



Name Summer Robbins

Title CEO

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INITIAL CERTIFICATION APPLICATION FOR ELECTRIC

AGGREGATORS/ POWER BROKERS

Please print or type all required information. Identify all attachments with an exhibit label and title (Example: Exhibit A-12 Company History). All attachments should bear the legal name of the Applicant. Applicants should file completed applications and all related correspondence with the Public Utilities Commission of Ohio, Docketing Division; 180 East Broad Street, Columbus, Ohio 43215-3793.

This PDF form is designed so that you may input information directly onto the form. You may also download the form, by saving it to your local disk, for later use.

APPLICANT INFORMATION
Applicant intends to be certified as: (check all that apply)
X Power Broker □ Aggregator
Applicant's legal name, address, telephone number and web site address
Legal Name Our Energy Manager, LLC Address 5515 NW 108th Ter, Kansas City, MO 64154
Telephone # (816) 550-0756 Web site address (if any) www.ourenergymanager.com
Will do business in Ohio Legal Name Our Energy Manager, LLC
Address 5515 NW 108th Ter, Kansas City, MO 64154
Telephone # (816) 550-0756 Web site address (if any)www.ourenergymanager.com
List all names under which the applicant does business in North America Our Energy Manager, LLC
List all names under which the applicant does business in North America Our Energy Manager, LLC

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	Business address 5515 N	lw 108th Ter, Kan	sas City, MO	64154		
	Telephone # (816) 550-075	8	Fax # (8	866) 879-0325	_	
	E-mail address	Summer.Robbins@Ourl	EnergyManager.co	ym		
A- 6	Contact person for	Commission	Staff use	in investigatin	ig customer co	omplaints
	Name Summer Robbins					
	Title CEO					
	Business address 5515 N					
	Telephone # (816) 550-0	756 Summer.Robbins		66) 879-0325	-	
	E-mail address	Outmer. Cookie	<u> </u>	, manager		
4-7	Applicant's address				service and co	mplaints
	Customer Service addr	ess 5515 NW 108	in Ter, Kansa	s City, MO 64154		
	Toll-free Telephone #	(816) 550-0756		Fax # (866) 879-0	0325	
	E-mail address	Summer.Robbins	@OurEnergy	Manager.com		
A-9	Applicant's form of Sole Proprietorship Limited Liability Par Corporation	•	□ Partn) # Limit	ership		
A-10	(Check all that apwhich the applicant is class that the applicant mercantile commerce 4928.01 of the Revised Cpart of a national account	intends to proceant intends ial, and industrial	ovide servito serve, strial. (A mercial custo	ice, including i for example, i ercantile custome	dentification of residential, smarr, as defined in	of each customer call commercial, (A) (19) of Section
	First Energy Ohio Edison Toledo Edison Cleveland Electric Ill Duke Energy Monongahela Power	□ Reauminating □ Rea	sidential sidential sidential sidential sidential	Commercial Commercial Commercial Commercial Commercial	Mercantile Mercantile Mercantile Mercantile Mercantile Mercantile	Industrial Industrial Industrial Industrial Industrial Industrial
	American Electric Po		sidential	Commercial	 ■ Mercantile	■ Industrial
	Columbus Southern I		sidential	■ Commercial	■ Mercantile	Industrial
	Dayton Power and Li		sidential	Commercial	✓ Mercantile	■ Industrial

A-11 Provide the approximate start date that the applicant proposes to begin delivering services

May 1, 2017

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- A-12 <u>Exhibit A-12 "Principal Officers, Directors & Partners"</u> provide the names, titles, addresses and telephone numbers of the applicant's principal officers, directors, partners, or other similar officials.
- A-13 <u>Exhibit A-13 "Company History,"</u> provide a concise description of the applicant's company history and principal business interests.
- A-14 Exhibit A-14 "Articles of Incorporation and Bylaws," if applicable, provide the articles of incorporation filed with the state or jurisdiction in which the Applicant is incorporated and any amendments thereto.
- A-15 <u>Exhibit A-15 "Secretary of State,"</u> provide evidence that the applicant has registered with the Ohio Secretary of the State.

B. APPLICANT MANAGERIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- **B-1** Exhibit B-1 "Jurisdictions of Operation," provide a list of all jurisdictions in which the applicant or any affiliated interest of the applicant is, at the date of filing the application, certified, licensed, registered, or otherwise authorized to provide retail or wholesale electric services including aggregation services.
- B-2 <u>Exhibit B-2 "Experience & Plans,"</u> provide a description of the applicant's experience and plan for contracting with customers, providing contracted services, providing billing statements, and responding to customer inquiries and complaints in accordance with Commission rules adopted pursuant to Section 4928.10 of the Revised Code.

- B-3 Exhibit B-3 "Summary of Experience," provide a concise summary of the applicant's experience in providing aggregation service(s) including contracting with customers to combine electric load and representing customers in the purchase of retail electric services. (e.g. number and types of customers served, utility service areas, amount of load, etc.).
- **B-4** Exhibit B-4 "Disclosure of Liabilities and Investigations," provide a description of all existing, pending or past rulings, judgments, contingent liabilities, revocation of authority, regulatory investigations, or any other matter that could adversely impact the applicant's financial or operational status or ability to provide the services it is seeking to be certified to provide.
- **B-5** Disclose whether the applicant, a predecessor of the applicant, or any principal officer of the applicant have ever been convicted or held liable for fraud or for violation of any consumer protection or antitrust laws within the past five years.

If yes, provide a separate attachment labeled as **Exhibit B-5** "Disclosure of Consumer **Protection Violations**" detailing such violation(s) and providing all relevant documents.

B-6 Disclose whether the applicant or a predecessor of the applicant has had any certification, license, or application to provide retail or wholesale electric service including aggregation service denied, curtailed, suspended, revoked, or cancelled within the past two years.

No □ Yes

If yes, provide a separate attachment labeled as **Exhibit B-6 "Disclosure of Certification Denial, Curtailment, Suspension, or Revocation"** detailing such action(s) and providing all relevant documents.

C. <u>APPLICANT FINANCIAL CAPABILITY AND EXPERIENCE</u>

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED:

- C-1 <u>Exhibit C-1 "Annual Reports,"</u> provide the two most recent Annual Reports to Shareholders. If applicant does not have annual reports, the applicant should provide similar information in Exhibit C-1 or indicate that Exhibit C-1 is not applicable and why. (This is generally only applicable to publicly traded companies who publish annual reports)
- C-2 <u>Exhibit C-2 "SEC Filings."</u> provide the most recent 10-K/8-K Filings with the SEC. If the applicant does not have such filings, it may submit those of its parent company. An applicant may submit a current link to the filings or provide them in paper form. If the applicant does not have such filings, then the applicant may indicate in Exhibit C-2 that the applicant is not required to file with the SEC and why.

- C-3 <u>Exhibit C-3 "Financial Statements,"</u> provide copies of the applicant's two most recent years of audited financial statements (balance sheet, income statement, and cash flow statement). If audited financial statements are not available, provide officer certified financial statements. If the applicant has not been in business long enough to satisfy this requirement, it shall file audited or officer certified financial statements covering the life of the business. If the applicant does not have a balance sheet, income statement, and cash flow statement, the applicant may provide a copy of its two most recent years of tax returns (with social security numbers and account numbers redacted).
- C-4 <u>Exhibit C-4 "Financial Arrangements,"</u> provide copies of the applicant's financial to satisfy collateral requirements to conduct retail electric/gas business activity (e.g., parental or third party guarantees, contractual arrangements, credit agreements, etc.,).

Renewal applicants can fulfill the requirements of Exhibit C-4 by providing a current statement from an Ohio local distribution utility (LDU) that shows that the applicant meets the LDU's collateral requirements.

First time applicants or applicants whose certificate has expired as well as renewal applicants can meet the requirement by one of the following methods:

- 1. The applicant itself stating that it is investment grade rated by Moody's, Standard & Poor's or Fitch and provide evidence of rating from the rating agencies.
- 2. Have a parent company or third party that is investment grade rated by Moody's, Standard & Poor's or Fitch guarantee the financial obligations of the applicant to the LDU(s).
- 3. Have a parent company or third party that is not investment grade rated by Moody's, Standard & Poor's or Fitch but has substantial financial wherewithal in the opinion of the Staff reviewer to guarantee the financial obligations of the applicant to the LDU(s). The guarantor company's financials must be included in the application if the applicant is relying on this option.
- 4. Posting a Letter of Credit with the LDU(s) as the beneficiary.

If the applicant is not taking title to the electricity or natural gas, enter "N/A" in Exhibit C-4. An N/A response is only applicable for applicants seeking to be certified as an aggregator or broker.

C-5 <u>Exhibit C-5 "Forecasted Financial Statements,"</u> provide two years of forecasted income statements for the applicant's **ELECTRIC related business activities in the state of Ohio Only**, along with a list of assumptions, and the name, address, email address, and telephone number of the preparer. The forecasts should be in an annualized format for the two years succeeding the Application year.

- Exhibit C-6 "Credit Rating." provide a statement disclosing the applicant's credit rating C-6 as reported by two of the following organizations: Duff & Phelps, Dun and Bradstreet Information Services, Fitch IBCA, Moody's Investors Service, Standard & Poors, or a similar organization. In instances where an applicant does not have its own credit ratings, it may substitute the credit ratings of a parent or affiliate organization, provided the applicant submits a statement signed by a principal officer of the applicant's parent or affiliate organization that guarantees the obligations of the applicant. If an applicant or its parent does not have such a credit rating, enter "N/A" in Exhibit C-6.
- Exhibit C-7 "Credit Report," provide a copy of the applicant's credit report from C-7 Experion, Dun and Bradstreet or a similar organization. An applicant that provides an investment grade credit rating for Exhibit C-6 may enter "N/A" for Exhibit C-7.
- Exhibit C-8 "Bankruptcy Information," provide a list and description of any C-8 reorganizations, protection from creditors or any other form of bankruptcy filings made by the applicant, a parent or affiliate organization that guarantees the obligations of the applicant or any officer of the applicant in the current year or within the two most recent years preceding the application.
- C-9 Exhibit C-9 "Merger Information," provide a statement describing any dissolution or merger or acquisition of the applicant within the two most recent years preceding the application.
- C-10 Exhibit C-10 "Corporate Structure," provide a description of the applicant's corporate structure, not an internal organizational chart, including a graphical depiction of such structure, and a list of all affiliate and subsidiary companies that supply retail or wholesale electricity or natural gas to customers in North America. If the applicant is a stand-alone entity, then no graphical depiction is required and applicant may respond by stating that they are a stand-alone entity with no affiliate or subsidiary companies.

Signature of official administering

Sworn and subscribed before me this

My commission expires on

<u>AFFIDAVIT</u>

State of Missouri: Kansus City:	s.
County of Plate:	•
Summer Rabbus, Affiant, being duly sworn/affirm	ned according to law, deposes and says that:
He/She is the (Office of Affiant) of	Dr Energy Manger (Name of Applicant)
	<i>O</i> /

That he/she is authorized to and does make this affidavit for said Applicant,

- 1. The Applicant herein, attests under penalty of false statement that all statements made in the application for certification are true and complete and that it will amend its application while the application is pending if any substantial changes occur regarding the information provided in the application.
- 2. The Applicant herein, attests it will timely file an annual report with the Public Utilities Commission of Ohio of its intrastate gross receipts, gross earnings, and sales of kilowatt-hours of electricity pursuant to Division (A) of Section 4905.10, Division (A) of Section 4911.18, and Division (F) of Section 4928.06 of the Revised Code.
- 3. The Applicant herein, attests that it will timely pay any assessments made pursuant to Sections 4905.10, 4911.18, or Division F of Section 4928.06 of the Revised Code.
- 4. The Applicant herein, attests that it will comply with all Public Utilities Commission of Ohio rules or orders as adopted pursuant to Chapter 4928 of the Revised Code.
- 5. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, and its Staff on any utility matter including the investigation of any consumer complaint regarding any service offered or provided by the Applicant.
- 6. The Applicant herein, attests that it will fully comply with Section 4928.09 of the Revised Code regarding consent to the jurisdiction of Ohio Courts and the service of process.
- 7. The Applicant herein, attests that it will comply with all state and/or federal rules and regulations concerning consumer protection, the environment, and advertising/promotions.
- 8. The Applicant herein, attests that it will use its best efforts to verify that any entity with whom it has a contractual relationship to purchase power is in compliance with all applicable licensing requirements of the Federal Energy Regulatory Commission and the Public Utilities Commission of Ohio.
- 9. The Applicant herein, attests that it will cooperate fully with the Public Utilities Commission of Ohio, the electric distribution companies, the regional transmission entities, and other electric suppliers in the event of an emergency condition that may jeopardize the safety and reliability of the electric service in accordance with the emergency plans and other procedures as may be determined appropriate by the Commission.
- 10. If applicable to the service(s) the Applicant will provide, the Applicant herein, attests that it will adhere to the reliability standards of (1) the North American Electric Reliability Council (NERC), (2) the appropriate regional reliability council(s), and (3) the Public Utilities Commission of Ohio. (Only applicable if pertains to the services the Applicant is offering)

11. The Applicant herein, attests that it will inform the Commission of any material change to information supplied in the application within 30 days of such material change, including any change.	
in contact person for regulatory purposes or contact person for Staff use in investigating custo	
complaints.	
That the facts above/set forth are true and correct to the best of his/her knowledge, information, and belief and	that
he she expects said Applicant to be able to prove the same at any hearing hereof.	
1/1/2/1/2	
1 NAJARAN K (XIV) JAN UED	
Signature of Affiant & Fitle	
X	
12th	
Sworn and subscribed before me this of day of OV 201	
Month Year	
Will May Doubling Houthory Kong min	
Signature of official administering oath Print Name and Title	
Signature of official administering onth	
HEATHER L. BERRYMAN	
HEATHER L. BERRYMAN Notary Public - Notary Seal OTATE OF MISSOURI My commission expires on 10.8 - 201	
STATE OF IMISSOUTH	
Platte County My Commission Expires: October 8, 2019	
Commission # 15277896	



Exhibit A-12 "Principal Officers, Directors & Partners"

Summer Robbins, CEO, 5515 NW 108th Ter, Kansas City, MO 64154



Exhibit A-13 "Company History"

Our Energy Manager LLC (OEM) was formed in the state of Missouri on June 27, 2016. OEM provides energy management services to national commercial/industrials customers throughout North America. We provide energy procurement, energy risk management and utility bill management services.



Exhibit A-14 Articles of Incorporation and bylaws

See attached document from the state of Missouri



State of Missouri

Jason Kander, Secretary of State Corporations Division PO Box 778 / 600 W. Main St., Rm. 322 Jefferson City, MO 65102

LC001497303 Date Filed: 6/27/2016 Jason Kander Missouri Secretary of State

Articles of Organization (Submit with filing fee of \$105.00)

Our Energy Manage	er LLC			
	(Must include "Limited Liability Company," "Limited	Company," "LC," "L.	.C.," "L.L.C.," or "LL	C")
. The purpose(s) for	which the limited liability company is organized	1 :		
The transaction of an Company Act, Chapt	y lawful business for which a limited liability c ter 347 RSMo.	ompany may be or	rganized under the	Missouri Limited Liability
. The name and add	ress of the limited liability company's registered	l agent in Missour	i is:	
Robert C Jones	14604 Wicklow Street			MO 64089
Name	Street Address: May not use PO Box unless street ac	ldress also provided	City/State/Zi	p
The management of	of the limited liability company is vested in:	☐ managers	⊠ members	(check one)
continue, which m	on which the limited liability company is to disay be any number or perpetual: Perpetual swer to this question could cause possible tax consequence			
	treet address(es) of each organizer (PO box may on (Organizer(s) are not required to be m	ly be used in addition i	to a physical street add	
Name	Address			City/State/Zip
Robbins, Summer R	5515 NW 108th Ter			Kansas City MO 64154
	TIONAL) Pursuant to Section 347.186, the lim nt. The names of the series must include the ful			
New Series: ☐ The limited liab	oility company gives notice that the series has li	mited liability.		
New Series: ☐ The limited lial	pility company gives notice that the series has li	mited liability.		
New Series: ☐ The limited lial	bility company gives notice that the series has li	mited liability.		
(Each separate seri	ies must also file an Attachment Form LLC 1A.)		
Name and address			7	
	to return filed document:			
Name: Summe	to return filed document: r R Robbins			
Address: Email:	r R Robbins		_	

8. The effective date of this doct indicated:	ament is the date it is filed by the Secretary of State of M	lissouri unless a future date is otherwise
	(Date may not be more than 90 days after the filing date in this	s office)
In Affirmation thereof, the facts st (The undersigned understands that fal- All organizers must sign:	ated above are true and correct: se statements made in this filing are subject to the penalties pro	ovided under Section 575.040, RSMo)
Summer R Robbins	SUMMER R ROBBINS	06/27/2016
Organizer Signature	Printed Name	Date of Signature

STATE OF MISSOURY

Jason Kander Secretary of State

CERTIFICATE OF ORGANIZATION

WHEREAS,

Our Energy Manager LLC LC001497303

filed its Articles of Organization with this office on the 27th day of June, 2016, and that filing was found to conform to the Missouri Limited Liability Company Act.

NOW, THEREFORE, I, Jason Kander, Secretary of State of the State of Missouri, do by virtue of the authority vested in me by law, do certify and declare that on the 27th day of June, 2016, the above entity is a Limited Liability Company, organized in this state and entitled to any rights granted to Limited Liability Companies.

IN TESTIMONY WHEREOF, I hereunto set my hand and cause to be affixed the GREAT SEAL of the State of Missouri. Done at the City of Jefferson, this 27th day of June, 2016.



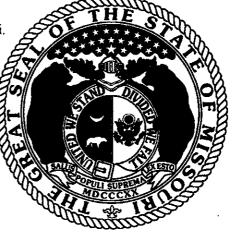




Exhibit A-15 Secretary of State

See State of Ohio certificate



DATE 11/13/2017 DOCUMENT ID 201731201674

DESCRIPTION
REGISTRATION OF FOREIGN FOR PROFIT LLC
(LFP)

FILING 99.00 EXPED 0.00 CERT C

COPY 0.00

Receipt

This is not a bill. Please do not remit payment.

OUR ENERGY MANAGER LLC 5515 NW 108TH TER KANSAS CITY, MO 64154-1810

STATE OF OHIO CERTIFICATE

Ohio Secretary of State, Jon Husted 4094588

It is hereby certified that the Secretary of State of Ohio has custody of the business records for

OUR ENERGY MANAGER LLC

and, that said business records show the filing and recording of:

Document(s)

Document No(s):

REGISTRATION OF FOREIGN FOR PROFIT LLC

Effective Date: 11/08/2017

201731201674



United States of America State of Ohio Office of the Secretary of State Witness my hand and the seal of the Secretary of State at Columbus, Ohio this 13th day of November, A.D. 2017.

Jon Hastel

Ohio Secretary of State



Exhibit B-1 "Jurisdictions of Operation"

Applicant is registered as a electricity broker in the follow states:

MA -application submitted

NJ -Licensed

PA- application submitted

MD-Licensed

IL- Licensed



Exhibit B-2 "Experience & Plans"

As stated previously OEM collectively has 26 years of Energy Experience. We contract with national industrial/commercial clients throughout North America for energy management services. All of our billing is handled directly with the client in an accounting software solution. All customer inquiries and complaints will be expediently handled by management to resolve the issue.



Exhibit B-3 "Summary of Expertise"

OEM does not provide aggregation services. Our clients are large industrial/commercial clients and some small hospital systems. We manage about 3,336,000 MMBtu of natural gas usage and 684,000 Megawatts of electricity usage. We serve clients throughout North America.



Exhibit B-4 "Disclosure of Liabilities and Investigations"

Not applicable to OEM



Exhibit C-1 & C-2

Applicant is a private company and does not produce annual reports. Also, applicant is not required to file with the SEC, since they do not take title to energy commodities.



Exhibit C-3 Financial Statements

You will find our Profit and Loss, balance sheet and statement of cash flow on the preceding pages for 2016 & 2017.

PROFIT AND LOSS

January - December 2016



	TOTAL
INCOME	
Sales	10.50
Total Income	\$10.50
GROSS PROFIT	\$10.50
EXPENSES	
Commissions & fees	99.99
Meals and Entertainment	428.22
Office Expenses	30.12
QuickBooks Payments Fees	0.50
Software Dues	189.21
Travel	449.36
Travel Meals	37.71
Total Expenses	\$1,235.11
NET OPERATING INCOME	\$ -1,224.61
NET INCOME	\$ -1,224.61

BALANCE SHEET As of December 31, 2016

CONFIDENTIAL

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
(0264)	170.60
(0272)	0.01
Total Bank Accounts	\$170.61
Accounts Receivable	
Accounts Receivable (A/R)	0.00
Total Accounts Receivable	\$0.00
Other Current Assets	
Undeposited Funds	10.50
Total Other Current Assets	\$10.50
Total Current Assets	\$181.11
TOTAL ASSETS	\$181.11
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
Other	1,105.73
Total Credit Cards	\$1,105.73
Total Current Liabilities	\$1,105.73
Totai Liabilities	\$1,105.73
Equity	
Opening Balance Equity	200.00
Owner Contributions	99.99
Retained Earnings	
Retained Earnings Net Income	-1,224.61
•	-1,224.61 \$ -924.62

STATEMENT OF CASH FLOWS

January - December 2016



	TOTAL
OPERATING ACTIVITIES	
Net Income	-1,224.61
Adjustments to reconcile Net Income to Net Cash provided by operations:	
Accounts Receivable (A/R)	0.00
Other	1,105.73
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	1,105.73
Net cash provided by operating activities	\$ -118.88
FINANCING ACTIVITIES	
Opening Balance Equity	200.00
Owner Contributions	99.99
Net cash provided by financing activities	\$299.99
NET CASH INCREASE FOR PERIOD	\$181.11
CASH AT END OF PERIOD	\$181.11

PROFIT AND LOSS

January 1 - September 28, 2017



	TOTAL
INCOME	· · · · · · · · · · · · · · · · · · ·
Billable Expense Income	11,165.00
Broker Commissions	13,546.62
Refunds-Allowances	175.00
Sales	4,820.00
Services	212,701.83
Total Income	\$242,408.45
GROSS PROFIT	\$242,408.45
EXPENSES	
Advertising	181.80
Bank Charges	8,064.26
Commissions & fees	17,127.11
Cost of Labor	133,061.00
Dues & Subscriptions	1,245.94
Educational Expenses	50.00
Insurance	135.00
Legal & Professional Fees	710.00
Meals and Entertainment	2,066.25
Office Expenses	2,583.33
Payroll Expenses	940.00
QuickBooks Payments Fees	354.00
Rent or Lease	350.76
Repair & Maintenance	8,662.93
Software Dues	4,826.54
Taxes & Licenses	2,181.34
Travel	607.11
Travel Meals	44.03
Uncategorized Expense	1.99
Utilities	20.00
Total Expenses	\$183,213.39
NET OPERATING INCOME	\$59,195.06
NET INCOME	\$59,195.06

BALANCE SHEET

CONFIDENTIAL

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
(0264)	63,327.84
(0272)	0.01
Total Bank Accounts	\$63,327.85
Accounts Receivable	00.074.00
Accounts Receivable (A/R)	20,871.96
Total Accounts Receivable	\$20,871.96
Other Current Assets	
Uncategorized Asset	901.00
Undeposited Funds	6,060.41
Total Other Current Assets	\$6,961.41
Total Current Assets	\$91,161.22
TOTAL ASSETS	\$91,161.22
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
Other	
Other SW Airlines Biz card	18,399.05
Other	
Other SW Airlines Biz card	18,399.05 \$21,885.7 1
Other SW Airlines Biz card Total Credit Cards	18,399.05 \$21,885.7 1 \$21,885.7 1
Other SW Airlines Biz card Total Credit Cards Total Current Liabilities	18,399.05 \$21,885.7 1 \$21,885.7 1
Other SW Airlines Biz card Total Credit Cards Total Current Liabilities Total Liabilities	18,399.05 \$21,885.7 1 \$21,885.7 1
Other SW Airlines Biz card Total Credit Cards Total Current Liabilities Total Liabilities Equity	18,399.05 \$21,885.7 1 \$21,885.71 \$21,885.71
Other SW Airlines Biz card Total Credit Cards Total Current Liabilities Total Liabilities Equity Opening Balance Equity	18,399.05 \$21,885.71 \$21,885.71 \$21,885.71 11,205.07 99.99 -1,224.61
Other SW Airlines Biz card Total Credit Cards Total Current Liabilities Total Liabilities Equity Opening Balance Equity Owner Contributions	18,399.05 \$21,885.71 \$21,885.71 \$21,885.71 11,205.07 99.99 -1,224.61 59,195.06
Other SW Airlines Biz card Total Credit Cards Total Current Liabilities Total Liabilities Equity Opening Balance Equity Owner Contributions Retained Earnings	3,486.66 18,399.05 \$21,885.71 \$21,885.71 11,205.07 99.99 -1,224.61 59,195.06

STATEMENT OF CASH FLOWS

January 1 - November 8, 2017



	TOTAL
OPERATING ACTIVITIES	
Net Income	55,918.38
Adjustments to reconcile Net Income to Net	
Cash provided by operations:	
Accounts Receivable (A/R)	-24,493.83
Uncategorized Asset	-901.00
Other	2,560.49
SW Airlines Biz card	18,399.05
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	-4,435.29
Net cash provided by operating activities	\$51,483.09
FINANCING ACTIVITIES	
Opening Balance Equity	11,005.07
Owner Contributions	0.00
Net cash provided by financing activities	\$11,005.07
NET CASH INCREASE FOR PERIOD	\$62,488.16
CASH AT BEGINNING OF PERIOD	181.11
CASH AT END OF PERIOD	\$62,669.27



Exhibit C-4 "Financial Arrangements"

N/A



Exhibit C-5 "Forecasted Financial Statements"

OEM has no anticipated income from the state of Ohio in the next two years.

Preparer- Summer Robbins, CEO, 5515 NW 108th Ter, Kansas City, MO 64154



Exhibit C-6 & C-7

N/A



Exhibit C-8 "Bankruptcy Information"

N/A – nothing to report



Exhibit C-9 "Merger Information"

N/A – nothing to report



Exhibit C-10 "Corporate Structure"

Stand-alone entity with no affiliate or subsidiary companies.