

BEFORE

THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Review of the)
Reconciliation Rider of Duke Energy Ohio,) Case No. 20-167-EL-RDR
Inc.)

DIRECT TESTIMONY OF

JOHN D. SWEZ

ON BEHALF OF

DUKE ENERGY OHIO, INC.

PUBLIC VERSION

October 19, 2021

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ATTACHMENTS:

Confidential Attachment JDS-1 OVEC Operating Procedures – Revision 11-15-19
Confidential Attachment JDS-2 Daily Profit and Loss Report
Confidential Attachment JDS-3 Day-Ahead OVEC P&L

I. INTRODUCTION

1 **Q. STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is John D. Swez and my business address is 526 S. Church Street,
3 Charlotte, North Carolina 28202.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed by Duke Energy Carolinas, LLC (Duke Energy Carolinas) as
6 Managing Director, Trading and Dispatch. Duke Energy Carolinas is a public
7 utility that is an affiliate of Duke Energy Ohio, Inc. (Duke Energy Ohio or
8 Company), both of which are subsidiaries of Duke Energy Corporation (Duke
9 Energy).

10 **Q. PLEASE BRIEFLY DESCRIBE YOUR EDUCATIONAL BACKGROUND**
11 **AND PROFESSIONAL EXPERIENCE.**

12 A. I received a Bachelor of Science degree in Mechanical Engineering from Purdue
13 University in 1992. I received a Master of Business Administration degree from
14 the University of Indianapolis in 1995. I joined PSI Energy, Inc., in 1992 and have
15 held various engineering positions with the Company or its affiliates in the Power
16 Services and Power Trading departments. In 2003, I assumed the position of
17 Manager, Real-Time Operations. Though my title has changed on several
18 occasions, I assumed my current role on November 1, 2019.

19 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE PUBLIC**
20 **UTILITIES COMMISSION OF OHIO?**

21 A. No, although I have testified before the Indiana Utility Regulatory Commission and
22 the Kentucky Public Service Commission on several occasions.

1 **Q. PLEASE BRIEFLY DESCRIBE YOUR DUTIES AS MANAGING**
2 **DIRECTOR, TRADING & DISPATCH.**

3 A. As Managing Director, Trading and Dispatch, for Duke Energy, I am responsible
4 for Power Trading on behalf of Duke Energy Ohio and Duke Energy's other
5 regulated utilities in the Carolinas, Florida, Indiana, and Kentucky. I am also
6 responsible for Duke Energy's Indiana and Kentucky utilities' generation dispatch,
7 unit commitment, and 24-hour real-time operations as a member of the
8 Midcontinent Independent System Operator, Inc., (MISO) for Indiana and PJM
9 Interconnection, L.L.C.. (PJM) for Kentucky and Ohio. For Duke Energy Ohio,
10 this involvement is with the Ohio Valley Electric Corporation (OVEC) generating
11 units, where I am on the OVEC Operating Committee as well as managing Duke
12 Energy Ohio's day-to-day involvement with these generating units. Finally, I
13 manage a team of meteorologists responsible for providing weather analysis to
14 support operations and planning decisions across the Duke Energy enterprise.

15 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY?**

16 A. The purpose of my direct testimony is to discuss what steps Duke Energy Ohio
17 takes to ensure that its customers receive as much value as possible through its Price
18 Stabilization Rider (Rider PSR). In doing so, I describe the Company's
19 participation and processes in place with the generating units owned by OVEC and
20 those units' involvement in PJM. I also describe the various PJM Billing Line Item
21 (BLI) charges and credits that are currently included in Rider PSR and why those
22 charges and credits are appropriate for inclusion in the Rider PSR calculation.

II. OVEC AND ITS GENERATING FACILITIES

1 **Q. PLEASE DESCRIBE OVEC AND ITS OWNERSHIP STRUCTURE.**

2 A. OVEC was formed in 1952 during the Cold War to help the United States
3 government enrich uranium in Southern Ohio. The public utilities and power
4 cooperatives that surrounded this part of the Ohio Valley came together to form
5 OVEC, which built two large electric generating facilities, Clifty Creek and Kyger
6 Creek Stations, and a long span of high-voltage (345 kV) transmission lines. Duke
7 Energy Ohio, one of these original utilities, owns 9 percent of OVEC.

8 The OVEC generation stations are Clifty Creek Station, comprising 6 coal-
9 fired generating units, each with a winter capability of 200 MW for a site total of
10 1,200 MW, and Kyger Creek Station, comprising 5 coal-fired generating units, each
11 with a capability of 199 MW for a site total of 995 MW. Thus, the generating
12 capability of all OVEC units totals 2,195 MW. Duke Energy Ohio receives 9
13 percent of this energy and capacity, or approximately 198 MW (before losses).

14 **Q. PLEASE EXPLAIN THE INTER-COMPANY POWER AGREEMENT**
15 **(ICPA).**

16 A. Duke Energy Ohio is a party to a contract with OVEC and the other owners of
17 OVEC called the Amended and Restated Inter-Company Power Agreement, or
18 ICPA. The ICPA provides for the various contracting parties' rights and
19 obligations about capacity, generation, and the costs thereof. Duke Energy Ohio is
20 one of many co-sponsoring companies under the ICPA (Sponsoring Companies) in
21 the OVEC corporation. The ICPA is not a simple power purchase agreement as it
22 represents a long-term compact among OVEC's utility counterparties to pay all of
23 OVEC's costs and to be entitled to utilize the power and energy from OVEC.

1 **Q. HOW ARE CAPACITY AND ENERGY COSTS ALLOCATED UNDER**
2 **THE ICPA?**

3 A. Under the ICPA, Duke Energy Ohio is entitled to 9 percent of OVEC's energy and
4 capacity and is responsible for the same share of its costs.

III. RIDER PSR

5 **Q. HOW DOES RIDER PSR FUNCTION?**

6 A. Through the Rider PSR, as it pertains to the Duke Energy Ohio ownership of
7 OVEC, the Company credits its customers with its share of all revenues received
8 from operation of the OVEC generating units, including energy, ancillary services,
9 and capacity revenues in the PJM market, and charges customers with the
10 Company's share of costs associated with running the OVEC units, including costs
11 incurred in the PJM markets.

12 **Q. IN ORDER TO RESULT IN RIDER PSR BEING AS BENEFICIAL AS**
13 **POSSIBLE FOR CUSTOMERS, WHAT NEEDS TO HAPPEN?**

14 A. As far as the OVEC revenues and costs that are recovered through the Rider PSR,
15 to the extent possible, the Company attempts to maximize the benefits, minimize
16 costs, and thereby achieve as much value as possible for its Ohio customers.
17 Throughout the remainder of this testimony, I will explain how the Company works
18 to accomplish this objective through its management and active participation in its
19 share of the energy, capacity, and OVEC costs.

IV. OVERVIEW OF OVEC OPERATIONS

1 **Q. PLEASE EXPLAIN WHAT ENTITY MANAGES OVEC’S OPERATIONS**
2 **ON A DAY-TO-DAY BASIS.**

3 A. OVEC manages and operates the OVEC facilities; Duke Energy Ohio does not
4 operate either the OVEC generating stations or its transmission facilities and Duke
5 Energy Ohio personnel do not participate in OVEC’s day-to-day operational
6 decisions. Strategic decisions with respect to OVEC’s operations are made by
7 OVEC’s management, with oversight and approval by OVEC’s Board of Directors
8 and the OVEC Operating Committee.

9 **Q. PLEASE EXPLAIN DUKE ENERGY OHIO’S INTERACTION WITH**
10 **OVEC.**

11 A. Duke Energy Ohio has one representative and has a 9 percent “vote” on matters
12 that are brought to the Board of Directors. In addition, I am Duke Energy Ohio’s
13 representative on the OVEC operating Committee. Certain decisions, including
14 those regarding procedures for scheduling delivery of available energy, and
15 recommendations as to scheduling, operating, testing and maintenance procedures,
16 and other related matters, are delegated by the Board of Directors to the Operating
17 Committee. Duke Energy Ohio is actively engaged in the management of its own
18 entitlement percentage, actively participates in various committees, and may make
19 recommendations to the OVEC personnel who are responsible for day-to-day
20 decisions with the goal of increasing the value of OVEC for Duke Energy Ohio’s
21 customers. Additionally, Duke Energy Ohio, outside of the OVEC Operating
22 Committee, has discussions with OVEC staff on an as-needed basis.

1 **Q. PLEASE EXPLAIN THE OVEC OPERATING COMMITTEE.**

2 A. Currently, there are ten members of the Operating Committee, including OVEC's
3 representative. As the Company's representative to the OVEC Operating
4 Committee, I attend Operating Committee meetings, respond to correspondence,
5 vote on Operating Committee matters, and oversee Duke Energy Ohio's
6 involvement with the OVEC assets with the goal of maximizing the value of the
7 assets for the benefit of the Ohio customers. This is accomplished by OVEC's,
8 Duke Energy Ohio's, and the Operating Committee's continuous focus on
9 providing value. Examples of topics discussed at Operating Committee meetings
10 include the decision to recommend to the board and the process of joining PJM,
11 management of emissions allowances in conjunction with commitment of Clifty
12 Creek Unit 6, other unit commitment discussions and decisions, and exploration of
13 providing additional ancillary service value, such as regulation, from the OVEC
14 units.

15 **Q. DOES DUKE ENERGY OHIO MAKE SUGGESTIONS TO OVEC**
16 **REGARDING ITS OPERATIONS?**

17 A. Yes. The Company discusses opportunities within OVEC and potential changes in
18 the PJM markets, participates in discussions or brings up proposals for
19 consideration in the OVEC Operating Committee, and is active on the OVEC Board
20 of Directors.

V. COMMITMENT AND DISPATCH IN THE PJM ENERGY MARKET

1 **Q. PLEASE EXPLAIN THE GENERATING UNIT COMMITMENT**
2 **DECISION FOR THE OVEC UNITS AND THE PROCESS USED TO**
3 **MAKE SUCH OFFER.**

4 A. First, let's define the term commitment. Commitment is the decision or act of
5 starting a generator that is off-line or maintaining an on-line generation status for a
6 unit that is already on-line. Simply said, it is the decision to run or not run a unit.
7 OVEC itself determines the unit commitment in PJM. OVEC's commitment starts
8 with the OVEC Energy Scheduling department, which has an internal daily call
9 every non-holiday weekday morning to review unit status and availability,
10 including applicable unit derates, potential unit liabilities, and outage status and
11 expected unit return-to-service dates. OVEC then uses this information to
12 formulate and submit the day-ahead unit offers into the PJM market. In advance of
13 the morning call, the OVEC Energy Scheduling department also receives a daily
14 unit status report from each plant. Information in this report is updated, as
15 appropriate, based on real-time unit operating status during the morning calls. A
16 similar, but less formal, daily meeting takes place on weekends and holidays with
17 OVEC's system operations personnel and the contractor that provides certain
18 functions during weekends and holidays. OVEC then updates day-ahead offers, if
19 necessary, based on conditions at that time.

20 Units are offered into the PJM market with a commitment status consistent
21 with the sponsor-approved Operating Committee procedures. With some
22 exceptions, units that are in service and expected to be available in the day-ahead

1 market are offered as Must Run. During ozone season, Unit 6 at Clifty Creek is
2 assigned an opportunity cost associated with its NOx emissions profile and is
3 offered as Economic. Additional potential exceptions could include unusual non-
4 market-related events such as coal shortages and/or some form of force majeure
5 event outside of OVEC's control. Additionally, OVEC develops its appropriate
6 day-ahead and real-time energy market offers (incremental cost, no-load cost,
7 startup cost, etc.) in accordance with PJM Manual 15.

8 **Q. WHAT ARE THE OPTIONS FOR COMMITTING UNITS IN PJM?**

9 A. PJM allows for four different commitment status offers: Not Available or Outage,
10 Emergency, Economic, and Must-Run (sometimes referred to as self-scheduled).
11 For units that are offered with an Economic commitment status, the decision to turn
12 on or continue running this unit is made by PJM. For units that are offered with a
13 Must-Run commitment status, the decision to turn on or continue running the unit
14 is made by the owner.

15 **Q. WHY IS A MUST-RUN COMMITMENT REASONABLE?**

16 A. At the present time, a Must-Run offer produces the most value for the OVEC units
17 due to the relationship of the units' variable costs with the PJM energy and ancillary
18 services revenue, especially after consideration of other factors such as cycling
19 costs, risks, or other parameters. Simply said, over a period of time the revenues
20 received from operation in the PJM Energy and Ancillary Services Markets (ASM)
21 are generally greater than the variable costs necessary to run the units and thus a
22 Must-Run offer produces more value in today's market than an offer that potentially
23 cycles the units on and off or doesn't commit the units effectively, such as an

1 Economic unit commitment status offer. This will be discussed in detail in this
2 testimony.

3 For example, with respect to cycling costs, OVEC, as a coal-fired
4 generating station, is not capable of instantaneous turning on and off like a light
5 switch. Shutting off the unit, turning on the unit, and ramping up the unit take time
6 and come with risks and significant costs. As a result, any commitment decision
7 must factor in the cycling timing, risks, and costs. It is often more economic to run
8 the unit during periods where it is “out of the money” so that the unit is capable of
9 operations during periods when it is deep “in the money” to maximize potential
10 revenues.

11 Similarly, with respect to other risks, every time a coal-fired unit is shut
12 down, there are risks associated with starting it up again. Units can fail to start due
13 to thermal cycles or other cycling issues, causing potential damage to the units and
14 loss of market revenue. This risk of cycling must also be factored into commitment
15 decisions and whether or not to commit the unit as Economic or Must-Run.

16 **Q. FOR A UNIT THAT HAS ENERGY AND ANCILLARY SERVICE**
17 **REVENUES GREATER THAN ITS VARIABLE COSTS OVER A**
18 **COMMITMENT PERIOD, IS THERE AN ADVANTAGE TO THE USE OF**
19 **A MUST-RUN OFFER?**

20 A. Yes. Since the unit is “in the money” (*i.e.*, revenues exceed variable costs) in this
21 scenario, use of a Must-Run offer guarantees the unit to run and is not subject to
22 potential decommitment during periods of time when the unit may be out of the
23 money but not for a long enough period of time to justify an economic cycle.

1 However, assuming that there is no change to a unit's commitment (the unit still
2 runs in both scenarios), the amount of revenue each unit receives is identical
3 between the two different scenarios. In this situation, the assumption is made that
4 there is no additional revenue available when a unit is committed by PJM but
5 doesn't receive enough revenue to offset the unit's variable costs, called Day-
6 Ahead or Balancing Operating Reserve payments, since the unit is in the money.

7 **Q. WILL A MUST-RUN COMMITMENT STRATEGY ALWAYS BE**
8 **REASONABLE FOR THE OVEC GENERATING UNITS?**

9 A. Not necessarily. As a unit becomes more marginal or even out of the money, the
10 advantage of using a Must-Run offer tends to decline or be eliminated versus the
11 use of an Economic offer. However, the determination between the two different
12 types of offers depends on many factors, such as the variable cost of the unit, the
13 cost and risk to cycle a unit, consideration of required unit testing or other reasons
14 why a unit may be required to operate, the amount of time necessary to shut down
15 and restart a generating unit, the ramp rate of a generating unit, and external PJM
16 sponsor coordination, among many factors. For this reason, Duke Energy Ohio has
17 brought up potentially including the units' expected profit and loss as one of the
18 many factors to consider in determining the commitment status of the OVEC units
19 to OVEC personnel in the Operating Committee meeting. This topic is currently
20 being studied by OVEC.

21 **Q. IS AN ECONOMIC COMMITMENT STRATEGY ALWAYS**
22 **REASONABLE FOR THE OVEC GENERATING UNITS?**

23 A. No, not in the current PJM energy market pricing environment. Offering a unit

1 with an Economic commitment status, at all times, can either cause the unit to not
2 be started when it is economic to operate or cause excessive cycling costs and
3 shutdown the unit when it is economic to leave the unit on-line. This is due to the
4 length of the PJM Day-Ahead market (24 hours) in relationship to the unit's
5 practical minimum up time, minimum down time, and/or startup time. If an
6 Economic commitment status is utilized in the future for the OVEC units, with the
7 current variable cost of these units in relationship with the energy revenues
8 received, strategically using both Must Run and Economic commitment status
9 offers is expected.

10 **Q. DO YOU BELIEVE THAT OVEC WOULD CHANGE THE**
11 **COMMITMENT STATUS OFFER IF NEEDED?**

12 A. Absolutely. In fact, this is exactly what happened during the second quarter of 2020
13 due to the impact of COVID and the resulting low energy prices in PJM. Since the
14 units tended to have a negative margin, at the request of Duke Energy Ohio, as noted
15 on page 44 of the audit report in this proceeding,¹ the Operating Committee voted and
16 approved the use of an Economic commitment status offer during this time. At times,
17 OVEC then utilized this strategy when it made economic sense, in addition to changes
18 in scheduled outage timing, to minimize financial losses brought on by the low energy
19 prices because of COVID.

20 **Q. DOES DUKE ENERGY OHIO ALONE HAVE THE ABILITY TO**
21 **CONTROL OR FORCE OPERATIONAL DECISIONS OF OVEC?**

22 A. No. The procedures for the scheduling of available energy are set by the Operating

¹ Audit of the Price Stabilization Rider of Duke Energy Ohio Final Report, by London Economics International LLC (Oct. 15, 2020) (LEI Report).

1 Committee. Again, Duke Energy Ohio has only one vote on this committee. Pursuant
2 to Section 9.05 of the ICPA, “[t]he decisions of the Operating Committee, including
3 the adoption or modification of any procedure by the Operating Committee
4 pursuant to this Section 9.04, must receive the affirmative vote of at least two-thirds
5 of the members of the Operating Committee present at any meeting.” Pursuant to
6 the operating procedures of the Operating Committee (see Confidential Attachment
7 JDS-1 OVEC Operating Procedures – Revision 11-15-19), the unanimous approval
8 of the Operating Committee (excluding OVEC’s representative) is required to
9 change the commitment status of “Must Run” with respect to the offer of the “PJM
10 Sponsors’ aggregate share of reserved Available Energy into PJM’s Day-Ahead
11 Energy Market,” with limited exceptions expressly set forth therein, including with
12 respect to Clifty Unit No. 6 during ozone season.

13 **Q. IN YOUR OPINION, WAS THE OVEC COMMITMENT STATUS OFFER**
14 **STRATEGY AND IMPLEMENTATION IN 2019 APPROPRIATE AND IN**
15 **THE BEST INTEREST FOR CUSTOMERS?**

16 A. Yes. However, since energy prices and the variable cost to operate the units can
17 change over time, the optimal commitment status offer could also change. For
18 2019, in my opinion, the optimal commitment decision was employed by OVEC
19 by submitting a Must-Run commitment status offer for available units except for
20 Clifty Creek Unit 6 during ozone season. This is further supported by examination
21 of the LEI Report. LEI calculated that the average variable cost of the OVEC
22 generating units was \$24.47/MWh in 2019,² which is consistent with the

² LEI Report, pp. 28, 29, Figure 11.

1 Company's understanding of the variable costs of the units at the time. Although
2 no re-commitment study was completed (it is debatable that a meaningful
3 commitment study can even be completed due to the "what if" analysis and changes
4 to locational marginal pricing (LMP) and unit operations that is involved with such
5 a study), it is my estimation that frequently cycling the units during the times when
6 the units were marginal (revenues approximately equal to variable costs) in 2019
7 would have resulted in a lower overall margin, not a higher overall margin.
8 Although LEI didn't necessarily come to this conclusion,³ if examination of Figure
9 29 is made, one can see where I draw this conclusion. In that figure, LEI calculates
10 the margin (generating unit revenue minus generating unit variable cost) for each
11 month of 2019. Note that, when the units are "in the money" (revenue greater than
12 variable cost), the difference tends to be quite large (\$8.32/MWh in January,
13 \$5.05/MWh in March, etc.), but when the units are "out of the money" (revenue
14 less than variable cost), the difference tends to be quite small (-\$0.28/MWh in
15 August, -\$0.44/MWh in December, etc.). This supports my assertion that the units
16 were very marginal in these months, meaning that one could have attempted to
17 cycle the units during the time that they were out of the money, but the result would
18 have been the opposite of that which was desired; the units' margin would have
19 been reduced. Note that this is without consideration of other facts, such as required
20 unit testing, risk of cycling the unit, PJM impacts of not operating such as the
21 potential for PJM capacity performance penalties, external to PJM sponsor
22 requests, etc. With the current startup cost of an OVEC unit at approximately

³ LEI noted on page 53 of the LEI Report that the units had a negative margin during April, May, June, August, and December 2019.

1 \$22,000/start (cold startup) and \$10,000/start (intermediate or hot startup) per unit,
2 with eleven total units and potentially multiple instances of starting/stopping per
3 month, cycling costs can get expensive quickly. Thus, I believe that had the OVEC
4 units been offered with a commitment status of Economic instead of Must Run and
5 had excessive cycling resulted in 2019, the value to the Duke Energy Ohio customer
6 would have remained approximately the same or decreased, not increased.

7 **Q. CAN YOU EXPRESS FIGURE 29 FROM THE LEI REPORT IN A**
8 **DOLLAR FORMAT, INSTEAD OF A \$/MWH FORMAT, TO SHOW THE**
9 **2019 ENERGY VALUE TO THE DEO CUSTOMER?**

10 A. Yes. Although Figure 29 was only calculated on a \$/MWh basis, I converted the
11 \$/MWh figures to a \$ value by multiplying the generation produced by difference
12 in the units' revenue and cost (the units' margin) to show an approximate energy
13 value of the Duke Energy Ohio share of the units in the PJM energy market (see
14 table below). This showed that the units' interaction in the PJM energy market
15 caused a positive margin of approximately \$33 million in 2019. Thus, given
16 OVEC's low energy costs and revenue from operation of the units in 2019 primarily
17 being greater than the units' variable costs, the OVEC units earned \$33 million in
18 total energy margins (revenues greater than variable costs).

Month	Available Energy (billing MWh)	Energy cost (\$/MWh)	PJM DA energy, DEOK (\$/MWh)	PJM price less OVEC energy charge (\$/MWh)	Energy Margin (\$)
January-19	1,105,653	\$23.60	\$31.92	\$8.32	\$ 9,199,033
February-19	947,501	\$23.49	\$26.83	\$3.34	\$ 3,164,653
March-19	1,057,392	\$24.24	\$29.28	\$5.04	\$ 5,329,256
April-19	510,260	\$27.00	\$26.72	-\$0.28	\$ (142,873)
May-19	737,859	\$26.43	\$25.17	-\$1.26	\$ (929,702)
June-19	879,553	\$24.70	\$23.15	-\$1.55	\$ (1,363,307)
July-19	1,091,065	\$24.11	\$29.41	\$5.30	\$ 5,782,645
August-19	957,878	\$25.42	\$25.14	-\$0.28	\$ (268,206)
September-19	882,036	\$24.03	\$27.72	\$3.69	\$ 3,254,713
October-19	953,130	\$24.62	\$26.82	\$2.20	\$ 2,096,886
November-19	1,087,701	\$23.40	\$30.37	\$6.97	\$ 7,581,276
December-19	1,024,325	\$24.50	\$24.06	-\$0.44	\$ (450,703)
					\$ 33,253,670

1 **Q. HOW DOES THE COMPANY ENSURE THAT THE UNITS' MOST**
2 **ECONOMICALLY ADVANTAGEOUS COMMITMENT STATUS OFFER**
3 **TO PJM IS BEING UTILIZED BY OVEC?**

4 A. Each business day, OVEC sends two reports to each PJM sponsor company; one
5 report titled "OVEC Available Power Offer for Sponsors" and another titled
6 "OVEC Morning Generation Report." Through these reports, the Company can
7 maintain awareness of the availability and capability of the available OVEC
8 generating units. Additionally, every business day, for each hour of the upcoming
9 21-day period, Duke Energy Ohio independently projects the expected energy
10 market revenues from operation of the OVEC units in PJM, the variable costs to
11 operate the unit at the forecasted unit hourly loading, and the resulting hourly
12 energy margin. This report, called the Daily Profit & Loss Analysis, shows the
13 hourly results summarized to a daily amount. Relevant to this discussion, an
14 example of one day's report depicting Duke Energy's projections for all of the

1 generating units managed by my group, as well as those units managed by OVEC,
2 is included as Confidential Attachment JDS-2. This report was completed on June
3 19, 2020, with the first day profit and loss forecast shown for June 20, 2020, and
4 then additionally for a total of three weeks.

5 Similar to most generating units, there were days during 2019 when the
6 revenues from the PJM day-ahead energy market were projected to be less than the
7 variable operating costs for the OVEC units, i.e. a negative margin can be shown
8 from time to time on this report. Thus, the plants can and do “lose money” for a
9 particular hour or day. However, this is not a complete picture of a unit’s proper
10 commitment decision, as these decisions involve more variables than just a simple
11 number on a spreadsheet at a single point in time. For example, frequently a coal
12 unit may lose money on weekends or at night due to the lower energy prices, but it
13 wouldn’t make economic sense to cycle the unit off-line and back on-line due to
14 the fact that the startup costs can be larger than the loss caused by just leaving the
15 unit on-line. Thus, the way to maximize the operating margin from the unit may
16 be to voluntarily have a loss in margin to avoid a larger loss in margin from cycling
17 the unit off-line. In addition, there may be other reasons for a unit being on-line at
18 any given point in time, including to startup a unit following a planned outage, for
19 required unit testing, to avoid the risk of cycling and causing a thermal cycle that
20 could lead to a forced outage at some point in the future, the amount of time
21 necessary to shut down and start a generating unit back up, the ramp rate of a
22 generating unit, and external PJM sponsor coordination, among many factors.

23 If the units lose money on a consistent basis over the commitment period,

1 the Daily Profit and Loss Report would reflect this situation. In such a situation,
2 where it makes economic sense, Duke Energy Ohio could contact OVEC and
3 request examination of a potential change to one or more units' commitment status
4 offer to PJM. Since the OVEC units were not forecasted to consistently have
5 enough negative margin from these daily reports to justify cycling, a specific
6 request was not made in 2019. However, as mentioned, during April 2020, based
7 on very low market prices from reduced loads in the PJM footprint due to COVID-
8 19 impacts on customer demand, Duke Energy brought up this concern with OVEC.
9 OVEC responded by proposing a modification of the Operating Committee
10 process. The matter was voted on by members of the Operating Committee and
11 passed.

12 **Q. WHAT ADDITIONAL MEASURES DOES THE COMPANY EMPLOY TO**
13 **MONITOR THE MARGINS PRODUCED BY THE OVEC GENERATING**
14 **UNITS?**

15 A. Duke Energy Ohio performs the following additional processes to monitor the
16 profitability of the units and accuracy of information:

- 17 • After the units' Day-Ahead awards are published by PJM, each day the
18 Company creates a preliminary profit and loss (or margin) report. Note that
19 this is different from the Daily Profit and Loss report discussed previously,
20 as this report uses the actual PJM Day-Ahead awards, not a forecast. An
21 example of this report for January 17, 2019, is included as Confidential
22 Attachment JDS-3.
- 23 • Company personnel review the OVEC monthly bill (the "Available Power

1 Statement”), by checking for accuracy in a separate excel spreadsheet. This
2 was especially helpful during the time when additional shares of OVEC
3 from FirstEnergy Solutions were allocated to others, as I discuss below.

4 • At the end of each month, Company personnel, including members of the
5 front office, back office, and IT, review the PJM settlements statement in
6 the “Monthly Settlement Meeting.” At these meetings, Company
7 employees review the OVEC PJM Settlement Statement that is specific to
8 Duke Energy Ohio’s OVEC shares only in PJM. Additionally, a
9 comparison is made of the net sum of these values (the net revenues) to the
10 OVEC charges broken out between fixed and variable charges, as shown in
11 the OVEC Available Power Statement.

12 • Duke Energy Ohio creates a monthly unit margin report for the total OVEC
13 generating unit in PJM (not the Duke Energy Ohio share). Duke Energy Ohio
14 creates this report by taking the Duke Energy Ohio share of its PJM Billing
15 Line Item (BLI) amounts and dividing this amount by the Duke Energy Ohio
16 PJM sponsor share percentage, with the resulting value being the total value
17 for all PJM sponsoring companies. By doing this, Duke Energy Ohio creates
18 a total profit and loss statement for all PJM sponsor companies. This report is
19 then sent to OVEC management as feedback for the units’ PJM energy
20 margin. Note that capacity is not included in this report as capacity is handled
21 on an individual company basis only.

22 **Q. DOES DUKE ENERGY OHIO EMPLOY ANY OTHER GENERATION OR**
23 **PJM MARGIN FORECASTS OF THE OVEC GENERATING UNITS?**

1 A. Yes. In addition to the above processes, using the same plant parameters, unit
2 variable costs, and forecasted PJM energy markets, among other inputs, Duke
3 Energy Ohio forecasts OVEC unit generation, energy revenue, variable costs, and
4 energy margin for a longer term basis (up to 5-year) through a model called
5 GenTrader.

6 **Q. PLEASE EXPLAIN OVEC'S DISPATCH IN PJM.**

7 A. Again, let's first start by defining the term dispatch. Dispatch is the process of
8 determining at which output to operate an on-line generating facility and the
9 movement of the unit to that desired output. In OVEC's case, the dispatch of the
10 generating units refers to the instructions for the dispatch of the OVEC units from
11 PJM and movement of the unit to the requested setpoint. These dispatch
12 instructions for the OVEC generating units are sent by PJM and received by OVEC
13 every 5-minutes. Unless a unit is required to be at an exact output such as what
14 would be required for an environmental test, the OVEC generators are
15 economically dispatched based on the units' incremental cost offer between
16 minimum and maximum available output. Thus, as an example, if a unit's
17 incremental cost offer is \$25/MWh and the real-time LMP is greater than this
18 amount, the unit typically would receive an instruction to move up in output or
19 remain at full output since it is economically advantageous to do so.

20 **Q. WHAT PROCESS DOES OVEC USE TO MONITOR THE ACCURACY OF**
21 **FOLLOWING THE PJM DISPATCH INSTRUCTIONS?**

22 A. OVEC has established an internal PJM Demand Comparison Report which is
23 generated daily. This report provides operating data that includes a unit-by-unit

1 hourly comparison of actual net generation versus PJM demand. This report is also
2 made available to plant operations personnel to aid them in evaluating prior day
3 unit and operations related performance.

4 **Q. WAS OVEC A FULL MEMBER OF PJM FOR THE ENTIRE YEAR 2019?**

5 A. Yes. After converting the unit to a Pseudo-Tie arrangement in 2016, OVEC became
6 a full member of PJM as of December 1, 2018. Thus, for the entire year 2019, the
7 units were committed and dispatched each day as a full member of PJM.

8 **Q. ARE THERE PROCESSES IN PLACE FOR DUKE ENERGY OHIO TO**
9 **MONITOR THE UNITS IN REAL TIME?**

10 A. Yes. Duke Energy Ohio has incorporated the OVEC units into its Energy
11 Management System (EMS) to monitor the output of these units through generation
12 dispatch management. Additionally, OVEC has created a secure website with
13 which each member can interface to see the output of units in real-time, the status
14 of each unit, and forecasted costs, among other information.

VI. PARTICIPATION IN THE PJM CAPACITY MARKET

15 **Q. PLEASE EXPLAIN HOW DUKE ENERGY OHIO MANAGED ITS SHARE**
16 **OF OVEC CAPACITY DURING THE CALANDER YEAR 2019.**

17 A. Duke Energy Ohio bid its appropriate share of OVEC capacity into both the Base
18 Residual Auctions (BRA) and each of the subsequent Incremental Auctions (IA)
19 that contained the year 2019. Thus, because PJM capacity auctions cover the period
20 from June through May, the PJM auctions that contained the calendar year 2019
21 would have been 2018/19 (June 1, 2018 through May 31, 2019) and 2019/2020
22 (June 1, 2019 through May 31, 2020).

1 **Q. PLEASE EXPLAIN WHAT ZONE CONTAINED THE OVEC CAPACITY**
2 **DURING THE YEAR 2019.**

3 A. Duke Energy Ohio bid OVEC capacity into the regional transmission organization
4 zone for capacity auctions during 2019. Note that the BRAs that contained the year
5 2019 were held prior to OVEC becoming a full member of PJM on December 1,
6 2018. Starting with the auction for delivery year 2022/23 that was held in May of
7 2021, Duke Energy Ohio now bids OVEC capacity into the OVEC zone.

8 **Q. PLEASE EXPLAIN HOW DUKE ENERGY OHIO CALCULATES ITS**
9 **CAPACITY OFFER PRICE AND THE AMOUNT THAT IS USES TO**
10 **FORMULATE A BID INTO THE PJM CAPACITY AUCTION.**

11 A. Price curves are derived using an economic indifference framework. This involves
12 determining the break-even offer price at which participating in the auction yields
13 the same amount of expected net revenue as does the option of not participating.
14 The algebraic equation involves the sum of capacity payments, expected capacity
15 performance bonuses, and expected penalties. While the indifference curve
16 methodology is consistent across auctions, various model parameters are updated
17 based on historical data and expected outcomes. For example, each year, a new
18 offer price is created based on the updated inputs of (1) Forced Outage Rate, (2)
19 PJM must-offer volume, (3) PJM expected performance assessment hours, (4) PJM
20 Capacity Performance rate, and (5) change in installed capacity due to physical loss
21 assignment by PJM.

22 **Q. WHY DOES THIS APPROACH MAKE SENSE?**

23 A. The capacity offer price curves are derived using an economic indifference method

1 that applies a consistent offer methodology that weighs the value of clearing in the
2 PJM Capacity Market versus the risk associated with that obligation; essentially it
3 is a risk versus reward approach. As the capacity market price decreases, the lower
4 capacity payments do not justify taking on the capacity performance risk and thus
5 the Company's offered amount of capacity decreases at a lower clearing price. As
6 the clearing price increases, the Company is willing to sell more capacity forward
7 since there are larger rewards to offset the potential capacity performance penalty.

8 **Q. DID THE LEI REPORT AGREE WITH THIS APPROACH?**

9 A. The LEI Auditor had no issues with Duke Energy Ohio's approach.

10 **Q. DID THE COMPANY MAKE ADDITIONAL CAPACITY SALES TO**
11 **OVEC DURING 2019?**

12 A. Yes. To assist with the OVEC transition to becoming a full PJM member and the
13 resulting OVEC capacity requirement, the Company not only self-supplied its share
14 of the OVEC capacity obligation but sold additional capacity to OVEC at the BRA
15 clearing prices for each auction.

VII. FES ALLOCATION

16 **Q. PLEASE EXPLAIN THE ISSUE REGARDING FIRSTENERGY**
17 **SOLUTIONS' INTEREST IN OVEC.**

18 A. Following the rejection, by FirstEnergy Solutions Corp. (FES), of the ICPA in
19 bankruptcy, Duke Energy Ohio, along with all other OVEC PJM Participants
20 agreed to receive, and were allocated by OVEC, in coordination with PJM, a
21 portion of FES's 4.85 percent share of energy and capacity between September 1,
22 2018, and May 31, 2020.

1 **Q. DID DUKE ENERGY OHIO “PURCHASE” FES’S INTEREST IN OVEC?**
2 **PLEASE EXPLAIN.**

3 A. No. Duke Energy did not purchase FES’s interest in OVEC. Duke Energy Ohio
4 maintains its 9 percent share in OVEC and, along with other PJM sponsors, was
5 allocated its share of additional FES revenues and energy costs during this time.

6 **Q. PLEASE FURTHER EXPLAIN WHAT OCCURRED?**

7 A. During the allocation period, the Company (like all other ICPA PJM participants)
8 received an allocation of a portion of FES’s energy and capacity entitlement and
9 paid the same portion of variable energy costs necessary to produce the additional
10 share of energy. This allocation was based on the remaining ICPA participants’
11 power participation ratios. Duke Energy Ohio was not allocated any additional
12 fixed costs or demand charges associated with the FES share of OVEC capacity.
13 The additional share of FES capacity and energy was monetized in the PJM market.

14 **Q. DID THE COMPANY KEEP THE ACCOUNTING BETWEEN THE**
15 **“NORMAL” OVEC ENERGY AND CAPACITY SEPARATE FROM THAT**
16 **“ADDITIONAL” FES ENERGY AND CAPACITY RECEIVED?**

17 A. Yes. Duke Energy Ohio differentiated revenues and costs associated with this
18 additional FES energy and capacity from its previously received OVEC revenues
19 and costs by using separate reserve accounting during this time.

20 **Q. WAS THIS FES ALLOCATION A BENEFIT FOR CUSTOMERS?**

21 A. Yes. The total amount of energy and capacity revenue during 2019 from this FES
22 additional allocation was \$2,105,806 and the additional amount of energy-related
23 costs during 2019 from this additional FES allocation was \$1,405,774. Therefore,

1 the net impact of these revenues and costs was a benefit of \$700,033.00 for the
2 Duke Energy Ohio customers for the 2019 calendar year. This can be seen in the
3 LEI Report in figure 8 on page 26 as the summary in column G.

4 **Q. COULD DUKE ENERGY OHIO HAVE SELECTIVELY CHOSEN**
5 **CERTAIN HOURS TO HAVE THE FES ENERGY ALLOCATED?**

6 A. No. PJM settlements must have a constant allocation amount for each entity for
7 the entire settlement statement (*i.e.*, a whole month). Thus, the Company could not
8 have attempted to selectively choose certain hours to accept or not accept the FES
9 allocation. Since the allocation was overall a benefit to Duke Energy Ohio's
10 customers, saying "No" would have made no sense and been harmful to customers.

VIII. PJM BILLING LINE ITEMS

11 **Q. PLEASE BRIEFLY EXPLAIN THE PJM SETTLEMENT PROCESS.**

12 A. PJM has a standard and robust process for accounting for all costs and credits
13 accrued in participation of its markets. All costs and credits accrued as a member
14 of PJM are invoiced weekly with a monthly true-up and settled by PJM through
15 BLIs. The monthly bill includes a detailed listing of the different BLIs, with BLIs
16 that start with a 1000 designation as costs and BLIs that start with a 2000
17 designation as credits. If a 1000 charge type is positive, that represents a charge,
18 whereas a 1000 charge type that is negative represents a credit to the Company.
19 Conversely, if a 2000 charge type is positive, that represents a credit, whereas a
20 2000 charge type that is negative represents a charge to the Company. BLIs provide
21 a transparent process to account for costs caused and benefits incurred as a member.
22 These BLIs include costs for use of the PJM-managed interstate transmission grid,

1 including reliability projects, as well as participation in the wholesale energy
2 markets, ASM, and capacity markets. Note that, in the case of OVEC, because
3 there is only generation and no demand (load), most of the PJM BLI's are credits
4 (*i.e.*, either negative 1000 series BLI or positive 2000 series BLI).

5 **Q. PLEASE EXPLAIN THE MAJOR PJM BILLING LINE ITEMS AND**
6 **WHICH ARE RECOVERD IN THE RIDER PSR FILING.**

7 A. The vast majority of PJM net revenue from OVEC is contained in PJM BLIs 1200,
8 1205, 1210, 1215, 1220, 1225, and 2600. For example, in August 2019, the net of
9 these charge codes was a net revenue of \$2,692,940 and the total PJM bill was a
10 net revenue of \$2,688,385, or essentially almost the same amount. A summary of
11 these billing line items is as follows (note that sections of these BLI that pertain to
12 load were eliminated since they are not relevant to OVEC):

- 13 • **1200 - Day-Ahead Spot Market Energy:** BLI 1200 represents the net
14 day-ahead energy component. Generally, revenue is being received
15 when generation clears the day-ahead market at the generator LMP.
- 16 • **1205 – Balancing Spot Market Energy:** BLI 1205 represents the net
17 real-time energy component deviation between the amount of
18 generation cleared between the Day-Ahead and Real-Time markets. If
19 there is no change to the quantity of generation sold between the Day-
20 Ahead and Real-Time Energy Markets, there is no adjustment in
21 balancing spot market energy.
- 22 • **1210 – Day-Ahead Transmission Congestion:** BLI 1210 represents
23 the change in energy costs due to re-dispatch in the Day-Ahead Market

1 during hours when the PJM transmission system is constrained and
2 assessed to participants based on the congestion price component of
3 LMP.

4 • **1215 – Balancing Transmission Congestion:** BLI 1215 represents the
5 change in energy costs due to re-dispatching in the balancing market
6 during hours when PJM transmission system is constrained and assessed
7 to participants based on the real-time congestion price component of
8 LMP. If there is no change to the quantity of generation sold between
9 the Day-Ahead and Real-Time Energy Markets, there is no balancing
10 transmission congestion charges or credits.

11 • **1220 – Day-Ahead Transmission Losses:** BLI 1220 represents the
12 change in energy costs due to transmission losses in the Day-Ahead
13 Market represented in the PJM network model and assessed to
14 participants based on the loss component of LMP.

15 • **1225 – Balancing Transmission Losses:** This BLI represents the
16 change in energy costs due to transmission losses in the balancing
17 market as represented in the PJM network model and is assessed to
18 participants based on the real-time loss component of LMP. If there is
19 no change to the quantity of generation sold between the Day-Ahead
20 and Real-Time energy markets, there is no adjustment in balancing
21 transmission losses charges or credits.

22 • **2600 – RPM Auction:** This BLI represents the net revenues received
23 from capacity sold to PJM.

1 **Q. ARE THERE ADDITIONAL PJM BLI RECEIVED FROM OR PAID TO**
2 **PJM?**

3 A. Yes. Additional PJM BLIs include, but are not limited to, the following: 1245,
4 1303, 1305, 1307, 1310, 1312, 1313, 1314, 1375, 1376, 1999, 2360, and 2365.

5 **Q. DO YOU BELIEVE INCLUSION OF ALL PJM BLIs IS APPROPRIATE**
6 **FOR RIDER PSR.**

7 A. Yes. These PJM BLIs are almost exclusively for the payment of energy and
8 capacity provided from the OVEC units. Crediting the customer with these net
9 revenues is appropriate since the customer is also paying for the costs to produce
10 this energy and capacity.

IX. CONCLUSION

11 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

12 A. Yes.

Attachment JDS-1 is being filed under seal.

Daily Generating Unit P&L Analysis - Week 1

CONFIDENTIAL PROPRIETARY TRADE SECRET

	Indiana Hub	Week							Hot Startup Cost	Warm Startup Cost	Cold Startup Cost	Shutdown Cost
		Thursday 6/20/2019	Friday 6/21/2019	Saturday 6/22/2019	Sunday 6/23/2019	Monday 6/24/2019	Tuesday 6/25/2019	Wednesday 6/26/2019				
M	CAYU_UN01	\$35										
I	CAYU_UN02	\$36										
S	EDWA_CC01	\$36										
O	EDWA_CC01_NGAS	\$28										
	GALL_UN02	\$54										
	GALL_UN04	\$55										
	GIBS_UN01	\$30										
	GIBS_UN02	\$31										
	GIBS_UN03	\$32										
	GIBS_UN04	\$31										
	GIBS_UN06	\$31										
	NOBL_CC01	\$27										
	BENT_UN01	\$101										
P	EABD_UN02	\$29										
J	GIBS_UN05_WVPA	\$30										
M	GIBS_CFTY	\$26										
	KYGE	\$24										
	AD Hub	\$277	(\$310)	\$199	(\$41)	\$1,301	\$1,308	\$1,305	(\$591)	(\$1,308)		
		\$865	\$245	\$755	\$482	\$1,926	\$1,916	\$1,925	(\$703)	(\$1,448)		
		\$18.00	\$25.50	\$26.50	\$25.50	\$31.00	\$31.00	\$31.00				
		\$17.00	\$17.00	\$17.00	\$17.00	\$19.00	\$19.00	\$19.00				
	7480648273											
	Unit Offered Must Run											
	Unit Offered Economic											
	Unit Offered Unavailable											
	Unit Online											

	Basis	Week							Hot Startup Cost	Warm Startup Cost	Cold Startup Cost	Shutdown Cost
		Thursday 6/20/2019	Friday 6/21/2019	Saturday 6/22/2019	Sunday 6/23/2019	Monday 6/24/2019	Tuesday 6/25/2019	Wednesday 6/26/2019				
M	Cayuga 1	1x8										
I	Cayuga 2	1x8										
S	Edwardsport SG	1x8										
O	Edwardsport NG	1x8										
	Gallagher 4	1x16										
	Gallagher 4	1x16										
	Gibson 1	1x8										
	Gibson 2	1x8										
	Gibson 3	1x8										
	Gibson 4	1x8										
	Gibson 5	1x8										
	Noblesville (3CT)	1x8										
	Benton County	1x8										
P	East Bend 2	1x16										
J	Gibson 5 Wpa	1x16										
M	Cfty	1x8										
	Kyge	1x8										

OVEC P&L represents our share of the average unit P&L at each station
OVEC startup costs represents our share of the average unit startup cost at each station

Assumptions:

Attachment JDS-3 is being filed under seal.