risk and financial risk profiles are those of Golden State Water Company
(4) Ratings, business risk and financial risk profiles are those of Acme Pennsylvania, Inc.
(5) Ratings, business risk and financial risk profiles are those of California Water Service Company.
(6) Ratings, business risk and financial risk profiles are those of San Jose Water Company.
(7) Ratings, business risk and financial risk profiles are a composite of those of Homby Bond Utility Co., New Mexico Utilities, Inc., Suburban Water Systems, and Windermere Utility Co.

Source of Information: Moody's Investors Service
Standard & Poor's Global Utilities Rating Service

Ohio American Water Company.
Numerical Assignment for
Moody's and Standard & Poor's Bond Ratings
Standard & Poor's Business and Financial Risk Profiles

<u>Moody's Bond Rating</u>	<u>Numerical Bond Weighting</u>	<u>Standard & Poor's Bond Rating</u>
Aaa	1	AAA
Aa1	2	AA+
Aa2	3	AA
Aa3	4	AA-
A1	5	A+
A2	6	A
A3	7	A-
Baa1	8	BBB+
Baa2	9	BBB
Baa3	10	BBB-
Ba1	11	BB+
Ba2	12	BB
Ba3	13	BB-

Standard & Poor's

<u>Business Risk Profile</u>	<u>Numerical Weighting</u>	<u>Financial Risk Profile</u>	<u>Numerical Weighting</u>
Excellent	1	Modest	1
Strong	2	Intermediate	2
Satisfactory	3	Aggressive	3
Weak	4	Highly Leveraged	4
Vulnerable	4		

Moody's
Comparison of Interest Rate Trends
for the Three Months Ending May 2008 (1)

Years	Corporate Bonds		Public Utility Bonds		Spread - Corporate v. Public Utility Bonds		Spread - Public Utility Bonds	
	Aaa Rated	Aa Rated	A Rated	Baa Rated	Aa (Pub. Util.) over Aaa (Corp.)	A (Pub. Util.) over Aaa (Corp.)	A over Aa	Baa over A
March-08	5.51	5.99	6.21	6.88 %				
April-08	5.55	5.99	6.28	6.82				
May-08	5.57	6.07	6.27	6.79				
Average of Last 3 Months	5.54 %	6.02 %	6.26 %	6.76 %	0.48 %	0.72 %	0.24 %	0.50 %

Notes: (1) All yields are distributed yields.

Source of Information: Mergent Bond Record, June 2008, Vol. 75, No. 8

Ohio American Water Company
Judgment of Equity Risk Premium for
the Proxy Group of Six AUS Utility Reports Water Companies

<u>Line No.</u>		<u>Proxy Group of Six AUS Utility Reports Water Companies</u>
1.	Calculated equity risk premium based on the total market using the beta approach (1)	6.20
2.	Mean equity risk premium based on a study using the holding period returns of public utilities with A rated bonds (2)	<u>4.51</u>
3.	Average equity risk premium	<u><u>5.36</u> %</u>

Notes: (1) From page 6 of this Schedule.
(2) From page 8 of this Schedule.

Ohio American Water Company
Derivation of Equity Risk Premium Based on the Total Market Approach
Using the Beta for
the Proxy Group of Six AUS Utility Reports Water Companies

Line No.		<u>Proxy Group of Six AUS Utility Reports Water Companies</u>
1.	Arithmetic mean total return rate on the Standard & Poor's 500 Composite Index - 1926-2007 (1)	12.30 %
2.	Arithmetic mean yield on Aaa and Aa Corporate Bonds 1926-2007 (2)	<u>(6.10)</u>
3.	Historical Equity Risk Premium	<u>6.20 %</u>
4.	Forecasted 3-5 year Total Annual Market Return (3)	16.50 %
5.	Prospective Yield an Aaa Rated Corporate Bonds (4)	<u>(5.67)</u>
6.	Forecasted Equity Risk Premium	<u>10.83 %</u>
7.	Conclusion of Equity Risk Premium (5)	6.20 %
8.	Adjusted Value Line Beta (6)	<u>1.00</u>
9.	Beta Adjusted Equity Risk Premium	<u>6.20 %</u>

- Notes: (1) Ibbotson S&P - 2008 Valuation Yearbook - Market Results for Stocks Bonds, Bills, and Inflation 1926 - 2007
(2) From Moody's Industrial Manual and Mergent Bond Record Monthly Update.
(3) From page 3 of Schedule PMA-11.
(4) Average forecast based upon six quarterly estimates of Aaa rated corporate bonds per the consensus of nearly 80 economists reported in Blue Chip Financial Forecasts dated June 1, 2008 (see page 7 of this Schedule). The estimates are detailed below.

Second Quarter 2008	5.50 %
Third Quarter 2008	5.60
Fourth Quarter 2008	5.60
First Quarter 2009	5.60
Second Quarter 2009	5.80
Third Quarter 2009	<u>5.90</u>
Average	<u>5.67 %</u>

- (5) The average of the Historical Equity Risk Premium of 6.20% from Line No. 3 and the Forecasted Equity Risk Premium of 10.83% from Line No. 6 $((6.20\% + 10.83\%) / 2 = 8.52\%)$. Normally, Ms. Ahern would use the average Historical Equity Risk Premium in her Risk Premium Analysis. However, in Ms. Ahern's opinion, the current and recent substantial volatility in the stock market is extraordinary and not representative of the expected long-term. Consequently, in this instance, Ms. Ahern will not consider what she believes is an extraordinary expected capital appreciation and instead will rely only upon the 6.20% historical market premium.
- (6) From page 9 of this Schedule.

2 ■ BLUE CHIP FINANCIAL FORECASTS ■ JUNE 1, 2008

Consensus Forecasts Of U.S. Interest Rates And Key Assumptions¹

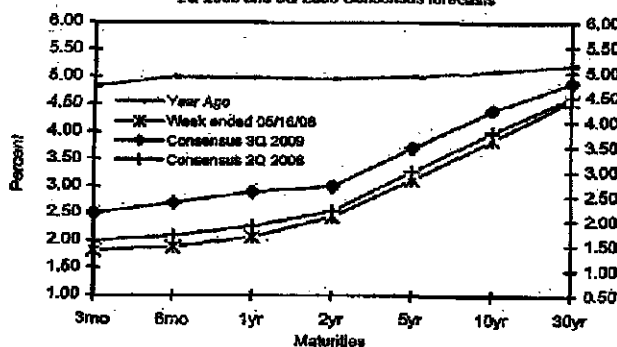
Interest Rates	History								Consensus Forecasts Quarterly Avg					
	Average For Week End				Average For Month				Latest Q	2Q 2008	3Q 2008	4Q 2008	1Q 2009	2Q 2009
	May 16	May 9	May 2	Apr. 25	Apr.	Mar.	Feb.	1Q 2008						
Federal Funds Rate	1.96	1.94	2.28	2.25	2.28	2.61	2.98	3.18	3.18	3.18	3.18	3.18	3.18	3.18
Prime Rate	5.00	5.00	5.21	5.25	5.24	5.66	6.00	6.21	6.21	6.21	6.21	6.21	6.21	6.21
LIBOR, 3-mo.	2.70	2.72	2.83	2.92	2.80	2.78	3.09	3.26	3.26	3.26	3.26	3.26	3.26	3.26
Commercial Paper, 1-mo.	1.97	1.96	2.05	2.13	2.10	2.36	2.90	2.96	2.96	2.96	2.96	2.96	2.96	2.96
Treasury bill, 3-mo.	1.82	1.64	1.45	1.29	1.31	1.28	2.17	2.09	2.09	2.09	2.09	2.09	2.09	2.09
Treasury bill, 6-mo.	1.89	1.75	1.71	1.67	1.58	1.54	2.10	2.16	2.16	2.16	2.16	2.16	2.16	2.16
Treasury bill, 1 yr.	2.07	1.94	1.93	1.88	1.74	1.54	2.05	2.10	2.10	2.10	2.10	2.10	2.10	2.10
Treasury note, 2 yr.	2.44	2.32	2.37	2.30	2.05	1.62	1.97	2.02	2.02	2.02	2.02	2.02	2.02	2.02
Treasury note, 5 yr.	3.12	3.07	3.10	3.05	2.84	2.48	2.78	2.75	2.75	2.75	2.75	2.75	2.75	2.75
Treasury note, 10 yr.	3.86	3.85	3.83	3.81	3.68	3.51	3.74	3.66	3.66	3.66	3.66	3.66	3.66	3.66
Treasury note, 30 yr.	4.58	4.57	4.53	4.52	4.44	4.39	4.52	4.41	4.41	4.41	4.41	4.41	4.41	4.41
Corporate Aaa bond	5.56	5.57	5.56	5.58	5.55	5.51	5.53	5.46	5.46	5.46	5.46	5.46	5.46	5.46
Corporate Baa bond	6.92	6.89	6.90	6.98	6.97	6.89	6.82	6.75	6.75	6.75	6.75	6.75	6.75	6.75
State & Local bonds	4.53	4.62	4.63	4.68	4.70	4.93	4.64	4.61	4.61	4.61	4.61	4.61	4.61	4.61
Home mortgage rate	6.01	6.05	6.06	6.03	5.92	5.97	5.92	5.88	5.88	5.88	5.88	5.88	5.88	5.88

Key Assumptions	History								Consensus Forecasts Quarterly Avg					
	2Q				3Q				2Q 2008	3Q 2008	4Q 2008	1Q 2009	2Q 2009	3Q 2009
	2006	2006	2006	2007	2007	2007	2007	2008						
Major Currency Index	82.2	81.7	81.6	81.9	79.3	77.0	73.3	72.0	72.0	72.0	72.0	72.0	72.0	72.0
Real GDP	2.4	1.1	2.1	0.6	3.8	4.9	0.6	0.6	0.6	0.6	0.6	0.6	0.6	0.6
GDP Price Index	3.5	2.4	1.7	4.2	2.6	1.0	2.4	2.6	2.6	2.6	2.6	2.6	2.6	2.6
Consumer Price Index	3.9	3.8	-1.6	3.8	4.6	2.7	5.1	4.2	4.2	4.2	4.2	4.2	4.2	4.2

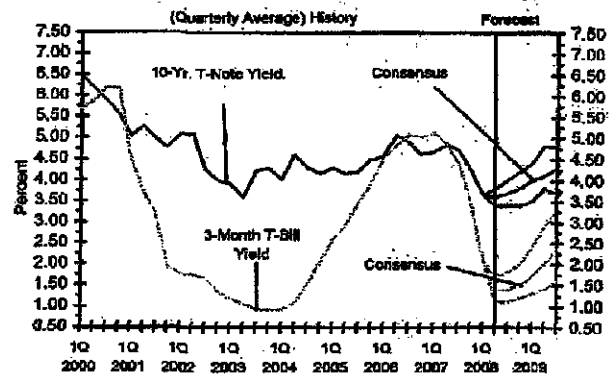
Individual panel members' forecasts are on pages 4 through 9. Historical data for interest rates except LIBOR is from Federal Reserve Release (FRSR) H.15. LIBOR quotes available from *The Wall Street Journal*. Definitions reported here are same as those in FRSR H.15. Treasury yields are reported on a constant maturity basis. Historical data for the U.S. Federal Reserve Board's Major Currency Index is from FRSR H.10 and G.5. Historical data for Real GDP and GDP Chained Price Index are from the Bureau of Economic Analysis (BEA). Consumer Price Index (CPI) history is from the Department of Labor's Bureau of Labor Statistics (BLS).

U.S. Treasury Yield Curve

Week ended May 16, 2008 and Year Ago vs.
2Q 2008 and 3Q 2008 Consensus forecasts

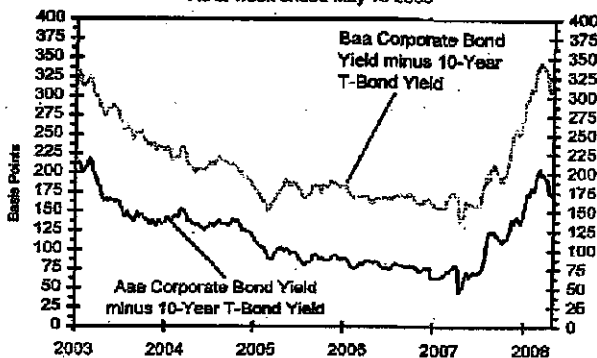


U.S. 3-Mo. T-Bills & 10-Yr. T-Note Yield



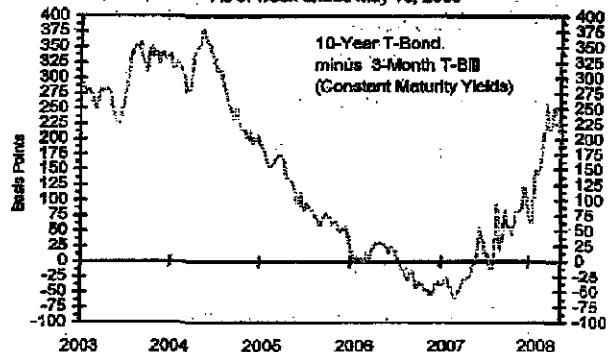
Corporate Bond Spreads

As of week ended May 16, 2008



U.S. Treasury Yield Curve

As of week ended May 16, 2008



Ohio American Water Company
Derivation of Mean Equity Risk Premium Based on a Study
Using Holding Period Returns of Public Utilities

Line No.	Over A Rated Public Utility Bonds AUS Consultants - Utility Services Study (1)
Time Period	1928-2006
1.	Arithmetic Mean Holding Period Returns (2): Standard & Poor's Public Utility Index 11.11 %
2.	Arithmetic Mean Yield on: Moody's A Rated Public Utility Bonds (6.60)
3.	Equity Risk Premium 4.51 %

- Notes: (1) S&P Public Utility Index and Moody's Public Utility Bond Average Annual Yields 1928-2006, (AUS Consultants - Utility Services, 2007).
- (2) Holding period returns are calculated based upon income received (dividends and interest) plus the relative change in the market value of a security over a one-year holding period.

Ohio American Water Company
Value Line Adjusted Betas for
the Proxy Group of Six AUS Utility Reports Water Companies

	<u>Value Line Adjusted Beta</u>
<u>Proxy Group of Six AUS Utility Reports Water Companies</u>	
American States Water Co.	1.00
Aqua America, Inc.	0.95
California Water Service Group	1.10
SJW Corporation	1.10
Southwest Water Company	1.00
York Water Co.	0.45
Average	<u>0.93</u>
Median	<u>1.00</u>

Source of Information: Value Line Investment Survey, April 25, 2008
Standard Edition and Small and Mid-Cap Edition

Ohio American Water Company
of the Capital Asset Pricing Model for
the Proxy Group of Six AUS Utility Reports Water Companies

<u>Line</u> <u>No.</u>		<u>Proxy Group of Six AUS</u> <u>Utility Reports Water</u> <u>Companies</u>
1.	Traditional Capital Asset Pricing Model (1)	11.77 %
2.	Empirical Capital Asset Pricing Model (1)	<u>11.77 %</u>
3.	Conclusion	<u>11.77 %</u>

Notes: (1) From page 2 of this Schedule.

Ohio American Water Company
Indicated Common Equity Cost Rate Through Use
of the Capital Asset Pricing Model

	1	2	3
	Value Line Adjusted Beta	Company-Specific Risk Premium Based on Market Premium of 7.10% (1)	CAPM Result Including Risk-Free Rate of 4.67% (2)
<u>Traditional Capital Asset Pricing Model (3)</u>			
Proxy Group of Six AUS Utility Reports Water Companies			
American States Water Co.	1.00	7.10 %	11.77 %
Aqua America, Inc.	0.95	6.75	11.42
California Water Service Group	1.10	7.81	12.48
SJW Corporation	1.10	7.81	12.48
Southwest Water Co.	1.00	7.10	11.77
York Water Co.	0.45	3.20	7.87
Average	0.93	6.63 %	11.30 %
Median	1.00	7.10 %	11.77 %

<u>Empirical Capital Asset Pricing Model (5)</u>			
Proxy Group of Six AUS Utility Reports Water Companies			
American States Water Co.	1.00	7.10 %	11.77 %
Aqua America, Inc.	0.95	6.83	11.50
California Water Service Group	1.10	7.63	12.30
SJW Corporation	1.10	7.63	12.30
Southwest Water Co.	1.00	7.10	11.77
York Water Co.	0.45	4.17	8.84
Average	0.93	6.74 %	11.41 %
Median	1.00	7.10 %	11.77 %

See page 3 for notes.

Ohio American Water Company
Development of the Market-Required Rate of Return on Common Equity Using
the Capital Asset Pricing Model for
the Proxy Group of Six AUS Utility Reports Water Companies
Adjusted to Reflect a Forecasted Risk-Free Rate and Market Return

Notes:

- (1) For reasons explained in Ms. Ahern's accompanying direct testimony, from the three previous month-end (Mar. '08 – May '08), as well as a recently available (June 20, 2008), Value Line Summary & Index, a forecasted 3-5 year total annual market return of 16.50% can be derived by averaging the 3-month and spot forecasted total 3-5 year total appreciation, converting it into an annual market appreciation and adding the Value Line average forecasted annual dividend yield.

The 3-5 year average total market appreciation of 71% produces a four-year average annual return of 14.35% $((1.71^{1/4}) - 1)$. When the average annual forecasted dividend yield of 2.15% is added, a total average market return of 16.50% $(2.15\% + 14.35\%)$ is derived.

The 3-month and spot forecasted total market return of 16.50% minus the risk-free rate of 4.67% (developed in Note 2) is 11.83% $(16.50\% - 4.67\%)$. The Morningstar, Inc. (Ibbotson Associates) calculated market premium of 7.10% for the period 1926-2007 results from a total market return of 12.30% less the average income return on long-term U.S. Government Securities of 5.20% $(12.30\% - 5.20\% = 7.10\%)$. This is then averaged with the 11.83% Value Line market premium resulting in a 9.47% market premium. In Ms. Ahern's opinion, the current and recent substantial volatility in the stock market is extraordinary and not representative of the expected long-term. Consequently, in this instance, Ms. Ahern will not consider what she believes is an extraordinary expected capital appreciation and instead will rely only upon the 7.10% historical market premium which will be then multiplied by the beta in column 1 of page 2 of this Schedule.

- (2) Average forecast based upon six quarterly estimates of 30-year Treasury Bond yields per the consensus of nearly 50 economists reported in the Blue Chip Financial Forecasts dated June 1, 2008 (see page 7 of Schedule PMA-10.) The estimates are detailed below:

	<u>30-Year Treasury Bond Yield</u>
Second Quarter 2008	4.50%
Third Quarter 2008	4.60
Fourth Quarter 2008	4.60
First Quarter 2009	4.70
Second Quarter 2009	4.80
Third Quarter 2009	4.90
Average	<u>4.67%</u>

- (3) The traditional Capital Asset Pricing Model (CAPM) is applied using the following formula:

$$R_S = R_F + \beta (R_M - R_F)$$

Where R_S = Return rate of common stock
 R_F = Risk Free Rate
 β = Value Line Adjusted Beta
 R_M = Return on the market as a whole

- (4) The empirical CAPM is applied using the following formula:

$$R_S = R_F + .25 (R_M - R_F) + .75 \beta (R_M - R_F)$$

Where R_S = Return rate of common stock
 R_F = Risk-Free Rate
 β = Value Line Adjusted Beta
 R_M = Return on the market as a whole

Source of Information:

Value Line Summary & Index
Blue Chip Financial Forecasts, June 1, 2008
Value Line Investment Survey, April 25, 2008, Standard Edition and Small and Mid-Cap Edition
Ibbotson S&P - 2008 Valuation Yearbook - Market Results for Stocks Bonds, Bills, and Inflation 1926 - 2007

Only American Nuclear Company.
Comparable Earnings Analysis

[illegible]

Privy Group of Two Hundred Eighty Non-Voting Companies Comparable to the Privy Group of 200 (See List of Privy Companies on Page 10)	Adj. Basis	Used Basis	Standard Deviation of Beta	Standard Error of the Regression	Rate of Return on Book Common Equity, 5-Year Period (1950-1954)	Percent	Student's t-Statistic	Rate of Return on Book Common Equity, 5-Year Period (1950-1954)	Percent	Student's t-Statistic
Adair Corp.	0.95	0.88	0.1171	0.0222	15.80	0.11	10.08	0.79	0.79	0.79
Adair Corp.	1.00	0.84	0.1176	0.0232	15.80	0.11	11.58	0.79	0.79	0.79
Adair Corp.	0.90	0.84	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.20	1.24	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.15	1.20	0.1176	0.0232	15.80	0.11	14.58	0.79	0.79	0.79
Adair Corp.	0.85	0.78	0.1176	0.0232	15.80	0.11	25.00	0.79	0.79	0.79
Adair Corp.	0.95	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.80	0.82	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.71	0.1176	0.0232	15.80	0.11	17.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	14.58	0.79	0.79	0.79
Adair Corp.	1.15	1.22	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.95	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.09	0.1176	0.0232	15.80	0.11	12.00	0.79	0.79	0.79
Adair Corp.	1.15	1.15	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.90	0.82	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.88	0.91	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.04	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.01	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.18	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
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Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
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Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
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Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
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Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.00	0.88	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.07	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.18	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.09	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.05	1.05	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
Adair Corp.	1.10	1.14	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79	0.79
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Adair Corp.	0.85	0.85	0.1176	0.0232	15.80	0.11	0.00	0.79	0.79</	

Chio American Water Company
Comprehensive Earnings Analysis

For a Proxy Group of Two Hundred Eighty Non-Utility
Companies Comparable to the Proxy Group of
Sixty-Three Water Utility Companies Comparable to the
Proxy Group of Two Hundred Eighty Non-Utility
Companies Comparable to the Proxy Group of
Sixty-Three Water Utility Companies Comparable to the

Company	Adj. P/E	Market Price	Standard Error of the Regression	Standard Deviation of Error	Percent	Student's Statistic	Percent	Student's Statistic
Scholar's Corp.	0.85	1.04	3.2422	7.8000	0.90	(1.07)	7.00	(1.20)
Scholar's (A)	1.03	1.04	3.2788	0.1800	0.40	(1.13)	7.50	(1.10)
Scotts Miracle-Gro	0.85	1.14	3.1078	0.1158	12.30	(0.35)	21.00	0.40
Sealed Air	0.85	0.80	2.8703	0.1043	17.10	0.28	12.80	0.43
Selections Inc. Group	0.85	0.87	2.8975	0.1038	12.80	(0.28)	12.80	0.43
Sealed Techs.	0.85	0.81	2.8490	0.1034	8.60	(0.31)	9.50	0.40
Sealair Holdings	1.10	1.10	3.0024	0.1800	34.60	(0)	16.50	0.18
Smithfield Foods	0.85	0.85	3.1528	0.1140	9.40	(0.74)	9.40	0.18
Snip-oo Inc.	1.00	0.87	2.8252	0.1067	8.90	(0.77)	16.00	0.08
Sonic Automotive	1.14	1.21	3.4288	0.1246	12.30	(0.35)	13.80	0.28
Southern Airlines	0.80	0.80	2.8148	0.1004	8.40	(1.00)	9.50	0.40
Sovereign Bancorp	1.35	1.22	3.2418	0.1178	11.10	(0.61)	12.00	0.50
SPX Corp.	1.15	1.15	3.6687	0.1288	11.10	(0.51)	14.00	0.14
Stanley Int'l	1.30	1.11	3.5310	0.1114	17.40	0.32	17.00	0.22
Stanley Inc.	1.30	1.09	3.0460	0.1141	23.70	1.15	25.00	1.35
Starbucks Corp.	0.85	0.81	3.1403	0.1252	17.40	(0.47)	15.00	0.09
Starbucks Inc.	0.85	0.76	3.4458	0.1238	11.40	(0.77)	15.00	0.09
STERIS Corp.	0.85	0.74	3.1238	0.1070	21.00	0.00	25.00	1.35
Styer Corp.	0.80	0.82	2.8494	0.1070	12.30	(0.35)	16.50	0.72
Supermarket Bancorp.	1.15	1.15	3.2072	0.1282	12.30	(0.35)	16.50	0.72
SUPERVALU INC.	0.85	0.85	3.0685	0.1115	9.30	(0.78)	8.00	1.01
Sycamore Inc.	0.85	0.85	3.2591	0.1184	11.30	(0.49)	12.00	0.50
Target Corp.	0.85	0.81	3.0074	0.1093	17.00	0.27	19.00	0.58
TCF Financial	1.05	1.05	2.8412	0.1052	24.30	1.36	17.00	0.29
TCF Bank	1.05	0.80	3.1722	0.1183	8.70	(1.09)	8.00	1.00
Teledyne Corp.	1.05	1.04	3.0920	0.1124	18.40	0.59	19.00	0.51
Tempest Co.	1.05	1.04	3.4483	0.1258	11.30	(0.47)	14.80	0.14
Teraco Inc.	1.15	1.01	3.0741	0.1312	16.80	0.48	16.00	0.58
Teraco Corp.	0.80	0.79	3.0079	0.1068	41.30	3.48	35.00	(0)
Teraco Int'l	1.05	1.05	3.4483	0.1258	11.30	(0.47)	14.80	0.14
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Teraco Corp.	0.80	0.79	3.0079	0.1068	41.30	3.48	35.00	(0)

Rate of Return on Book Commitment Equity, Net Worth or Partners' Capital									
Ad. Box	Unitd. Date	Error of the Regression	Standard Deviation of Beta	Rate of Return on Book Commitment Equity, Net Worth or Partners' Capital					
				2003	2004	2005	2006	2007	5-Year Projected
0.90	0.90	3.4027	0.1285	8.2	9.5	9.8	8.9	8.2	9.8
0.90	0.94	3.6954	0.1274	28.4	28.3	25.5	22.4	24.6	20.0
1.00	0.99	3.9789	0.1278	12.8	13.9	14.3	14.6	12.2	16.5
1.00	1.00	2.8885	0.0943	18.3	16.8	11.8	13.2	19.2	19.5
0.89	0.78	3.6794	0.0979	6.4	33.2	30.4	14.4	16.4	15.6
1.2	1.27	2.6546	0.1162	15.0	16.6	18.7	22.8	26.1	26.6
0.85	0.76	3.1406	0.1141	10.0	12.6	23.3	8.8	6.6	28.2
1.16	1.19	2.8821	0.1076	12.0	11.8	10.8	9.8	9.2	12.8
0.8	0.89	3.1869	0.0281	8.3	7.3	7.4	2.8	4.0	9.3
0.89	0.86	3.0036	0.1109	11.7	14.6	18.1	22.0	21.0	15.5
1.08	0.84	3.2440	0.1179	14.4	17.2	22.3	16.7	20.1	15.9
1.05	0.82	3.8531	0.1237	9.1	16.0	18.2	18.6	20.3	30.8
0.85	0.74	2.8239	0.1262	4.3	6.7	6.5	3.3	2.7	3.9
0.89	0.86	3.0893	0.1294	14.0	11.2	12.1	12.2	10.9	11.5
1.0	0.85	3.4419	0.1251	15.7	20.4	24.9	18.2	18.3	16.8
0.85	0.81	3.1946	0.1181	7.7	8.8	9.2	9.7	9.5	10.8
0.89	0.81	2.9778	0.1082	13.8	13.9	15.6	16.9	16.8	21.8
1.15	1.20	3.4466	0.1276	4.8	4.5	10.9	10.9	11.3	13.0
1.15	1.01	3.2733	0.1262	6.3	6.7	10.9	12.4	13.9	13.5
1.15	1.17	3.2923	0.1516	5.0	10.7	11.2	12.0	11.5	16.0
1.00	0.91	2.8491	0.1006	8.8	13.6	14.0	8.8	6.3	9.9
1.05	0.85	3.3466	0.1304	8.8	18.5	18.5	20.0	24.0	17.0
0.78	0.85	2.9991	0.1086	20.3	19.3	15.3	13.5	14.2	21.0
0.78	1.01	2.2362	0.1183	22.9	22.5	28.3	23.1	23.0	21.0
0.85	0.8	2.8481	0.1136	8.1	8.7	8.3	8.3	8.3	17.0
0.8	0.8	2.8815	0.1167	17.0	19.5	20.7	20.8	20.6	17.0
0.8	0.8	2.8889	0.1244	17.3	18.1	11.7	11.4	10.4	12.5
1.00	0.89	2.8276	0.1072	38.6	28.3	33.7	41.8	27.5	23.0
1.00	0.9	3.0671	0.1112	37.1	32.2	24.6	22.5	49.9	30.9
0.85	0.8	3.0691	0.1074	6.0	6.8	16.5	20.5	28.9	15.8
0.85	0.8	3.2371	0.1181	11.4	8.7	8.8	12.5	13.0	12.5
0.85	0.89	2.8135	0.1080	18.8	12.5	15.0	16.0	14.4	17.5
1.00	0.97	3.4897	0.1284	18.1	20.7	18.0	12.6	21.2	14.0
1.10	1.12	3.4880	0.1238	3.7	14.9	14.7	12.6	11.2	14.0
0.8	0.82	3.0979	0.1111	22.8	20.1	19.7	18.5	17.1	13.5
1.00	1.03	3.4413	0.1040	22.1	22.8	28.1	23.2	24.5	24.5
1.10	1.18	3.4813	0.1076	1.8	4.1	3.3	3.2	18.5	19.9
1.19	1.17	2.9873	0.1076	11.8	10.2	11.0	11.3	16.0	19.8
1.19	1.07	3.4729	0.1278	8.9	11.8	14.0	8.4	14.2	22.0
1.09	1.09	3.4487	0.1283	8.9	7.7	10.7	17.2	22.4	16.5
1.05	1.08	3.4877	0.1294	23.8	19.6	15.8	18.6	18.7	20.0
0.9	0.85	3.0614	0.1294	18.8	18.6	16.5	18.6	18.4	18.0
0.8	0.8	3.0910	0.1197	14.1	16.9	16.3	16.8	16.4	16.0
1.08	1.06	3.1922	0.1159	8.3	8.1	12.0	10.8	13.0	12.5
1.00	0.94	3.4473	0.1207	13.4	13.2	16.8	38.5	73.0	23.8
0.89	0.71	3.3462	0.1217	17.3	6.6	6.4	7.4	6.4	18.0
1.10	1.14	3.2031	0.1316	12.8	12.8	13.5	15.4	13.5	14.0
0.80	0.83	3.0891	0.1222	18.1	16.0	16.0	20.9	41.4	18.5
1.1	1.1	2.8862	0.1229	18.3	23.7	28.8	23.3	23.3	28.0
1.00	1.04	3.1612	0.1141	14.7	14.0	15.8	16.4	16.3	13.5
0.9	0.8	2.9993	0.1197	4.6	8.7	7.2	6.6	8.8	10.0
0.80	0.89	3.2680	0.1185	66.5	33.9	30.5	24.7	16.5	40.0
1.00	0.92	3.4637	0.1235	18.7	17.8	17.6	14.8	14.0	15.0
0.99	0.83	2.8594	0.1239	8.7	12.5	12.2	12.3	10.7	12.6
1.00	0.97	3.4053	0.1250	8.7	7.8	9.2	11.1	12.0	10.0
1.05	1.04	3.3769	0.1227	10.3	11.3	9.3	6.4	7.9	8.0

Ohio American Water Company Comparable Water Utility for a Proxy Group of Two Hundred Eighty-Nine Water Companies to the Proxy Group of Two Hundred Eighty-Nine Water Companies to the Proxy Group of Two Hundred Eighty-Nine Water Companies to the		Rate of Return on Book Common Equity, Net Worth of Partners' Capital					
Standard Deviation	Standard Deviation	2003	2004	2005	2006	2007	5-Year Projected
1.45	1.44	4.2	6.4	8.9	8.6	8.3	7.5
1.46	1.44	14.3	11.5	9.8	12.3	23.7	21.0
1.47	1.44	21.4	16.2	14.4	17.1	16.6	12.8
1.48	1.44	7.7	12.3	14.0	13.0	11.8	12.5
1.49	1.44	13.4	11.5	9.1	9.4	9.8	9.8
1.50	1.44	48.9	40.1	34.8	28.8	28.3	26.5
1.51	1.44	16.1	16.7	8.4	5.5	5.5	5.5
1.52	1.44	7.8	7.4	8.9	11.2	14.8	16.0
1.53	1.44	12.3	12.4	12.3	10.9	12.3	13.6
1.54	1.44	6.9	6.7	7.0	9.2	6.8	5.5
1.55	1.44	6.9	6.7	7.0	9.2	7.2	5.0
1.56	1.44	12.3	11.1	11.6	9.8	13.9	19.0
1.57	1.44	12.3	13.6	14.4	10.5	7.5	14.6
1.58	1.44	11.1	17.2	18.8	18.9	17.4	17.8
1.59	1.44	12.9	16.6	23.7	25.1	29.4	24.9
1.60	1.44	16.3	18.4	17.8	17.4	14.1	16.9
1.61	1.44	18.8	11.4	8.8	11.4	12.6	16.0
1.62	1.44	13.8	13.3	22.1	18.8	16.6	28.0
1.63	1.44	21.0	13.3	12.3	8.5	10.0	10.9
1.64	1.44	13.1	6.3	10.8	9.9	4.0	8.6
1.65	1.44	11.4	8.3	12.2	11.3	13.1	12.0
1.66	1.44	10.8	14.5	17.9	17.8	18.0	19.6
1.67	1.44	19.8	25.4	26.8	23.7	24.3	17.5
1.68	1.44	6.4	7.8	8.7	4.2	7.1	8.9
1.69	1.44	18.2	16.3	26.7	21.6	18.4	18.0
1.70	1.44	10.7	81.9	26.6	16.7	8.6	14.6
1.71	1.44	5.5	8.5	11.8	13.0	13.0	13.5
1.72	1.44	5.5	14.2	18.6	23.2	26.5	10.8
1.73	1.44	7.1	4.3	11.8	17.8	18.4	12.8
1.74	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.75	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.76	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.77	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.78	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.79	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.80	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.81	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.82	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.83	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.84	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.85	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.86	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.87	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.88	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.89	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.90	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.91	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.92	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.93	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.94	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.95	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.96	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.97	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.98	1.44	4.3	4.8	11.8	17.8	18.4	12.8
1.99	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.00	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.01	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.02	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.03	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.04	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.05	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.06	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.07	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.08	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.09	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.10	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.11	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.12	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.13	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.14	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.15	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.16	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.17	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.18	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.19	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.20	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.21	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.22	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.23	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.24	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.25	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.26	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.27	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.28	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.29	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.30	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.31	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.32	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.33	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.34	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.35	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.36	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.37	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.38	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.39	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.40	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.41	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.42	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.43	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.44	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.45	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.46	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.47	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.48	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.49	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.50	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.51	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.52	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.53	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.54	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.55	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.56	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.57	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.58	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.59	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.60	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.61	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.62	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.63	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.64	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.65	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.66	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.67	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.68	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.69	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.70	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.71	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.72	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.73	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.74	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.75	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.76	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.77	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.78	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.79	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.80	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.81	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.82	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.83	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.84	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.85	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.86	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.87	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.88	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.89	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.90	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.91	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.92	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.93	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.94	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.95	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.96	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.97	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.98	1.44	4.3	4.8	11.8	17.8	18.4	12.8
2.99	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.00	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.01	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.02	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.03	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.04	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.05	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.06	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.07	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.08	1.44	4.3	4.8	11.8	17.8	18.4	12.8
3.09	1.44	4.3	4.8	11.8	17.8	18.4	12.8

உணவுப் பழக்கப் பற்றி நினைவுகூர.

Ohio American Water Company
Comparable Earnings Analysis

E = Estimated

Notes: (1) The criteria for selection of the proxy group of one hundred ninety eight non-utility companies was that the non-utility companies be domestic and have a meaningful rate of return on book common equity, shareholders' equity, net worth, or partners' capital for each of the five years ended 2007 or projected 2011 - 2013 as reported in Value Line Investment Survey (Standard Edition). The proxy group of one hundred ninety eight non-utility companies was selected based upon the proxy group of six AUS Utility Reports water companies' unadjusted beta range of 0.54 - 1.28 and standard error of the regression range of 2.8187 - 3.6743. These ranges are based upon plus or minus three standard deviations of the unadjusted beta and standard error of the regression as detailed in Ms. Ahern's direct testimony. Plus or minus three standard deviations captures 99.73% of the distribution of unadjusted betas and standard errors of the regression.

(2) Ending 2007.

(3) 2011 - 2013 / 2010 - 2012.

(4) The Student's T-statistic associated with these returns exceeds 1.96 at the 95% level of confidence. Therefore, they have been excluded, as outliers, to arrive at proper, i.e., conservative, historical and projected returns as fully explained in Ms. Ahern's testimony.

(5) The standard deviation of group of six AUS Utility Reports water companies' standard error of the regression is 0.1426. The standard deviation of the standard error of the regression is calculated as follows:

$$\text{Standard Deviation of the Std. Err. of the Regr.} = \frac{\text{Standard Error of the Regression}}{\sqrt{2N}}$$

where: N = number of observations. Since Value Line betas are derived from weekly price change observations over a period of five years, N = 259

$$\text{Thus, } 0.1426 = \frac{3.2465}{\sqrt{518}} = \frac{3.2465}{22.7596}$$

(6) Mid-point of the median of the historical five year average and five year projected rate of return on book common equity, shareholder's equity, net worth, or partners' capital.

(7) Median of the historical five year average and five year projected rate of return on book common equity, shareholder's equity, net worth, or partners' capital excluding returns identified as outliers as outlined in Note (4) above.

(8) Mid-point of the median of the historical five year average and five year projected rate of return on book common equity, shareholder's equity, net worth, or partners' capital excluding returns identified as outliers as outlined in Note (4) above.

Source of Information: Value Line, Inc., June 16, 2008
Value Line Investment Survey (Standard Edition)

Ohio American Water Company
Derivation of Investment Risk Adjustment Based upon
Hobson Associates' Size Premia for the Decile Portfolios of the NYSE/AMEX/NASDAQ

Line No.	1	2	3	4
	Market Capitalization on June 16, 2008 (1) (millions)	Applicable Decile of the NYSE/AMEX NASDAQ	Applicable Size Premium	Spread from Applicable Size Premium for (2)

1. Ohio American Water Company
Based Upon the Staff's Group of Four Comparable Water
Companies

\$ 65.908 10 (4) 5.82% (5)

2. Staff's Group of Four Comparable Water Companies

\$ 970.502 14.7 x 8 (7) 2.20% (8) 3.62%

Decile	Market Capitalization of Smallest Company (millions)	Market Capitalization of Largest Company (millions)	Midpoint (millions)
1 - Largest	\$20,386,369	\$472,518,672	\$249,452,521
2	9,274,049	20,234,528	14,754,288
3	5,025,807	9,206,713	7,116,260
4	3,426,588	5,012,577	4,219,582
5	2,413,583	3,422,743	2,918,163
6	1,633,668	2,411,794	2,022,731
7	1,129,192	1,633,320	1,381,256
8	725,267	1,128,765	927,016
9	363,549	723,258	543,404
10 - Smallest	1,922	363,479	182,701

See page 2 for notes.

Ohio American Water Company
Derivation of Investment Risk Adjustment Based upon
Ibbotson Associates' Size Premia for the Decile Portfolios of the NYSE

Notes:

- (1) From page 3 of this Schedule.
- (2) Line No. 1 – Line No. 2 and Line No. 1 – Line No. 3 of Columns 3 and 4, respectively. For example, the 3.62% in Column 5, Line No. 2 is derived as follows $3.62\% = 5.82\% - 2.20$.
- (3) From Ohio American Water Company's 2007 Annual Report to the Public Utilities Commission of Ohio.
- (4) With an estimated market capitalization of \$65.908 million (based upon the Staff's group of four comparable water companies) Ohio American Water Company falls in the 10th decile of the NYSE/AMEX/NASDAQ which has an average market capitalization of \$113.637 as shown in the table on the bottom half of page 3 of this Schedule.
- (5) Size premium applicable to the 10th decile of the NYSE/AMEX/NASDAQ as shown on page 17 of Schedule PMA-1.
- (6) With an estimated market capitalization of \$970.502 million, the Staff's group of four comparable water companies falls in the 8th decile of the NYSE/AMEX/NASDAQ which has an average market capitalization of \$766.270 million as shown in the table on the bottom half of page 3 of this Schedule.
- (7) Average size premium applicable to the 8th decile of the NYSE/AMEX/NASDAQ as gleaned shown on page 17 of Schedule PMA-1.

Source of Information: Ibbotson SBBI - 2008 Valuation Yearbook – Market Results for Stocks, Bonds, Bills and Inflation for 1926-2007, Morningstar, Inc., 2008, Chicago, IL

Ohio American Water Company
Market Capitalization of Ohio American Water Company and
the Staffs Group of Four Comparable Water Companies

	1	2	3	4	5	6
Company	Common Stock Shares Outstanding at December 31, 2007 (millions)	Book Value per Share at December 31, 2007 (1)	Total Common Equity at December 31, 2007 (millions)	Closing Stock Market Price on June 16, 2008	Market-to-Book Ratio on June 16, 2008 (2)	Market Capitalization on June 16, 2008 (3) (millions)
Ohio American Water Company	NA	NA	\$ 33,270 (4)	NA		
Based Upon the Staffs Group of Four Comparable Water Companies					198.1 % (5)	\$ 65,908 (6)
Staffs Group of Four Comparable Water Companies						
American States Water Co.	17,231	\$ 17,534	\$ 302,129	38,120	209.0 %	\$ 622,384
Aqua America, Inc.	133,400	7,319	976,298	16,850	230.2	2,247,790
California Water Services Group	20,666	18,664	385,709	36,690	198.8	758,236
Southwest Water Company	24,268	6,541	159,736	10,450	159.8	253,801
Average	48,881	\$ 12,515	\$ 455,718	\$ 25,028	198.1 %	\$ 970,502

NA = Not Available

Notes:

- (1) Column 3 / Column 1.
(2) Column 4 / Column 2.
(3) Column 5 * Column 3.
(4) Company provided.
(5) The market-to-book ratio of Ohio American Water Company on June 16, 2008 is assumed to be equal to the average market-to-book ratio at June 16,

2008 of the Staffs group of four comparable water companies.
(6) Ohio American Water Company's common stock, if traded, would trade at a market-to-book ratio equal to the average market-to-book ratio at June 16, 2008 of the Staffs group of four comparable water companies, 198.1%, and Ohio American Water Company's market capitalization on June 16, 2008 would therefore have been \$65,908 million. ($985,608 = \$33,270 * 198.1\%$).

Source of Information: 2007 Annual Forms 10K
EDGAR Online's I-Matrix Database, 5/12/08

Ohio American Water Company
PUCO Staff Report's CAPM Corrected to Reflect
the Correct Arithmetic Mean Historical Market Equity Risk Premium,
a Forecasted Risk-Free Rate and the Empirical Capital Asset Pricing Model (ECAPM)

<u>Line No.</u>		<u>PUCO Staff</u>	
		<u>Traditional CAPM</u>	
	Historical Market Equity Risk		
1.	Premium	7.10	(1)
2.	Proxy Group Beta	1.025	(2)
	Proxy Group Specific Equity Risk		
3.	Premium	7.278	%
4.	Risk-Free Rate	4.67	(3)
5.	Traditional CAPM Result	11.948	%
		<u>Empirical CAPM</u>	
	Historical Market Equity Risk		
6.	Premium	7.10	% (1)
7.	Proxy Group Beta	1.025	(2)
	Proxy Group Specific Equity Risk		
8.	Premium	7.233	% (4)
9.	Risk-Free Rate	4.67	(2)
10.	Empirical CAPM Result	11.903	%
	Average of Traditional &		
11.	Empirical CAPM	11.926	%
12.	PUCO Staff's CAPM Result	10.941%	(6)

- Notes: (1) From note 1 on page 3 of Schedule PMA-11.
(2) From PUCO Staff Report, Case NO. 07-1112-WS-AIR, Schedule D-1.3, page 6.
(3) From note 2 on page 3 of Schedule PMA-11.
(4) Calculated using the formula shown in note 5 on page 29 of Schedule PMA-21 of this Exhibit.