# **BEFORE**



## THE PUBLIC UTILITIES COMMISSION OF OHIO

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In the Matter of the Application of the Ohio Bell Telephone Company for Approval of an Alternative Form of Regulation.

Case No. 93-487-TP-ALT

In the Matter of the Complaint of the Office of the Consumers' Counsel,

Complainant,

Case No. 93-576-TP-CSS

VS.

The Ohio Bell Telephone Company,

Respondent.

Prepared Testimony of Joseph P. Buckley Performance Analysis Division

Staff Exhibit  $\beta$ 

1 L. Q. Please state, for the record, your name, position, and business address.

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A. My name is Joseph P. Buckley. I am employed as a Utility Rate
Coordinator in the Performance Analysis Division of the Public Utilities
Commission of Ohio (PUCO), 180 East Broad Street, Columbus, Ohio,
43215-3793.

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8 2. Q. Please state, your educational and professional backgrounds.

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A. I received a Bachelor of Science Degree in Economics from The Ohio State 10 11 University in December 1986, and a Master's Degree in Business 12 Administration from the University of Dayton in 1992. Also I attended, 13 The Annual Regulatory Studies Program sponsored by The National 14 Association of Regulatory Utility Commissioners (NARUC) held at 15 Michigan State University and The Training for Utility Management 16 Analysts also sponsored by NARUC. I have been employed by the PUCO 17 since July 1987. While at the PUCO I have served as a Utility Rate Analyst, 18 in the Finance and Economics section of Performance Analysis, and as a 19 Utility Rate Coordinator in the Management and Operations Review (M&OR) section of Performance Analysis. 20

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22. 3. Q. What is your involvement in this proceeding?

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A. I evaluated the directory agreement between Ameritech Ohio (OBT) and
Ameritech Publishing Inc. (API). I will respond to Ameritech of Ohio
(OBT)- B. OPERATING INCOME Objection 5 to the Staff Report of
Investigation which addresses this topic.

1 4. Q. OBT B-5 stated that the Applicant objects to the Staff's inclusion of any API 2 directory contribution in base period operating income. (Staff Report at 3 15). The Applicant stated that inclusion of any API contribution is inappropriate for ratemaking purposes. 4 5 6 OBT D-5b states that the Applicant objects to the inclusion of API directory 7 contribution in the Applicant's income and equity balance. 8 9 How does the Staff respond to these objections? 10 11 A. In OBT's last rate case, Case No. 84-1435-TP-AIR and in GTE North Case 12 No. 87-1307-TP-AIR, all Yellow Page revenues and expenses were included 13 in the determination of test year operating income for the purpose of 14 calculating the Applicant's revenue deficiency. The net Yellow Page 15 revenues contributed to the jurisdictional revenue requirement and 16 reduced the rates for other services below what they would have been 17 absent the contribution from Yellow Pages. 18 19 5. Q. Does the Staff believe that Yellow Page revenues and expenses should be 20 treated the same in this proceeding as they were in 84-1435-TP-AIR and 21 87-1307-TP-AIR? 22 A. Yes, based on the historical treatment by the PUCO. Further the Staff is 23

(1982), 552 F. Supp. 131, 194, which states:

persuaded by the logic of the Modified Final Judgment, U.S. v AT&T

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"In addition to these factors directly related to competition, there are other reasons why prohibition on publication of the Yellow Pages by the Operating Companies is not in the public interest. All those who have commented on or have studied the issue agree that the Yellow Pages provide a significant subsidy to local telephone rates. This subsidy would most likely continue if the Operating Companies were permitted to continue to publish the Yellow Pages.

The loss of this large subsidy would have important consequences for the rates for local telephone service. For example, the State of California claims that a two dollar increase would be necessary to offset the loss of revenues form directory advertising. Other states assert that increases of a similar magnitude would be required. Evidence submitted during the AT&T trial indicate that large rate increases of this type will reduce the number of households with telephone and increase the disparity, in terms of the availability of telephone service, between low income and well-off citizens. This result is clearly contrary to the goal of providing affordable telephone service for all Americans....."

"For these various interrelated reasons, the Court concludes that the prohibition, express or implied, on publication by the Operating Companies of the Yellow Pages directories is not in the public interest. It will therefore require that the proposed judgment be modified to specify that there will be no such prohibition."

1		٠	Based on the above ruling the Staff believes that it would be inconsistent
2			to treat the Yellow Page revenues and expenses in this proceeding
3			differently than they were treated in 84-1435-TP-AIR or 87-1307-TP-AIR.
4			
5	6.	Q.	What is the relationship between OBT and APT?
6			
7		<b>A.</b>	API and OBT are both subsidiaries of Ameritech Corporation. In
8			December 1983, OBT and API entered into an agreement in which API
9			would pay OBT a fixed amount for the right to publish and sell advertising
LO.		•	in the Yellow Page directories. The current agreement between OBT and
LI.			API was signed in January 1991.
12			
13	7.	Q.	When did the Staff begin its investigation of the directory agreement
4			between OBT and API?
<b>:5</b> :			
16		<b>A</b> .	On November 13, 1991, the National Association of Regulatory Utility
7			Commissioners passed a resolution recommending that states and the
.8			Federal Communications Commission (FCC), create joint audit teams to
.9			conduct audits of the Regional Bell Operating Companies (RBOCs). The
Ω.			audits were to address concerns over the relationships between the RBOCs
ı			and their affiliates
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3	•		In response to this recommendation, PUCO joined the FCC and
4			Wisconsin Public Service Commission in an investigation of Ameritech
5			Services Incorporated (ASI). It was determined at the time, that an

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investigation of API would be more appropriately conducted at the

1		•	individual state level because of the individual contracts that API has with
2			each of the five Ameritech RBOCs.
3			
4			On October 28, 1992, the Staff of the PUCO issued an initial data request to
5			OBT concerning APL. The initial request asked the Applicant to provide
6			preliminary data concerning the services provided by API to OBT and
7			concerning basic financial information. Because of Staff work load
8			restrictions, the API investigation was incorporated into the current
9			alternative regulation investigation.
10		-	•
11 .	8.	Q.	What was the initial focus of the Staff's investigation of OBT's agreement
12			with APT?
IJ			
[4		A.	The Staff wanted to review the financial analysis that supported the level
15			of directory revenues received by OBT, and review the process that the
16			Applicant went through when determining the reasonableness of the
7			agreement.
8			
.9	9.	Q.	Did the Applicant provide the analysis or explain its process?
20			
n		A.	The Applicant and representatives of API stated during an interview on
2			December 7 1993 I that there was no financial analysis that supported the

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reasonableness of the compensation and that no one currently at the

company could explain what process the Applicant went through to determine the reasonableness of the contract.

Attended by Joe Buckley and Ed Hess of the PUCO, Mike Shaedler and Audry Krekel of OBT and Andy Dutton, Mike Barry and Bill Champion of API.

1			In addition, the Applicant did not respond to Staff Data Request 20.6,
2			which asked the Applicant to provide, "A detailed breakdown on how the
3			\$35.73 payment from API to Ohio Bell, per residential access line served
4			was calculated."
5			
6	10.	Q.	Did OBT provide any analysis of alternatives to having API supply its
7			directories?
8			
9		A:	No, when the Staff asked for the studies that were conducted during the
io		•	last OBT-API contract negotiation to assure OBT that the contract was fair
11			and reasonable, OBT responded "That no specific studies were
12			conducted." <sup>2</sup>
13			
14	11.	Q.	Was OBT aware that the reasonableness of the contract would be an issue
15			the next time that its rates were assessed?
16			
17		A.	Yes. The Opinion and Order to Case Number 84-1435-TP-AIR (Ohio Bell
18			Telephone), stated that "The Commission will, of course, continue to
19			review the level of directory advertising revenues to determine their
20			reasonableness, and will require Ohio Bell, as a part of its next rate case, to
21			provide an analysis of alternatives to having API supply its directories."
22			OBT should have documented its negotiation process supported with its
23			financial analysis.
24			·
25	12	Q.	Was the Staff satisfied with OBT's responses to the October 28, 1992, Staff
26			data request?

Staff Data Request 40.2.

7	A. 140, for example when the stair requested.
2	
3	API-7 The rate of return earned on the sales to Ohio Bell Telephone
4	Company for 1987, 1988, 1989, 1990, 1991, and the first 9 months of
5	1992.
6	
7	API-12 The total revenue received in 1987, 1988, 1989, 1990, 1991,
8	and the first 9 months of 1992 from any source related to the
9	provision of any service based in whole or in part on the
10	relationship with Ohio Bell including revenues derived from the
11	provision of directories containing any information provided by
12	Ohio Bell.3
13	
14	API-13 The costs incurred by API in generating the revenues
15	identified in response to Data Request API-12.
16	
17	API-14 The capital investments of API attributable to the revenues
18	identified in response to Data Request API-12.
19	
20	API-15 The net earnings retained by API from the revenues
21	identified in response to Data Request API-12.
22.	
23	The Company responded by saying, "Data does not exist in the requested
24	form. Significant manual effort would be required to create it, and would

This information was utilized by Applicant's witness Andrew W. Dutton (Ameritech Ohio Exhibit 33.0) on page 11 where Dutton stated "Yes, both API's Ohio revenue and API's total revenue followed these growth trends. Ohio's average annual published revenue growth, between 1985 and 1990, was 11%. Real growth in Ohio, or revenue adjusted for price increases, averaged 3.4% during this same time period....." This appears to contradict the response provided by OBT to the Staff.

	_		
1	•		be of questionable value since it would need to be developed on an
2			allocation basis."
3		•	
4	13.	Q.	What compensation does OBT receive from API?
5			
6		A.	The current contract between OBT and API for directory services states that
7			the annual compensation OBT will receive from API will at least be equal
8			to \$35.73 per the lower of the average number of residential access lines
9	•.	_	served by OBT or per the average number of households in OBT's service
10			area. The current agreement shall continue until December 31, 1995, and
11			shall be extended from year to year thereafter unless either party notifies
12			the other in writing that it does not wish to extend the agreement 12
13			months in advance of the termination date. For the test year in this case,
14			the publishing fee paid by API to OBT was \$85,598,000.
15			
16	14.	Q.	How was the rate of \$35.73, reached?
17	•		
18		A.	I do not know. The Applicant did not respond to Staff's Data Request 20.6,
19			which requested, "A detailed breakdown of how the \$35.73 payment from
20			API to Ohio Bell, per residential access line served, was calculated."
21			<b>-</b>
22	15.	Q.	Does the Staff believe that the negotiated rate of \$35.73 is adequate
23			compensation?
24			
25		A.	Given that the Applicant could not support the rate, the Staff was left in a

position to assess its reasonableness on its own. As a test for

reasonableness, the Staff determined whether the customers of OBT were

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better off with or without the agreement. This test is similar to other tests that are applied to several other utilities regulated by this Commission, for less than arms length transactions.

16. Q. Will you explain how the Staff attempted to make this determination?

A. On less than arms length contracts, the most precise test is to run the revenue requirement calculation (Schedules A-1 through C-4.1) with and without the effects of the contract. The run with the lower revenue requirement is considered the least costly scenario. Other considerations such as reliability and quality are weighted to determine if there are offsetting advantages for a higher revenue requirement run. In this case, the Staff would have run a calculation with APT payments to OBT and compared it to a run without the payment, but with Ohio specific directory advertising revenues, expenses, and investment.

The run with the contract which includes the API test year payment to OBT, was easily attained. Producing a run without the contract proved to be an impossible task. The Applicant was not able to provide Ohio specific directory advertising expenses and investment. API stated that it did not keep its financial information in this format. They further explained that it would be too burdensome to keep financial information on a state specific basis and that over the ten years of providing this service, they had not developed a system to provide for this format.

1			As a result, the Staff developed an alternative method of determining the
2			reasonableness of the compensation OBT receives from API.
3			
4	17.	Q.	What method did the Staff use to determine whether the OBT customer
5			was better off with the current agreement with OBT and APT?
6			
7		A.	The Staff used a trend analysis. The Staff wanted to determine if the
8			amount that was being credited to OBT customers (API payments to OBT)
9			had kept pace with the increases or decreases in Ohio contributed revenue
10			to APL
11	-		•
12			Financial statements and return on equity calculations provided by OBT
13			showed that APT's earnings have been increasing, the revenues collected
14			by OBT for API have increased, and the contribution from API to OBT has
15			increased. However, the increase of the API payments to OBT has not
16			increased at the same pace as the increases to API income and revenues.
17			The Staff discovered that revenues collected for directory services by OBT
18			for API had increased by 60% since 1985, while API's payment to OBT had
19			increased only 24% since 1985, as shown in Exhibit JPB-L
20			
21			These trends are detailed on a graph attached to this testimony and
22			marked as Exhibit JPB-IL
23			
24			Therefore, the Staff's analysis makes the Applicant's directory advertising
25			reasonableness of the contract questionable. The Staff is of the opinion
26			that the increase in revenues collected by OBT for API should be passed
27	,		back to the ratepayers.

1 18. Q. The Applicant has stated that the Yellow Page industry is highly competitive. Did the Staff consider this in its analysis?

A. The record indicated in Case No. 84-1435-TP-AIR, that OBT believed that it was subject to substantial competition in the directory advertising area. However, the Staff believes that APTs earnings have not suffered adverse effects from this competition. This is illustrated by the Return on Average Equity (ROE), earned by API from its combined operations (When asked, OBT responded that they could not provide jurisdictional ROE), as shown in Exhibit JPB-III.

12 19. Q. How did the Staff calculate its adjustment?

A. The Staff's adjustment parallels its analysis. The Staff calculated the increase in directory advertising revenues collected by OBT for API and calculated the payment made to OBT from API. The Staff then calculated its access line increase based on the difference between the increase in collection by OBT and the increase in payment to OBT as summarized in Exhibit JPB-IV.

21 20. Q. What criteria did the Staff use when calculating the adjusted directory access line rate?

A. The Staff believes API should compensate OBT and consequently the ratepayer an amount equal to, at least, as much as OBT would have earned if it would have retained the directory operations.

- 1 21. Q. Does this conclude your testimony?
- 2
- 3 A. Yes, it does.

# Percentage Increase In Revenues Collected By OBT For API And Percentage Increase Payment To OBT From API

# Revenue Collected

(\$11,674,010+\$8,592,886) + 2 = \$10,133,448\* (\$16,119,467+\$16,319,119) + 2 = \$16,219,293\* \$16,219,293-\$10,133,448 = \$6,085,845 \$6,085,845/\$10,133,448 = 60%

- 1985 Revenues Collected
- 1993 Revenues Collected
- 1993 less 1985, Revenues Collected
- Percentage Increase

# Payment to OBT

(\$5,806,750 + \$5,806,750) + 2 = \$5,806,750\* (\$7,204,938 + \$7,215,754) + 2 = \$7,210,346\* \$7,210,346 - \$5,806,750 = \$1,403,596 \$1,403,596 + \$5,806,750 = 24%

- 1985 Payment to OBT
- 1993 Payment to OBT
- 1993 less 1985, Payment to OBT
- Percentage Increase

\*In calculating the percentage increases, the Staff averaged the first 2 months of 1985 in an attempt to smooth out the large fluctuation that took place during the first 2 months of 1985. For consistency, the Staff continued using the 2 months averaging technique when calculating the percentages.

## API RETURN ON EQUITY

Year	Average Common Equity	Net Income	ROE
1991 1990 1989 1988 1987	CONFIDENTIAL	MATERIAL PILED	Separately

(a) This number was not supported by the financial statements that the Applicant provided.

## STAFF ADJUSTMEN

## Increase in Collections by OBT for API

#### Calculation 1

(\$11,674,010 + \$8,592,886) + 2 = \$10,133,448(\$16,119,467 + \$16,319,119) + 2 = 16,219,293\$16,219,293 -\$10,133,448 = \$6,085,84 \$6,085,845 + \$10,133,448 = 60%

## Increase in Payment to OBT from API

### Calculation 2

(\$5,806,750 + \$5,806,750) + 2 = \$5,806,750(\$7,204,938 + \$7,215,754) + 2 = \$7,210,346\$7,210,346 - \$5,806,750 = \$1,403,596 \$1,403,596 + \$5,806,750 = 24%

### Adjustment

60% - 24% = 36%

- Calculation 1-Calculation 2 = Calculation 3

36% \* \$35.73 = \$12.86

- Calculation 3 \* Current access rate = Staff adjustment

\$12.86 + \$35.73 = \$48.59 - Staff adjustment + Current access rate = Staff adjusted rate

# CERTIFICATE OF SERVICE

I hereby certify that a true copy of the foregoing Prepared Testimony submitted on behalf of the Public Utilities Commission of Ohio was served by regular, U.S. mail, postage prepaid or hand delivered to the parties of record on this 13th day of July, 1994.

STEVEN T. NOURSE Assistant Attorney General

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