

FILE

To Whom It May Concern:

I am concerned about clean and affordable energy in Ohio. I don't think that it is fair that Ohio residents should be responsible for replacing Ohio's oldest, dirtiest coal plants. It should be the responsibility of a business to prepare for the future. While I recognize that it is difficult to determine what a regulatory structure might be, the burden for adapting to that future is on the companies Board of Directors. First Energy should have been conservative with its profits, creating a fund for updating power plants, an expense that was going to catch up with them regardless of the regulatory burdens at some point. The fact that the company redistributed profits to shareholders rather than preparing for the future is on the company and the companies shareholders. Irresponsible leadership should not be allowed to push the burden from shareholders to the broader group of stakeholders. Don't bail out poor management. If incentives are to mean anything, they need to be enforced on all, even politically potent executives who have mismanaged their responsibilities. Thank you for your time.

Sincerely,  
Anders Carlson  
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