

BEFORE THE PUBLIC UTILITIES COMMISSION OF OHIO

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In the Matter of the :
Application of Duke Energy:
Ohio, Inc., for Approval :
to Continue its Cost : Case No. 14-1580-EL-RDR
Recovery Mechanism for :
Energy Efficiency Programs:
Through 2016. :

- - -

PROCEEDINGS

before Ms. Christine M.T. Pirik, Deputy Director, and
Mr. Nicholas Walstra, Attorney Examiner, at the
Public Utilities Commission of Ohio, 180 East Broad
Street, Room 11-A, Columbus, Ohio, called at 10 a.m.
on Tuesday, July 7, 2015.

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On behalf of The Kroger Company.

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APPEARANCES: (Continued)

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On behalf of the Industrial Energy Users
of Ohio.

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12
13
14
15
16
17
18
19
20
21
22
23
24
25

INDEX

- - -

Witness	Page
Timothy J. Duff	
Direct Examination by Ms. Watts	10
Cross-Examination by Ms. Hussey	13
Cross-Examination by Mr. Sechler	27
Cross-Examination by Mr. Rinebolt	31
Cross-Examination by Mr. Pritchard	33
Cross-Examination by Ms. Kern	39
Cross-Examination by Mr. Boehm	49
Cross-Examination by Ms. Johnson	75
Redirect Examination by Ms. Watts	86
Recross-Examination by Mr. Pritchard	89
Stephen J. Baron	
Direct Examination by Mr. Boehm	96
Cross-Examination by Ms. Watts	99
Wilson Gonzalez	
Direct Examination by Mr. Schuler	116
Cross-Examination by Ms. Watts	118
Redirect Examination by Mr. Schuler	147
Recross-Examination by Ms. Watts	150
John Seryak	
Direct Examination by Mr. Sechler	153
Cross-Examination by Mr. Dougherty	154
Cross-Examination by Ms. Watts	156
Redirect Examination by Mr. Sechler	174
Gregory Scheck	
Direct Examination by Ms. Johnson	177
Cross-Examination by Ms. Watts	184

- - -

Duke Energy Ohio Exhibit	Identified	Admitted
1 Application	10	94
2 Reply Comments	10	94
3 Direct Testimony of Timothy J. Duff	10	94

- - -

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

INDEX (Continued)

- - -

Kroger Exhibit	Identified	Admitted
1 4-17-14 Correspondence Filed in Case No. 14-457-EL-RDR	16	94
2 Comments Filed by Kroger	92	95
3 Reply Comments Filed by Kroger	92	95

- - -

OMA Exhibit	Identified	Admitted
1 Direct Testimony of John A. Seryak	24	177
2 Comments Filed by OMA	91	95
3 Reply Comments Filed by OMA	91	95

- - -

OCC Exhibit	Identified	Admitted
1 Direct Testimony of Wilson Gonzalez	61	152
2 Comments Filed by OCC	91	95
3 Reply Comments Filed by OCC	91	95

- - -

Staff Exhibit	Identified	Admitted
1 Reply Comments Filed by Staff	91	95
2 Direct Testimony of Gregory Scheck	177	207

- - -

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

INDEX (Continued)

- - -

OEG Exhibit	Identified	Admitted
1 Direct Testimony of Stephen Baron	96	116
2 Comments Filed by OEG	91	95
3 Reply Comments Filed by OEG	91	95

- - -

OPAE Exhibit	Identified	Admitted
1 Comments Filed by OPAE	92	95
2 Reply Comments Filed by OPAE	92	95

- - -

PWC Exhibit	Identified	Admitted
1 Reply Comments Filed by PWC	93	95

- - -

IEU Ohio Exhibit	Identified	Admitted
1 Comments Filed by IEU	93	95
2 Reply Comments Filed by IEU	93	95

- - -

Environmental Advocates Exhibit	Identified	Admitted
1 Comments Filed by OEC, ELPC, and the NRDC	93	95
2 Reply Comments Filed by OEC, ELPC, and the NRDC	93	95

- - -

1 Tuesday Morning Session,
2 July 7, 2015.

3 - - -

4 EXAMINER PIRIK: We will go on the
5 record.

6 In the Matter of the Application of Duke
7 Energy Ohio, Inc., for Approval to Continue its Cost
8 Recovery Mechanism for Energy Efficiency Programs
9 Through 2016, Case No. 14-1580-EL-RDR. My name is
10 Christine Pirik. I am the Deputy Director with the
11 Legal Department and with me is Examiner Walstra and
12 we have been assigned to hear this case.

13 At this time we'll have the appearances
14 on behalf of the parties. On behalf of the company.

15 MS. WATTS: Thank you, your Honor, and
16 good morning. On behalf of Duke Energy Ohio, Amy B.
17 Spiller and Elizabeth H. Watts, 139 East Fourth
18 Street, Cincinnati, Ohio.

19 EXAMINER PIRIK: And then we'll start at
20 this end.

21 MS. HUSSEY: Good morning, your Honors,
22 on behalf of The Kroger Company, Rebecca L. Hussey,
23 Carpenter Lipps & Leland LLP.

24 EXAMINER PIRIK: Thank you.

25 MR. SECHLER: Good morning, your Honor.

1 On behalf of the Ohio Manufacturers' Association,
2 Joel Sechler, Carpenter Lipps & Leland LLP.

3 EXAMINER PIRIK: Okay.

4 MR. RINEBOLT: On behalf of the Ohio
5 Partners for Affordable Energy, David C. Rinebolt and
6 Colleen L. Mooney, P.O. Box 173, Findlay, Ohio.

7 MR. PRITCHARD: On behalf of the
8 Industrial Energy Users of Ohio, Matt Pritchard, with
9 the law firm McNees, Wallace & Nurick, 21 East State
10 Street, Columbus, Ohio 43215.

11 MS. KERN: On behalf of the Ohio
12 Consumers' Counsel Bruce J. Weston, 10 West Broad
13 Street, Columbus, Ohio 43215, Kyle Kern and Mike
14 Schuler, Assistant Consumers' Counsel.

15 MR. DOUGHERTY: Good morning. On behalf
16 of Ohio Environmental Council, Environmental Law &
17 Policy Center, and the National Resources Defense
18 Council, Trent A. Dougherty, 1145 Chesapeake Avenue,
19 Suite I, Columbus, Ohio 43212.

20 MR. BOEHM: Good morning, your Honor. On
21 behalf of the Ohio Energy Group, I am David Boehm
22 from the law firm Boehm, Kurtz & Lowery, 36 East
23 Seventh Street, Cincinnati, Ohio 45202.

24 MR. ALLWEIN: Good morning, your Honors.
25 On behalf of People Working Cooperatively,

1 Christopher J. Allwein, 65 East State Street, Suite
2 1800, Columbus, Ohio 43215, and that is the firm of
3 Kegler, Brown, Hill & Ritter.

4 MS. JOHNSON: Good morning, your Honor.
5 On behalf of the staff of the Public Utilities
6 Commission of Ohio, Attorney General Mike DeWine,
7 Section Chief William Wright and Assistant Attorneys
8 General Katie Johnson and John Jones, 180 East Broad
9 Street, Columbus, Ohio 43215.

10 EXAMINER PIRIK: Thank you.

11 Ms. Watts.

12 MS. WATTS: Are you ready to proceed,
13 your Honor?

14 EXAMINER PIRIK: Yes.

15 MS. WATTS: Would you like to mark any
16 exhibits first, or do you want to just -- should I
17 just call the first witness?

18 EXAMINER PIRIK: I think it may be
19 beneficial if we go ahead and mark the Duke exhibits
20 as well as the comments and reply comments.

21 MS. WATTS: Okay. Thank you, your Honor.
22 Our first exhibit would be the application in this
23 proceeding that was docketed with the Commission on
24 September 9, 2014. That would be Duke Energy Ohio
25 Exhibit 1. The comment -- the reply comments of Duke

1 Energy Ohio that were docketed with the Commission on
2 January 9 of this year would be Duke Energy Ohio
3 Exhibit 2. And the direct testimony of Timothy J.
4 Duff would be Duke Energy Ohio Exhibit 3. And for
5 right now, those are all the exhibits we have, your
6 Honor.

7 EXAMINER PIRIK: The documents are so
8 marked.

9 (EXHIBITS MARKED FOR IDENTIFICATION.)

10 MS. WATTS: Duke Energy Ohio would call
11 Timothy J. Duff, please.

12 - - -

13 TIMOTHY J. DUFF

14 being first duly sworn, as prescribed by law, was
15 examined and testified as follows:

16 DIRECT EXAMINATION

17 By Ms. Watts:

18 Q. Sir, would you state your name, please.

19 A. Timothy J. Duff.

20 Q. And your place of employment?

21 A. Duke Energy Business Services.

22 Q. And, Mr. Duff, do you have before you
23 what's been marked as Duke Energy Ohio Exhibit 3?

24 A. Yes.

25 Q. And would you describe that document,

1 please.

2 A. It is a copy of the direct testimony that
3 was prefiled in this case.

4 Q. And did you prepare that testimony?

5 A. Yes.

6 Q. Do you have any additions or corrections
7 to the testimony?

8 A. Not to my knowledge.

9 Q. Is it true and accurate to the best of
10 your knowledge?

11 A. Yes.

12 MS. WATTS: Mr. Duff is available for
13 cross-examination.

14 EXAMINER PIRIK: Thank you.

15 MS. JOHNSON: Your Honor, as a
16 preliminary, we would like to make a motion.

17 EXAMINER PIRIK: What would the motion
18 be?

19 MS. JOHNSON: Staff would like to move to
20 strike a portion of the company's testimony.

21 EXAMINER PIRIK: Okay. Go ahead.

22 MS. JOHNSON: On page 7, line 9 through
23 line 12, the sentence beginning "This inescapable
24 reality" and ending "allows for banking."

25 EXAMINER PIRIK: Okay.

1 MS. JOHNSON: Your Honor, this witness is
2 not a lawyer, and this sentence provides a legal
3 conclusion. Furthermore, it is an incorrect
4 interpretation of our Revised Code 4928.662.

5 EXAMINER PIRIK: Ms. Watts.

6 MS. WATTS: Yes, thank you, your Honor.
7 Incorrect interpretation is in the eye of the
8 beholder. Mr. Duff in the course of his employment
9 is called upon to carry forward Ohio policy and
10 regulation on a daily basis and his understanding of
11 what the Revised Code Section is requiring the
12 company to do is integral to the case and we don't
13 believe that should be stricken.

14 MS. JOHNSON: Your Honor, legal arguments
15 can be set forth by the attorneys and in legal
16 briefs. It's not the place of an expert on the stand
17 to be providing legal conclusions based off their own
18 interpretation of the Revised Code.

19 EXAMINER PIRIK: Your motion will be
20 noted for the record; however, it will be denied.

21 We'll start with cross-examination with
22 Ms. Hussey.

23 MS. HUSSEY: Would you let me know if I
24 am going to need a microphone.

25 EXAMINER PIRIK: Yes, you need a

1 microphone. Can you see the witness okay?

2 MS. HUSSEY: I can.

3 - - -

4 CROSS-EXAMINATION

5 By Ms. Hussey:

6 Q. Can you see me, Mr. Duff?

7 A. Yes.

8 Q. Okay. Good morning, Mr. Duff.

9 A. Good morning.

10 Q. If you could turn your attention to your
11 direct testimony at page 3, line 4.

12 A. Yes.

13 Q. You mention that the company's existing
14 cost recovery mechanism has been in place since
15 August, 2012; is that correct?

16 A. That's when the Commission order
17 approving it came out, yes.

18 Q. Okay. And does that include Duke's
19 shared savings mechanism?

20 A. Yes.

21 Q. And the shared savings incentive
22 mechanism was most recently approved in Case No.
23 13-431-EL-POR; is that correct?

24 A. It was continued. I guess you could say
25 it was approved. It was -- the Commission in their

1 order in 11-4393, they weren't really looking at the
2 incentive mechanism again. They were looking at the
3 portfolio associated with the incentive mechanism but
4 that's correct.

5 Q. Okay. Thank you. And at -- I'm sorry.
6 Case No. 13-431 related to Duke's portfolio plan for
7 years 2013 through '15; is that correct?

8 A. The portfolio plan actually went '14-'16.

9 Q. Okay. And page 4, lines 17 through 19,
10 you state that "This shared savings incentive
11 structure is extremely effective in aligning the
12 Company's interests with customer interests."

13 A. Yes.

14 Q. Is that accurate?

15 A. I believe so.

16 Q. Okay. When making the statement, are you
17 referring to a particular point in time during the
18 existence of the incentive mechanism?

19 A. I am talking about it in general.

20 Q. Okay. Are you familiar with the
21 company's application in Case No. 14-457 for recovery
22 of its 2013 energy efficiency and demand response
23 program costs --

24 A. I am.

25 Q. -- plus distribution new performance

1 incentives? You are, okay.

2 A. Yes.

3 Q. To your knowledge, as reported in that
4 case, did Duke meet the 2013 energy efficiency
5 benchmarks without the use of banked savings?

6 A. Duke Energy met the cumulative benchmark.
7 The annual benchmark it fell short of which was
8 projected in its portfolio plan at the time of
9 approval.

10 Q. Okay. But for annual year 2013 would you
11 agree that the company depended on banked savings to
12 achieve 56,102 of the 181,368 megawatt-hour
13 benchmark?

14 A. Subject to check, if you are taking that
15 from the application, I would agree, but I don't have
16 it in front of me, so I can't confirm it.

17 Q. Okay. Would you feel more comfortable
18 taking a look?

19 A. Sure, if you are throwing out numbers.

20 Q. Sure.

21 MS. HUSSEY: Would you like me to make
22 this --

23 EXAMINER PIRIK: Is it the application?

24 MS. HUSSEY: It is actually some revised
25 workpapers with some correspondence attached from the

1 application.

2 EXAMINER PIRIK: Yes.

3 MS. HUSSEY: I would like to have marked
4 as Kroger Exhibit 1 the correspondence dated
5 April 17, 2014, filed in Case No. 14-457-EL-RDR for
6 Duke Energy.

7 EXAMINER PIRIK: The document is so
8 marked.

9 (EXHIBIT MARKED FOR IDENTIFICATION.)

10 Q. And, Mr. Duff, if you could direct your
11 attention to Attachment JEZ-1. It's Revised
12 Attachment JEZ-1, page 1 of 10.

13 A. Yeah.

14 Q. And I wondered if you could verify those
15 figures for me.

16 A. Can you repeat the question just so I can
17 make sure I'm on the same page, please?

18 Q. Sure. I said would you agree in 2013 the
19 company depended on banked savings to achieve 56,102
20 of the 181,368 megawatt-hour benchmark?

21 A. I don't see that number on here.

22 Q. Okay. That would exclude the use of
23 shared savings to achieve the incentive mechanism?

24 A. Again, I don't -- I'm sorry. I don't see
25 the number you are referencing.

1 Q. Okay. It would require you to do a
2 calculation from the numbers that are present here?

3 A. Again, subject to check. You just asked
4 me if the number was on there, and I said, no, it's
5 not.

6 Q. Okay. You would agree that the mandate
7 excluding mercantile that's listed on this page is
8 listed as 181,368 megawatt-hours; is that correct?

9 A. That is the mandate that is calculated
10 for the purposes of determining the company's shared
11 savings incentive, correct.

12 Q. Okay. And also listed is the 2013
13 achievement from the shared savings portfolio.
14 That's listed as 125,266 megawatt-hours; is that
15 correct?

16 A. The 2013, the total claimed impacts is
17 210,388 because the approved stipulation allowed for
18 banking for the purposes of meeting those mandates,
19 yes.

20 Q. Okay. But the achievement from the
21 actual shared savings portfolio is listed in the
22 first line --

23 A. That's correct.

24 Q. -- 125,266, correct?

25 A. That's correct.

1 Q. Okay. Thank you. To your knowledge, did
2 the Commission grant the company's request to recover
3 the shared savings incentive for 2013 in Case No.
4 14-457?

5 MS. WATTS: Objection, your Honor.

6 EXAMINER PIRIK: Overruled.

7 A. I believe that -- I believe that case is
8 pending rehearing currently, but the Commission's
9 original order approved the methodology that would
10 allow for the shared savings incentive to be claimed.

11 Q. The original case being? Which case are
12 you speaking of?

13 A. 11-4393 as well as 13-431.

14 Q. Okay. And are you familiar with the
15 recent finding and order issued in 14-457?

16 A. Somewhat, yes.

17 Q. And to your knowledge, in that case did
18 the Commission grant the company's request to recover
19 a shared savings incentive for 2013?

20 A. It said it was subject to modifications.
21 That was some of the lack of clarity. The order
22 actually acknowledged the shared savings mechanism
23 approved in 11-4393 allowed for the accounting of
24 banking, and then subsequently it said it didn't so
25 there is some lack of clarity regarding what it said.

1 It didn't say one way or another. If banking is not
2 used, then there would be no incentive.

3 Q. Okay. And to your knowledge, did the
4 Commission outline whether banking was, in fact,
5 proper in that particular case?

6 A. Again, we are not sure that there is --
7 what exactly the Commission's interpreting because
8 they didn't say specifically what the modification
9 was. It said that banking in one respect, but we
10 believe there was some misunderstanding regarding
11 what banking meant regarding what's being counted as
12 bank. I believe it's a standard practice that was
13 approved in the AEP stipulation as well as the DP&L
14 stipulation that would allow for the counting of
15 shared savings on the -- on the savings generated in
16 a year -- in a year in which the previous year
17 overcompliance was used to comply.

18 Q. Setting aside whether or not the
19 Commission said that that shared savings mechanism
20 was working properly, did they grant a shared savings
21 incentive in 2013?

22 A. That's unclear. They said it was subject
23 to modification.

24 Q. Okay. Are you familiar with the
25 company's application in Case No. 15-534?

1 A. Yes.

2 Q. Okay. And that is an application to
3 collect 2014 EE and DR program costs --

4 A. That's correct.

5 Q. -- et cetera? Okay. To your knowledge,
6 in 2014 did Duke meet its energy efficiency benchmark
7 without the use of bank savings?

8 A. No.

9 MS. HUSSEY: Okay. You have one
10 additional document on the stand. I am not going to
11 actually mark it. I just wanted you to know you have
12 an extra one.

13 EXAMINER PIRIK: Yes, okay.

14 Q. Let's turn back to your testimony.

15 A. Sure.

16 Q. Page 4, line 18 --

17 A. Yes.

18 Q. -- carried over to the top of page 5, you
19 testified that "Under a shared savings structure the
20 Company's incentive is tied to the amount of net
21 benefit generated from its programs, hence the
22 Company is motivated to increase the net benefit."
23 Is that accurate?

24 A. I believe so, yes.

25 Q. Okay. Would you say that the shared

1 savings incentive mechanism encouraged the company to
2 increase the net benefit generated from its programs
3 in 2013 and '14?

4 A. Definitely.

5 Q. Okay. And you stand by this position in
6 spite of the fact that Duke's program savings alone
7 achieved only 69 percent of the 2013 benchmark and
8 74.9 percent of the 2014 benchmark?

9 A. Yes, of the net benefit -- the company's
10 portfolio actually achieved more than the
11 portfolio -- than the rider filing approving what
12 impacts would be obtained, and it did it at a lower
13 cost so thereby both things actually increased the
14 net benefits that was achieved in 2014 which benefits
15 customers.

16 Q. And when were the projections filed that
17 you are talking about?

18 A. They would have been filed in the '13 --
19 the 2013 rider case. I don't -- I forget the number.
20 I apologize. 13-753 maybe.

21 Q. Okay. The shared savings incentive
22 mechanism is not currently approved for use in 2016;
23 is that correct?

24 A. That's why we are here today, yes.

25 Q. Okay. And the approved portfolio program

1 that's currently in place was the program approved in
2 Case No. 13-431 as we discussed previously?

3 A. Yes. 13-431 called for a review of the
4 effectiveness of the mechanism before it would be
5 continued in 2016.

6 Q. Okay. And to your knowledge, did the
7 stipulation and opinion and order in that case
8 explicitly include approval of the shared savings
9 incentive mechanism approved therein for use by the
10 company in 2016?

11 A. It said that it was -- that it ended it
12 subject to review, at which time the company was to
13 work with other parties to justify whether it was
14 working or not, and then it was to notify the
15 Commission, but it didn't bind the company nor
16 parties to reach consensus.

17 Q. Okay. Doesn't approval of the use of a
18 shared savings incentive in 2016 at this time change
19 the portfolio plan?

20 A. No, I don't believe so.

21 Q. Doesn't it actually add the ability for
22 Duke to earn a shared savings incentive in 2016 where
23 no such ability existed before?

24 A. No. The approved portfolio explicitly
25 called out a review of the mechanism to determine how

1 the mechanism would be structured in '16 as a
2 component of the approved portfolio plan.

3 Q. But as of the time it was approved, it
4 was not approved for use in 2016; is that correct?

5 A. It was to be reviewed and reestablished.

6 Q. Okay. But it was not at that point
7 approved for use in 2016. It was subject to later
8 review.

9 A. It was subject to review as part of the
10 approved portfolio, yes.

11 Q. Okay. Thank you. Could you turn to page
12 13 --

13 A. Sure.

14 Q. -- line 9.

15 A. Yes.

16 Q. You state that the company is proud of
17 its ability to manage the associated portfolio
18 program expenditures; is that correct?

19 A. Yes.

20 Q. Okay. And prior to your appearance here
21 today, did you have the opportunity to review the
22 direct testimony of OMA Witness Seryak filed in this
23 case?

24 A. I did.

25 Q. Do you have a copy of that with you

1 today?

2 A. Not with me right now, no.

3 MS. HUSSEY: Your Honor, I think it may
4 be appropriate at this time to have Mr. Sechler mark
5 the OMA testimony as we will be referring to it.

6 EXAMINER PIRIK: That would be fine.

7 MR. SECHLER: We are certainly
8 comfortable with it, your Honor. We have
9 Mr. Seryak's testimony will be OMA Exhibit 1.

10 EXAMINER PIRIK: The document is so
11 marked.

12 (EXHIBIT MARKED FOR IDENTIFICATION.)

13 MS. HUSSEY: Thank you.

14 Q. Would you please refer to Exhibit JAS-1
15 which is attached to Witness Seryak's testimony.

16 A. I have it.

17 Q. Okay. Thank you. And this exhibit
18 appears to be a comparison of portfolio program costs
19 per annual kWh saved for certain Ohio EDUs; is that
20 accurate?

21 A. I believe that's what it is, yes.

22 Q. Okay. I would like to direct your
23 attention to the dollars per kWh figures for 2013 and
24 '14.

25 A. Yes.

1 Q. And I am just asking about how this
2 appears here at first, so it appears the figures set
3 forth in the exhibit indicate for '12, '13, and '14,
4 Duke's costs for total energy saved were higher than
5 the costs per annual kWh for AEP or DP&L based upon
6 your review just looking at this exhibit here. Is
7 that an accurate representation of what appears?

8 A. The -- I think the mathematics, the
9 division, is correct. I think there may be some
10 flaws in his calculations though in terms of how --
11 what numbers he used for the calculations.

12 Q. Okay. Independent of the figures that
13 are presented on this chart.

14 A. The simple math of dividing the cost by
15 the energy I agree with.

16 Q. Okay. So I'm sorry. My apologies.
17 Independent of the figures that are presented herein,
18 can you verify that Duke's program costs per annual
19 kWh saved were higher than DP&L's cost or AEP's in
20 2013 and '14?

21 A. Based off of this exhibit, yes.

22 Q. What about independent of this exhibit?

23 A. I didn't -- I didn't perform the math,
24 but I did find a couple of I think inconsistencies
25 with the approach used by Mr. Seryak.

1 Q. If that is the case and Duke's costs were
2 higher than either DP&L's or AEP's for 2013 and '14,
3 would you be able to explain why those costs were
4 higher than the costs of the other EDUs?

5 MS. WATTS: Objection, assumes facts not
6 in evidence.

7 MS. HUSSEY: It's a hypothetical.

8 EXAMINER PIRIK: Overruled.

9 A. So energy efficiency costs are not
10 static. I think actually Mr. Seryak kind of makes
11 the point as your market is more mature, it's going
12 to potentially cost more to acquire customers because
13 you've gotten the customers that are more likely to
14 participate. Energy efficiency costs generally have
15 an increasing cost curve because of the fact that
16 adoption is more expensive as you try and acquire
17 customers.

18 Additionally, you have to look at the
19 fact that codes and standards are changing over time,
20 and so depending on how much of your programs are
21 being driven by impacts incremental savings versus
22 the cost of those incremental savings in advancing
23 codes and standards can also cause energy efficiency
24 costs to rise over time. Not knowing exactly what
25 AEP's market penetration was for each year, it's very

1 difficult for shallow analysis to simply look at a
2 comparison of dollars per kWh between different
3 companies in different markets with different
4 histories to try and make any sort of comparison of
5 what it means.

6 Q. Okay. So there is essentially what you
7 are trying to say no simple explanation for why the
8 costs for Duke's 2013 and '14 programs as reflected
9 at least in this exhibit are higher than the other
10 two?

11 A. That's correct, because I don't know the
12 details behind AEP and DP&L's market conditions.

13 MS. HUSSEY: Okay. Thank you very much.
14 No further questions.

15 EXAMINER PIRIK: Thank you.

16 OMA.

17 - - -

18 CROSS-EXAMINATION

19 By Mr. Sechler:

20 Q. Good morning, Mr. Duff.

21 A. Good morning.

22 Q. I would direct your attention to page 8
23 of your testimony, lines 5 through 8, discussing the
24 passage of Senate Bill 310. Isn't it true that
25 Senate Bill 310 became effective on September 12 of

1 2014?

2 A. I thought it was the 10th because of how
3 it fell number of days but approximately
4 September 12, 10.

5 Q. And then under Senate Bill 310 it allows
6 a utility, including Duke, to file an amendment to
7 its portfolio plan within 30 days of September 12; is
8 that a fair statement?

9 A. I believe that's correct.

10 Q. Okay. So the deadline would have been,
11 if I am doing the math correctly, October 12, 2014?

12 A. I believe that would be correct.

13 Q. And Duke could have filed an amendment or
14 for an amendment up until October 12 of 2014; is that
15 correct?

16 A. I believe in this application we
17 requested -- we -- to have the clarity on what our
18 mechanism would be in 2016 and reserved the right to
19 try and file that application at a later date.

20 Q. Okay. But no actual amendment was filed
21 by Duke by October 12 of 2014.

22 A. That's correct.

23 Q. If you would turn your attention then to
24 it's Table 1 on page 4 of your testimony between
25 lines 16 and 17.

1 A. Yes.

2 Q. I want to make sure I understand the
3 chart and the company's position. Is Duke proposing
4 that it gets an incentive for simply meeting each of
5 the benchmarks, or does it -- or is Duke's proposal
6 that it has to exceed each of the benchmarks to
7 obtain incentives?

8 A. So the Duke's -- for the different -- for
9 shared savings percentage it would need a different
10 level of overcompliance with the annual benchmarks,
11 and as we discussed earlier, the portfolio was
12 designed and approved with banking included in it.

13 Q. Okay. For example, looking at -- looking
14 at the table though, let's say hypothetically Duke
15 meets 100 percent of its achievement level, exactly
16 100 percent, whether using bank savings or not, is it
17 Duke's position it would get a 5 percent incentive
18 for hitting it 100 percent exactly?

19 A. Therefore, it would be eligible to earn
20 incentive.

21 Q. Okay. Do you know if any other utilities
22 are eligible to earn similar incentives for meeting
23 but not exceeding benchmarks?

24 A. I believe all -- I believe this same
25 structure is in place for all of the Ohio EDUs.

1 Q. I believe early in your testimony in
2 response to one of Ms. Hussey's questions that you
3 said the parties had not reached -- the parties to
4 the stipulation in the 11-4393 case had not reached
5 consensus on extension of the program; is that
6 accurate?

7 A. That's correct.

8 Q. Okay. So no agreement has been reached
9 between the signatory parties to the stipulation
10 about whether or not --

11 A. To date, no.

12 Q. And then I believe also in response to
13 Ms. Hussey's questions regarding Mr. Seryak's
14 prepared direct testimony, you had mentioned what
15 you believe are inconsistencies and/or flaws in his
16 analysis.

17 A. Yes.

18 Q. Could you elaborate on those for me.

19 A. So one that popped out was Mr. Seryak
20 took his information from DP&L's annual report, and
21 when he recognized kWh impact in 2013, he recognized
22 T&D projects. T&D projects are paid for outside of
23 the rider, so he's taking credit for kWh and not
24 including the dollars in his calculation which just
25 showed me that he really didn't do a lot of analysis

1 of what was included in the filing.

2 Q. Is that the extent of the details behind
3 your --

4 A. That was the thought. I didn't do an
5 extensive look. I didn't have a whole lot of time,
6 but it stood out quickly he didn't do a lot of
7 detailed research in his analysis.

8 MR. SECHLER: I believe that's all the
9 questions I have at this time. Thank you.

10 EXAMINER PIRIK: Thank you.

11 Mr. Rinebolt.

12 MR. RINEBOLT: Your Honor, I would like
13 to renew our motion to dismiss that was filed at the
14 outset of this case. Would you like me to mark the
15 motion or just leave it be?

16 EXAMINER PIRIK: No, I don't think you
17 need to mark the motion. I think the Commission will
18 take that under consideration once we have concluded
19 the record here today.

20 MR. RINEBOLT: Very well. Thank you,
21 your Honor.

22 - - -

23 CROSS-EXAMINATION

24 By Mr. Rinebolt:

25 Q. Good morning, Mr. Duff.

1 A. Good morning, Mr. Rinebolt.

2 Q. Duke has had, and its predecessor
3 Cincinnati Gas & Electric has had, energy efficiency
4 programs for a long time. I think you guys like to
5 talk about that; is that correct?

6 A. We've had efficiency programs of some
7 sort or another for quite some time, yes.

8 Q. I believe they started in 1992. Can
9 you -- okay.

10 MR. RINEBOLT: Can I try without it?

11 EXAMINER PIRIK: No. She's good with it.

12 Q. I'm interested in the vintage of the
13 savings that were banked by the company. Is it your
14 understanding that Senate Bill 310 and the
15 regulations allowed the company to look back and
16 capture savings that had been paid for years prior to
17 Senate Bill -- the Senate Bill passing, 221?

18 MR. RINEBOLT: Is it me?

19 A. So I guess my understanding of Senate
20 Bill 310 is it allowed for I believe a look back to
21 2006. I don't think it went further back than that.

22 Q. Okay. And --

23 A. I'm sorry, SB 221.

24 Q. Yes, SB 221.

25 A. I wanted to make sure I corrected it.

1 Q. You are allowed to look back to 2006. Do
 2 you know, if you know, were there -- were there
 3 energy -- was there energy efficiency that you banked
 4 from 2006 to 2009?

5 A. I believe so.

6 Q. All right. And if -- if you -- now, were
 7 those programs paid for in base rates or through a
 8 rider?

9 A. I really don't know. That was before my
 10 time.

11 MR. RINEBOLT: All right. Very well.
 12 That's all the questions I have, your Honor.

13 EXAMINER PIRIK: Mr. Pritchard.

14 - - -

15 CROSS-EXAMINATION

16 By Mr. Pritchard:

17 Q. Good morning, Mr. Duff. My name is Matt
 18 Pritchard. I am with the Industrial Energy Users of
 19 Ohio.

20 A. Good morning. Nice to meet you.

21 Q. In Case 14-393 the case was resolved by
 22 way of a stipulation, correct?

23 A. That is correct.

24 Q. And that stipulation was ultimately
 25 approved by the Commission, correct?

1 A. That is correct.

2 Q. And that stipulation provided that the
3 shared savings incentive for Duke will terminate at
4 the end of 2015, correct?

5 A. I believe -- I believe it was actually
6 the 13-431 case, but the 2015 date on it, you may be
7 correct. It was one of the two, but it called for
8 the review of it at the end of no sooner than third
9 quarter of 2014 to judge whether or not it was
10 working appropriately.

11 Q. If I showed you a copy of the stipulation
12 of the 11-4393 case, would that refresh your
13 recollection about what that provided?

14 A. Certainly.

15 MR. PRITCHARD: May I approach, your
16 Honor? I don't plan to mark this as an exhibit.

17 EXAMINER PIRIK: That's fine.

18 A. Like I said, I think I remember where it
19 is. Yeah, that it -- the incentive mechanism shall
20 expire 2015 and be reevaluated by all interested
21 parties no soon than 2014 to allow interested parties
22 to assess the reasonable effectiveness of the
23 incentive mechanism to consider whether or not they
24 support it for future use for the remaining year of
25 the five-year portfolio that has been proposed.

1 Q. Okay. And subsequent to the 11-4393
2 case, Duke filed an application to establish its
3 current portfolio plan in Case 13-431, correct?

4 A. That's correct.

5 Q. And that case was resolved by a
6 stipulation, correct?

7 A. That's correct.

8 Q. And that stipulation was approved by the
9 Commission, correct?

10 A. That's correct.

11 Q. And this language about that the
12 incentive mechanism shall expire at the end of 2015
13 was incorporated into the stipulation in Case 13-431,
14 correct?

15 A. The approximate language, yes.

16 Q. And the Case 13-431 there's been no
17 application to establish a new portfolio program for
18 Duke since that case, correct?

19 A. No, because the portfolio itself is
20 approved through '16. It was the recovery mechanism
21 that was up for review to be associated with it in
22 2016.

23 Q. And the stipulation in 11-4393 -- well,
24 let me back up a little bit. At page 3 of your
25 testimony, lines 18 to 19.

1 A. Yes.

2 Q. Do you see the reference on line 18 that
3 provides "all of the intervening parties reached a"
4 stipulation -- sorry, "reached a stipulated
5 settlement"?

6 A. I think it says with the exception of OEG
7 prior to that; but, yes, I see the language.

8 Q. And the intervening parties, that
9 language is referring to Case 11-4393, correct?

10 A. Yes.

11 Q. And are you aware of whether or not
12 IEU-Ohio was an intervening party in that case?

13 A. I don't recall if they were or not.

14 Q. Turning to page 6 of your testimony --
15 actually, sorry, let's go to pages 9 and 10.

16 A. 9 and 10?

17 Q. Yes. The question beginning at the
18 bottom of page 9 and continuing over to page 10.

19 A. Yes.

20 Q. As I understand your answer here, you
21 indicate that if the company is not permitted to use
22 banked savings, that Duke would -- and this is my
23 phrasing, so you could correct me if I am wrong,
24 would ramp up and ramp down the portfolio program as
25 to maximize the savings in any given year; is that a

1 fair characterization?

2 A. No. I think it's a little bit off, but
3 essentially what I was saying was that when the
4 portfolio is designed around benchmarks which are
5 cumulative in nature, that if you -- if you are
6 paying simply on annual without allowing the banking
7 that counts for compliance to count for incentive,
8 you send the perverse incentive of using -- of doing
9 very little one year and relying on your compliance
10 bank for compliance purposes which you are fully
11 entitled to do building up pent up demand in the
12 market and then have a huge access achievement the
13 following year and then the next year ramp it down.

14 It's not an efficient way to run programs
15 but that would be the incentive it would send to
16 utilities to operate under. Since the compliance
17 objectives are cumulative the incentive needs to be
18 cumulative, and I think that that's where a lot of
19 the confusion comes along. The only -- the only
20 thing that's being banked are achievements for the
21 purposes of determining your shared savings incentive
22 level, not for determining the shared savings pool.

23 Q. Operating a portfolio program in an
24 inefficient manner could create additional costs that
25 customers have to bear.

1 A. Exactly, which is why I don't think that
2 that's what the Commission is trying to incentivize.

3 Q. Okay. So an inefficient portfolio
4 program you would agree could lead to an imprudent
5 level of costs, correct?

6 A. Well, it could lead to costs that would
7 not have been incurred otherwise.

8 Q. And if the Commission determined that the
9 costs were imprudent, would you expect that the
10 Commission might disallow the recovery of those
11 costs?

12 A. Correct.

13 MR. PRITCHARD: Thank you. I have no
14 further questions.

15 Back up a little bit. Duke had marked
16 their reply comments as an exhibit in the case.
17 IEU-Ohio has filed several pleadings in the case. I
18 was not intending to mark them as exhibits. I don't
19 intend to rely on them, but we can mark --

20 EXAMINER PIRIK: The only -- the only
21 documents that we will be marking will be the
22 comments and reply comments, and I see that IEU filed
23 comments and reply comments. So at the conclusion of
24 this witness, I will ask all the parties that filed
25 comments and reply comments to mark them for the

1 record, but other types of pleadings we don't need to
2 mark.

3 MR. PRITCHARD: Okay. Then I have no
4 further questions.

5 EXAMINER PIRIK: Okay. Ms. Kern.

6 MS. KERN: Thank you.

7 - - -

8 CROSS-EXAMINATION

9 By Ms. Kern:

10 Q. Good morning, Mr. Duff.

11 A. Good morning, Ms. Kern.

12 Q. I don't know if this is going to work for
13 me, so I am just going to try to go without it and
14 let me know if you can hear me.

15 A. Definitely.

16 Q. I am Assistant Consumers' Counsel for the
17 Office of the Ohio Consumers' Counsel. You say on
18 page 6, line 17, of your testimony that Duke "should
19 continue to have the ability to use banked impacts
20 for establishing a level of achievement for the
21 purposes of determining" -- "determining the level of
22 its earned shared savings incentive"; is that
23 correct?

24 A. That's correct.

25 Q. And banked savings are generally

1 described as energy efficiency savings from past
2 years, would you agree?

3 A. So banked savings as we've defined since
4 it was approved in 11-4393 and 99 -- 13-431 round one
5 and reestablishing here banked savings were energy
6 efficiency saving impacts that have never been used
7 for compliance or for the purposes of determining a
8 net benefit pool for shared shavings.

9 Q. But you would agree those savings came
10 from a previous year, correct?

11 A. Previous overcompliance.

12 Q. Okay. So the company currently uses
13 banked savings both to meet its annual compliance
14 benchmarks and also to determine the level of shared
15 savings for a given year; is that correct?

16 A. Yes, that was what the Commission -- the
17 Commission approved in the stipulation, yes.

18 Q. And you state on page 9 -- page 9, line
19 22, that "If the Company is not permitted to use
20 banked savings to determine its achievement for its
21 shared savings incentive, Duke Energy Ohio will
22 likely not be able to earn an incentive"; is that
23 correct?

24 A. That's correct. The portfolio, which
25 everybody that was a party to the portfolio case and

1 the Commission reviewed, the portfolio was clearly
2 short of what was -- what's the required benchmark
3 because of the earlier overcompliance that had
4 occurred. So going in we know -- and because of SB
5 310 the company can't add programs to supplement it
6 now. So obviously if it knows it's short and it was
7 approved to be short, it would be -- it would be not
8 likely, I think is what I said, to earn incentive.

9 Q. Not likely, correct. And so it would be
10 fair to say that the utility, Duke, will not meet the
11 benchmark for 2016 without the use of banked savings.

12 A. That's correct.

13 Q. Thank you. You state on page 6, line 15,
14 that "Just as the Company may rely on banked impacts
15 to meet its annual compliance mandates, it should"
16 have -- "it should continue to have the ability to
17 use banked impacts for establishing a level of
18 achievement for the purposes of determining the level
19 of its earned shared savings." Did I read that
20 correctly?

21 A. That's correct.

22 Q. Okay. And does Ohio law to your
23 knowledge guarantee or require that a utility receive
24 a performance incentive?

25 A. Not to my knowledge.

1 Q. And does Ohio law permit a utility to use
2 banked savings for compliance purposes to meet the
3 benchmark?

4 A. I believe it does explicitly allow that,
5 yes.

6 Q. Okay. And to your knowledge, does Ohio
7 law say anything about permitting the use of banked
8 savings for determining the level of a shared savings
9 award for a utility?

10 A. No. I believe that's the Commission's --
11 the Commission's interpretation.

12 Q. Okay. We'll get to that. You state on
13 page 8, lines 5 through 8, that "The need to use
14 banked impacts in 2016 has been exacerbated by the
15 fact that the passage of Senate Bill 310 in 2014
16 means that the Company could not file applications
17 with the Commission to add new programs to its
18 portfolio after September 10, 2014," correct?

19 A. That's correct.

20 Q. Okay. But would you agree that Duke had
21 the option under Senate Bill 310 to amend its energy
22 efficiency portfolio and the programs offered to
23 customers?

24 A. The option was there, but Duke had worked
25 in good faith to negotiate with parties to have a

1 portfolio in place through 2016, and it was Duke's
2 intent to operate that portfolio with a shared
3 savings mechanism. That's why we said that we
4 reserve the right if the Commission changed the cost
5 recovery and mechanism because the Commission's order
6 actually canceled cost recovery as well but if -- if,
7 in fact, there was no cost recovery or incentive
8 mechanism and the company did reserve the right to
9 file an amended plan because that would have changed
10 the deal, but we negotiated in good faith to have a
11 portfolio in place in 2016, and it was our intent to
12 keep that portfolio in place.

13 Q. But generally just with your
14 understanding of Senate Bill 310, you would agree
15 with me that Duke had the option to amend, and
16 amending could have included adding new programs.

17 A. It potentially could have, I believe, but
18 it does -- we viewed the agreement to operate our
19 existing portfolio was something we should stand by
20 until we knew the cost recovery mechanism was going
21 to change or not.

22 Q. Thank you. Are you aware that the PUCO
23 previously held in FirstEnergy's energy efficiency
24 portfolio case that FirstEnergy could only count
25 savings for shared savings in the year those savings

1 were generated?

2 A. And so that's -- I think that's the crux
3 of the issue is that the -- that's correct. Duke is
4 not counting savings in the shared savings
5 calculation. It is simply using a cumulative nature
6 to determine its achievement with mandates because
7 the state's mandates are cumulative in nature.

8 And as I said before, AEP and DP&L have
9 the same provision that says in years that they use
10 previous overcompliance to comply with the mandates,
11 that shared savings should only be calculated off the
12 savings generated in that year and that's exactly
13 what Duke Energy has done. It's just used a more
14 transparent bank to show people where that bank is on
15 an annual basis, and we have been doing so since the
16 true-up of safe-a-watt.

17 Q. But isn't it true that -- sorry.

18 A. So I'll go.

19 THE WITNESS: Can you?

20 EXAMINER PIRIK: It's up to Karen.

21 Q. Isn't it true Duke is using those savings
22 from past years in order to determine the incentive
23 level that they reach for that current year?

24 A. Yes. Just as you determine your
25 compliance level and your bank, we determine our

1 incentive level and bank.

2 Q. Thank you. To your knowledge is Duke the
3 only Ohio utility that uses banked impacts for
4 purposes of calculating their shared savings
5 incentive?

6 A. We are the only ones that have done it to
7 date, but as I said before, I believe AEP and DP&L by
8 their stipulation are both permitted to do so.

9 Q. Okay. If you turn to page 10 of your
10 testimony, lines 4 through 6, you indicate that "If
11 the Company is not allowed to utilize banked savings"
12 to determine its -- "If the Company is not allowed to
13 utilize banked savings determining its incentive,
14 rather than motivating it to achieve as much energy
15 efficiency as possible in a given year, it instead
16 motivates the utility to have years with" exceedingly
17 low -- "exceeding low achievement followed by a year
18 with exceeding high achievement"; is that correct?

19 A. Yes.

20 Q. And we just established that to your
21 knowledge Duke is the only utility that's using the
22 banked impacts for purposes of calculating its --

23 A. That's not what I said. I said we are
24 the only utility that has had to use its bank because
25 of our exceedingly high overcompliance early. I

1 believe AEP and DP&L both have the same capability
2 per their stipulations.

3 Q. But they haven't had to; is that correct?

4 A. No, because they didn't overachieve at
5 the high level that Duke did earlier on.

6 Q. Okay. And are you familiar with the
7 portfolio -- annual portfolio filings that each
8 utility makes each year?

9 A. Everyone has to make one, yes.

10 Q. Correct. And one of those requirements
11 of the status reports is for a utility to report its
12 compliance with the benchmarks; is that correct?

13 A. That's correct.

14 Q. And in your position as general manager
15 for DEBS, do you review the annual status reports of
16 the other utilities?

17 A. No, I do not.

18 Q. Okay. Are you familiar with whether the
19 other utilities exceeded the benchmark for 2014?

20 A. I believe they did.

21 Q. Okay.

22 A. I'm not sure about FirstEnergy, but I
23 know DP&L and AEP did.

24 Q. Okay. Duke has not had a hard dollar
25 cap, a monetary hard dollar cap, on its shared

1 savings incentive --

2 A. That's correct.

3 Q. -- is that correct? Okay. And to your
4 knowledge, is Duke the only Ohio utility that does
5 not have a hard dollar cap on its --

6 A. That's correct.

7 Q. Okay. And do you recall how much Duke
8 earned for shared savings in 2013?

9 A. Well, that case is currently pending. We
10 believe -- we believe we earned -- I believe it's
11 approximately \$12 million.

12 Q. Okay. And how about for 2013?

13 A. I think that's what you just asked me is
14 '13.

15 Q. 2014, excuse me.

16 A. I believe it's approximately the same
17 dollar value, in the \$12 million neighborhood.

18 Q. Okay. And what about for '14?

19 A. Didn't you just asked me '14?

20 Q. I'm sorry. The filings don't -- they are
21 in the following year so projections for '13 -- '15.

22 A. It's approximately \$12 million -- for
23 '15?

24 Q. '15.

25 A. I think it was around 8 or 9. I don't

1 know for sure.

2 Q. All right. So would you agree to --
3 agree with me that for 2013, '14, and '15, Duke's
4 projections for charging customers for shared savings
5 would be around 32 million?

6 A. Approximately.

7 Q. Okay. Thank you. If you turn to page
8 11, line 8, of your testimony.

9 A. Yes.

10 Q. You mention the significantly excessive
11 earnings test.

12 A. Yes.

13 Q. And to your knowledge the significantly
14 excessive earnings test takes a look at the company's
15 entire earnings and not just a portion --

16 A. That's correct.

17 Q. Okay. So you are not recommending that
18 SEET be a cap for Duke.

19 A. No. SEET was a great discussion at the
20 last time. I believe it was the staff that brought
21 up the SEET on their confidence on why we didn't need
22 to have a cap because they said if the company -- the
23 company has to perform a SEET analysis, so if energy
24 efficiency in an uncapped environment is leading to
25 excessive earnings, it would show up in the excessive

1 earnings test, so I thought that was a valuable point
2 to note that during the period of time that we have
3 historic actual data, the company has actually
4 underearned its allowed return in total even with
5 these "high earnings" that some witnesses have
6 categorized as unnecessarily high.

7 Q. But you agree we are just looking at the
8 company's energy efficiency portfolio in this case
9 for 2016.

10 A. Correct. I was explaining why I used the
11 context.

12 MS. KERN: Thank you. That's all the
13 questions I have. Thanks.

14 EXAMINER PIRIK: Mr. Dougherty.

15 MR. DOUGHERTY: No questions.

16 EXAMINER PIRIK: Mr. Boehm.

17 MR. BOEHM: Yes, your Honor, thank you.

18 - - -

19 CROSS-EXAMINATION

20 By Mr. Boehm:

21 Q. Good morning, Mr. Duff.

22 A. Good morning, Mr. Boehm.

23 Q. Just to -- you were just asked, Mr. Duff,
24 in a sort of conclusory question, at first you
25 identified what the shared savings were that you

1 received in the various years, and then I think the
2 question was so that your -- Duke's projected
3 incentives for these years were about \$30 million.
4 Do you remember that question and answer?

5 A. Yes.

6 Q. Okay. But that isn't true, right? I
7 mean, your projections were way lower than what you
8 came out -- eventually asked for.

9 A. So Duke -- Duke projected an amount based
10 off of the 7.5 percent shared savings percentage
11 because we didn't know how our portfolio was going to
12 perform, and we felt that it was prudent for
13 customers to not say we were going to achieve the
14 highest level. If you note in our actual performance
15 that I highlighted in our direct testimony, we
16 actually overperformed versus our projections.

17 Q. Well, we will get to that in a minute,
18 but to clean up this question, those weren't -- the
19 30 million weren't your projections. Your
20 projections were way lower than that. The 30 million
21 is what you're asking for as incentive, right?

22 A. That was based off of the actual net
23 benefits and the actual achievements, yes.

24 Q. Okay. Now, let's get to this question of
25 actual net benefits and actual achievements. When

1 you use the word "actual" as you have several times
2 in your testimony, when you are talking about net
3 benefits, you use in the same context the word
4 "projections," okay? And it's confusing me. So let
5 me see if I can give you an example of that and I
6 want to make sure I understand. Sorry, I lost.

7 Well, let me get back to it in a minute.
8 There is another thing I would like to clarify and it
9 has to do with the Commission order of May 20 in
10 14-457. I thought, and correct me if I misheard,
11 that you indicated that you thought that the
12 Commission's order with respect to whether or not the
13 company was allowed to use banked savings for
14 incentive purposes, that that wasn't clear, right?

15 A. The exact -- again, there is a lot of
16 confusion around what banked savings we are talking
17 about. There were some people that made their
18 contention in that case that the company was actually
19 earning shared shavings on banked impacts and that
20 is -- that is not correct. And so that's why I
21 believe if you read the Commission -- the
22 Commission's order up front, it talks about the fact
23 that the mechanism was approved with banking and the
24 kind of banking that we are approved with we think is
25 consistent and so that's why we've asked for

1 rehearing because we don't believe the order is clear
2 with respect to exactly what it does to shared
3 savings.

4 Q. So just between you and I, maybe we can
5 agree that what the company is doing is that it has
6 one account which keeps track of the -- of the excess
7 in EE savings, and it uses that account to -- or can
8 use that account in a subsequent year if it
9 underachieves the mandate to bring the -- that year
10 up to compliance, right?

11 A. You lost me a little bit there because we
12 were talking -- are we talking about the incentive
13 bank, or are we talking about the compliance bank?

14 Q. That's good. We will use the word
15 compliance. That's the compliance bank, right?

16 A. So a compliance bank the law allows the
17 utility to look at its cumulative achievement, that's
18 correct.

19 Q. And then you have a separate bank or have
20 been operating a separate bank that you call your
21 incentive bank, right, or we'll call the incentive
22 bank?

23 A. Yes. The 11-4393 and 14-431 are approved
24 stipulations that allowed for the use of banking to
25 determine the shared savings percentage, not upon

1 which to calculate savings on.

2 Q. So the -- there is using the compliance
3 bank to achieve your mandate and then there is using
4 the incentive bank to get incentives; is that
5 correct?

6 A. That's correct. There are two
7 fundamentally different balances.

8 Q. Okay. And you don't think that the
9 Commission's order in 14-457 was clear that they
10 would let you use banking for compliance but not for
11 incentives?

12 A. Again, that's why -- Mr. Boehm, that's
13 why there is a pending request for a rehearing.

14 Q. Okay. Do you happen to have the order of
15 the Commission in that case?

16 A. No, I don't.

17 Q. Do you mind if I read from it? And I
18 will be happy to have your counsel correct me if I
19 read something wrong, okay?

20 EXAMINER PIRIK: Could we turn the
21 microphones back on. Mr. McNaughton is here. He is
22 going to check the volume and see if he can fix the
23 problem.

24 (Discussion off the record.)

25 Q. (By Mr. Boehm) I am reading here,

1 Mr. Duff, from the Commission's May 20 order Case No.
2 14-457. I am reading from the first full paragraph
3 on page 5 of that order.

4 MS. WATTS: Mr. Boehm, just for the
5 record I don't have a copy of it in front of me, but
6 I trust that you will be able to read it just fine
7 so.

8 MR. BOEHM: Thank you.

9 MS. WATTS: I want you to know I don't
10 have one, so I can't correct you.

11 Q. Here is my reading of it then. Somebody
12 can correct me. Mr. Duff --

13 A. I'm waiting.

14 Q. -- "As to Duke's use of banked savings,
15 the Commission agrees with OMA and finds the company
16 may only use the banked savings to reach its mandated
17 benchmark." Is there anything about that sentence
18 that you don't understand?

19 A. Yes, because OMA's contention about
20 savings was with respect to counting shared savings
21 on the savings. So you have to go back and look at
22 what OMA said in the case, Mr. Boehm.

23 Q. Throw -- run that by me again.

24 A. So OMA in the case, their comments
25 contended that Duke was calculating savings --

1 calculating shared savings on banked savings which is
2 not correct. And so there is uncertainty. If you
3 are relying on OMA's comments, OMA's comments were
4 in -- were incorrect.

5 Q. Let me read the second sentence.

6 A. Certainly.

7 Q. "Therefore, the Commission finds Duke's
8 use of banked savings to claim an incentive is
9 improper." Is there something about that you don't
10 understand?

11 A. Again, I'm not exactly sure what -- what
12 they are saying. Obviously they are saying something
13 is incorrect, but if they are relying on OMA, Duke
14 isn't doing what OMA asserted it was doing.

15 Q. All they say is "Therefore, the
16 Commission finds Duke's use of banked savings to
17 claim an incentive is improper."

18 A. Yes.

19 Q. Do you find that ambiguous?

20 A. Yes, because they said it was based off
21 OMA's comments.

22 Q. No, they didn't. That was in the
23 first --

24 A. Exactly. Their finding is based off what
25 OMA said.

1 Q. Whatever it's based off of that's what
2 they said, right?

3 A. Mr. Boehm, you asked for my
4 interpretation. I am telling you how I am
5 interpreting it.

6 Q. Okay, okay.

7 MR. SECHLER: Your Honor, I am just going
8 to lodge an objection to what OMA's comments meant or
9 what OMA implied.

10 EXAMINER PIRIK: It will be so noted.

11 MR. SECHLER: It's beyond his capability.

12 EXAMINER PIRIK: It's noted.

13 Q. Let me read further on down the same
14 paragraph, same page, "Thus, an order for the
15 structure to continue to serve as a true incentive to
16 Duke to exceed the benchmarks, the Commission finds
17 the banked savings cannot be used to determine the
18 annual savings achievement level." Is there
19 something about that you don't understand?

20 A. Well, again, as I pointed out, what the
21 Commission is saying they want to have accomplished
22 would rely on banking because otherwise utilities
23 would again not want to do more and more and more.
24 There would be no interest. If you have -- if you
25 are not motivated, Duke Energy would be in full

1 compliance to offer zero programs because of the high
2 level of achievement that's already obtained. But it
3 has a portfolio that it got approved by the
4 Commission that was clearly lower than its mandates
5 that it is operating to and is actually exceeding at
6 a lower cost which is exactly what the Commission
7 wants to do. Again, there's a lack of clarity in
8 terms they say what they are trying to incentivize,
9 and it doesn't seem to align with what they are
10 saying so that's why we asked for rehearing.

11 Q. Isn't it true you just disagree with the
12 order? You understand English; you just don't agree
13 with the order, right?

14 A. Mr. Boehm, I gave you my interpretation.

15 Q. Okay. We'll move on. The net savings
16 that you make calculations of you say is projected,
17 right?

18 A. No. So when you -- can you refer to a
19 specific line that you are talking about?

20 Q. When you come up -- when you say we are
21 going to have net savings in X year of such and such,
22 where does that number come from?

23 A. So the rider, if you are referring to
24 projections that were referred to in my testimony,
25 those were projections that were filed with the

1 Commission in the different rider proceedings.

2 Q. And who made the projections?

3 A. The company.

4 Q. Okay. And we know with respect to the
5 projections that the company made about how much
6 incentive payments they are going to get, they're
7 pretty far off, weren't they?

8 A. No. I don't believe that's correct. I
9 think if you look at the achievement, what we put in
10 was actually lower because we were erring on the side
11 of not collecting incentive from customers until we
12 recognized what the actual level achievements were.
13 The dollar values that were asked for for the shared
14 savings incentive were truly lower, but everyone knew
15 that the projections were clearly short of the
16 mandated levels and had shared savings associated
17 with them and not a single party raised that issue
18 regarding those projections.

19 Q. Your projections, right?

20 A. Correct.

21 Q. So when you project -- when you project
22 things and then you exceed the projections, you are
23 kind of putting the rabbit in the hat and pulling it
24 out, aren't you? I mean, if you are going to project
25 something you want to --

1 A. Mr. Boehm --

2 MS. WATTS: I need to object to the
3 characterizations Mr. Boehm has here. Perhaps he
4 could clarify his question.

5 MR. BOEHM: I'll withdraw the analogy.

6 EXAMINER PIRIK: Thank you.

7 Q. The point is if -- if you are the company
8 and you want to look good, right, you project things,
9 and then you exceed those projections, right?

10 A. No, Mr. Boehm.

11 Q. You don't?

12 A. Every single party has an ability to
13 intervene in those. Those are publicly filed and can
14 take comments and can issue comments regarding the
15 projections so, if they like, just as the portfolios
16 that are approved are based off projections that
17 everybody takes issue with. It's not just the
18 company putting it forth. We put forward what we
19 believe can be achieved.

20 Q. And with respect to those intervenors,
21 they would have to have a pretty acute knowledge of
22 Duke and its programs to --

23 A. I believe.

24 Q. -- really argue with your projections,
25 wouldn't it?

1 A. Mr. Boehm, we run a collaborative on a
2 quarterly basis that goes through the detailed
3 performance of those programs, and a lot of the
4 individuals that are parties in this room attend
5 those collaboratives and I think could definitely
6 have input into the projections.

7 Q. Just for the record on your projected
8 annual dollar incentives we just had I think an
9 indication that they were all around \$12 million what
10 you got. There's a response to an OCC second set of
11 interrogatories August 23, 2013, where you set out
12 what the actual dollar incentive -- not actual, what
13 the projected annual dollar incentives are. Didn't
14 you answer that in OCC's response?

15 A. August of when?

16 MS. WATTS: Mr. Boehm, I object. If you
17 have got an exhibit you want to put before Mr. Duff.

18 MR. BOEHM: Yeah, I think I do.

19 As it turns out, I don't have.

20 Q. You would find it as an attachment to the
21 direct testimony of Wilson Garcia -- Wilson Gonzalez
22 that was filed in this case.

23 A. I don't have it in front of me.

24 Q. It's Attachment 1.

25 EXAMINER PIRIK: And that document hasn't

1 been marked yet so I would ask Ms. Kern if she would
2 mark it and we could appropriately respond to it as
3 an exhibit number.

4 MS. KERN: Sure. I would like to mark as
5 OCC Exhibit 1 the direct testimony of Wilson
6 Gonzalez.

7 EXAMINER PIRIK: The document is so
8 marked.

9 (EXHIBIT MARKED FOR IDENTIFICATION.)

10 MS. KERN: Your Honor, I have copies of
11 that attachment if it would be helpful.

12 EXAMINER PIRIK: I think it would be
13 helpful, especially for the witness.

14 MR. BOEHM: Thank you, counsel.

15 Your Honor, I am not sure if we should
16 mark this as an OCC or OEG exhibit or how you want to
17 handle it. As I already said, it will be in the
18 record when counsel moves for -- identifies the
19 testimony of Mr. Gonzalez.

20 EXAMINER PIRIK: I think in order so it's
21 not confusing, if we just have one document that
22 refers to the same thing, I think if you refer to the
23 attachment to his testimony.

24 MR. BOEHM: Okay. I'll mark it OEG
25 Exhibit 1.

1 EXAMINER PIRIK: No. I would refer to
2 Attachment 2 to OCC Exhibit 1.

3 MR. BOEHM: Thank you.

4 Q. (By Mr. Boehm) For 2013, this -- this
5 exhibit shows that you projected \$5,000,903 and --
6 \$5,903,534, right? And I think you indicate you
7 actually got about 12 million, right?

8 A. The exhibit you have in front of me
9 actually has for 2013 11,364,000.

10 MS. KERN: Is he referencing Exhibit --
11 Attachment 1?

12 Q. Which exhibit?

13 A. The one that was --

14 MS. KERN: This is Attachment 2. I
15 thought he said Attachment 2.

16 MR. BOEHM: I'm sorry, it's Attachment 1.

17 MS. KERN: Sorry, apologize. Scrap that.

18 EXAMINER PIRIK: Now, I think the witness
19 needs to have that attachment.

20 MR. BOEHM: I apologize, Mr. Duff.

21 MR. SCHULER: Your Honor, perhaps we can
22 make Mr. Gonzalez's testimony available to the
23 witness and a copy to the court reporter.

24 EXAMINER PIRIK: That would be fine.

25 MS. KERN: We have extras of that.

1 MR. BOEHM: That would be grand. Thank
2 you.

3 Q. (By Mr. Boehm) I'll give you a minute
4 there, Mr. Duff. It's Attachment 1.

5 A. Yes. Now, I have it.

6 Q. You don't disagree with these numbers, do
7 you?

8 A. No. We provided them.

9 Q. Okay.

10 A. And they were publicly filed in the
11 riders. That's where they came from.

12 Q. Okay. These are all considerably lower
13 than the numbers that you gave us as far as what --
14 what Duke actually got or is asking for; is that
15 right?

16 A. These were projected off of the impacts,
17 costs, and net benefits that were included in the
18 rider and approved in 13-753, I believe, and, again,
19 the company did not feel it was prudent to estimate
20 the highest level of shared savings until it knew
21 what its actual achievement was.

22 Q. Doesn't this give us some idea of what
23 the -- how the pro -- the company's projection
24 process is going?

25 A. No.

1 Q. It doesn't.

2 A. No. This is about dollars. This is in
3 the customers' best interests. Until you know your
4 performance it would be -- it would be somewhat
5 egregious to just automatically assume you are going
6 to get the highest level.

7 Q. Which part is for the company's best
8 interests, the 12 million or the 5,9?

9 A. The net benefits that were achieved was
10 greater than what was projected so that benefits
11 customers. The percentage doesn't -- the percentage
12 is what the percentage is. It is the net benefits.

13 Q. Let's move on to another matter, to the
14 Table 1 on page 4 of your testimony.

15 A. Yes, sir.

16 Q. Okay. And we see there the
17 Commission-approved target for Duke's annual --
18 "Achievement of Annual Target" I think is how it's
19 captioned, and then you have "After-Tax Shared
20 Savings," correct?

21 A. That's correct.

22 Q. Okay. Now, let's assume -- let's assume
23 that we calculate that on -- on before tax. What --
24 what would that number be?

25 A. So you would --

1 Q. '13 would be what?

2 A. It would be approximately 20 percent.

3 Q. 20 percent.

4 A. Again, the after-tax percentages are
5 standard across all the utilities, Mr. Boehm.

6 Q. For rate cases.

7 A. No, for the shared savings incentive
8 structure.

9 Q. But just so everybody knows what the
10 ratepayers pay, do they pay the 13 percent, or do
11 they pay the 20 percent?

12 A. They pay the pretax amount.

13 Q. 20 percent in this case.

14 A. Yeah.

15 Q. So it's actually for the company's best
16 interests. If the company were going to use banked
17 savings to reach incentives, it's actually in the
18 company's best interest to make sure that they report
19 shared savings at the highest number that they can,
20 over 100 -- I'm sorry, that they report or use their
21 banks if you were going to use it for achievement to
22 be as close to 115 percent of the target as possible,
23 right?

24 A. That's -- that's the highest level of
25 achievement.

1 Q. Right. So if you had -- if you had the
2 discretion, you wouldn't report 130 percent; you
3 would only report 115 percent, right?

4 A. Actually, Mr. Boehm, you're incorrect.

5 Q. Okay. Wouldn't you want to save that
6 extra incentives for next year?

7 A. Not if you claimed shared savings on it.
8 The stipulation did not allow for it to happen, and
9 it does not happen.

10 Q. I am talking for incentives.

11 A. That's exactly what I am talking about.

12 Q. Explain --

13 A. I think all you need to do is look at
14 2012, Mr. Boehm. The company actually exceeded --
15 exceeded the mandates by 31 percent.

16 Q. Right.

17 A. But because it claimed shared savings on
18 that full 31 percent, it was unable to bank any of
19 that additional overcompliance.

20 Q. Okay.

21 A. The company has not double counted, and
22 your question was wrong.

23 Q. I didn't ask if you were double counting.
24 I was asking you essentially if you were gaming the
25 system.

1 A. No, no, to the exact answer I just told
2 you.

3 Q. But in a year where you don't achieve --
4 in a year where you don't achieve the mandate number,
5 right, or where you don't achieve the incentive
6 number, you use savings from previous years, right?

7 A. That's what was approved in the
8 stipulation, yes.

9 Q. Approved in the stipulation. But that's
10 now what the Commission has told you you can't do any
11 more, right?

12 A. Again, that's pending rehearing, yes,
13 Mr. Boehm.

14 Q. On pages 8 to 9, you begin to explain how
15 you used the incentive bank less than the compliance
16 bank, and then you say this significantly lower
17 balance is driven by three main factors that affect
18 the calculation of the two banks. First, during
19 safe-a-watt mechanism the company needed to exceed
20 its annual compliance benchmarks by 25 percent in
21 order to earn 15 percent return on its program costs
22 which led to a reduction in the incentive bank of
23 82,125; is that right?

24 A. That's what it says.

25 Q. Okay. Is the company complaining that

1 that was somehow unfair?

2 A. No. It's stating a fact.

3 Q. Okay.

4 A. But for the record AEP only had
5 overachieved by 15 percent to earn the same
6 15 percent.

7 Q. Okay. How long -- you used to be
8 involved in the rate cases, didn't you?

9 A. No.

10 Q. Okay. Do you know whether or not when
11 there were rate cases companies typically came in and
12 asked for 15 percent rate of return?

13 A. Again, Mr. Boehm, I answered your
14 question. I wasn't involved in the rate cases.

15 Q. Okay. I would like to know on page 10
16 when you are explaining the unfairness, I guess, of
17 not being able to use banked savings for both clients
18 and incentives, you say in the one sentence beginning
19 on line 8 "Since a utility has the ability to use
20 banked impacts for compliance, it can remain in
21 compliance in a year that it has little to no actual
22 customer participation by using banked impacts and
23 then the following year capitalize on pent up
24 customer demand and drastically exceed its annual
25 benchmark; thereby allowing it to earn a high

1 incentive and replenish its compliance bank for the
2 next year." You say "This operating pattern is
3 highly inefficient and does not lead to the optimal
4 outcome for" -- "for customers." Do you have -- do
5 you have a pent up demand from your customers? In
6 other words, if you don't have much energy efficiency
7 one year, is there some sort of groundswell of demand
8 that by God we have a lot of energy efficiency the
9 next year?

10 A. Generally when you first offer a new
11 program or if there is interest, if you remove a
12 program from the market, yes, then there will be pent
13 up demand.

14 Q. And you can control this, you think?

15 A. By having a program or not having a
16 program, by marketing it, by not marketing it. There
17 is a number of things you can.

18 Q. Aren't you obliged by law to market it?

19 A. We do market it.

20 Q. Aren't you obliged to reach mandates?

21 A. No, Mr. Boehm, but we would be in full
22 compliance with the mandates. That's the whole
23 point. Compliance mandates and incentive mandates
24 are fundamentally intertwined since compliance allows
25 for a cumulative nature or banking and then incentive

1 needs too so they are on an equal footing so you
2 don't have that disconnect of, hey, I can be in full
3 compliance because I can bank, but for incentive I
4 can't use bank. It puts them out of whack. That's
5 the whole purpose of that testimony.

6 Q. Somehow it seems to me the problem there
7 is using banking for compliance.

8 A. Is that a question?

9 Q. Yes. Is it?

10 A. You said the problem is; you didn't ask
11 me a question.

12 Q. The reason this -- the reason this
13 lacking symmetry exists is because you can use
14 banking for compliance, right?

15 A. Banking for compliance and banking for
16 incentive we'll put together because, yes, if you --
17 if compliance wants to overachieve early, then in
18 order to continue a synced up incentive, they need to
19 be aligned with respect to banking.

20 Q. And you say banking for compliance and
21 banking for achievement were put together because,
22 and you gave me a reason. Who was it that put them
23 together?

24 A. The stipulation and the Commission's
25 approval of that stipulation.

1 Q. And you think that the stipulation said
2 you were allowed to use banking for incentives.

3 A. If you look, I believe it's finding 3 of
4 the Commission's order in that 15 -- in the 14-1580
5 case it explicitly says the company was allowed to
6 use banking in its mechanism which is, again,
7 Mr. Boehm, why I pointed out there is some
8 inconsistencies.

9 EXAMINER PIRIK: I just want to be sure
10 we're clear. You are talking --

11 THE WITNESS: The May 20 finding, No. 3
12 in the Commission's May 20 order that was earlier
13 referenced.

14 EXAMINER PIRIK: Okay. In which case?

15 THE WITNESS: 14-1580. Or, I'm sorry,
16 what's the -- it was the 14-457, I'm sorry, 14-457.

17 Q. (By Mr. Boehm) I am going to hand that to
18 you, and I would like you to read that to me, please.

19 A. Sure, sure.

20 MR. BOEHM: Will the record reflect I am
21 showing the witness the May 20 order in 14-457.

22 EXAMINER PIRIK: Thank you.

23 A. "The cost is approved" -- "The cost
24 recovery mechanism as approved encourages Duke to
25 seek energy savings through a tiered savings

1 incentive structure. If Duke exceeds the mandated
2 annual benchmark, it is entitled to a percentage of
3 shared savings depending on how it" -- "how far it
4 surpasses the benchmark. Further, Duke is permitted
5 to bank energy savings that are not used toward the
6 benchmark or shared savings in a given year" which is
7 exactly what the company has done.

8 Q. It doesn't say incentives; it says the
9 benchmark.

10 A. For shared savings.

11 Q. For shared savings. It doesn't say
12 incentive, does it?

13 A. It's discussing the incentive mechanism,
14 Mr. Boehm, clearly. The whole paragraph is about the
15 cost recovery mechanism, and it specifically says
16 Duke is permitted to bank this energy savings that
17 are not used toward the benchmark or shared savings
18 in a given year.

19 Q. We just read English differently,
20 Mr. Duff. We are going to have to brief that, okay?

21 A. Is that a question, Mr. Boehm?

22 Q. I'm sorry. No, that isn't a question.
23 No, it isn't.

24 A. Okay.

25 Q. Oh, turn to page 14 of your testimony.

1 A. Page 14, you said?

2 Q. Yes. Here is where we talk about actual
3 and projections -- projected. On line 10 you say "In
4 2012, the Company delivered the actual incremental
5 energy savings from the Company's portfolio of
6 programs at a cost" -- well, first of all, at a cost
7 of essentially 9.7 cents -- I'm sorry, yeah, "9.7
8 cents per kWh, which was equivalent to a 15.3 percent
9 savings on the cost of every incremental kWh energy
10 savings achieved compared to projections," okay? So
11 that's what we're -- what you're boasting about here,
12 that you meet your projections, right?

13 A. That were approved by the Commission,
14 yes.

15 Q. Okay. And you're saying that the energy
16 savings according to your calculations cost 9.7 cents
17 per kWh, right?

18 A. That's the math, yes.

19 Q. Okay. Do you know whether or not that
20 was anywhere near what the market price of power was
21 around that time?

22 A. I don't know.

23 Q. You think it might have been as high as
24 9.7 cents per kWh?

25 A. Again, Mr. Boehm, this is just -- this is

1 just one metric to show how the company was able to
2 get more achievement at a lower cost.

3 Q. Compared to your projections.

4 A. Energy efficiency also delivers other
5 avoided costs beyond just pure energy.

6 Q. Further on you say "In 2013, the Company
7 delivered the actual incremental energy savings from
8 the Company's portfolio of programs at a cost of 16.3
9 cents per kWh."

10 A. That's -- that's correct.

11 Q. Right? Now, do you know whether or not
12 around that time that power on the marketplace was
13 around 16 cents a kWh?

14 A. Mr. Boehm, I already said I am not an
15 expert on market power prices.

16 Q. Okay. Further on you are saying you did
17 it at 17 -- 17.2 cents. And the same thing, you
18 don't know --

19 A. It's the same math that Mr. Seryak --
20 it's the same math that Mr. Seryak provided. It's
21 simply dividing the total program costs by the total
22 kWh achievement.

23 MR. BOEHM: I have no further questions,
24 your Honor.

25 Thank you, Mr. Duff.

1 THE WITNESS: Thank you.

2 EXAMINER PIRIK: Mr. Allwein.

3 MR. ALLWEIN: I have no questions, your
4 Honor. Thank you.

5 EXAMINER PIRIK: Staff.

6 MS. JOHNSON: Yes, staff has a few
7 questions.

8 - - -

9 CROSS-EXAMINATION

10 By Ms. Johnson:

11 Q. Okay. I am just going to have you kind
12 of try to explain to me these compliance banks versus
13 the incentive banks here. So on -- in your testimony
14 on page 8 and page 9, at the bottom of page 8, you
15 refer to a compliance bank, and you refer to it
16 several times here today. Could you explain to me
17 exactly what you mean by a compliance bank versus an
18 incentive bank?

19 A. So there -- the compliance bank is
20 consistent with SB 221. It's simply looking at what
21 the achievement consistent with how SB 221 is versus
22 the annual benchmarks. That's fundamentally
23 different from the incentive benchmarks because of
24 the stipulation. As I discussed in my testimony,
25 ours is fundamentally different than other utilities.

1 As part of that stipulation, we actually don't count
2 the mercantile impacts in our achievements for
3 determining your achievement level. We back it out
4 of the three-year baseline, so it's not the same
5 baseline, it's not the same benchmark, and the
6 achievement levels that you will see are different.
7 Additionally, your achievement level doesn't
8 necessarily include base rate impacts that you see in
9 the compliance -- in compliance with SB 221.

10 Q. By achievement level are you saying the
11 benchmarks, the annual benchmarks?

12 A. Yes, the annual benchmarks for 221.

13 Q. So how does the company accumulate banked
14 savings in its compliance bank and how does it
15 accumulate them in the incentive bank?

16 A. So in the compliance bank it is based off
17 of your level of performance versus the annual SB 221
18 mandates which are now on freeze, right, so
19 essentially when SB 310 came in, it said once you get
20 through 2014 I think you are at 4.2 percent, that
21 you're done. Well, cumulatively we are well below
22 4.2 percent, so we have a bank of impacts that you
23 can use until you get out to year 2025, I think we
24 are supposed to be at 22 percent.

25 So if you think about it, it's a fairly

1 simple concept. If we achieved hypothetically
2 22 percent in 2010, you -- even though you blew by
3 the annual mandate, you wouldn't have to do anything
4 else to hit the compliance number in 2025. Let's say
5 you did very little in 2010. 2011 you did
6 21.9 percent. Based off how -- my read of the law,
7 essentially until you get to 2025, you wouldn't have
8 to get that incremental .1 percent because it's not
9 required by law.

10 Q. And you are talking that if you
11 overachieve over your mandate by 22 percent you are
12 saying.

13 A. No. It's not overachieving of your
14 mandate. It's the total cumulative mandate is
15 22 percent over that period. So once you get to
16 22 percent you've met the mandate.

17 Q. Right. Okay. So I am going to run
18 through just an example, see if you can explain it to
19 me.

20 A. Sure.

21 Q. Let's say the mandate requires the
22 company to have 100,000 megawatt-hours of savings in
23 a year, and the company has to achieve 115,000
24 megawatt-hours to maximize its shared savings. And
25 then in that year the company actually achieves

1 200,000 megawatt-hours of savings. Can you explain
2 to me what portion of that would go to the mandate,
3 what portion to the shared savings, what to the
4 incentive bank, and what to the compliance bank?

5 A. Sure. So the full 200, the
6 overcompliance of 200 versus the 100, that would --
7 that would go into your overcompliance bank with SB
8 221.

9 Q. And to the -- and to the compliance bank.

10 A. Yes, the compliance bank.

11 Q. The full 200,000.

12 A. Yeah, the 100,000 overcompliance.

13 Q. I'm sorry, okay.

14 A. The difference between those two. The
15 incentive bank, depending on whether the utility
16 recognized shared savings on it, if it recognized
17 shared shavings on the 200, then its incentive bank
18 would grow by zero. If it recognized just 115, then
19 it would -- and the shared savings associated with
20 it, then it would only -- then it would bank 85 for
21 its incentive bank.

22 Q. Okay. So let me just make sure I get
23 this. So if the company recognized the shared
24 savings incentive, then they would carry forward zero
25 in the bank.

1 A. Correct, as the example I gave to Mr.
2 Boehm on 2012.

3 Q. But if they recognize no incentive, they
4 would carry 85 through their incentive bank.

5 A. In their incentive bank. And so just to
6 be clear, there's no net benefits associated with
7 that that are ever carried forward. It's only for
8 the purposes of determining your achievement level to
9 get that shared savings percentage.

10 Q. Okay, okay. Now, I am going to ask you
11 to explain how the company withdraws from each bank.

12 A. Sure.

13 Q. Again, so an example the mandate requires
14 100,000 megawatt-hours. The company must achieve
15 115,000 megawatt-hours to maximize shared savings.
16 But this time the company achieves 85,000
17 megawatt-hours. Now, how would the company pull from
18 the compliance bank and the incentive bank then to
19 satisfy that?

20 A. Okay. So in order to meet compliance,
21 assuming you had the necessary 15 in your bank, then
22 you would use 15 from your compliance bank and that
23 would -- that would be -- you would hit your
24 compliance. If you sought to hit the highest level
25 of overachievement, you would use 30 from your

1 incentive bank so fundamentally there would now be a
2 disconnect in the balance. As I said, in reality
3 it's more complex than that because the -- because of
4 the stipulation and the fact that parties wanted
5 mercantile treated a certain way, there's a
6 fundamental disalignment between the benchmark levels
7 because of that whole mercantile and the banking out
8 of load, but fundamentally it's the same concept.
9 You've got -- if you have -- once you use those
10 achievements they're gone so it's a -- the bank --
11 and that's where Duke thinks it's been very
12 transparent about both its overcompliance that was
13 necessary under safe-a-watt of 25 percent in order to
14 earn its 15 percent on program costs and then also
15 during its shared savings mechanism. We track that
16 bank on an annual basis so people know what the bank
17 level is.

18 Q. Okay. And so when did the company start
19 this bank? When did the bank begin?

20 A. The bank has -- was established by SB
21 221.

22 Q. Okay. Both the incentive bank and the
23 compliance bank?

24 A. So the banks were identical until the
25 safe-a-watt true-up. And I apologize. I don't

1 remember -- I want to say it's 12-1857, but I don't
2 remember the exact case for the safe-a-watt true-up.
3 But in that case we ex -- we explained for the first
4 time you are going to have a different bank balance
5 because the company had to overcomply by 25 percent
6 in order to reach its 15 percent program costs.

7 It did so so at that time the bank
8 balances started to differ and this is actually a
9 really clear exhibit. It's JEZ -- one of Jim
10 Ziolkowski's exhibits that says remaining bank
11 eligible for incentive. And then from that point
12 forward we have been tracking it. Now, again, even
13 though there was significant overcompliance in 2012,
14 because of the fact we recognize shared savings on
15 it, the bank didn't -- the bank didn't increase
16 for -- for incentives. It -- but it did for
17 compliance.

18 So, again, there are three kinds of major
19 points of difference but the first time the bank
20 balance differed was when we got to the end of
21 safe-a-watt where we had to have 25 percent
22 overcompliance.

23 Q. No other Ohio EDU currently uses the
24 system of -- the methodology for banking that Duke
25 currently uses; is that correct?

1 A. I don't necessarily believe that's the
2 case. I don't believe it's as transparent as we have
3 made it; but, again, my reading of the stipulation it
4 clearly says that shared savings is calculated based
5 off the savings generated in the year -- in a year in
6 which previous overcompliance is used to comply.

7 Q. Well, I'm sorry, what stip? You said the
8 stipulation.

9 A. In both AEP and DP&L's stipulation that
10 were approved by the Commission.

11 Q. Okay. So you're saying that the
12 stipulations approved in the DP&L and AEP case both
13 set forward similar methodologies; is that correct?

14 A. I believe it allows for the same banking,
15 yes.

16 Q. But neither of those companies have
17 currently attempted to utilize the methodology.

18 A. Well, I would say they haven't had the
19 issue of the significant overcompliance early which
20 has led to undercompliance as part of their approved
21 portfolio plans the way Duke has.

22 Q. Is it your understanding those
23 stipulations have set forth the same methodology you
24 just passed to me including incentive bank versus a
25 compliance bank and --

1 A. It's different language but it's the same
2 principle.

3 Q. Okay. In your testimony on page 8 you
4 refer to a cumulative benchmark during the period of
5 2009 to 2014. Is it the company's understanding it
6 has to reach cumulative -- I'm sorry, let me rephrase
7 that.

8 How does the company believe that it
9 needs to meet cumulative benchmarks? In what way?

10 A. As I stated, the energy efficiency
11 mandate was set, was frozen at the cumulative number
12 at the end of 2014 which was 4.2 percent.

13 Q. Okay. So there's a cumulative number
14 required by Senate Bill 221 at the end of 2025 --

15 A. It's the sum so essentially you could
16 look at the -- and all of the -- all of the SB 221
17 annual reports you really look at it as there is an
18 annual, but the true compliance is based off of are
19 you where you need to be in total adding up all of
20 the different annual ones because they ramp up to
21 that 22 percent. It is not a static number.

22 Q. The statutory requirement is an annual
23 one, correct, until 2025?

24 A. No. I believe it's -- I believe it's an
25 annual number that's required but -- and that's why

1 it calls out banking because it recognizes if you
2 overachieve early, you are still in compliance
3 because you are allowed to bank.

4 Q. Okay. But the only time that Senate Bill
5 221 mentions cumulative -- a cumulative benchmark is
6 at -- in the year 2025.

7 A. That's correct, except for SB 310 which
8 clearly cut off the fact that it's a cumulative
9 achievement amount.

10 MS. JOHNSON: Okay. One moment, your
11 Honor, please.

12 Just a few more questions, your Honor,
13 thank you.

14 Q. Are you familiar with the opinion and
15 order in Case No. 11-4393?

16 A. Yes.

17 Q. The Commission doesn't specifically
18 approve a methodology for applying banked savings
19 toward shared savings in that opinion and order, does
20 it?

21 A. No.

22 Q. Okay. And it doesn't approve a specific
23 methodology, does it?

24 A. No. The methodology was specifically
25 laid out in my testimony and then referenced in

1 OCEA's comments which was what was used as the basis
2 for the stipulation the Commission approved.

3 Q. And similarly the stipulation in that
4 Case No. 11-4393 did not mention a particular
5 methodology for applying banked savings toward shared
6 savings.

7 A. In the --

8 Q. I'm sorry, in the 11-4393.

9 A. You asked me the 11-4393. Were you going
10 to the 14-431?

11 Q. Yes, sorry.

12 A. It did not but my testimony reiterated
13 how the banking was done and there was no change
14 going forward in the 14-431 case.

15 Q. And just to close things up here, the
16 opinion and order in Case 13-431 similarly did not
17 approve a specific methodology for how banked savings
18 were to apply toward shared savings.

19 A. No, other than the fact we had explained
20 how it was and we've shown -- we've had that
21 mechanism shown in all of the annual rider filings so
22 until the -- until the 14-457 case we never knew it
23 was an issue.

24 Q. In those annual rider filings and the
25 various, you know, testimonies you filed in various

1 cases, did you specifically set forth the methodology
2 including the incentive bank?

3 A. We differentiated the two banks, yes.

4 Q. The two banks and how they interacted?

5 A. It was explicitly called out we were not
6 going to be recognizing any of the impacts associated
7 with the banked achievement. It would only be used
8 for the purposes of determining achievement level.

9 MS. JOHNSON: Nothing else, your Honor.

10 EXAMINER PIRIK: Thank you.

11 Ms. Watts.

12 MS. WATTS: Your Honor, may we take a
13 brief break?

14 EXAMINER PIRIK: Why don't we do that.
15 We will just stay here while you step out and confer.

16 (Recess taken.)

17 EXAMINER PIRIK: Ms. Watts.

18 MS. WATTS: Thank you.

19 - - -

20 REDIRECT EXAMINATION

21 By Ms. Watts:

22 Q. Very briefly, Mr. Duff, you were asked a
23 couple of questions earlier about whether Duke Energy
24 has a cap on its shared savings incentive. Do you
25 recall those questions?

1 A. Yes.

2 Q. And the company does not have a cap,
3 correct?

4 A. That's correct.

5 Q. Do any of the other utilities in Ohio
6 have caps?

7 A. Yes.

8 Q. And why is it that Duke Energy's is
9 different?

10 A. Well, Duke Energy argued that
11 successfully and parties agreed and the Commission
12 approved it regarding the cap, that the cap wasn't
13 necessary because increasing the incentive meant that
14 greater net benefit was being generated and customers
15 were keeping 87 percent of the after-tax amount on
16 it. And so that was what the Commission used as
17 justification for there not being a cap.

18 Now, while there are caps on the other
19 utilities, I think it's important to note that if you
20 look in proportion, AEP, for example, has a \$20
21 million after-tax per year cap, and they are
22 currently running that through 2016. I believe that
23 \$20 million when grossed up is approximately
24 \$30 million a year. If you look at Duke as a
25 proportion of AEP's size, it's slightly less than

1 50 percent meaning that Duke's, as Mr. Boehm pointed
2 out, approximately \$12 million a year incentive that
3 it has earned is -- would fall below a cap that's
4 equivalent to AEP.

5 I also think it's important to point out
6 the fact that AEP's cap is probably the most
7 applicable to Duke because in the Commission's order
8 establishing the \$10 million cap on FirstEnergy, they
9 pointed out that AEP has decoupling which Duke does
10 as well which is justifying AEP's 20 million cap
11 versus FirstEnergy's 10 million cap.

12 Q. Thank you. And on page 4 of your
13 testimony, the table that demonstrates what after-tax
14 shared savings incentive levels a company is entitled
15 to.

16 A. Yes.

17 Q. Is that table more or less identical for
18 all the investor-owned utilities?

19 A. I believe it is consistent across all
20 investor-owned utilities.

21 MS. WATTS: I have nothing further, your
22 Honor. Thank you.

23 EXAMINER PIRIK: Thank you.

24 Ms. Hussey.

25 MS. HUSSEY: No questions, your Honor.

1 EXAMINER PIRIK: Mr. Sechler.

2 MR. SECHLER: Nothing further, thank you.

3 EXAMINER PIRIK: Mr. Rinebolt.

4 MR. RINEBOLT: No, thank you, your Honor.

5 EXAMINER PIRIK: Mr. Pritchard.

6 MR. PRITCHARD: Just a brief

7 clarification.

8 - - -

9 RECROSS-EXAMINATION

10 By Mr. Pritchard:

11 Q. I believe in your response to your
12 counsel's question on why Duke doesn't have a shared
13 savings cap --

14 A. Yes.

15 Q. -- you indicated that the parties agreed
16 with Duke's argument for no cap.

17 A. No. I said that the company has put that
18 position forward, and then the parties agreed
19 regarding no cap in the stipulation with the
20 exception of OEG who is not a party to that
21 stipulation.

22 Q. And, again, you are referring to the
23 parties to the prior case and not this case.

24 A. Yes, the one that established the
25 mechanism, Mr. Pritchard.

1 Q. And that would be Case 11-4393?

2 A. 11-4393, yes.

3 MR. PRITCHARD: Thank you. That's all.

4 EXAMINER PIRIK: Ms. Kern.

5 MS. KERN: No questions.

6 EXAMINER PIRIK: Mr. Dougherty.

7 MR. DOUGHERTY: No questions.

8 EXAMINER PIRIK: Mr. Boehm.

9 MR. BOEHM: No questions, your Honor.

10 EXAMINER PIRIK: Mr. Allwein.

11 MR. ALLWEIN: No questions, your Honor,
12 thank you.

13 EXAMINER PIRIK: Ms. Johnson.

14 MS. JOHNSON: No questions, your Honor.

15 EXAMINER PIRIK: Thank you very much,
16 Mr. Duff.

17 THE WITNESS: Thank you.

18 EXAMINER PIRIK: I think what we are
19 going to do is go ahead and mark the comments that
20 everyone has provided and then we'll go through and
21 admit exhibits at this point in time and then we will
22 take our lunch break and then we will convene with
23 the intervenor witnesses after lunch.

24 So prior to moving admission of any
25 exhibits why don't we go ahead and mark all of the

1 comment exhibits. Start with -- I am just going to
2 go down the list I have. Staff, I have you have
3 reply comments.

4 MS. JOHNSON: Yes. Staff would not like
5 to introduce those into the record.

6 EXAMINER PIRIK: It's our practice that
7 we do mark the comments for exhibits, so I am asking
8 you to mark them as an exhibit.

9 MS. JOHNSON: Okay. Then it will be
10 Staff Exhibit 1.

11 EXAMINER PIRIK: Okay. OCC.

12 MS. KERN: Yes, your Honor. OCC would
13 like to mark the comments filed in this docket as OCC
14 Exhibit 2 and the reply comments by OCC as OCC
15 Exhibit 3.

16 EXAMINER PIRIK: OMA.

17 MR. SECHLER: Yes, your Honor. OMA would
18 mark its initial comments as OMA Exhibit 2 and its
19 reply comments as OMA Exhibit 3.

20 EXAMINER PIRIK: OEG.

21 MR. BOEHM: Your Honor, we would mark our
22 comments as OEG Exhibit No. 2. My memory is we
23 didn't file reply comments.

24 EXAMINER PIRIK: No, I believe you did.

25 MR. BOEHM: Did I? Okay. Then that

1 would be OEG 3. Hard to keep these cases straight.

2 EXAMINER PIRIK: OPAE.

3 MR. RINEBOLT: OPAE would request to mark
4 its initial comments as OPAE Exhibit 1. In the
5 interest of brevity we did not file reply comments.

6 EXAMINER PIRIK: I think you did.

7 MR. RINEBOLT: I did? Okay. Well, then
8 I got a 2.

9 EXAMINER PIRIK: Let me double-check just
10 to be sure.

11 MR. RINEBOLT: I will pull it up, your
12 Honor.

13 EXAMINER PIRIK: Yes, you did.

14 MR. RINEBOLT: I did, okay. Thank you.

15 EXAMINER PIRIK: So that would be marked
16 as OPAE Exhibit 2?

17 MR. RINEBOLT: Yes, please.

18 EXAMINER PIRIK: Kroger.

19 MS. HUSSEY: Thank you, your Honor.

20 Kroger would like to mark its initial comments as
21 Kroger Exhibit 2 and its reply comments as Kroger
22 Exhibit 3.

23 EXAMINER PIRIK: Mr. Allwein.

24 MR. ALLWEIN: Your Honor, I believe that
25 People Working Cooperatively only filed reply

1 comments --

2 EXAMINER PIRIK: That's correct.

3 MR. ALLWEIN: -- on January 9, so I would
4 move to have those submitted as People Working
5 Cooperatively Exhibit 1. Thank you.

6 EXAMINER PIRIK: IEU.

7 MR. PRITCHARD: Yes, your Honor. I would
8 like to mark IEU's initial comments as IEU Exhibit 1
9 and our reply comments as IEU Exhibit 2.

10 EXAMINER PIRIK: OEC?

11 MR. DOUGHERTY: Yes. I would like to
12 mark the joint comments of OEC and NRDC and ELPC as
13 can I say Environmental Advocates?

14 EXAMINER PIRIK: Yes.

15 MR. DOUGHERTY: Exhibit 1 and our
16 January 9 reply comments as Environmental Advocates
17 Exhibit 2.

18 (EXHIBITS MARKED FOR IDENTIFICATION.)

19 EXAMINER PIRIK: Thank you.

20 Then just to be clear we won't be
21 providing copies of the comments and reply comments
22 to the court reporter because all of them were filed
23 in the docket. The initial comments that have just
24 been marked by the parties were filed on December 5,
25 and the reply comments were filed on January 9.

1 So with regard to let's start with Duke's
2 exhibits first as far as moving and admitting.

3 MS. WATTS: Yes, thank you, your Honor.
4 We would move Duke Exhibits 1, 2, and 3 at this time.

5 EXAMINER PIRIK: Are there any
6 objections?

7 Hearing none those exhibits shall be
8 admitted into the record.

9 (EXHIBITS ADMITTED INTO EVIDENCE.)

10 EXAMINER PIRIK: With regard to Kroger
11 Exhibit 1.

12 MS. HUSSEY: Yes. Kroger would move to
13 admit Exhibit 1 which is the correspondence dated
14 April 17, 2014, filed in Case No. 14-457-EL-RDR by
15 Duke Energy.

16 EXAMINER PIRIK: Are there any
17 objections?

18 MS. WATTS: No objections.

19 EXAMINER PIRIK: It shall be admitted
20 into the record.

21 (EXHIBIT ADMITTED INTO EVIDENCE.)

22 EXAMINER PIRIK: Now with regard, I am
23 going to take them as a group, is there any objection
24 to admitting the comments filed and/or reply comments
25 filed by staff, OCC, OMA, OEG, OPAE, People Working

1 Cooperatively, Kroger, IEU, OEC, NRDC, and ELPC? Are
2 there any objections?

3 MS. WATTS: No objections.

4 EXAMINER PIRIK: Hearing none those
5 comments and reply comments will be admitted into the
6 record.

7 (EXHIBITS ADMITTED INTO EVIDENCE.)

8 EXAMINER PIRIK: We'll withhold moving
9 OMA Exhibit 1 and OCC Exhibit 1 until those witnesses
10 have actually had an opportunity to take the stand.

11 Is there anything else we need to do
12 before we recess for a lunch break?

13 MR. BOEHM: I was wondering, your Honor,
14 as a matter of housekeeping if we could get an idea
15 what the order of witnesses is -- are. My client, I
16 think pretty much he has got to get back to Atlanta
17 today and there is rain coming.

18 EXAMINER PIRIK: Examiner Walstra is
19 going to take the afternoon session, so I will let
20 him figure out what the order is going to be. We can
21 go off the record.

22 (Discussion off the record.)

23 (Thereupon, at 11:59 a.m., a lunch recess
24 was taken.)

25 - - -

1 Tuesday Afternoon Session,
2 July 7, 2015.

3 - - -

4 EXAMINER WALSTRA: We'll go back on the
5 record.

6 And I believe we are going to go with
7 OEG's witness.

8 MR. BOEHM: Yes, please.

9 EXAMINER WALSTRA: Mr. Boehm, go ahead.

10 MR. BOEHM: Thank you, your Honor. I
11 would call as the Ohio Energy Group's witness Mr.
12 Stephen Baron.

13 (EXHIBIT MARKED FOR IDENTIFICATION.)

14 - - -

15 STEPHEN J. BARON
16 being first duly sworn, as prescribed by law, was
17 examined and testified as follows:

18 DIRECT EXAMINATION

19 By Mr. Boehm:

20 Q. Mr. Baron, do you have in front of you a
21 document that's been marked as Ohio Energy Group
22 Exhibit No. 1?

23 A. Yes, I do.

24 Q. And is that your testimony and exhibits
25 prepared for this case?

1 A. Yes.

2 Q. And do you have any corrections or
3 additions to that testimony?

4 A. Yes, I do. The first one is basically a
5 clarification. It's on page 6, Table 1. This table
6 utilizes data from the Commission's Electric Customer
7 Choice Switch Rates website, and I have now been
8 informed that the -- what I had believed was
9 quarterly kilowatt -- megawatt-hour data may not be.
10 It may be monthly data. But the -- in looking at Mr.
11 -- Staff Witness Scheck's table, the relationship
12 that I've derived from this Table 1, the 38.6,
13 appears to be consistent with his annual data, so
14 it's really just a question of characterization. The
15 ratio which is what I really relied on is -- is the
16 same, roughly the same.

17 The second correction that I have is on
18 page 8 at lines 1 to 2, based on reading
19 Mr. Gonzalez's testimony, I now understand that the
20 OCC's position is not to use a -- their
21 recommendation was not -- did not include a tax gross
22 up, and so the sentence beginning "As I showed
23 previously" should be stricken from my testimony
24 because they are not comparable comparisons. The
25 10 million cap for FirstEnergy was an after-tax

1 amount --

2 Q. Okay.

3 A. -- and the 3.9 million would not be.

4 Q. Okay.

5 A. And, finally, I just wanted to clarify
6 with regard to my testimony I never said one -- I
7 didn't clarify this in the testimony, that OEG's
8 proposed cap is an after-tax cap. Neither the
9 comments nor my testimony specifically stated that,
10 and I now want to clarify that it is an after-tax
11 cap.

12 Q. Are there any other changes, Mr. Baron?

13 A. Not that I am aware of.

14 Q. Now, with those corrections and
15 clarifications, Mr. Baron, is the testimony you
16 presented here as OEG Exhibit No. 1 true and correct
17 to the best of your knowledge and belief?

18 A. Yes.

19 MR. BOEHM: Thank, your Honor. I submit
20 the witness for cross-examination.

21 EXAMINER WALSTRA: Thank you. Starting
22 with Ms. Hussey.

23 MS. HUSSEY: No questions, your Honor.

24 MR. SECHLER: No questions, your Honor.

25 MR. RINEBOLT: No questions, your Honor.

1 MR. PRITCHARD: No questions.

2 MS. KERN: No questions.

3 MR. DOUGHERTY: No questions.

4 MR. ALLWEIN: No questions, your Honor.

5 MS. WATTS: Look how efficient that was.

6 Yes, thank you, your Honor. I do have some
7 questions.

8 - - -

9 CROSS-EXAMINATION

10 By Ms. Watts:

11 Q. Good afternoon, Mr. Baron.

12 A. Good afternoon.

13 Q. Sir, you began your testimony on page 2
14 by saying as a threshold matter OEG believes there is
15 no need for an incentive for compliance with state EE
16 mandates, correct?

17 A. Yes.

18 Q. So essentially in OEG's best case
19 scenario there would be no incentive mechanism.

20 A. That is correct. And I believe that's a
21 position that OEG has consistently taken in Duke
22 cases as well as for other utilities.

23 Q. And may I say I think OEG is the only
24 party that has been that consistent.

25 A. Thank you. Mr. Boehm gets the credit for

1 that.

2 Q. He does. And but you acknowledge,
3 however, that the Commission's rules provide that
4 incentive may be provided for, correct?

5 A. Yes.

6 Q. Okay. Going back all the way to your
7 testimony in the 11-4393 case -- and do you remember
8 which case that was?

9 A. I -- I -- this was -- I don't remember by
10 designation the case number so.

11 Q. Okay.

12 A. You may be able to refresh my memory.

13 Q. Our discussion about consistency will
14 help here. I want to establish positions that are
15 fairly similar in that case as it is in this case.

16 A. I believe it would be, yes.

17 Q. Okay. Are you familiar with the details
18 of SB 221 and SB 310?

19 A. I -- generally over the years I have been
20 involved in a number of procedures in Ohio that
21 related to implementation of various aspects of SB
22 221. I'm not familiar with SB 310 other than reading
23 references to it in Mr. Duff's testimony.

24 Q. Okay. I am going to ask you one element
25 of SB 310, and you can tell me whether you are

1 familiar with that or not. Were you aware that SB
2 310 had a provision in it that allowed a utility to
3 either amend its portfolio after the enactment of the
4 law or continue its existing portfolio?

5 A. I -- I have been made aware of that
6 through certainly some of the cross-examination this
7 morning.

8 Q. Okay. And so based on what you've
9 learned this morning or otherwise, it's your
10 understanding that Duke Energy has opted to continue
11 its existing portfolio, correct?

12 A. That's my understanding from Mr. Duff's
13 testimony.

14 Q. Okay. And so as a result of that, is it
15 also your understanding then that OEG members would
16 not then be permitted to employ the new opt-out
17 provisions of SB 310 until the conclusion of the
18 company's portfolio?

19 A. I'm not familiar with that.

20 Q. Okay. And, sir, you are recommending a
21 cap of 3 percent or 1 million, correct?

22 A. Yes, the lesser of either of those two.

23 Q. And do you have any comparisons or
24 analyses where you've compared that to other
25 utilities in Ohio?

1 A. I am aware of from -- of the caps that
2 the Commission has allowed either by approving a
3 stipulation or through a direct order of a litigated
4 proceeding of various caps, and I think Mr. Scheck
5 has a table showing the -- a number of the
6 utilities -- or maybe all of them what the current
7 caps are for after-tax incentives.

8 Q. But you didn't refer to those -- you
9 didn't use the other caps that are established for
10 other utilities in arriving at the cap that you are
11 recommending here.

12 A. No, no. OEG consistent with my position
13 and OEG's position that there really does not need to
14 be an incentive mechanism to achieve optimal results,
15 OEG's recommendation in this case is for what I would
16 consider -- acknowledge is a very, you know,
17 relatively low incentive cap.

18 Q. Okay. Let me just ask a follow-up to
19 your -- your discussion there. You mentioned optimal
20 results. In your definition what would constitute
21 optimal results?

22 A. My definition of optimal results would be
23 achieve energy efficiency at least at the benchmark
24 level, and to the extent that it can be economically
25 beneficial for customers to achieve higher levels of

1 energy efficiency, that may be appropriate. There
2 may be other aspects that have to be considered
3 though in making that determination as to how far
4 above a -- the benchmark or mandatory statutory
5 required level should be pursued.

6 Customer impacts, for example, is one of
7 the factors that should be considered. And so I
8 haven't done an analysis of that but that would be
9 the type of information that the Commission as the
10 ultimate authority would be -- would and should
11 evaluate in determining the most appropriate
12 strategy. Achieving the maximum energy efficiency is
13 not necessarily the optimal strategy.

14 Q. Okay. So let's -- let's talk about
15 energy efficiency as it is carried forward in Ohio.
16 So in Ohio utilities are entitled to recover program
17 costs, correct?

18 A. Yes.

19 Q. And they are entitled to recover lost
20 distribution revenues, correct?

21 A. Yes. Certainly Duke is entitled -- is
22 permitted to recover those.

23 Q. Okay. And then in addition to that they
24 are entitled to or may be entitled to an incentive
25 mechanism of some sort, correct?

1 A. Yes. It's my understanding that the
2 statute permits that, yes.

3 Q. Incentive mechanisms can be fashioned in
4 a number of different ways, correct?

5 A. Certainly.

6 Q. Okay. The lost distribution revenues
7 that utilities are entitled to receive is
8 compensation that recovers the revenue lost
9 essentially because the utility is selling less
10 energy, correct?

11 A. That's the underlying theory. From my
12 personal viewpoint and experience, I'm -- I don't
13 support that but that is the underlying theory.

14 Q. Understood. And the incentive that Duke
15 Energy Ohio is entitled to receive, and we can agree
16 to disagree with respect to when and how long that
17 shared savings mechanism will continue and so forth,
18 but the existing shared savings mechanism under which
19 the company is operating, are you able to describe
20 the calculation of that mechanism?

21 A. I'm generally familiar with it. I
22 haven't gone in and looked at the workpapers, for
23 example, that calculate the present value of the
24 avoided cost savings versus the program expenses
25 which is the -- which were the two elements, net

1 present value of that difference that forms the total
2 savings, and I have seen schedules that show the
3 determination, for example, in Duke of the achieved
4 sharing percentage and how that carries through with
5 in terms of applying the 20 percent grossed up
6 sharing factor to the total savings. I'm generally
7 familiar with that, but I haven't gone and looked at
8 the detail underlying the numbers.

9 Q. Okay. And are you familiar with how
10 avoided cost is formulated for Duke Energy Ohio's
11 purposes?

12 A. I haven't -- I have not looked at that
13 specifically. I am familiar with avoided cost
14 calculations, and it's my understanding that this --
15 it would be calculated for the avoided costs over the
16 life of this -- that the savings would actually
17 materialize, but I haven't gone in and looked at the
18 calculations themselves.

19 Q. Would you say that you are generally
20 familiar with the concept of avoided costs as it's
21 applied generically to energy efficiency achievement?

22 A. Generally, yes. I mean, it may be that
23 different utilities use different methods or
24 certainly regulators may proscribe or prescribe
25 different methodologies, but generally I am familiar,

1 yes.

2 Q. Okay. In the calculation generically
3 speaking for avoided costs can include the equivalent
4 of generation that's being avoided, correct?

5 A. Generally, certainly in a utility that
6 would be, let's say, an integrated utility, it
7 would -- it would usually reflect avoided capacity
8 costs, avoided energy costs.

9 Q. Okay. It might also include transmission
10 and distribution capacity, correct?

11 A. It could. It doesn't always include T&D.
12 Certainly there are -- my -- my experience is that
13 there's -- there's probably less foundation to
14 support that, but certainly I'm aware that is used.

15 Q. Okay. And it can also include ancillary
16 services?

17 A. Ancillary if those are -- if that's a
18 legitimate benefit, certainly in a market like PJM,
19 and that Duke participates in, if energy efficiency
20 provides ancillary services, benefits in the sense of
21 reduced load and, therefore, freed up ability to sell
22 ancillary services, that would be a benefit, yes.

23 Q. And do they sometimes include
24 environmental externalities or considerations?

25 A. I'm aware in some jurisdictions

1 environment externalities could be included in that
2 calculation.

3 Q. Okay. With respect to those items that
4 we have just discussed, you're not aware of which of
5 those are taken into account with respect to Duke
6 Energy Ohio's avoided cost calculation, correct?

7 A. That's correct. I've not investigated.
8 I am not challenging Duke's calculation of its
9 avoided costs, so I didn't really focus on that.

10 Q. Okay. Appreciate that. At the bottom of
11 page 4 of your testimony you state that "There is no
12 evidence that the Company will refuse to engage in
13 cost-effective EE-PDR" and that's a reference to our
14 rider I believe you are making, correct?

15 A. Yes, energy efficiency and peak demand
16 response.

17 Q. Peak demand reduction, okay. "Beyond the
18 statutory benchmark level if shareholders do not
19 receive an additional incentive to do so," do you
20 recall that statement in your testimony?

21 A. Yes.

22 Q. In the absence of an incentive, what
23 would motivate the company to continue to offer
24 energy efficiency programs once it's exceeded the
25 mandates?

1 A. The same motivation that would -- that
2 would have motivated the company to engage in least
3 cost planning when it was an integrated company, the
4 same motivation that motivates Duke to engage in --
5 in least cost distribution planning, engaging in
6 programs like tree trimming to reduce distribution
7 outages up to a certain level where obviously they
8 are not going to spend -- Duke -- it may not be
9 prudent to spend a million dollars on tree trimming
10 or other programs, but it's some reasonable level.

11 Those same types of motivations as a --
12 as a -- as a utility that has an obligation to serve
13 and in my view at least cost which means recognize
14 some optimal strategies and planning the system and
15 incurring costs, those same motivations could apply
16 and in my view would apply in the case of energy
17 efficiency without an incentive.

18 Certainly the biggest argument the
19 utilities have used in other jurisdictions that I
20 have been involved in is that we lose money if we
21 encourage customers to use less. Well, in Duke's
22 case the company is entitled to lost distribution
23 revenues. Duke is -- has divested generation, so
24 it's a market environment in Ohio. I don't see any
25 ration -- any reason why the company wouldn't engage,

1 what the disincentive is to engage in a reasonable
2 level of energy efficiency above the benchmark
3 without an incentive.

4 Q. On page 5 of your testimony, you mention
5 that FirstEnergy is the most relevant comparison
6 utility since it was established by the Commission in
7 a litigated proceeding rather than a settlement. Do
8 you recall that statement?

9 A. Yes.

10 Q. Why do you believe that it makes a
11 difference when it's litigated or stipulated?

12 A. Because in a set -- in a stipulation
13 parties -- there are a whole host of issues that
14 generally would enter into a stipulation, and it's
15 not transparent as to whether the particular metric
16 that we are looking at in this case, say AEP's \$20
17 million cap was agreed to by the parties in exchange
18 for some other factor that AEP took perhaps a lower
19 amount on, whereas, in a litigated proceeding the
20 assumption is that the just and reasonableness of
21 individual elements like FirstEnergy's cap can stand
22 on its own.

23 Q. I am going to call your attention back to
24 the 11-4393 case. Do you recall testifying in that
25 case?

1 A. I -- I don't -- I recall testifying. I
2 can't tell you that's the case number, but I do
3 recall being -- testifying and being cross-examined.

4 Q. Okay. By virtue of the fact you actually
5 testified in that case, is that not by definition a
6 litigated proceeding?

7 A. Yes, I would agree, unless it settled
8 after I left.

9 Q. Not so far as I recall. Sir, are you
10 aware of changes FirstEnergy has made to its
11 portfolio?

12 A. I have not evaluated that, no.

13 Q. Okay. And do you have any knowledge as
14 to where FirstEnergy stands in relation to its
15 compliance with the mandates?

16 A. I have not made that evaluation either.

17 Q. Okay. On page 6 you provide a comparison
18 that shows that Duke's incentive cap compared to
19 FirstEnergy's should be about 3.9 million, but then
20 on page 7 you recommend a cap at 3 percent or
21 spending 1 million, and I am wondering how you
22 reconcile those two.

23 A. Yes. I was really just providing that
24 information, the 3.9 million, to contrast to what the
25 company has projected for 2014, 12.9 million, and to

1 really explain that or to illustrate that, a cap in
2 my view is required.

3 Q. Did you do any research with respect to
4 the shared -- to shared saving mechanisms for
5 utilities outside of Ohio?

6 A. I have -- I did not do any specific
7 research for this testimony. I have been involved in
8 proceedings over the years in some other
9 jurisdictions where this issue was addressed, but I
10 did not rely on that specifically for a
11 recommendation.

12 Q. So no particular national analysis so
13 far --

14 A. That's correct.

15 Q. Okay. And so your first -- your first
16 most favorite position is no incentive.

17 A. Yes.

18 Q. And your fallback position from that
19 would be either a 3 percent cap or \$1 million?

20 A. Yes.

21 Q. Okay. And then your next position is
22 that if the Commission doesn't like either of those
23 two, they should accept OCC's recommendation,
24 correct?

25 A. That's correct. And I -- obviously I

1 need to point out that the -- the OCC recommendation
2 that I reference in my testimony was based on my
3 review of OCC's comments, and upon reviewing
4 Mr. Gonzalez's testimony in this case, OCC's
5 recommendation is, I think, a 5 percent expenditure
6 cap.

7 Q. So which are you supporting?

8 A. I haven't made an evaluation of OCC's
9 proposal in this case, so at this point it would be
10 the -- I would stick with my testimony as a fallback
11 position, though that's not to say that OCC's
12 recommendation in this case of a 5 percent
13 expenditure cap is not more appropriate. In fact,
14 it's closer to OEG's position for a 3 percent cap.

15 Q. I would have expected you to respond
16 whichever is lower. No such luck.

17 A. Mr. Boehm may have expected that as well.
18 He's free to take a different position on brief.

19 Q. Your -- your recommendation is that the
20 incentive should be tied to only achievement over the
21 benchmark, correct?

22 A. Yes.

23 Q. For any incentive.

24 A. That's correct.

25 Q. I didn't put that to you very well. So

1 we understand one another?

2 A. Yes. The reference -- the point that you
3 are referencing is that the mechanism that the
4 company currently is proposing once the achievement
5 level -- let's say the 13 -- 15 percent above the
6 benchmark achievement level has been reached, then
7 that sharing mechanism -- the sharing percentage, the
8 13 percent or 20 plus percent grossed up, applies to
9 the entirety of the savings, not just the amount that
10 is in excess of the mandatory benchmark, and it -- it
11 seems to me that the appropriate sharing mechanism
12 should be applied only to the portion of those net
13 benefits that are in excess of what's required by the
14 statute anyway.

15 Q. Okay. And other than that nuance that
16 you're recommending there that the shared savings
17 incentive be tied to the portion over the mandates,
18 is there any other detail to the calculation that you
19 would want to offer in terms of how that incentive
20 should specifically be calculated?

21 A. Well, I've looked at -- I haven't done a
22 specific calculation, but if you -- if you assume
23 that the -- let's take the company's 2014 calculation
24 for a true-up. The estimated savings, total savings,
25 are about \$64 million. And if you assume there's a

1 lineal relationship between that 64 million and the
2 kilowatt-hours, then about 55 million of that would
3 be associated with 0 to 100 percent compliance, and
4 about 8.8 million of that would be associated with
5 the overcompliance, the extra portion. And so now
6 we -- so basically the company's calculation for 2014
7 is that there was a net benefit of about 8.8 million
8 of savings by -- that was produced by overachieving
9 relative to the benchmark and that represents
10 about -- well, the shared savings that the company is
11 asking for is 12.9 million. On a revenue requirement
12 basis it's about 8.3 million after tax.

13 So basically the company is asking for
14 8.3 million of -- of the 8.8 million of extra
15 benefits that it achieved. That's about 95 percent
16 and so that's really -- I think if you were to apply
17 a methodology, I think it would be reasonable to use
18 something like I've just done which is assume a
19 linear relationship between the total savings and the
20 kilowatt hours, and the company, if the Commission
21 approves the continued incentive sharing, it should
22 be limited to the benefits achieved in excess of
23 those that would be produced by achieving the
24 benchmark anyway.

25 Q. So that recommendation that you are

1 making in that calculation, are you aware of any
2 other Ohio utility that calculates a shared savings
3 incentive in that way?

4 A. No, I'm not.

5 MS. WATTS: One moment, please, your
6 Honor.

7 I have nothing further. Thank you.

8 EXAMINER WALSTRA: Thank you.

9 Staff.

10 MR. JONES: No questions, your Honor.

11 EXAMINER WALSTRA: Any redirect?

12 MR. BOEHM: If I could have one minute,
13 your Honor.

14 EXAMINER WALSTRA: Sure.

15 (Discussion off the record.)

16 MR. BOEHM: Your Honor, we have no
17 redirect.

18 EXAMINER WALSTRA: Thank you. Then you
19 may step down.

20 MR. BOEHM: And thank you once again for
21 the accommodation for my witness's travel plans.
22 Appreciate that, everyone.

23 THE WITNESS: And thank you from myself
24 as well.

25 EXAMINER WALSTRA: Mr. Boehm, would you

1 like to move your exhibit?

2 MR. BOEHM: Excuse me. Yes, thank you.

3 At this time I would like to move the introduction of
4 Ohio Energy Group Exhibit No. 1.

5 EXAMINER WALSTRA: Any objections?

6 Ms. Watts? Ms. Watts, any objection?

7 MS. WATTS: I'm sorry, no objections.

8 EXAMINER WALSTRA: It will be admitted.

9 (EXHIBIT ADMITTED INTO EVIDENCE.)

10 MR. BOEHM: Thank you.

11 EXAMINER WALSTRA: Next, we will go with
12 OCC's witness. Ms. Kern.

13 MR. SCHULER: Thank you, your Honor. At
14 this time OCC calls Wilson Gonzalez.

15 - - -

16 WILSON GONZALEZ

17 being first duly sworn, as prescribed by law, was
18 examined and testified as follows:

19 DIRECT EXAMINATION

20 By Mr. Schuler:

21 Q. Good afternoon, Mr. Gonzalez. Can you
22 state your full name and business address for the
23 record, please.

24 A. Yes. My name is Wilson Gonzalez.
25 Business address is 450 Whitney Avenue, Worthington,

1 Ohio 43085.

2 Q. Do you have before you what was
3 previously marked as OCC Exhibit 1?

4 A. Yes.

5 MR. SCHULER: I believe, your Honors, we
6 have already passed that out to the Bench and court
7 reporter, correct?

8 EXAMINER WALSTRA: Yes.

9 Q. Do you recognize OCC Exhibit 1 to be your
10 direct testimony, exhibits, and attachment that was
11 filed in this action on June 30, 2015?

12 A. Yes, I do.

13 Q. And was your testimony -- your direct
14 testimony prepared by you or under your direct
15 supervision or control?

16 A. Yes, it was.

17 Q. Do you have any additions, corrections,
18 or deletions to that document?

19 A. No, not to my knowledge.

20 Q. If I were to ask you the same questions
21 today that are posed in your direct testimony, would
22 your answers be the same?

23 A. Yes.

24 MR. SCHULER: Your Honor, at this time I
25 would tender Mr. Gonzalez for cross-examination.

1 EXAMINER WALSTRA: Thank you. Cross,
2 Ms. Hussey.

3 MS. HUSSEY: No questions.

4 MR. SECHLER: No questions.

5 MR. RINEBOLT: No questions, your Honor.

6 MR. PRITCHARD: No questions.

7 MR. DOUGHERTY: No questions.

8 MR. BOEHM: No questions, your Honor.

9 MR. ALLWEIN: No questions, your Honor.

10 MS. WATTS: Gotta love it. Thank you,
11 your Honor.

12 - - -

13 CROSS-EXAMINATION

14 By Ms. Watts:

15 Q. Good afternoon, Mr. Gonzalez.

16 A. Good afternoon, Ms. Watts.

17 Q. I am going to start off by just making
18 sure I understand the contentions that you are
19 raising in your testimony, okay? Your first
20 contention is that the Commission should impose a
21 5 percent of program spend cap on shared savings,
22 correct?

23 A. That is correct.

24 Q. And your next contention, which has
25 subparts to it, is that the incentive should be based

1 on the technical -- I'm sorry, the total resource
2 cost test and not the utility cost test. That would
3 be part one, correct?

4 A. That's correct.

5 Q. And the next part is that they should
6 be -- the incentive should be net rather than gross
7 program savings?

8 A. That's correct.

9 Q. And your last part of that second
10 contention is that it should be calculated on a
11 pretax basis.

12 A. That's correct.

13 Q. Okay. And then, finally, you maintain
14 that the company should not be permitted to count
15 banked savings in the calculation of its shared
16 savings incentive; is that correct?

17 A. That's correct, but my testimony is very
18 specific to 2016. So in all these recommendations in
19 my testimony, you know, 2016 to me was a clean page.
20 We are starting with a clean page, you know. We have
21 the experience of, you know, the first two portfolios
22 and the different types of incentive mechanisms. We
23 have experience in that, and we know how much it has
24 cost customers, so I think my recommendations are
25 starting from a clean place in 2016 as my

1 understanding of the stipulation mentioned and, in
2 fact, I would go further and say that it's -- I would
3 hope that we would use this case to think about
4 incentive mechanisms for other companies going
5 forward in Ohio.

6 Q. Thank you. In preparing your testimony
7 for this proceeding, you had not reviewed OCC's
8 comments, correct?

9 A. I will -- I will say I had reviewed OCC's
10 comments. I know that yesterday you asked me that,
11 and as happened across the table today, many
12 witnesses have misapplied certain cases and case
13 numbers. There's six cases going on at any one time
14 so I misspoke. I have read -- I had read their
15 comments in this particular case.

16 Q. So even though in your deposition
17 yesterday you said you had not, in fact, you had read
18 it.

19 A. Yes. It was clearly that I wasn't clear.
20 I wasn't -- but after the fact, I went home and I
21 read it and I said, yeah, I have read these.

22 Q. Okay. So in OCC's comments OCC
23 recommended a 13 percent cap on program -- on program
24 spend cap; isn't that correct?

25 A. OCC did recommend a 13 percent. I was

1 not under -- you know, I wasn't advising OCC. My
2 contract started after that, so my recommendations
3 are my recommendations based on my assessment of the
4 company's history and assessment of the incentive
5 mechanisms as they exist in Ohio.

6 Q. Okay. But you are appearing here today
7 on behalf of OCC, correct?

8 A. That's correct.

9 Q. And so which is OCC's recommendation now?
10 Is it 5 percent or 13 percent?

11 A. I would argue that my position OCC can --
12 you know, I'm testifying, you know, for OCC, but it's
13 my recommendation OCC can either adopt that
14 recommendation in their brief or they can, you
15 know -- they are free on brief to -- to adopt --

16 Q. So you're saying in your testimony here
17 today you may testify to something that OCC itself
18 may not agree with?

19 A. No, I am not saying that at all. I am
20 saying they have a right to form on briefing, you
21 know -- their brief is what speaks for OCC. However,
22 I would go further and say that to the extent that
23 I -- my testimony was filed at 5 percent, I would be
24 confident in saying that would be the new OCC
25 position based on more information.

1 Q. But, in fact, you don't know that as you
2 sit here today.

3 A. We haven't written a brief so I don't
4 know.

5 Q. So you don't really know what OCC's
6 position is until you see the brief?

7 A. No. I'm just saying I believe that OCC
8 has a right in their brief to promote or support my
9 testimony and the testimony in all its elements.

10 Q. Or not.

11 A. I think -- I think that's the case with
12 every -- of every party here. I don't think it's any
13 different.

14 Q. So, Mr. Wilson, on page 6 of your
15 testimony -- Mr. Gonzalez, I'm sorry, page 6 of your
16 testimony you recommend that the Commission reject
17 the company's request to extend its current shared
18 savings mechanism into 2016. Do you see that?

19 A. Yes, I do.

20 Q. Does that mean your preferred outcome
21 would be no shared savings mechanism?

22 A. No. That doesn't follow. My preferred
23 mechanisms would be, like I said, have a clean piece
24 of paper and, now, let's come up with a shared
25 savings or incentive mechanism that makes sense for

1 both the company and for consumers. So I would say
2 that the Commission should consider a shared saving
3 mechanism along the lines of my recommendations.

4 Q. Okay. And you will agree with me that
5 the Commission's rules provide that a shared saving
6 mechanism may be -- a company may have a shared
7 savings mechanism, correct?

8 A. I stated in my testimony that it's
9 permissive, and the definition of shared savings
10 around the country varies. You know, there's many
11 shared savings-type mechanisms and Ohio is just one
12 of many so it doesn't necessarily follow that it has
13 to be restructured in the same way.

14 Q. Okay. So actually in point of fact there
15 are a lot of different incentive mechanisms of which
16 shared savings is one, correct?

17 A. Yes, you can say that's correct.

18 Q. Okay. On page 6 of your testimony, item
19 3 on line 16, you recommend that the Commission
20 prohibit the company from using banked savings to
21 attain its incentive. If the company is not
22 permitted to use the bank in 2016, is it your
23 understanding that it would be ineligible to achieve
24 any incentive?

25 A. Yeah, I believe that was my

1 understanding, and I think it was reaffirmed by the
2 discussion this morning, but as I told you yesterday,
3 I think that's -- the company was aware of that risk.
4 The company rolled the dice in assuming that they
5 would be eligible for the same type of incentive
6 mechanisms, so I think, as was pointed out earlier,
7 the company had -- had a chance to modify its
8 portfolio and programs after the 310 so I think
9 that's -- you know, that's a call the company made.

10 Q. So after SB 310 modified its portfolio,
11 it would be then enacting the terms of 310 and
12 starting from scratch, correct? It would have a new
13 whole portfolio, a whole new cost recovery mechanism.

14 A. I would say from a layman's perspective I
15 don't want to, you know, comment on that particular
16 law, but my understanding would be that the company
17 would be able to modify its portfolio. It doesn't
18 necessarily have to start from scratch, just modify
19 some programs or some part of it.

20 Q. Or it could start from scratch.

21 MR. SCHULER: Objection, your Honor, to
22 the extent it calls for a legal conclusion.

23 EXAMINER WALSTRA: Overruled.

24 MR. SCHULER: And also objection as it
25 has been asked and answered already.

1 EXAMINER WALSTRA: He can answer if he
2 knows. We will take into consideration his
3 background.

4 A. I am trying to recall. I know there's --
5 it can be modified to the extent of whether you can
6 start from zero or not.

7 Q. Do you recall any restriction on starting
8 from zero?

9 A. No.

10 Q. Okay. And it's your understanding and
11 I -- just to be clear I think you more or less said
12 this, the company -- that Duke Energy Ohio opted to
13 continue its existing portfolio, correct?

14 A. Yes, they did.

15 Q. Now, let's talk for a minute about the
16 total resource cost test versus the utility cost
17 test. You are recommending that the Commission apply
18 the total resource cost test with respect to the
19 incentive mechanism, correct?

20 A. Could you point me to my testimony? Yes,
21 that is correct.

22 Q. That's one of your recommendations,
23 correct?

24 A. One of my recommendations to try to align
25 the utility incentive with a more reasonable

1 calculation of net benefits.

2 Q. Right. I think actually it appears at
3 lease once on page 10, lines 13 through 16, where you
4 explicitly say that.

5 A. Thank you for bringing that to my
6 attention.

7 Q. Are you aware of any other Ohio utility
8 that's required to use the total resource cost test
9 versus the utility cost test?

10 A. I believe three of the Ohio utilities
11 through settlement settled on the utility cost test,
12 but like I stated earlier, this is a new -- we are
13 looking towards the future and not towards the past.

14 Q. So this is the Wilson Gonzalez best case
15 scenario; is that what we understand?

16 A. No. I think this is the Wilson Gonzalez
17 shared savings mechanism for consumer protections.

18 Q. Okay. On page 14 you state that the
19 incentive levels -- that Duke Energy Ohio's incentive
20 levels are exorbitant relative to program size and
21 relative to other Ohio utilities. Do you see that?

22 A. What page did you say?

23 Q. 14.

24 A. 14.

25 Q. Line 7.

1 A. Yes, yes. And that's -- like we just
2 talked about, every decision point on your shared
3 saving mechanism where there is a decision to be made
4 it always favors the utility.

5 Q. Let's talk for a minute about AEP. Are
6 you aware of how much incentive AEP has made in
7 recent years on its energy efficiency?

8 A. Yeah, generally. We go to the
9 collaborative and they report.

10 Q. And can you tell me what that's been?

11 A. I want to say at least, you know, one of
12 their filings it was in the \$90 million over three
13 years.

14 Q. Over three years so that's approximately
15 \$30 million a year, correct?

16 A. Yeah.

17 Q. And what is Duke Energy Ohio's relative
18 size with respect to the -- the load served,
19 kilowatt-hours sold, compared to AEP?

20 A. I'm not familiar with that. I'm sure
21 that's in the staff exhibit. Or from customers AEP
22 has about 1.8 million and Duke has 700,000 maybe.

23 Q. Right. So Duke is somewhere, let's say,
24 slightly less than 50 percent of AEP? Can we agree
25 to that sizewise?

1 A. Less than 50 percent of AEP.

2 Q. So if AEP is making \$30 million a year,
3 then if you were doing something comparative here,
4 you would say Duke Energy would be entitled to make
5 about \$15 million a year.

6 A. About how many?

7 Q. 15.

8 MR. SCHULER: Objection, based on facts
9 not in evidence.

10 A. I would say --

11 EXAMINER WALSTRA: Hold on. Overruled.
12 You can go ahead.

13 A. I think my review of the information is
14 that even when you look at AEP's incentives, they
15 don't -- they don't serve past the 48, 49 percent,
16 over 50 percent program costs that -- that Duke
17 incentives have so even though -- I'm not -- I'm not
18 disagreeing with you. I think that the incentives of
19 AEP are also excessive, and I wouldn't want to use
20 that as -- as a benchmark going forward.

21 Q. Okay. But you've stated that Duke Energy
22 Ohio's incentive is exorbitant relative to other --
23 other Ohio utilities, and I am trying to understand
24 how that is, so given what we've just discussed in --

25 MR. SCHULER: Objection, your Honor. I

1 believe that mischaracterizes his testimony. That
2 was just one component.

3 EXAMINER WALSTRA: He can clarify if it's
4 not correct.

5 A. Yes. I would say that I used the word
6 exorbitant and excessive in my testimony. And that
7 in terms -- here in terms of relative to other
8 companies, I think if you look at over the years,
9 that we could start with DP&L, DP&L had no incentives
10 in their first portfolio, so obviously your incentive
11 was exorbitant relative to DP&L in their first
12 portfolio. FirstEnergy had no incentive in their
13 first portfolio, three-year portfolio, so your
14 incentives during that period were exorbitant
15 relative to FirstEnergy.

16 And with respect to the second portfolio
17 FirstEnergy and DP&L were approved incentive
18 mechanisms. Your incentives as a percentage of
19 probative costs were also larger than the DP&L and
20 AEP.

21 Q. And do you have anything in your
22 testimony to demonstrate that?

23 A. Yeah. I state, if you look at the
24 bottom, indirectly if you looked at the FirstEnergy's
25 \$10 million a year the company compared to do and so

1 I think in that particular case, you know, you
2 could -- again, it's just a basic calculation, and I
3 think it's also borne out if you look at the staff
4 exhibits when they are looking to normalize Duke's
5 incentive relative to the companies. It's not 12 --
6 it's not at the high incentive levels that appear in
7 my tables in projections.

8 Q. You don't have a specific analysis for
9 it?

10 A. It's an analysis -- it's just looking at
11 that number and looking at what -- knowing what the
12 companies spend, I make that determination. I know
13 what the company spent on energy efficiency.

14 Q. Is it fair to say you think all utility
15 incentives are exorbitant?

16 A. I would say that the utilities -- I would
17 say that all the utilities in Ohio, I believe, have
18 incentives that are above what -- above what is, I
19 would say, in the public interest, but Duke
20 especially over the years has been the utility with
21 consistent incentive mechanisms and I would say the
22 highest percentagewise or prorated for the most part.

23 Q. So let's back up a minute. At one point
24 you compared Duke Energy to FirstEnergy, correct?

25 A. Yes.

1 Q. You are aware, are you -- are you aware
2 that FirstEnergy filed to amend its portfolio
3 subsequent to SB 310?

4 A. Yes. AEP did -- I'm sorry. FirstEnergy
5 did amend their portfolio subsequent to 310; the
6 three other Ohio utilities didn't.

7 Q. And do you know how it changed its
8 portfolio?

9 A. My understanding is that they terminated
10 and closed some programs out.

11 Q. Okay. Does FirstEnergy have a decoupling
12 mechanism?

13 A. FirstEnergy, so they have like a lost
14 revenue recovery.

15 Q. Okay. But does it also have a decoupling
16 mechanism?

17 A. I am not aware of them having a
18 decoupling mechanism.

19 Q. And, sir, on page 15 of your testimony
20 you reference a study entitled "Carrots for
21 Utilities: Providing Financial Returns for Utility
22 Investments in Energy Efficiency." Do you see that
23 reference?

24 A. Yes, I do see that reference.

25 Q. And that -- that study that you reference

1 for authority here is one which you helped author,
2 correct?

3 A. I wouldn't go as far as helped author,
4 but I did give my review and opinions on it.

5 Q. So you had some authorship in it, some
6 ownership.

7 A. You define ownership broadly.

8 Q. Okay. And that report states that
9 utilities generally -- generally are not incentivized
10 to pursue energy efficiency absent some incentive
11 mechanism, correct?

12 A. Can you point me to that page?

13 Q. I'm just asking you generally if the
14 report draws that conclusion.

15 MR. SCHULER: Your Honor, I would request
16 if she is going to ask him to recall a report that's
17 roughly 100 pages, that she place it before the
18 witness.

19 Q. Mr. Gonzalez, do you have -- do you need
20 to have a copy of the report in order to answer that
21 question?

22 A. I would like to see it because I think --
23 I think the report is nuanced in how it tries to
24 derive impacts from energy efficiencies.

25 MS. WATTS: May I approach, your Honor?

1 EXAMINER WALSTRA: You may.

2 A. Are you going to direct me to a certain
3 page?

4 Q. I was not. I think you and I had this
5 discussion yesterday, so I was hoping you would
6 recall that.

7 A. Okay. Hold on.

8 MR. SCHULER: Can I have the prior
9 question read back again, please.

10 (Record read.)

11 MR. SCHULER: Again, your Honor, I
12 maintain an objection. By my count of the exhibit
13 it's 91 pages. If Ms. Watts could perhaps point him
14 to a specific page or summary or something.

15 EXAMINER WALSTRA: If the witness knows,
16 he can answer. But we certainly don't expect him to
17 read the whole thing right now.

18 MR. SCHULER: Thank you, your Honor.

19 A. I think the report is nuanced so if -- if
20 it makes that type of statement some place, it might
21 say something else somewhere else, but I would -- I
22 mean, the report that says there's wide agreement
23 among industry experts that shareholders' incentives
24 influence utility decision making, you know, in the
25 report. However, that's generally. In Ohio DP&L or

1 FirstEnergy both exceeded the mandates without any
2 incentives so, you know, these are general -- this is
3 a general observation but.

4 Q. Is it your testimony that AEP and DP&L
5 have no incentive mechanisms?

6 A. No. I said FirstEnergy and -- as I
7 mentioned earlier, FirstEnergy and DP&L exceeded the
8 benchmarks without an incentive mechanism, yes, in
9 Ohio and DP&L significantly so. So --

10 Q. What period of time was that?

11 A. You can make a general statement in the
12 report but, you know, the other -- the other case you
13 could say is there's -- as Mr. Baron was mentioning,
14 there is an energy efficiency resource standard in
15 many states. Yeah, that could be the biggest impact
16 on whether the utilities undertake energy efficiency.
17 It doesn't help the incentive mechanism.

18 Q. Would you agree with me that generally an
19 incentive mechanism is a reasonable way to
20 incentivize an investor-owned utility to pursue
21 energy efficiency?

22 THE WITNESS: Could you read that back?
23 She had the word incentive twice in there so it kind
24 of threw me off, please.

25 (Record read.)

1 A. Incentives -- the purpose of incentives
2 are to get companies to undertake an action you want
3 them to undertake.

4 Q. And there are different types of
5 incentives applied in various ways across the states
6 in -- across the United States, correct?

7 A. Yes, I believe there are different types
8 of shared savings, program -- percentage of program
9 costs, rate of return, but I would say the shared
10 savings approach used in Ohio is very prevalent in
11 states that have vertically-integrated utilities.
12 When you look at states that are deregulated, the
13 incentive levels -- the incentive mechanisms are
14 different, and the levels of the incentives as a
15 percentage of program costs are much lower.

16 The other thing is some of the shared
17 savings incentives in other -- other states when you
18 look at them and they may be perceived as very high
19 but those particular states may not have a decoupling
20 mechanism or a lost revenue adjustment mechanism, you
21 know, so the company is not being made whole in that
22 way so that might explain why some of the incentives
23 may be higher.

24 Q. And you advocate that a cap on shared
25 savings is most frequently based on percentage of

1 program spend, correct?

2 A. Yes. That's -- that was my reading of
3 the ACEEE report and my experience in the field.

4 Q. And the ACEEE report is that article that
5 you referenced in your testimony which I just handed
6 you.

7 A. Yes.

8 Q. And so your representation there that a
9 cap on shared shavings is most frequently based on
10 percentage of program spend is essentially -- you are
11 essentially supporting that with that article,
12 correct?

13 A. Well, I would say with this article, and
14 I know they have updated this article in May of this
15 year, and I believe that study indicates that the
16 percentage -- the cap -- using the percentage of the
17 program cap is still prevalent. And even when you
18 don't use that, when you look at the awards in that
19 manner, the deregulated states or states where the
20 companies have no generation fall under much lower
21 than states that are vertically integrated and have
22 shared savings mechanisms.

23 Q. And, Mr. Gonzalez, I can't resist this,
24 you did not know that report existed until I gave it
25 to you yesterday; is that correct?

1 A. Yes. It was a really good read
2 overnight.

3 Q. You read it overnight, okay.

4 A. I don't think it was available in the
5 publication until after my testimony had been filed.

6 Q. In preparation for your testimony did you
7 review in detail each of the incentive mechanisms for
8 the other Ohio investor-owned utilities?

9 A. I would say yes. I also lived them. So
10 I was -- unlike Witness Duff I was involved in all
11 the other utility cases.

12 Q. Are you aware of any other Ohio utility
13 that calculates its incentive mechanism on a pretax
14 basis?

15 A. No. That's the past history of Ohio.

16 Q. And are you aware that Duke Energy Ohio
17 currently operates under a calculated shared savings
18 based on net benefits?

19 A. Yes, but it's the utility benefits. As I
20 point out in my testimony, it's not -- it doesn't
21 account -- the -- the hundreds of millions of dollars
22 of customers pay out of their own pocket as the total
23 resource cost does, and in other states and other
24 jurisdictions, you know, both the utility cost test
25 and the total resource cost test is used and in some

1 jurisdictions a weighting of both are used.

2 Q. Is it true that -- am I correct in
3 recalling that OCC was a member of the sort of a
4 consortium of Ohio Consumer Energy Advocates, OCEA,
5 that intervened and stipulated settlement in the
6 11-4393 case?

7 A. I believe OCC filed comments along with
8 the OCEA. Yes, we filed comments.

9 Q. In fact, that group joined in the
10 stipulation, correct?

11 A. Yes, we did.

12 Q. And that was true also in the 13-431
13 case, the next portfolio proceeding, correct?

14 A. I know we signed onto that stipulation.
15 I don't know if we were part of OCEA at that time or
16 not.

17 Q. All right. You contend that Duke
18 Energy's incentive is higher than projected. Have
19 you done any analysis to understand why that is so?

20 A. Well, I contain two tables in my
21 testimony that indicates and based on Witness Duff's
22 testimony in 11-4393 case, I think that was discussed
23 somewhat this morning with respect to the company's
24 projections being more conservative and so on, but
25 you can interpret that the way you want. The fact is

1 that when you put those two numbers together, the
2 projections are --

3 Q. Sure. My question is if you have -- have
4 you done any analysis to understand why that is the
5 case?

6 MR. SCHULER: Could I have not that
7 question, the one before that question, reread,
8 please.

9 (Record read.)

10 MR. SCHULER: Thank you.

11 A. I would say I haven't done a rigorous
12 analysis, but like all the other utilities of Ohio,
13 the fact that Duke has shared savings that existed
14 prior to the -- had banked savings prior to the -- to
15 SB 221 and the fact that there was a bonanza on CFLs
16 and lighting was really what spurred the tremendous
17 compliance that all companies did, it's not
18 surprising.

19 Q. So, again, have you done any particular
20 analysis as to why that is so or are you speculating?

21 A. I don't think it's speculation because I
22 have been in enough portfolio meetings and
23 collaborative meetings where it's clear all the
24 utilities exceeded their benchmarks through the
25 strength of light.

1 Q. So is it your testimony that that is, in
2 fact, why Duke Energy's portfolio is -- has
3 outperformed its -- its projections?

4 A. I would say that's one of the reasons.

5 Q. Has the net benefit generated --
6 generated been higher or low -- lower than projected?

7 A. I would say the net benefits have to be
8 higher. If you exceed it, it's the utility that
9 benefits.

10 Q. And you stated a moment ago that Duke has
11 always elected to do things that maximize its
12 incentive. If you were aware that Duke calculates
13 shared savings on the net benefit associated with net
14 savings rather than gross, should that increase or
15 decrease the incentive?

16 THE WITNESS: Can you reread that
17 question. I had a couple of terms in there.

18 (Record read.)

19 A. I'm having trouble with the question.
20 Are you saying that Duke Energy uses net energy
21 efficiency savings to calculate its shared savings
22 approach as opposed to being a net because its net of
23 cost? Which one are you referring to?

24 Q. I am asking you about the benefit
25 associated with net savings. Should it -- would that

1 result in a higher or lower benefit?

2 A. So is that related to my testimony where
3 I say net to gross?

4 Q. Yes.

5 A. Yeah. It's my understanding that all the
6 utilities in Ohio calculate -- you know, use the
7 technical reference manual as a guide for calculating
8 energy savings, and I think generally that's what
9 Ohio utilities do. You may have -- you may have an
10 evaluation report from Tech -- Tech Works or whatever
11 that may be based on the evaluation use some updated
12 figures, but you also use -- I have looked at those
13 tech reports, and sometimes you do take the gross
14 savings estimates of the technical reference manual.

15 Q. And if Duke Energy Ohio calculated it
16 based on gross rather than net, would that change
17 your opinion?

18 A. I'm saying that I think generally most
19 companies including Duke use gross savings and that's
20 because the Commission -- the Commission allows you
21 to do that, you know. It's something we debated in
22 the rules.

23 Q. But let me ask you the opposite question,
24 if Duke Energy Ohio calculated it on net, would that
25 change your opinion?

1 A. If Duke calculated savings 100 percent on
2 net -- on net savings using free riders and free
3 drivers, spillovers, the whole thing, that would --
4 that would make a difference, correct, yes. But I
5 want to point to my testimony on this issue where the
6 Commission has stated -- okay. I guess my discussion
7 starts on page 25, but I talk about the Ohio
8 Technical Reference Manual, but I quote a
9 Commission -- or I cite to a Commission order where
10 they state the PUCO has stated where an energy
11 efficiency program is implemented by a utility and
12 customers have already taken the steps promoted by
13 the program, the net shavings methodology may be more
14 appropriate.

15 So I think in that case the Commission
16 early on was saying, you know, we are getting
17 started. We are off -- you know, this legislation
18 just passed. We have to implement programs quickly.
19 We use it for a gross savings commission. That's
20 not -- that's not the norm -- not necessarily the
21 normal in other places, and I think all the utilities
22 have benefited from that -- from that I guess rule.

23 Q. Do you happen to know whether Duke Energy
24 has a decoupling mechanism?

25 A. Yes, I am aware that Duke Energy has a

1 decoupling mechanism which I think is -- Witness
2 Baron pointed out they are being made whole on lost
3 revenues. They are recovering program costs plus
4 they are getting a large incentive.

5 Q. So one way to achieve a higher level of
6 incentive is to deliver more energy efficiency,
7 correct?

8 A. I would say generally speaking, you know,
9 you know, you could make that general statement, but
10 as I pointed out, utilities in Ohio have exceeded the
11 benchmark without incentives so it's -- you know,
12 it's case specific. And in states with energy
13 efficiency resource standards, that may be the
14 biggest rivalry, utilities exceeding benchmarks.

15 Q. Another way to deliver energy efficiency
16 to achieve a higher level is to deliver energy
17 efficiency at a lower program cost, correct?

18 A. To the extent that you net, yeah, because
19 you are netting the cost out so our costs are lower,
20 everything else being equal.

21 Q. But you've not performed any analysis to
22 determine which of those was the case with respect to
23 Duke Energy Ohio, correct?

24 A. No, but I believe that the testimony in
25 this case and in other cases the company has

1 indicated that they've had a projection of what the
2 cost was in the budget and they have produced at a
3 lower cost.

4 Q. On page 7 of your testimony in your
5 description of Duke Energy Ohio's incentive you state
6 that "If Duke does not meet the annual benchmark, it
7 receives no incentive and is subject to a penalty."
8 Do you see that?

9 A. Let me get to there. Make sure.

10 Q. It starts at line 16, page 7.

11 A. That's right.

12 Q. Is it your understanding if the company
13 fails to achieve its annual benchmark in any given
14 year, that it's subject to penalty?

15 A. Yes. Forfeiture I think the language is
16 in the statute, talks about a forfeiture.

17 Q. Do you know what -- I think we talked
18 about this previously. I am just going to ask you
19 again if you recall what AEP's pretax shared savings
20 incentive was for 2012, '13, '14.

21 MR. SCHULER: Objection, asked and
22 answered.

23 EXAMINER WALSTRA: Overruled.

24 A. I believe -- I believe it was 20 million
25 per year pretax.

1 Q. How would your recommended hard cap of
2 50 percent of programs spent or \$1.8 million compare
3 with the Ohio utilities right now?

4 MR. SCHULER: Objection. How it would
5 compare seems a bit ambiguous given the complexity of
6 this matter.

7 EXAMINER WALSTRA: If he knows, he can
8 answer. If he needs clarification, he can ask for
9 that.

10 A. I believe the legacy portfolio caps
11 established in other cases are higher than my
12 recommendation, but like I said earlier, this is --
13 we are entering into the new portfolio period. A lot
14 of organizational changes have happened in the
15 industry. The companies -- the companies are now --
16 have not divested but have corporately separated
17 their generation assets, so it's a different
18 landscape now. So just because other utilities may
19 have a higher cap, the AEP cap was established in
20 11 -- in a case that was filed in 2011 or 2015 going
21 on and discussing incentive mechanisms for 2016, a
22 lot has happened and I think we should try to take
23 into account, you know, what has happened with the
24 utility industry.

25 Q. And do you know, Mr. Wilson --

1 Mr. Gonzalez, sorry, whether Duke Energy Ohio's
2 avoided costs are calculated based on forward market
3 prices or not?

4 A. We talked about this yesterday. I recall
5 the original discussions we had at your office, and I
6 could recall Dick Stevie saying avoided costs should
7 reflect market prices.

8 Q. So it's your belief the avoided cost
9 calculation is done on forward market prices.

10 A. I believe so but if it was done
11 another -- you know, based on the utility-specific
12 generating assets, you know, those are two ways that
13 you can calculate the avoided cost.

14 Q. But you're not sure which one Duke Energy
15 Ohio --

16 A. I am not sure at this point. I am sure
17 at one point I did. But to me it -- the fact that
18 the utility has no generation assets, either way
19 you -- you calculate it would probably be -- would
20 not be correct for an incentive mechanism report for
21 the purposes of calculating the avoided cost.

22 MS. WATTS: Thank you, your Honor. I
23 have nothing further.

24 EXAMINER WALSTRA: Thank you.

25 Staff.

1 MS. JOHNSON: Staff has no questions.

2 EXAMINER WALSTRA: Redirect?

3 MR. SCHULER: Could we have a moment,
4 your Honor?

5 EXAMINER WALSTRA: Sure.

6 MR. SCHULER: Thank you.

7 (Discussion off the record.)

8 EXAMINER WALSTRA: Go ahead.

9 MR. SCHULER: Thank you, your Honor.

10 - - -

11 REDIRECT EXAMINATION

12 By Mr. Schuler:

13 Q. Mr. Gonzalez, do you recall Ms. Watts
14 asking you about OCC's comments that were filed in
15 this matter?

16 A. Yes, I do.

17 Q. And she specifically referenced OCC's
18 position in the comments about a cap being at
19 13 percent of the program costs. Do you recall that?

20 A. Yes, I do.

21 Q. And you stated in your testimony that you
22 recommend a cap of 5 percent of program costs,
23 correct?

24 A. Yes.

25 Q. Could you explain the reason for the

1 difference between your recommendation and what OCC
2 filed in its comments?

3 A. Yes. My recommendations were based on
4 the structural change that has taken place in the
5 industry which I pointed out earlier in which the
6 utility as opposed to their first -- their first
7 filings of portfolio filings, the companies were not
8 corporately separated from their assets. They were
9 providing the generation to customers, whereas, now,
10 as Mr. Baron also pointed out, the utilities have no
11 profit interest in generation. So why should we --
12 why do they need as large an incentive as they did in
13 the past or as large an incentive as the report
14 states vertically-integrated utilities have but not
15 utilities that have either divested or corporately
16 separated their generation assets.

17 Q. And Ms. Watts also asked you a question
18 about how avoided costs are calculated for Duke's
19 shared savings mechanism, correct?

20 A. That's correct.

21 Q. And you are familiar with how -- how the
22 avoided costs are calculated?

23 A. Well, I stated earlier I understand how
24 avoided costs are calculated. They could either be
25 calculated on market base or under a market base or

1 under a traditional vertically utility-specific
2 avoided costs.

3 Q. Is it your understanding that Duke's
4 shared saving mechanisms of avoided costs are
5 calculated based on avoided generation costs?

6 A. Yes. If you look at my -- actually if
7 you look at my testimony on page 19, starting below
8 line 11, there is a table that indicates that the
9 majority of the avoided costs net benefit is -- comes
10 from generation, capacity, and energy. And so I
11 think that leads -- by using those metrics it leads
12 to an overestimation of the avoided costs that the
13 company in itself should have an opportunity to earn
14 an incentive on.

15 MR. SCHULER: I have no further
16 questions, your Honor. Thank you.

17 EXAMINER WALSTRA: Thank you.

18 Any recross?

19 MS. HUSSEY: No, your Honor.

20 MR. SECHLER: No, your Honor.

21 MR. PRITCHARD: No, your Honor.

22 MR. DOUGHERTY: No, your Honor.

23 MR. BOEHM: No, your Honor.

24 EXAMINER WALSTRA: Ms. Watts.

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REXCROSS-EXAMINATION

By Ms. Watts:

Q. Mr. Gonzalez, is it your testimony then when OCC filed its comments it did not take corporate separation into account?

MR. SCHULER: Objection. Mr. Gonzalez I think has previously testified he is here as a consultant, not as an employee of OCC.

MS. WATTS: Your Honor.

MR. SCHULER: For him to speak to OCC's position as an office I believe is outside the scope of his ability.

EXAMINER WALSTRA: I think he can testify as to what he knows based on his previous testimony.

A. As I mentioned earlier, I wasn't even in the office when that -- I wasn't there so.

EXAMINER WALSTRA: You can testify to what you know.

THE WITNESS: Yeah. No.

Q. So, in fact, you were not -- you do not know whether that accounts for the difference between OCC's recommendation and that which appears in your testimony, correct?

A. I know what appears in my testimony, and I have just spoken what I think the lower band of --

1 the lower band of company cap, the lower cap rates
2 that I recommended. I am aware of that. I state the
3 reasons in my testimony. What OCC used to calculate,
4 you know, I don't know. I wasn't there.

5 Q. Okay. I appreciate that. And could you
6 point me again, because I didn't catch the page
7 reference, the second question your counsel asked you
8 related to avoided costs, and you referred to
9 somewhere in your testimony. I didn't catch it.
10 Could you show me that again?

11 A. Yes. It's the -- on page 19 after line
12 11 where I point out that Duke is a wires company,
13 all right? Duke Energy of Ohio is a wires company.
14 It's an electric distribution company so there are
15 these avoided costs of any transmission and
16 distribution that the utility avoids, not generation
17 because you have no generation plant. So that's the
18 point I was making. It's a significant point.

19 Q. So it's your testimony that even forward
20 market prices should not be calculated into avoided
21 costs; is that what you are saying?

22 A. I'm saying I am making a distinction
23 between -- I am glad you asked that question because
24 what I am saying is for incentive purposes there
25 should be less weight given to the generation but for

1 compliant -- for net benefits and the total resource
2 cost test you should use avoided costs with
3 generation included because of the real savings that
4 customers see.

5 MS. WATTS: I see. Thank you. I have
6 nothing further.

7 EXAMINER WALSTRA: Okay. Staff.

8 MS. JOHNSON: No, your Honor.

9 EXAMINER WALSTRA: Thank you,
10 Mr. Gonzalez.

11 THE WITNESS: Thank you.

12 EXAMINER WALSTRA: Would you like to move
13 your exhibit?

14 MR. SCHULER: At this time OCC would move
15 to admit OCC Exhibit 1 into evidence.

16 EXAMINER WALSTRA: Any objections?

17 Hearing none it will be admitted.

18 (EXHIBIT ADMITTED INTO EVIDENCE.)

19 MR. SCHULER: Thank you, your Honor.

20 EXAMINER WALSTRA: OMA.

21 MR. SECHLER: Before our witness could we
22 have a brief 5-minute break?

23 EXAMINER WALSTRA: That's fine. We'll
24 take a 10-minute break.

25 (Recess taken.)

1 EXAMINER WALSTRA: We're back. You can
2 go ahead, Mr. Sechler.

3 MR. SECHLER: OMA calls John Seryak.

4 - - -

5 JOHN SERYAK

6 being first duly sworn, as prescribed by law, was
7 examined and testified as follows:

8 DIRECT EXAMINATION

9 By Mr. Sechler:

10 Q. Mr. Seryak, could you give your full name
11 and business address to the Commission.

12 A. John A. Seryak, 3709 North High Street,
13 Columbus, Ohio 43214.

14 Q. And do you have in front of you a
15 document marked OMA Exhibit 1?

16 A. Yes.

17 Q. And what is -- what is that document?

18 A. That's my written direct testimony on
19 this case on behalf of OMA.

20 Q. And do you have any corrections or
21 modifications to make to that testimony?

22 A. I do not.

23 Q. And if I were to ask you the same
24 questions that appeared in your direct testimony
25 today, would your answers be the same?

1 Q. And are those costs represented here the
2 costs for the first year of savings only for those
3 measures?

4 A. Yes. That's for -- it's not lifetime
5 savings. It's per kilowatt-hour saved for one year
6 annual savings.

7 Q. So it's not for lifetime savings?

8 A. Correct. My understanding is first year
9 savings.

10 Q. Okay. And how would you calculate those
11 lifetime savings?

12 A. Different measures or projections that
13 are part of each utility's portfolio would have
14 different measured lifetimes. And so that could
15 range depending on the technology or the program type
16 from a few years up to 15 or 20 years so it's
17 probably -- for each utility's evaluator they
18 probably have a number of different measure lives
19 that are appropriate for the technology or project
20 type that they multiply annual savings to get
21 lifetime savings.

22 Q. So it would be fair to say that if we --
23 if this table was calculated for the lifetime
24 savings, that that dollar value per kilowatt-hour
25 would be lower than what is represented on this.

1 A. Yes, it would be much lower.

2 MR. DOUGHERTY: Thank you. That's all
3 the questions I have.

4 EXAMINER WALSTRA: Thank you.

5 Mr. Boehm.

6 MR. BOEHM: No questions, your Honor,
7 thank you.

8 EXAMINER WALSTRA: Mr. Allwein.

9 MR. ALLWEIN: No questions, thank you,
10 your Honor.

11 EXAMINER WALSTRA: Ms. Watts.

12 MS. WATTS: Yes, thank you, your Honor.

13 - - -

14 CROSS-EXAMINATION

15 By Ms. Watts:

16 Q. Good afternoon, Mr. Seryak.

17 A. Good afternoon.

18 Q. I would like to start off today with just
19 a little bit about your background, please.

20 A. Sure.

21 Q. You are an engineer, correct?

22 A. That's correct.

23 Q. And you are licensed as an engineer in
24 Ohio?

25 A. That's right.

1 Q. And you are presently involved with two
2 firms, correct?

3 A. That's correct.

4 Q. And one is called Go Sustainable and one
5 is called RunnerStone. Do I have --

6 A. Go Sustainable Energy and the other is
7 RunnerStone, that's correct.

8 Q. And you were instrumental in creating
9 both of those firms, correct?

10 A. That's right.

11 Q. And Go Sustainable has approximately 12
12 employees?

13 A. Yes.

14 Q. And RunnerStone has two employees.

15 A. Correct.

16 Q. And RunnerStone is a firm that you formed
17 in order to provide consulting with respect to energy
18 policy, correct?

19 A. Close, regulatory policy and wholesale
20 market matters as it -- in regards to customer-sited
21 resources which would include energy efficiency,
22 demand response, CHP, and other forms of distributed
23 generation.

24 Q. Okay. And when did you found
25 RunnerStone?

1 A. I believe last year, I am going to say
2 October. It might have been a different month but
3 last year, 2014.

4 Q. Okay. And RunnerStone is on a retainer
5 with OMA, correct?

6 A. That's right.

7 Q. And is OMA RunnerStone's only client
8 right now?

9 A. No.

10 Q. Okay.

11 A. Well, let me rephrase. Yes, Runner --
12 right now at this moment but RunnerStone has had
13 other clients.

14 Q. Okay. And OMA so far as you know did not
15 do any discovery in this case, correct?

16 A. I'm not sure which -- like if they did or
17 did not do discovery.

18 Q. Okay. But you have not seen any
19 discovery.

20 A. I may -- I might have. If you give me
21 specific examples of discovery documents, I could
22 tell you if I reviewed them or not.

23 Q. But as you are sitting here right now,
24 you don't recall having seen them.

25 A. I don't recall. That would be the fair

1 response.

2 Q. That would be true either with OMA
3 discovery or any other party discovery, correct?

4 A. Yes.

5 Q. Okay. Other than what can be found in
6 your testimony, you have not done any studies or
7 analyses for this proceeding, correct?

8 A. Correct.

9 Q. And your testimony indicates that you
10 have participated extensively in utility energy
11 efficiency collaboratives; but, in fact, you have
12 never attended a Duke Energy Ohio collaborative,
13 correct?

14 A. That's right.

15 Q. And your testimony in this case is
16 entirely limited to a recommendation to the
17 Commission with respect to the continuation of Duke
18 Energy Ohio's cost recovery mechanism for 2016,
19 correct?

20 A. No. It's restricted to the continuation
21 of Duke's shared savings mechanism.

22 Q. Okay. Thank you for that correction.
23 And you have two major contentions in this case, and
24 you tell me if this is correct. One is that Duke
25 Energy Ohio's shared savings mechanism is too costly

1 on a cost per kWh basis, correct?

2 A. No.

3 Q. How is that --

4 A. I can state my two major contentions --

5 Q. Okay. Please do.

6 A. -- if you prefer. My two major
7 contentions are, one -- well, reference my testimony.
8 That my contentions are that Duke is using banked
9 savings to set the shared savings tier or is trying
10 to. I don't think that's allowed, and I don't
11 think -- I think the Commission has ruled on it that
12 it's not allowed, but for the extension of a -- if
13 the Commission would decide to extend the shared
14 savings mechanism to 2016, I don't think the existing
15 shared savings mechanism should be allowed that Duke
16 is trying to use, explicitly using the banked
17 savings.

18 My second point of contention is that the
19 existing shared savings mechanism isn't effective for
20 another reason which is that it is not producing cost
21 effective programs, so the program delivery is more
22 costly than we see in peer utilities, and so the
23 shared savings mechanism isn't properly incenting the
24 utility to deliver cost effective programs. For that
25 reason I am recommending that the existing shared

1 savings mechanism not be extended.

2 Q. Okay. Thank you for that clarification.
3 I think I have a better understanding. Are you
4 interested in incentivizing Duke Energy Ohio to
5 comply with the state mandates or to go beyond what
6 those mandates may require?

7 A. Can you rephrase?

8 Q. Sure. With respect to any kind of
9 incentive mechanism, would you think ideally that it
10 would be designed to incentivize the company to reach
11 the mandates or to go beyond the mandates?

12 A. Well, ideally -- what I think should be
13 ideally in a shared savings mechanism is vastly
14 different than what you have or, in fact, other
15 utilities have. I think it would be difficult to
16 address my ideal shared savings mechanism
17 recommendation in this case. I think multiple other
18 witnesses brought up points of merit, whether TRC
19 versus UCT should be used, OMA has made comments in
20 the past about and stands behind this to say if
21 efficiency capacity is not bid into the PJM market,
22 not all of the avoided costs are achieved and are not
23 going in the shared savings pool.

24 So broadly speaking I think the shared
25 savings mechanism ideally needs to be revisited

1 probably ideally in a collaborative, you know,
2 technical workshop process. In this specific case,
3 which I think is unique, I think it's appropriate to
4 say the existing mechanism is not working and should
5 not be extended. I'm not prepared nor do I think
6 anyone is here prepared to have compiled an ideal
7 recommendation on what shared savings should be.

8 Q. Okay. And your analysis in this case, at
9 least to the extent you've provided any actual
10 numeric analysis, is based on Exhibit JEZ-1 which was
11 submitted in the company's rider proceeding for cost
12 recovery for 2014, correct?

13 A. Yes.

14 Q. And you haven't compared this cost per
15 kWh to utilities outside of Ohio, correct?

16 A. That's correct.

17 Q. And would you agree with me that on a
18 program-by-program basis that cost per kWh will vary?

19 A. It can.

20 Q. And so some energy efficiency gains can
21 be less expensive than others, correct?

22 A. That's right.

23 Q. But you have not done a
24 program-by-program analysis in your review of Duke
25 Energy's portfolio, have you?

1 A. No.

2 Q. Are you generally aware that Duke Energy
3 offers mercantile programs custom and prescriptive?

4 A. Yes.

5 Q. But other than that you don't have any
6 specific knowledge of other -- of each of the Duke
7 Energy Ohio programs offered, correct?

8 A. I mean, I may have some specific -- I do
9 have more specific knowledge. I don't want to say I
10 have comprehensive and that I could repeat everything
11 that's offered, say, on the Duke website. I
12 generally go to the website. I do -- besides general
13 outlines there probably are some details and
14 specifics I'm aware of, just not all of them.

15 Q. Okay. Can we agree that the law allows
16 Duke Energy Ohio to count banked energy savings for
17 purposes of measuring its compliance towards the
18 mandates?

19 MR. SECHLER: I would object just to the
20 extent it calls for a legal conclusion.

21 THE WITNESS: Yes.

22 EXAMINER WALSTRA: He can answer. We
23 will consider his background.

24 A. Thank you. Not being a lawyer my
25 understanding is that banked savings can be counted

1 towards compliance with the cumulative benchmark.

2 Q. Okay. And are you aware where Duke
3 Energy Ohio stands with respect to its achievement
4 toward the mandates for 2012, '13, and '14?

5 A. With the annual benchmarks or cumulative?

6 Q. Cumulative.

7 A. With the cumulative. My understanding is
8 you are in overcompliance on cumulative savings.

9 Q. Okay. And do you have an idea how much
10 in overcompliance?

11 A. I don't have that information in front of
12 me.

13 Q. Okay. And it's your contention that the
14 company must continue to offer energy efficiency
15 programs even if it's already in an overcompliance
16 status, correct?

17 A. Yes.

18 Q. And what are you basing that on?

19 A. The company chose to extend its
20 efficiency programs.

21 Q. And so -- so you believe that with that
22 extension comes a responsibility to run the programs
23 even in an overcompliance status?

24 A. Oh, yes, yes. If you are to pick and
25 choose whether you could or couldn't run programs,

1 picking and choosing how you are going to do that
2 would have been an amendment. Duke didn't file an
3 amendment, Duke filed an extension so, you know, OMA
4 as well as the other constituent parties here did not
5 because the utility was allowed to choose an
6 extension at its sole discretion, you know, that took
7 away a consumer and customer voice. And so, yes, you
8 are, I believe, obliged to extend your programs and
9 operate them how you -- how they had been approved.

10 Q. Okay. And I do understand you are not a
11 lawyer, but do you have any reference for -- have you
12 seen that anywhere in law or regulation, that
13 requirement?

14 A. Yes. You know, I sat through way too
15 many Senate Bill 58 and Senate Bill 310 hearings. I
16 met with legislators. I was in the various rooms
17 with the utilities and other parties debating the
18 makeup of that bill so there are parts of Senate Bill
19 310 that I feel I am intimately familiar with. I
20 know the language that the utilities have the choice
21 at their sole discretion. I think it's the utility's
22 sole discretion, and so if a utility wanted to do
23 different things than what was in their amend -- or
24 their approved portfolio plan, they would have had to
25 file an amended plan. Duke didn't.

1 Q. And, again, just to be clear your
2 contention is that the company would be required to
3 continue to run energy efficiency programs even in an
4 overcompliance status?

5 A. Yes, because you extended a plan that you
6 filed with the Commission and was approved with other
7 stakeholder involvement saying Duke would offer
8 programs and produce savings in these years. So that
9 plan was extended. That's expected of Duke.

10 Q. Now, you're recommending a cap in your
11 testimony, correct?

12 A. I believe, you know, if the Commission
13 should decide to extend or have a shared savings
14 mechanism, it would be proven prudent to have a cap
15 in place.

16 Q. But you are not recommending a particular
17 level of that cap, correct?

18 A. I am not.

19 Q. Okay. Have you done any research with
20 respect to cost recovery mechanisms for other
21 utilities in Ohio?

22 A. I'm generally aware. I have not done any
23 body of research. I am somewhat familiar with --
24 with the cost recovery mechanisms for the other
25 utilities.

1 Q. Okay. And are you knowledgeable about
2 cost recovery mechanisms generally or even incentive
3 mechanisms outside of Ohio?

4 A. Yes.

5 Q. Okay. And do you know when Duke Energy
6 first began offering energy efficiency programs?

7 A. I do not know the specific date. I know
8 that it was prior to the passage of Senate Bill 221.
9 That's my understanding.

10 Q. But you don't know how long prior?

11 A. That's correct.

12 Q. Only that it was prior. Okay. Have you
13 performed any analysis to understand what might cause
14 the difference in the cost of kWh between the
15 utilities?

16 A. I have not yet. I'll put emphasis on
17 yet. I think it warrants taking a look at, but
18 between when we filed this testimony and now, I
19 haven't dug deeper into the causes of that
20 difference.

21 Q. Pardon me. Did your analysis in this
22 case account for the impact and costs of programs
23 that were recovered outside of the company's EE
24 rider?

25 A. It didn't.

1 Q. Do you know whether or not Duke Energy
2 Ohio's energy efficiency programs are cost effective?

3 A. My understanding is that they are cost
4 effective.

5 Q. And that's based on the UCT test,
6 correct, the utility cost test?

7 A. Oh, again, I don't have the information
8 in front of me. I believe generally the utilizing
9 the UCT -- both the UCT and TRC are looked at for
10 cost effectiveness. My recall is that probably --
11 the programs in the portfolio probably pass both of
12 those tests. If they didn't, I think there would
13 have been probably -- the portfolio probably wouldn't
14 have been approved.

15 Q. Did you do any analysis to understand how
16 the company's actual cost per kWh compares to the
17 projections approved in the company's annual rider
18 filing?

19 A. No.

20 Q. Has the company's actual -- have -- have
21 the company's actual costs been higher or lower than
22 projected than the amount approved in the annual
23 rider filings?

24 A. I don't know exactly.

25 Q. Do you know if the actual energy savings

1 have been higher or lower than projected?

2 A. I don't know for sure.

3 Q. And you did not review the company's
4 filing in order to determine whether its approved
5 portfolio of programs was projected to deliver energy
6 savings that would exceed the annual benchmarks in
7 '13, '14, '15, '16, did you?

8 A. No.

9 Q. Is the company legally able to add new
10 programs to its portfolio that would allow it to
11 increase its energy of savings over the next year?

12 MR. SECHLER: Objection. Calls for a
13 legal conclusion.

14 EXAMINER WALSTRA: Overruled. If you
15 know, you can answer.

16 A. You know, I'm not sure about that.

17 Q. Okay. So you've testified that you had
18 intimate involvement with SB 310.

19 A. Yes.

20 Q. And subsequent to SB 310 if the company
21 opts to continue its existing portfolio, is it -- is
22 it your understanding that the company may add
23 programs to that portfolio?

24 A. You know, there's a difference that I am
25 thinking through here between programs and measures

1 and the types of projects, so often you can include
2 new technologies within the custom program. A whole
3 new type of program with a budget -- with a new
4 budget to it I think probably would not, would
5 constitute an amendment, would not be part of an
6 extension.

7 Q. So if the company were to attempt to add
8 programs including a budget associated with it as
9 you've discussed, that would trigger the elements
10 contained in SB 310, correct?

11 A. That's my understanding except that that
12 would have had to have been done in the timeline to
13 file an amendment.

14 Q. And as you sit here today, you would not
15 be able to explain in detail how the company
16 calculates its shared savings incentive, correct?

17 A. What we reviewed was the company's
18 exhibit that has a shared savings pool. I think
19 there is a question of merit which is how are those
20 shared savings calculated, what are the measured
21 lifetimes, what are the assumptions of avoided costs.
22 That's not transparent in Duke's filing so I haven't
23 been able to analyze that.

24 Q. And OMA did not request any discovery
25 related to how to calculate that, correct?

1 A. We haven't got to that point.

2 Q. And you have not in detail reviewed the
3 company's market potential study, correct?

4 A. That's correct.

5 Q. So you're not -- as you sit here today,
6 you are not knowledgeable about when that study would
7 predict the company would reach a saturation point
8 such that it would not be able to achieve any
9 efficiency sufficient to meet the mandates?

10 A. I'm not familiar with the conclusions of
11 this study.

12 Q. Okay. Do you know whether the Commission
13 reviews a company's filing based on a cost per
14 kilowatt-hour basis?

15 A. I do not know. I believe there is many
16 factors the Commission takes into consideration. I
17 don't know what weight they give the cost per
18 kilowatt-hours.

19 Q. Looking at your Exhibit JAS-1 to your
20 testimony --

21 A. Yes.

22 Q. -- you heard Mr. Duff in his testimony
23 explain that DP&L does not include transmission and
24 distribution costs in its -- in its details. Did you
25 hear that testimony?

1 A. If you could maybe clarify. I think he
2 said for the year 2013 specifically.

3 Q. Right.

4 A. I heard that. I heard him say that.

5 Q. And do you agree that's something that
6 was omitted from your analysis?

7 A. No, no. I think that's a red herring. I
8 think it's a way to misconstrue the data I presented.
9 DP&L did claim distribution savings in 2013. Those
10 savings were in the number they presented in their
11 measurement and verification report. And then they
12 have a cost that's presented and that what I did was
13 take cost that was presented by the utility's EM&V
14 reports, rider filings, and divide by the
15 kilowatt-hours they are claiming.

16 So I am looking at the -- in this exhibit
17 I am looking at the, you know, the symptom that's
18 presenting itself, if you will. What's ill -- and
19 what we can clearly see Duke's numbers are higher.
20 Now, you might start to go into diagnosis, and I have
21 an issue with Witness Duff in what he did is he went
22 in trying to somehow illustrate that maybe this
23 doesn't suggest that there's -- that this is a
24 symptom that needs addressed by saying, well, let's
25 explain it all away with T&D. However, DP&L in 2014

1 where they are still much lower than Duke, did they
2 count T&D savings on energy efficiency in 2014? They
3 didn't which is why I think Duff cherrypicked 2013.
4 You know, so the conclusion that DP&L is delivering
5 really cost effective programs, I think, you know, it
6 warrants a dive into why Duke's costs are so high. I
7 think taking a very surface level dip into T&D and
8 cherrypicking the information out, you know, just
9 doesn't -- doesn't warrant that there -- to dissuade
10 this exhibit that Duke's costs are much higher.

11 Q. So Mr. Duff did refer to 2013, but you
12 don't know, in fact, whether that error persists in
13 2012 and 2014 as well.

14 A. My understanding is that DP&L did not
15 claim energy efficiency savings from T&D in 2014.

16 Q. Okay. Again, that's only -- your
17 response that you just gave is only true if you don't
18 consider -- if you are not measuring the energy
19 savings versus the cost to achieve?

20 A. Can you say that again?

21 Q. Well, if you take DP&L's energy savings
22 that's represented in that chart that you have
23 attached to your testimony, it does not -- it's not
24 compared against total costs because they omit the
25 cost of T&D in their total costs, correct?

1 A. For that one year.

2 Q. So far as you know.

3 A. So far as I know.

4 MS. WATTS: Okay. Thank you. I have
5 nothing further, your Honor.

6 EXAMINER WALSTRA: Thank you.

7 Staff.

8 MS. JOHNSON: Staff has no questions.
9 Thank you.

10 EXAMINER WALSTRA: Any redirect?

11 MR. SECHLER: May I have a moment,
12 please?

13 EXAMINER WALSTRA: Sure.

14 (Discussion off the record.)

15 EXAMINER WALSTRA: Are you ready?

16 MR. SECHLER: I am, your Honor. I do
17 have two brief follow-ups on redirect.

18 EXAMINER WALSTRA: Sure. Go ahead.

19 - - -

20 REDIRECT EXAMINATION

21 By Mr. Sechler:

22 Q. Mr. Seryak, you have been here for the
23 entire proceeding here today; is that correct?

24 A. That's correct.

25 Q. And that's including Mr. Duff's

1 testimony --

2 A. That's correct.

3 Q. -- earlier this morning? In your opinion
4 does the fact that Duke had EE programs before SB 221
5 and the stipulation case 11-4393, does that impair
6 their ability to meet and exceed EE benchmarks
7 currently and going forward?

8 A. No, I don't think so. I think, you know,
9 part of Duff's testimony was getting at that because
10 Duke achieved efficiency in earlier years that that's
11 a reason to not expect or require Duke to meet the
12 annual benchmark --

13 MS. WATTS: Objection,
14 mischaracterization of Mr. Duff's testimony.

15 THE WITNESS: Maybe I will rephrase and
16 say I do not think that Duke offered programs in
17 early years and impairs their ability to meet and
18 exceed the annual benchmark.

19 Q. And do you recall during Mr. Duff's
20 testimony this morning there was at least an
21 implication by him that your testimony could be
22 construed that -- to mean that the cost of EE can
23 increase over time, i.e., used the term increasing
24 cost curve at one point. Is his testimony an
25 accurate characterization of your testimony in that

1 regard?

2 A. No. In fact, I don't think it's an
3 accurate characterization of the body of work of the
4 costs of energy efficiency. Oftentimes costs go down
5 a little bit with economies of scale depending on how
6 much is achieved and I think that's relevant to the
7 costs we see in Duke's savings on a per kilowatt-hour
8 basis. So there may be lower unit costs with -- if
9 they had actually met their annual benchmark and
10 exceeded it.

11 MR. SECHLER: Thank you. No further
12 questions from me.

13 EXAMINER WALSTRA: Thank you. Any
14 recross?

15 MS. HUSSEY: No questions.

16 EXAMINER WALSTRA: Mr. Rinebolt.

17 MR. RINEBOLT: No, your Honor.

18 MR. PRITCHARD: No, your Honor.

19 MS. KERN: No, your Honor.

20 MR. DOUGHERTY: No, your Honor.

21 MR. ALLWEIN: No, your Honor, thank you.

22 MS. WATTS: No, your Honor.

23 MS. JOHNSON: No, your Honor.

24 EXAMINER WALSTRA: Thank you. You may
25 step down.

1 MR. SECHLER: And, your Honor, then OMA
2 would move for admission into evidence OMA Exhibit 1.

3 EXAMINER WALSTRA: Any objections?

4 MS. WATTS: No objections.

5 EXAMINER WALSTRA: It will be admitted.

6 (EXHIBIT ADMITTED INTO EVIDENCE.)

7 MR. SECHLER: Thank you, your Honor.

8 EXAMINER WALSTRA: Staff, are you ready
9 to call your witness?

10 MS. JOHNSON: Yes. We would like to call
11 Staff Witness Gregory Scheck.

12 (Witness sworn.)

13 EXAMINER WALSTRA: Thank you. You may be
14 seated.

15 (EXHIBIT MARKED FOR IDENTIFICATION.)

16 - - -

17 GREGORY SCHECK

18 being first duly sworn, as prescribed by law, was
19 examined and testified as follows:

20 DIRECT EXAMINATION

21 By Ms. Johnson:

22 Q. Good afternoon, Mr. Scheck. Would you
23 please state your name and business address for the
24 record.

25 A. Yes. My name is Gregory Scheck, and my

1 business address is 180 East Broad Street, Columbus,
2 Ohio.

3 Q. And did you prefile direct testimony in
4 this case?

5 A. Yes, I did.

6 Q. Is that testimony in front of you?

7 A. Yes.

8 Q. And is that testimony marked as Staff
9 Exhibit No. 2?

10 A. Yes.

11 Q. And if I asked you the same questions
12 contained in your testimony today, would your answers
13 be the same?

14 A. Yes.

15 Q. Would you like to make any additions,
16 modifications, or deletions to your testimony?

17 A. No, I do not have any changes to my
18 testimony.

19 Q. Mr. Scheck, did you assist in preparing
20 reply comments in this case?

21 A. Yes.

22 Q. And you are aware that these reply
23 comments were previously introduced into the record
24 in this case?

25 A. Yes.

1 Q. Do you have any modifications that you
2 would like to make to those reply comments?

3 A. Yes, I do.

4 MS. WATTS: Your Honor, pardon me. I'll
5 object to this because I am not aware of any
6 procedure where it would be appropriate to change
7 reply comments by a witness on a stand. If he wants
8 to testify to something that's different than what's
9 in the comments, that would be I think acceptable,
10 but to actually alter the comments that have been
11 filed in the record for some period of months now
12 is -- seems to me entirely inappropriate.

13 EXAMINER WALSTRA: Ms. Johnson.

14 MS. JOHNSON: Your Honor, these comments
15 were not previously in the record and they weren't
16 until today and now that they are, staff would like
17 to make sure those are accurate when they are
18 introduced -- as they are introduced into the record.

19 EXAMINER WALSTRA: You can explore on
20 direct but we will let the comments be in the record
21 but you can explore them through direct.

22 MS. JOHNSON: In direct, okay. One
23 moment, please, your Honor.

24 Q. (By Ms. Johnson) Okay. Mr. Scheck, on
25 page 4 of the reply comments that staff filed in this

1 case, there's a sentence that begins "While the
2 stipulation" and ends with "the approval in 2015 for
3 use in 2016." Would you please read that sentence
4 for me.

5 A. As originally filed?

6 Q. Yes, please.

7 A. The sentence says "While the stipulation
8 in the most recent Duke EE portfolio plan case states
9 that all of the cost elements regarding its EE
10 programs would expire at the end of 2015, the
11 stipulation further provides that," in quotes, "'in
12 the event no such agreement is reached, interested
13 parties may seek the Commission's approval in 2015
14 for use in 2016.'"

15 Q. Is there an end quote there?

16 A. End quote.

17 Q. Okay. Thank you. And could you explain
18 to me how you would like to modify that sentence?

19 A. Yes. Actually the word starting with
20 "approval" toward the end of that sentence where it
21 says "approval in 2015 for use in 2016" should be
22 stricken and instead the words should be inserted
23 "determination of whether an incentive mechanism
24 should be implemented for the remainder of the
25 portfolio plan period" and then in parentheses "for

1 the year 2016."

2 MS. WATTS: And, your Honor, I object
3 because, No. 1, I still think he is trying to change
4 comments that have been part of the record. If not
5 in the record in this hearing, nonetheless in the
6 record such that the company has relied upon
7 representations in those comments.

8 And the other problem is I don't have a
9 copy of them with me, so I can't really even think
10 about whether the change is appropriate. Mr. Scheck
11 wants to explain on direct examination, or on
12 cross-examination for that matter, why he wishes to
13 now change this -- these statements in the comments,
14 I think that would be fine. But to actually try and
15 change the substance of the comments in this
16 proceeding is inappropriate.

17 EXAMINER WALSTRA: I think that is
18 something you can explore on cross. Certainly he has
19 opened it up to that so we'll -- something you can
20 explore of the other parties.

21 MS. WATTS: I still have a problem. I
22 don't have a copy of them, so I don't have anything
23 to use, but I will do my best if I need to.

24 EXAMINER WALSTRA: Do you have a copy,
25 Ms. Johnson?

1 MS. JOHNSON: I have a copy of my own I
2 can provide to Ms. Watts, but I -- just as a caveat,
3 it's marked up a little bit but. Mr. Jones may also
4 have a copy.

5 MR. JONES: I will check here.

6 EXAMINER WALSTRA: Thank you.

7 MS. HUSSEY: I have an extra copy.

8 MS. WATTS: I don't need it until it's my
9 turn.

10 (Record read.)

11 EXAMINER WALSTRA: We'll go back on the
12 record.

13 Do you want to clarify your objection?

14 MS. WATTS: Sure, thank you, your Honor.
15 My understanding is what staff is attempting to do is
16 merely make the quote accurate on this page because
17 evidently when it was originally produced, it was
18 abbreviated in some way and didn't include the
19 entirety of the quote, and it's in quotation marks,
20 so it's right out of the stipulation, I think, so I
21 have no problem with that, although I would state
22 that ordinarily changing reply comments in a hearing
23 subsequent to the time the reply comments have been
24 filed strikes me as being a little bit irregular.
25 But for purposes of just correcting this quote, I'm

1 fine with that.

2 EXAMINER WALSTRA: Thank you. Is that
3 your understanding, Ms. Johnson?

4 MS. JOHNSON: Yes. That's what staff was
5 doing, correcting the abbreviated quotation.

6 EXAMINER WALSTRA: Okay. You may proceed
7 with your direct.

8 MS. JOHNSON: Okay. Mr. Scheck is open
9 for cross-examination.

10 EXAMINER WALSTRA: Thank you.

11 Ms. Hussey.

12 MS. HUSSEY: No questions, your Honor.

13 EXAMINER WALSTRA: Mr. Sechler.

14 MR. SECHLER: No questions, your Honor.

15 EXAMINER WALSTRA: Mr. Rinebolt.

16 MR. RINEBOLT: Just a minute, if I may.

17 No questions, your Honor.

18 EXAMINER WALSTRA: Ms. Pritchard.

19 MR. PRITCHARD: No questions, your Honor.

20 MS. KERN: No questions, your Honor.

21 MR. DOUGHERTY: No questions, your Honor.

22 MR. BOEHM: No questions.

23 EXAMINER WALSTRA: Mr. Allwein.

24 MR. ALLWEIN: No questions, your Honor.

25 EXAMINER WALSTRA: Ms. Watts.

1 MS. WATTS: Yes. Disappointed
 2 Mr. Rinebolt didn't have any questions. I was
 3 getting really excited there, David. I thought you
 4 might have something for us.

5 MR. RINEBOLT: No. Sorry to disappoint
 6 you.

7 - - -

8 CROSS-EXAMINATION

9 By Ms. Watts:

10 Q. Good afternoon, Mr. Scheck. I had good
 11 morning on all of my cross-examinations, and I was
 12 hoping we would be done in the morning, but I
 13 apparently was a little overoptimistic.

14 Other than your lawyer can you tell me
 15 what other staff members had input into the writing
 16 of your testimony?

17 A. It was reviewed by management.

18 Q. And who would that include?

19 A. Let's see, it would have included --
 20 well, for certain Doris McCarter, would have included
 21 Christina Schaeffer, probably Patrick Donlon.

22 Q. Okay.

23 A. Maybe Teresa White but I'm not sure.

24 Q. Now, staff supports what it understands
 25 the Commission to be that the company should not be

1 permitted to count banked savings to claim its shared
2 savings incentive, correct?

3 A. They should be able to use past or
4 historical banked savings for a future year shared
5 savings incentive, but they could use anything earned
6 in the current year for that year's incentive.

7 Q. Okay. And staff believes the Commission
8 imposed a cap on shared savings, correct?

9 A. Staff is recommending a cap.

10 Q. Okay. And these are the two
11 recommendations and there are no others, correct?

12 A. Yes, at this time.

13 Q. Okay. If Duke Energy Ohio is not able to
14 use banked savings to claim an incentive, would you
15 expect the company to be entitled to any incentive in
16 2016?

17 A. To the extent that if the company
18 overachieved the prescribed benchmark, then, yes, it
19 could in my view, that it should be allowed or
20 permitted to get a shared savings.

21 Q. And do you review the company's rider
22 applications?

23 A. I haven't recently. In the past I did
24 look at some of the rider applications depending on
25 what it was. It depends on the nature of the rider

1 or what was in the rider. I looked at impacts
2 primarily.

3 Q. Okay. And so you understand that the
4 company has overachieved with respect to compliance,
5 correct? Compliance with the mandates.

6 A. It has overachieved through the year 2012
7 but subsequent to that not -- not on an annual basis.

8 Q. Now, just to be clear we are talking
9 about compliance, not incentive.

10 A. Yes. The company has reached an annual
11 compliance for every year through 2012. That did not
12 reach -- I don't believe it reached compliance in
13 2013 even though it used bank to reach that level of
14 compliance, and I would think that the same was for
15 2014.

16 Q. Okay. So it used bank to reach
17 compliance for '13 and used bank to reach compliance
18 for '14, and counting bank it's in an overcompliance
19 status, correct?

20 A. Yes, that is correct. It had built up a
21 large compliance bank from earlier years.

22 Q. Okay. And its incentive is based upon an
23 initial calculation of what his -- it has achieved
24 for a given year, correct?

25 A. Could you restate that question again?

1 Q. So in order to calculate the shared
2 savings incentive for a particular year, the first
3 thing you have to do is figure out where the company
4 is vis-a-vis compliance with the mandates; isn't that
5 correct?

6 A. Yes, in terms of in that current year.
7 Staff's position -- or recommendation, I should say,
8 is that you can borrow from any bank that you've
9 earned previously to reach compliance, but any
10 historical bank cannot be used to earn a future
11 year's shared savings.

12 Q. Okay. And so given your understanding
13 that the company is not in -- it has not met the
14 compliance mandates without counting the bank for
15 2013 and '14, would you expect it to be able to earn
16 an incentive in '15 or '16?

17 A. Based on its projections, probably not
18 unless the programs perform better than expected
19 which they have actually done.

20 Q. And the cap that staff recommended is
21 based upon a weighted average from results of
22 FirstEnergy, AEP, and DPL's approved shared savings
23 cap, correct?

24 A. Yes, based on I just used the year 2013
25 at the time. I didn't have the data for the status

1 reports for 2014, but it probably wouldn't be a whole
2 lot different.

3 Q. Are there any difference in the incentive
4 mechanisms between the four electric distribution
5 utilities in Ohio?

6 A. Can you further elaborate what you mean
7 by that?

8 Q. I'm looking for your knowledge on this.
9 I am wondering -- let me ask a foundational question.
10 Are you familiar with the incentive mechanisms for
11 each of the Ohio electric distribution utilities?

12 A. Yes, to a point. I do understand the
13 tiered mechanism.

14 Q. Okay. And so based on that
15 understanding, do you know of any differences in the
16 way in which those incentives are calculated?

17 A. Well, I know for sure that FirstEnergy
18 would not use any historical bank for shared savings.
19 To me it's unclear in the stipulations for both DP&L
20 and for AEP if they could use banked -- historical
21 bank for future shared savings.

22 Q. And why is it clear that FirstEnergy does
23 not use any historical savings?

24 A. I think they are actually prohibited by
25 Commission order.

1 Q. And do all of the companies perform
2 evaluation, measurement, and verification in the same
3 way?

4 A. Can you further clarify what you mean by
5 use it in the same way?

6 Q. I don't have any further clarification.
7 I am looking for your understanding.

8 A. Well, depending on the program and how
9 each utility wants to evaluate it, obviously they are
10 pretty similar. There may be some variances from one
11 program to the next depending on the data they have,
12 the cost of achieving impact data, some rely upon the
13 Commission's technical reference manual which is
14 still in a draft form but that seems to be the
15 highest or the most common looked at in terms of the
16 evaluation and measurement. Now, others may use
17 different methods to evaluate the various programs,
18 but engineering methods or statistical methods are
19 primarily applied.

20 Q. So the Commission has issued in its
21 decision saying if you rely on the technical
22 reference manual, it can constitute sort of the safe
23 harbor for a utility; is that correct?

24 A. Yes, they have stated that previously.

25 Q. And do you know whether Duke Energy Ohio

1 relies on those values for its EM&V?

2 A. I think they do for some of it, and they
3 also rely on I believe tech market reports for
4 evaluating the balance.

5 Q. Did any of the other Ohio utilities
6 engage in energy efficiency for its customers prior
7 to SB 221?

8 A. Well, actually all the companies did
9 engage in energy efficiency prior to Senate Bill 221.
10 There was I would define as the first generation of
11 energy efficiency in Ohio which commenced somewhere
12 in the early '90s and ceased probably around the end
13 of '95; but Duke, at that time Cincinnati Gas &
14 Electric, did continue to offer a number of programs
15 for residential customers continuously since that
16 period of time and then file for an application
17 originally it was in '06, refiled in '07, was
18 approved in '07 for about I think 10 programs that
19 were residentially based in '07, in 2007.

20 Q. Thank you. Now, you would agree with me
21 that the company's current cost recovery mechanism
22 including its shared savings incentive was originally
23 approved by the Commission in the 14-393 case,
24 correct?

25 A. I would say there was approval of the

1 portfolio plan with respect to shared savings. It
2 was unclear at least to staff as to what that meant
3 in terms of the use of banked savings or shared
4 savings or at least there was no methodology
5 produced. There was Tim Duff's testimony in 11-4393
6 which had a couple of lines referring to the use of
7 it and also in the -- the 13-431 case it was all -- I
8 think it might be word for word repeat of the same in
9 the 11-4393 case.

10 Q. Okay. I'm not asking about the details
11 of that mechanism. I am just asking if it's true
12 that the cost recovery mechanism was approved in that
13 4393 case.

14 A. I would say there was a cost recovery
15 mechanism approved. As to the application of shared
16 savings, I think that's very unclear.

17 Q. Okay. And would you agree with me then
18 that it was extended -- that cost recovery mechanism
19 was extended for another two years through the 431
20 case?

21 A. Yes. It would be for the two remaining,
22 leaving '16 open, for '14 and '15, yes, that's
23 correct.

24 Q. Okay. And staff was a signatory to the
25 stipulation in both of those cases, correct?

1 A. Yes.

2 Q. Now, you are -- is it fair to say that
3 you have some familiarity with what we have been
4 referring to as SB 310?

5 A. Yes, even though I didn't work on it that
6 closely but I do have some -- somewhat familiar with
7 it.

8 Q. And is it also your understanding that
9 the FirstEnergy companies have altered their
10 portfolio subsequent to the enactment of SB 310?

11 A. Yes. I would use the word amended
12 though. They did file and did receive approval for
13 amending their portfolio plan which they are
14 permitted to do.

15 Q. And do we agree that Ohio law permits a
16 utility company to count banked energy impacts for
17 purposes of compliance measurements?

18 A. Not in Senate Bill 221 but, yes, in
19 Senate Bill 310.

20 Q. So it's your testimony that there is no
21 provision in SB 221 to count banked energy impacts?

22 A. That was, I believe, Commission rule.

23 Q. So given what you've recognized that the
24 company is in an overcompliance position with respect
25 to the mandates but may not have an incentive

1 mechanism going forward, would you expect that the
2 company would discontinue its energy efficiency
3 programs in the next year?

4 A. I would hope not. Of course, that's a
5 corporate decision by Duke. I don't think it would
6 do its customers any favors by cutting off the
7 programs and that the study committee decided to
8 reinstate the benchmarks subsequent to 2016, then you
9 have to restart all over again, those costs are very
10 high, customer satisfaction probably goes down.

11 I should say staff is familiar with
12 another company essentially running out of funds, if
13 you will, and ceasing programs or putting customers
14 in long lines to get a rebate which led to a lot of
15 complaints, maybe not formal complaints but certainly
16 a lot of complaints.

17 Q. Okay. So we agree there is a lot of
18 unknowns in the near-term.

19 A. Yes. It doesn't mean that the company --
20 even the company-approved programs could not -- I
21 mean could still exceed its benchmark if they perform
22 really well.

23 Q. And we further agree that absent an
24 incentive and in the status of overcompliance one
25 possible outcome might be for the company to

1 discontinue its programs.

2 A. I didn't say absent. It would be absent
3 an incentive. There is still an incentive there for
4 every current year, at least for '14 and '15. The
5 Commission will have to decide about '16, but if the
6 Commission decides it's appropriate to have shared
7 savings incentive for '16 for overcompliance for that
8 current -- for that year 2016, then I think the
9 company would have an opportunity to earn an
10 incentive for those years.

11 Q. Mr. Scheck, did you examine the company's
12 projections with respect to shared savings that have
13 been filed in other -- in rider proceedings, for
14 example?

15 A. Could you restate that question again?

16 Q. Sure. Did you examine any of the
17 projected shared savings that are shown in any of the
18 company's filings with respect to this rider case?

19 A. I am trying to recall, but I think they
20 did show shared savings for a number of years in the
21 portfolio plan. It was unclear to me how they got
22 there in terms of the methodology, how it was done.

23 Q. And did you issue any data requests to
24 try to understand that?

25 A. No, I did not.

1 Q. So returning again to your testimony
2 about -- you gave us a very knowledgeable history of
3 the company's energy efficiency programs over time,
4 and you indicated that there was a period of years
5 where other utilities sort of ceased pursuing energy
6 efficiency while Duke continued -- Duke sort of had a
7 continuous progression; is that a correct
8 characterization of your testimony?

9 A. Well, it's not in my current testimony,
10 to say the least, but to say that I am knowledgeable
11 that Duke did have energy efficiency programs for 23,
12 24 years, yes, it had them.

13 Q. Okay. And so when SB 221 was enacted,
14 Duke Energy Ohio was uniquely situated in that it
15 would have had more banked impacts than any other
16 Ohio utility, correct?

17 A. That would depend how far back you could
18 count from. It would be my understanding this --
19 this is the way I thought of it was that a company
20 could count mercantile -- historical mercantile
21 savings back to 2006. But in terms of the credits
22 that Duke would have received would have started in
23 2007 when they started up those programs prior to
24 when Senate Bill 221 went into effect January 1 of
25 2009. So I don't believe they would have been

1 permitted to get credits prior to 2007 back to
2 whenever. But rather starting around somewhere in
3 the middle of 2007, they did start I think about 10
4 programs; and, yes, they were allowed to get some
5 value for that.

6 Q. Right. And I guess my question to you
7 was would not it -- would it not have been true that
8 Duke Energy Ohio would have had more banked impacts
9 at the outset of 221 than other Ohio utilities?

10 A. I'm sorry. Restate the question again.

11 Q. Sure. Would it not be the case beginning
12 with the enactment of SB 221 that Duke Energy Ohio
13 having already initiated its energy efficiency
14 programs would have had more banked impacts at the
15 start than other Ohio utilities?

16 A. Yes.

17 Q. Is it possible then that that's why Duke
18 Energy Ohio's cost recovery mechanism was designed
19 differently than other utilities?

20 A. Could you further explain what you mean
21 by cost recovery mechanism?

22 Q. Sure. Well, strike that question. I
23 don't know if I can do that because I think you and I
24 have a difference of opinion about what that looks
25 like so I'll strike that question.

1 Would you agree with me that the law
2 allows for banking for compliance purposes?

3 A. Senate Bill 310 does. I don't believe
4 Senate Bill 221 does. As I stated previously, I
5 believe that was established by Commission rule.

6 Q. Okay. And so let's -- let's -- taking
7 your contention, let's say as it's established by
8 Commission rule, why is that -- why did the
9 Commission seek -- see it appropriate to make such a
10 rule?

11 A. Well, the Commission tries to balance the
12 interests of both the utilities as well as its
13 customers, therefore, thereby permitting the bank of
14 what I would call early energy efficiency with lower
15 benchmarks and lower approved to capture. Building
16 up a big bank in my mind would be very useful
17 starting probably in the years 2019 when the -- the
18 Senate Bill 221 requirements went from 1 percent of
19 the sales for the pre -- prior -- normalized savings
20 for the prior three years to 2 percent.

21 Now, many people may think 1 percent,
22 2 percent, what's the difference. Actually it is a
23 very large difference. 2 percent is an increase of
24 100 percent over the prior year and not only that it
25 goes all the way through 2025.

1 So in my mind there was a reason for
2 having the bank by acquiring what I call very
3 low-cost energy efficiency by gathering up all the
4 low lying energy fruit, putting it in the bank, and
5 then when you run into a situation down the road
6 where you just can't get enough would be cost
7 effective, or you could pull from the bank and meet
8 the compliance.

9 Q. So it's logical then when you are
10 engaging in the design and development of energy
11 efficiency programs, to design them such that you
12 would get the most energy efficiency impact for the
13 dollar, in other words, you would pursue what you are
14 referring to as the low hanging fruit first.

15 A. Yes. Normally that's how you would
16 proceed and obviously that is what is out there and
17 over time it's more difficult to do as I think a
18 couple of witnesses, at least one, I can't remember
19 who mentioned that, it may have been Tim, that the
20 standards change over time, federal standards, raise
21 the baseline, so the value of compact fluorescent
22 today isn't the same as it was three or four years
23 ago.

24 Q. Right. So as time progresses, it becomes
25 more costly and more difficult, correct?

1 A. In general that is the case. I think
2 John Seryak mentioned some costs due to market
3 development actually drop over time. CFLs is a great
4 example. I mean, buying my first CFL was probably
5 about \$12, and it wasn't very good. You can buy them
6 for, you know, very low cost today. And then I think
7 the application is similar to LEDs. The price of
8 LEDs are dropping as well so, yes, in terms of new
9 technology that's untried it's much more expensive.
10 As it gets better developed and better made and
11 customers are accustomed to it, then the prices
12 usually drop as you have economies of scale in making
13 those particular products or equipment.

14 Q. Mr. Scheck, do all of the Ohio utilities
15 report banked balances in their annual status
16 filings?

17 A. I believe they do.

18 Q. Okay. And do you think it's fair to
19 assume that given the difference in understanding
20 about how the cost recovery mechanism works, that
21 Duke Energy Ohio designed its portfolio around its
22 understanding of how that cost recovery mechanism
23 would work?

24 A. Can you restate that again?

25 Q. Sure. You have heard Mr. Duff testify

1 today, and correct me if you heard something
2 different, but I believe what he testified to was the
3 company's understanding was that it would be
4 permitted to count banked energy savings in order to
5 calculate its achievement and thereafter to calculate
6 what it was entitled to in terms of an incentive?

7 A. I believe that's what Mr. Duff said.

8 Q. Okay. And do you believe that the
9 company then designed its portfolio to accommodate
10 that particular mechanism?

11 A. I'm not 100 percent sure. I mean, it's
12 possible that's the case even though I still think it
13 has not been resolved yet as to what to do or how to
14 apply, if anything, an overcompliance for future
15 years' shared savings. And the reason I say that is
16 because the Commission has spoken previously back in
17 2011. I have testified previously on this issue.
18 And the staff's thinking on this matter is that
19 companies should be motivated each and every year to
20 reach its compliance level and exceed it for each and
21 every year until such time it can no longer do it.

22 Is the company making its best efforts to
23 do that? I don't think it is. I think it could do a
24 lot more. I look at the dollars spent today for the
25 three years and it's in the 20 some millions and they

1 are roughly half the size of AEP so you can say,
2 well, they are spending their money very efficiently,
3 but AEP's approved plan was 274 million for three
4 years. That's over 90 million a year and yet it's
5 only double the size. They are putting a lot more
6 effort into reaching their benchmarks and they --
7 basically they are stating they will reach their
8 benchmarks, DP&L will reach their benchmarks, so
9 Duke's I guess presumption is, well, we have done all
10 this early energy efficiency so there is no more to
11 get, and I think there is more to get. I think they
12 need to have rethought that when they filed the plan.
13 In my mind I was like, okay, they just want to reach
14 the benchmarks and leave it at that and we will
15 resolve the shared savings issue later and that's
16 where we are today.

17 Q. Okay. And I understand that perspective,
18 and I guess what I am trying to understand from you
19 is hasn't that perspective changed over time?

20 A. I'm sorry, the perspective of what?

21 Q. Of what you -- your -- you just laid out
22 your perspective of what Duke's view is. And I am
23 just wondering if staff's understanding has changed
24 over time.

25 A. I'm sorry, with respect to what?

1 Q. Okay. Let me back up here. It's been a
2 long day. The company -- well, let me strike that.

3 You testified that the company continued
4 to engage in energy efficiency during a period of
5 time when other utilities were not so doing, correct?

6 A. That is correct, even though I believe
7 the ramp up really started in '07 when they were
8 approved for the 10 programs, and the amount spent,
9 if I recall, wasn't that high. Yes, it was early --
10 it was an early adoption, probably anticipated there
11 might be some mandate, started early, was able to
12 acquire a lot of banked savings through the
13 safe-a-watt program and did very well.

14 But relatively speaking how much has the
15 company spent on program cost rebates and EM&V
16 relative to everybody else, I don't know there is
17 that big of a difference. I think AEP has probably
18 spent quite a bit more starting in -- actually I
19 think they started late '08, they took a jump
20 somewhere in '08, but to say that the company has --
21 since it started earlier it's exhausted a lot of the
22 low hanging fruit, therefore, it doesn't need to
23 apply itself as a list, they wouldn't meet the
24 benchmarks in the plan, were basically four years, I
25 think that burden is up to the company to do it.

1 That means at the present time to earn an incentive
2 for each and every year, they need to really think
3 about their programs, where they are missing it. If
4 I recall, there were a couple of programs. One was
5 Duke was a late adopter in the appliance turn in.
6 They were the last ones and I think that was a
7 recommendation of staff and others where are you at
8 on this. Finally did get onboard. It was a big
9 winner.

10 There was some other programs as well. I
11 am trying to remember. I think Dillon recommended
12 doing something with the data centers so these are
13 things that Duke started to do but maybe not now the
14 leading adopter of those so that's my response to
15 that. So sort of sitting back and saying, well, we
16 will just continue to collect low hanging fruit, I
17 don't think that's the right response.

18 Q. Okay. So, now, you are recommending that
19 banked energy savings not be used to calculate an
20 incentive, correct?

21 A. That is right.

22 Q. So in the absence -- if the company is in
23 an overcompliance status for the mandates and
24 ultimately believes that it cannot achieve sufficient
25 energy savings in a given year in order to kick in

1 the incentive, it might have the perverse incentive
2 of discontinuing the programs completely, correct?

3 A. Well, I disagree because if you are in
4 the extension, I will call it, of mode in terms of
5 you are still under Senate Bill 221 in terms of there
6 is a stick which means for noncompliance there is a
7 stick of if you -- if you don't comply in a given
8 year, then you can see a REC penalty. I don't know
9 if that answers your question, but I am trying the
10 best I can.

11 Q. But we've agreed that the company is in
12 an overcompliance status with respect to the
13 mandates, correct?

14 A. Yes. I don't know how long that will
15 last, but at some point the company will have to do
16 something.

17 Q. Right. But so far as at least to the
18 extent it lasts, it doesn't otherwise have an
19 incentive to engage in energy efficiency.

20 A. To the extent they want to do more, and I
21 think they can, relatively speaking then I think they
22 should and then that would incentivize them each and
23 every year to reach and exceed the benchmark and
24 essentially rely on past savings to exceed the
25 benchmark and earn an incentive because to me that

1 causes that behavior which is, okay, well, we don't
2 have to do anything because we banked so much -- so
3 much energy efficiency that we can rest on it for
4 four or five years and just borrow from the bank and
5 get a return.

6 Q. I think I got lost in there somewhere,
7 Mr. Scheck. What exactly was the ultimate point you
8 were making there?

9 A. I think the way you were indicating was
10 if the company can't earn a return, which I think it
11 can, I think that's an incorrect presumption, that
12 the company, if it applied itself, could earn a
13 return each and every year through 2016 if it wanted
14 to. It made a business decision not to do that,
15 assuming that they would get a shared savings
16 incentive for each and every year, but that
17 ultimately is up to the Commission.

18 Q. Right. And the shared savings incentive
19 goes away and the company has overcomplied for
20 purposes of the mandate, then there is no incentive
21 for engaging in energy efficiency, correct?

22 A. No, because you are assuming that your
23 current programs can't reach the mandate and exceed
24 it.

25 Q. And the company is not able to add

1 additional programs other than kicking in the
2 parameters of SB 310, correct?

3 A. My interpretation that's a legal
4 interpretation of terms of what is an amendment
5 versus what I would believe to be a modification, and
6 I believe that you substantially alter your portfolio
7 probably in an amendment stage, but I think the date
8 for that has passed. I think it was September 12 you
9 had to file something. But that date, 2014, so I
10 think that date has passed.

11 MS. WATTS: I have no further questions.

12 EXAMINER WALSTRA: Thank you. Any
13 redirect?

14 MS. JOHNSON: Can we have a moment, your
15 Honor?

16 EXAMINER WALSTRA: Sure.

17 MS. JOHNSON: Thank you.

18 (Discussion off the record.)

19 EXAMINER WALSTRA: Go ahead.

20 MS. JOHNSON: Staff has no redirect.

21 Thank you.

22 EXAMINER WALSTRA: Thank you, Mr. Scheck.
23 You may step down.

24 MS. JOHNSON: Sorry, your Honor. Oh, did
25 you have cross-examination?

1 MR. RINEBOLT: I have a couple of
2 questions.

3 EXAMINER WALSTRA: If there's no
4 redirect, then there's no.

5 MR. RINEBOLT: Okay.

6 THE WITNESS: Is that allowed?

7 EXAMINER WALSTRA: You're good.

8 MS. JOHNSON: Your Honor, at this time
9 staff would like to move for the admission of Staff
10 Exhibit No. 2 which is the testimony of Greg Scheck.

11 EXAMINER WALSTRA: Any objections?

12 MS. WATTS: No objections.

13 EXAMINER WALSTRA: Thank you. It will be
14 admitted.

15 (EXHIBIT ADMITTED INTO EVIDENCE.)

16 EXAMINER WALSTRA: Now, we can discuss a
17 briefing schedule. We'll go off the record.

18 (Discussion off the record.)

19 EXAMINER WALSTRA: Go back on the record.

20 We will set initial briefs due August 21,
21 2015; with replies due on September 8, 2015. And the
22 Commission will make its decision after that.

23 Anything else?

24 MS. WATTS: That's all, your Honor.

25 Thank you very much.

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EXAMINER WALSTRA: All right. Thank you.

(Thereupon, the hearing was concluded at
4:09 p.m.)

- - -

CERTIFICATE

I do hereby certify that the foregoing is
a true and correct transcript of the proceedings
taken by me in this matter on Tuesday, July 7, 2015,
and carefully compared with my original stenographic
notes.

Karen Sue Gibson, Registered
Merit Reporter.

(KSG-6065)

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