

OCC EXHIBIT NO. _____

**BEFORE
THE PUBLIC UTILITIES COMMISSION OF OHIO**

In the Matter of the Application of Ohio)
Edison Company, The Cleveland Electric) Case No. 14-1297-EL-SSO
Illuminating Company and The Toledo)
Edison Company for Authority to Provide)
for a Standard Service Offer Pursuant to)
R.C. 4928.143 in the Form of an Electric)
Security Plan)

***** PUBLIC VERSION *****

**DIRECT TESTIMONY
OF
JAMES F. WILSON**

On Behalf of
The Office of the Ohio Consumers' Counsel
10 West Broad Street, Suite 1800
Columbus, Ohio 43215-3485

And

Northeast Ohio Public Energy Council
31320 Solon Rd.
Cleveland, Ohio 44139

December 22, 2014

TABLE OF CONTENTS

	PAGE
I. INTRODUCTION	1
II. BACKGROUND – THE PROPOSED RIDER RRS	4
III. SUMMARY AND RECOMMENDATIONS	7
IV. THE FE COMPANIES’ RIDER RRS ANALYSIS	18
V. EVALUATION OF MR. ROSE’S NATURAL GAS AND ELECTRIC ENERGY PRICE FORECASTS	24
VI. EVALUATION OF MR. ROSE’S CAPACITY PRICE FORECAST	37
VII. ESTIMATED COST TO CUSTOMERS OF THE PROPOSED RIDER RRS	43
VIII. EVALUATION OF OTHER CLAIMED BENEFITS OF RIDER RRS	48
IX. EVALUATION OF THE PROPOSED RIDER RRS AS A REGULATORY MECHANISM	54
X. INCENTIVES PROBLEMS CREATED BY THE PROPOSED RIDER RRS	58
XI. RECOMMENDATIONS REGARDING RIDER RRS AND THE INDICATED GENERATION	64
XII. CONCLUSION	71

EXHIBITS

Exhibits JFW-1 to 12

ATTACHMENTS

Attachment JFW-1 Wilson CV

Attachment JFW-2 Data Responses, Confidential and Competitive Sensitive

Attachment JFW-3 Interrogatory Response to NUCOR Set 1 INT-51.b

Attachment JFW-4 Request for Production of Documents OCC Set 8 RPD-67
Competitively Sensitive Confidential Attachment 1

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 **I. INTRODUCTION**

2
3 ***Q1. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.***

4 ***A1.*** My name is James F. Wilson. I am an economist and principal of Wilson Energy
5 Economics. My business address is 4800 Hampden Lane Suite 200, Bethesda,
6 MD 20814.

7
8 ***Q2. PLEASE DESCRIBE YOUR EXPERIENCE AND QUALIFICATIONS.***

9 ***A2.*** I have thirty years of consulting experience to the electric power and natural gas
10 industries. Many of my past assignments have focused on the economic and
11 policy issues arising from the introduction of competition into these industries,
12 including restructuring policies, market design, and market power. Other
13 engagements have included contract litigation and damages; pipeline rate cases;
14 forecasting and market assessment; evaluating allegations of market
15 manipulation; probabilistic modeling of utility planning problems; and a wide
16 range of other issues arising in these industries. I also spent five years in Russia
17 in the early 1990s advising on the reform, restructuring, and development of the
18 Russian electricity and natural gas industries for the World Bank and other
19 clients. I have submitted affidavits and presented testimony in proceedings of the
20 Federal Energy Regulatory Commission, state regulatory agencies, and a U.S.
21 district court.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 I have been involved in electricity restructuring and wholesale market design for
2 over twenty years in PJM, New England, California, Russia, and other regions.
3 With regard to the PJM system, I have been involved in a broad range of market
4 design, planning and capacity market issues over the past several years. I hold a
5 B.A. in Mathematics from Oberlin College and an M.S. in Engineering-Economic
6 Systems from Stanford University. My curriculum vitae, summarizing my
7 experience and listing past testimony, is Attachment JFW-1 attached hereto.

8
9 ***Q3. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?***

10 ***A3.*** I am testifying on behalf of the Ohio Consumers' Counsel ("OCC") and the
11 Northeast Ohio Public Energy Council ("NOPEC").
12

13 ***Q4. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE PUBLIC UTILITIES***
14 ***COMMISSION OF OHIO ("PUCO")?***

15 ***A4.*** Yes. I testified in Case No. 14-841-EL-SSO (the application of Duke Energy
16 Ohio for approval of an Electric Security Plan); Case No. 13-2385-EL-SSO (the
17 application of Ohio Power Company for approval of an Electric Security Plan);
18 Case No. 12-426-EL-SSO (the application of The Dayton Power and Light
19 Company for approval of a Market Rate Offer); Case No. 12-1230-EL-SSO (the
20 application of Ohio Edison Company, The Cleveland Electric Illuminating
21 Company, and The Toledo Edison Company for approval of an Electric Security

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 Plan); and Case No. 09-906-EL-SSO (the application of Ohio Edison Company,
2 The Cleveland Electric Illuminating Company, and The Toledo Edison Company
3 for approval of a Market Rate Offer). This prior testimony was on behalf of the
4 Ohio Consumers' Counsel.

5
6 ***Q5. WHAT IS THE PURPOSE AND SCOPE OF YOUR TESTIMONY?***

7 ***A5.*** In this proceeding Ohio Edison Company, The Cleveland Electric Illuminating
8 Company and The Toledo Edison Company ("FE Companies") seek approval of a
9 new electric security plan ("ESP") for the period June 1, 2016 through May 31,
10 2019 (the "ESP Period"). My assignment was to review the FE Companies'
11 application, supporting testimony, workpapers, and discovery in this proceeding,
12 focusing on the proposed Retail Rate Stability Rider ("Rider RRS"). Under this
13 proposed rider, the FE Companies would collect from customers the costs (net of
14 market revenues) associated with two power plants owned by an affiliate and also
15 a contractual arrangement. I was asked to review the FE Companies' estimate of
16 the cost to customers under the proposed Rider RRS and to provide alternative
17 estimates; to evaluate other claimed benefits of the arrangement; to evaluate Rider
18 RRS as a regulatory mechanism to collect the costs of these generation resources;
19 and to make recommendations with respect to the proposed Rider RRS and
20 potential alternative arrangements for these generation resources.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

II. BACKGROUND – THE PROPOSED RIDER RRS

Q6. PLEASE DESCRIBE THE PROPOSED RIDER RRS AND ASSOCIATED POWER PURCHASE AGREEMENT (“PPA”).

A6. The arrangement and proposed rider are described in the direct testimony of the FE Companies’ witness Steven E. Strah. The FE Companies would purchase the output of the Davis-Besse Nuclear Power Station (“Davis-Besse”) and the W. H. Sammis Plant (“Sammis”), power plants owned by subsidiaries of their affiliate FirstEnergy Solutions Corp. (“FES”). The FE Companies would also purchase an entitlement to a portion of the output of two generating plants under a PPA (“ICPA”)¹ with the Ohio Valley Electric Corporation (“OVEC”). I will refer to the Davis-Besse and Sammis plants and the OVEC entitlement collectively as the “Indicated Generation”.

The purchases of the Indicated Generation would be made under a proposed 15-year PPA with FES. The FE Companies would sell these resources’ capacity, energy and ancillary services into the wholesale markets operated by PJM Interconnection, L.L.C. (“PJM”). The full costs of the resources plus a return on

¹ Amended and Restated Inter-Company Power Agreement (“ICPA”), available at <http://elibrary.ferc.gov/idmws/common/opennat.asp?fileID=12594881>.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 invested capital, net of the associated market revenues, would be recovered from
2 customers through the proposed Rider RRS.

3

4 ***Q7. PLEASE DESCRIBE THE INDICATED GENERATION ASSETS.***

5 ***A7.*** The resources are described in the direct testimony of company witness Paul A
6 Harden. Davis-Besse is a 908 MW nuclear power plant located in Oak Harbor,
7 Ohio that began operation in 1977. Sammis is a 2,220 MW coal-fired plant
8 located in Stratton, Ohio that began operation in 1959. The OVEC entitlement is
9 supplied from two coal-fired plants owned by OVEC (together with a wholly-
10 owned subsidiary): the 1,086 MW Kyger Creek Plant at Cheshire, Ohio, and the
11 1,304 MW Clifty Creek Plant located near Madison, Indiana.² Both OVEC plants
12 began operation in 1955.

13

14 ***Q8. PLEASE DESCRIBE THE FE COMPANIES' RELATIONSHIP WITH***
15 ***OVEC.***

16 ***A8.*** According to OVEC's 2013 Annual Report, FES is a Sponsoring Company
17 entitled to 4.85 percent of the capacity and energy provided by the OVEC plants;
18 FES is also allocated the corresponding shares of OVEC fixed and variable costs.

² OVEC Annual Report – 2013 p. 1, available at <http://www.ovec.com/FinancialStatements/AnnualReport-2013-Signed.pdf>.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO*

1 In addition, Ohio Edison Company and The Toledo Edison Company are
2 shareholders with 0.85 percent and 4.0 percent of the OVEC equity, respectively.³
3

4 ***Q9. PLEASE DESCRIBE THE PROPOSED PPA BETWEEN THE FE***
5 ***COMPANIES AND THEIR AFFILIATE.***

6 ***A9.*** The FE Companies would purchase all of the output of the Indicated Generation
7 (all of the output of Davis-Besse and Sammis, and the entitlement to a portion of
8 OVEC output) under a FERC-jurisdictional PPA for the delivery period from
9 June 1, 2016 through May 31, 2031. The FE Companies would pay all the costs
10 of operating the two FES plants, including depreciation, taxes and a “reasonable
11 return on invested capital” (according to the FE Companies’ witness Jay A.
12 Ruberto’s testimony at p. 3). For the OVEC entitlement, the FE Companies
13 would pay FES’ cost.
14

15 ***Q10. PLEASE FURTHER EXPLAIN HOW THE FE COMPANIES PROPOSE TO***
16 ***TREAT THE COSTS AND REVENUES FROM THESE GENERATION***
17 ***RESOURCES UNDER RIDER RRS.***

18 ***A10.*** The FE Companies do not propose to use the output of the Indicated Generation
19 to serve the loads of non-shopping customers who remain under the Standard
20 Service Offer (“SSO”). Instead, the FE Companies plan to offer the resources’

³ OVEC Annual Report – 2013 p. 1.

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Direct Testimony of James F. Wilson
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and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 capacity, energy and ancillary services into the PJM markets. Under the proposed
2 Rider RRS, the FE Companies would collect from customers, on a non-
3 bypassable basis, the costs of these resources net of the capacity, energy and
4 ancillary services market revenues earned from the sales into the PJM markets.
5 Thus, Rider RRS could increase or decrease customer bills, depending upon
6 whether the Indicated Generation's costs turn out to be greater or less than the
7 associated market revenues.

8
9 **III. SUMMARY AND RECOMMENDATIONS**

10
11 ***Q11. DO THE FE COMPANIES CLAIM THERE ARE BENEFITS FROM THE***
12 ***PROPOSED RIDER RRS AND ASSOCIATED PPA?***

13 ***A11.*** Yes. The FE Companies' witness Steven A. Strah claimed three types of benefits
14 from the arrangement (p. 2):

15 i. He claimed it would convey "over \$2 billion in potential
16 credits" to customers over the term of the program,
17 offsetting potential increases in electricity prices.

18
19 ii. He claimed it would provide stability and reliability to
20 customers, by "continuing the operation of the plants

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Direct Testimony of James F. Wilson
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and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO*

1 involved,” and suggesting that the natural gas-fired plants
2 that might replace them could be less reliable.

3
4 iii. He also claimed it would contribute to the “economic
5 vitality of Ohio.”
6

7 ***Q12. DID THE FE COMPANIES ESTIMATE THE IMPACT OF THE***
8 ***PROPOSED RIDER RRS ON CUSTOMER COSTS AND RATES DURING***
9 ***THE ESP PERIOD?***

10 ***A12.*** Yes. The estimated annual net revenue or cost, over the 15 years of the
11 arrangement, was shown in the FE Companies’ witness Jay A. Ruberto’s Figure 1
12 (included here as Exhibit JFW-1) and Attachment JAR-1 (revised). These
13 estimates were based on revenue and cost calculations prepared by the FE
14 Companies’ witness Jason Lisowski, which were based on the price forecasts of
15 the FE Companies’ witness Judah Rose. I will refer to Mr. Ruberto’s net cost
16 estimate and the underlying analysis and forecasts as the FE Companies’ “Rider
17 RRS Analysis”.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q13. WHAT IS THE ESTIMATED COST TO CUSTOMERS DURING THE ESP***
2 ***PERIOD BASED ON THE FE COMPANIES' RIDER RRS ANALYSIS?***

3 ***A13.*** The net cost to customers during the ESP Period would be \$420 million, or \$371
4 million on a present value basis, according to the Rider RRS Analysis. That is,
5 the cost of the Indicated Generation output would exceed the market value by
6 \$420 million, or [REDACTED] per MWh of the resources' generation on average, during
7 the ESP Period. This is the net cost that would be collected from the FE
8 Companies' customers through the proposed Rider RRS.

9

10 ***Q14. WHAT IS THE ESTIMATED IMPACT ON CUSTOMERS BEYOND THE***
11 ***ESP PERIOD BASED ON THE FE COMPANIES' RIDER RRS ANALYSIS?***

12 ***A14.*** According to the Rider RRS Analysis, revenues begin to exceed costs in 2019 and
13 continue to exceed costs through 2031. On a cumulative basis from June 1, 2016
14 to May 31, 2031, according to the Rider RRS Analysis there is a forecast net
15 benefit of \$2 billion, or \$0.8 billion on a net present value basis (Mr. Ruberto uses
16 the estimated cost of capital, 7.85 percent, for calculating present values, and
17 brings all costs and revenues back to 2015).

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q15. PLEASE SUMMARIZE YOUR ASSESSMENT OF THE NET COST***

2 ***ESTIMATE REPRESENTED BY THE FE COMPANIES' RIDER RRS***

3 ***ANALYSIS.***

4 ***A15.*** Any analysis of a resource's future costs and market revenues relies upon
5 multiple, uncertain assumptions and forecasts, including energy, ancillary services
6 and capacity market prices, fuel prices, environmental and other regulations, the
7 resource's fixed costs, and the resource's operation and generation.

8 Consequently, the results of the Rider RRS Analysis are necessarily highly
9 uncertain. Of course, when forecasts reach many years into the future, the
10 likelihood that they will be close to actual values becomes much lower.

11
12 The Rider RRS Analysis relies on forecasts suggesting that electricity, natural gas
13 and capacity prices will all rise sharply in the coming years. While this might
14 occur, these forecasts differ from those of other forecasters, and they are also out
15 of line with market participants' expectations as reflected in forward market
16 prices for natural gas and electric energy. In addition, because capacity prices are
17 supposed to only provide the "missing money" not provided by energy prices,
18 capacity and energy revenues are substitutes; so the notion that capacity and
19 energy prices would both increase sharply at approximately the same time and
20 remain at high levels is especially unlikely.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 Consequently, I conclude that the FE Companies' Rider RRS Analysis represents
2 an unreliable estimate of the potential future net costs to customers of the
3 Indicated Generation through the proposed Rider RRS, due to the speculative
4 nature of the price assumptions used in the analysis. The net cost to customers of
5 the proposed Rider RRS would likely be much greater than suggested by the FE
6 Companies' Rider RRS Analysis.

7

8 ***Q16. HAVE YOU PREPARED ALTERNATIVE ESTIMATES OF THE COST TO***
9 ***CUSTOMERS UNDER RIDER RRS?***

10 ***A16.*** Yes. I prepared three alternative scenarios, where I changed only the assumed
11 natural gas and corresponding electricity price assumptions. Under the first
12 alternative scenario, I assume natural gas prices will rise roughly as suggested by
13 the U.S. Energy Information Administration ("EIA") Annual Energy Outlook
14 ("AEO") 2014 "reference case" projection,⁴ prepared in 2013, and energy prices
15 change in a corresponding manner. Under this scenario, the total savings to
16 customers would be \$0.2 billion over the 15 years of Rider RRS. This compares
17 to Mr. Ruberto's estimate of a \$2 billion credit.

⁴ U.S. Energy Information Administration, Annual Energy Outlook 2014 with projections to 2040, April, 2014, available at [http://www.eia.gov/forecasts/aeo/pdf/0383\(2014\).pdf](http://www.eia.gov/forecasts/aeo/pdf/0383(2014).pdf).

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 Under my second alternative scenario, I assume natural gas prices follow the
2 AEO 2014 "High Oil and Gas Resource" scenario. As I will discuss later, this
3 may now be a more likely scenario than the AEO 2014 reference case. Under this
4 scenario, Rider RRS would cost customers \$3 billion over the 15 years of the
5 rider.

6
7 Under my third alternative scenario, I assume natural gas prices follow the pattern
8 reflected in current forward prices, and rise by inflation in the out years. Under
9 this scenario, the total cost to customers would be \$3.9 billion over the 15 years of
10 the rider.

11
12 I consider the second and third of these scenarios more likely than Mr. Rose's
13 scenario of sharply rising natural gas and electricity prices, or the now-outdated
14 AEO 2014 reference case. Consequently, I conclude that the proposed Rider RRS
15 is likely to be very expensive for consumers.

16
17 ***Q17. PLEASE SUMMARIZE YOUR CONCLUSIONS REGARDING THE***
18 ***POTENTIAL BENEFIT OF RIDER RRS AS A LONG-TERM HEDGE***
19 ***AGAINST THE VOLATILITY OF FUTURE MARKET PRICES.***

20 ***A17.*** Customers receiving their electric supply under the proposed Standard Service
21 Offer will be served under one- to three-year full requirements contracts

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 established through periodic auctions, and, therefore, would not be exposed to
2 substantial market price volatility. Rider RRS would add a potentially volatile
3 element to such customers' bills.

4
5 Customers choosing competitive retail electric service would select among the
6 available offerings according to their preferences, and could choose offerings that
7 hedge prices and provide greater stability to the extent that is desired. For such
8 customers, Rider RRS, which will be updated annually, could potentially move
9 contrary to, or in the same direction as, the market-based prices they pay at any
10 time.

11
12 I conclude that the potential for the proposed Rider RRS to act as a hedge of
13 volatile market prices or contribute to price stability is doubtful (due to the time
14 lag).

15
16 Over the longer-term, whether the proposed arrangement would increase or
17 decrease customers' bills will depend upon whether the Indicated Generation's
18 costs are greater than or less than the associated market revenues. As noted
19 above, I expect that the costs are likely to exceed the revenues.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q18. PLEASE SUMMARIZE YOUR CONCLUSIONS REGARDING RIDER RRS***
2 ***AS A REGULATORY MECHANISM FOR TREATMENT OF THE***
3 ***INDICATED GENERATION COSTS.***

4 ***A18.*** The proposed Rider RRS is an example of a “cost tracker” – a regulatory
5 mechanism through which the actual costs of a function performed or undertaken
6 by a utility are periodically passed through to customers, outside of a rate case.
7 State regulatory commissions typically approve cost trackers under extraordinary
8 circumstances, for costs that are largely outside the control of the utility and
9 unpredictable and volatile, such as fuel costs. However, the FE Companies
10 propose to recover all Indicated Generation costs, including fixed costs, variable
11 operations and maintenance costs, and a guaranteed return on invested capital, net
12 of market revenues, through Rider RRS. This is not an appropriate regulatory
13 mechanism for such costs, which are neither outside utility control, nor especially
14 unpredictable. Treating the net costs in this manner would eliminate any
15 incentive the FE Companies might otherwise have to manage and minimize these
16 costs and to maximize the operation of the resources and the net revenues they
17 earn, ultimately increasing the cost to customers.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q19. PLEASE SUMMARIZE YOUR OBSERVATIONS REGARDING***
2 ***INCENTIVES ISSUES RAISED BY THE PROPOSED RIDER RRS.***

3 ***A19.*** The FirstEnergy companies have a substantial amount of generation in the PJM,
4 western PJM, and ATSI market areas. The FirstEnergy companies already have
5 strong incentives to attempt to raise energy and capacity prices. With the
6 revenues associated with a part of the portfolio passed through to customers
7 through Rider RRS, the incentive to economically withhold these resources from
8 the markets will be strengthened.

9

10 ***Q20. PLEASE SUMMARIZE YOUR RECOMMENDATIONS REGARDING THE***
11 ***PROPOSED RIDER RRS AND THE TREATMENT OF THE INDICATED***
12 ***GENERATION COSTS.***

13 ***A20.*** I recommend that Rider RRS be rejected. Rider RRS would shift onto customers
14 the net cost and risk associated with the FE Companies' affiliate's ownership of
15 generation and the contractual relationship with OVEC. This net cost could be
16 considerable; according to the FE Companies' Rider RRS Analysis, over \$400
17 million over the ESP Period, and it could of course be much more during and after
18 the ESP Period. In addition, because Rider RRS simply passes the net cost
19 through to customers, the incentive to manage the costs, and to maximize
20 revenues, is eliminated. And any incremental price stability the arrangement
21 might provide by serving as a type of hedge (which I consider doubtful), would be

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 of little value compared to the expected net cost, and risk of even higher cost to
2 customers.

3
4 ***Q21. IF THE PUCO FINDS THE NOTION OF PROVIDING CUSTOMERS A***
5 ***LONG-TERM PHYSICAL HEDGE ATTRACTIVE, WHAT APPROACH***
6 ***WOULD YOU RECOMMEND?***

7 ***A21.*** If the PUCO wishes to provide customers a long-term physical hedge, the best
8 approach would be to identify clear objectives for the physical hedge, and then
9 hold a competitive procurement to acquire the resources that could best provide
10 the hedge and satisfy all other objectives of the procurement.

11
12 ***Q22. IF THE PUCO CHOOSES TO APPROVE RIDER RRS IN SOME FORM, DO***
13 ***YOU HAVE ANY RECOMMENDATIONS REGARDING THE APPROACH?***

14 ***A22.*** Yes. If the PUCO chooses to approve Rider RRS in some form, I recommend
15 that it be modified to reduce the cost and risk to customers and restore some
16 incentive to the FE Companies to control costs and maximize operation and
17 revenue. This could be accomplished by setting a benchmark for Rider RRS net
18 cost and using a sharing mechanism for net costs or benefits relative to the
19 benchmark, rather than collecting 100 percent of the net cost from customers. I
20 describe how such an incentive mechanism could be designed in the last section
21 of my testimony.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q23. IF THE PUCO WILL NOT APPROVE RIDER RRS AS PROPOSED, BUT IS***
2 ***CONCERNED ABOUT THE SURVIVAL OF THE INDICATED***
3 ***GENERATION, WHAT MECHANISM WOULD YOU PROPOSE?***

4 ***A23.*** If the goal is primarily to help the Indicated Generation bridge through the next
5 few years, an incentive mechanism structure could also be used. With this
6 objective the incentive mechanism should share costs during the ESP Period, but
7 then return benefits, should they occur, more rapidly to customers after the ESP
8 Period. The arrangement could terminate once the benefits to customers reach a
9 threshold.

10

11 ***Q24. HOW IS THE REMAINDER OF YOUR TESTIMONY ORGANIZED?***

12 ***A24.*** The next section of my testimony describes the FE Companies' Rider RRS
13 Analysis. In Sections V and VI I discuss the price forecasts used in the Rider
14 RRS Analysis, and in Section VII I present my alternative scenarios of the
15 estimated cost to customers. In Section VIII I evaluate other claimed benefits of
16 the proposal. Section IX of my testimony discusses the proposed Rider RRS as a
17 regulatory mechanism, and Section X describes incentive problems created by the
18 proposed arrangement. The final section of my testimony presents my
19 recommendations for Rider RRS and treatment of the Indicated Generation.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 **IV. THE FE COMPANIES' RIDER RRS ANALYSIS**

2

3 ***Q25. HOW DID THE FE COMPANIES ESTIMATE THE DOLLAR AMOUNTS***
4 ***THAT WOULD BE COLLECTED FROM CUSTOMERS UNDER THE***
5 ***PROPOSED RIDER RRS?***

6 **A25.** The Rider RRS Analysis, summarized in witness Ruberto's Figure 1 and
7 Attachment JAR-1, is based on revenue and cost calculations by the FE
8 Companies' witness Jason Lisowski. Mr. Lisowski used FES internal cost
9 estimates and cost estimates provided by OVEC. For revenues, he used witness
10 Rose's energy and capacity price forecasts and a proprietary monthly dispatch
11 model to determine generation and revenues. Other assumptions, such as outage
12 rates, were also provided by FES.

13

14 ***Q26. WHAT IS THE ESTIMATED NET COST DURING THE ESP PERIOD***
15 ***BASED ON THE FE COMPANIES' RIDER RRS ANALYSIS?***

16 **A26.** The annual net revenue or cost, according to the Rider RRS Analysis, was shown
17 in Mr. Ruberto's Figure 1 (included here as Exhibit JFW-1) and his Attachment
18 JAR-1 (revised). The total cost to customers during the ESP Period is forecast to
19 be \$420 million, or \$371 million on a present value basis (Mr. Ruberto uses the
20 cost of capital, 7.85 percent, for calculating present values, and brings all costs
21 and revenues back to 2015).

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q27. WHAT IS THE ESTIMATED NET REVENUE BEYOND THE ESP PERIOD***
2 ***BASED ON THE FE COMPANIES' RIDER RRS ANALYSIS?***

3 ***A27.*** According to the Rider RRS Analysis, net revenue becomes positive in 2019 and
4 remains positive through 2031, the last year represented in the Rider RRS
5 Analysis. On a cumulative basis from June 1 2016 to May 31 2031, the net
6 benefit is estimated to be \$2 billion, or \$0.8 billion on a net present value basis.

7
8 ***Q28. WHAT IS THE PRIMARY REASON THE RIDER RRS ANALYSIS SHOWS***
9 ***POSITIVE NET REVENUES BEGINNING IN 2019?***

10 ***A28.*** The Indicated Generation has costs that exceed revenues at present and, according
11 to the Rider RRS Analysis, through 2018. The costs are forecast to increase at a
12 moderate rate over the 15-year period (3 percent per year on average⁵). The
13 revenues include energy, ancillary services and capacity revenues. Ancillary
14 services revenues are small. Capacity revenues are forecast to increase sharply,
15 but are only about one-fourth of the total revenues. The primary change over the
16 coming years, according to the Rider RRS Analysis, is the forecast large increase
17 in energy revenues [REDACTED] from [REDACTED], for example⁶). This results
18 from the projected large increase in energy prices; the Rider RRS Analysis has
19 energy prices rising [REDACTED].

⁵ Calculation based on Mr. Ruberto's Attachment JAR-1 revised.

⁶ Calculation based on Mr. Lisowski's workpapers.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q29. PLEASE COMMENT ON THE FE COMPANIES' ENERGY, NATURAL GAS***
2 ***AND CAPACITY PRICE ASSUMPTIONS USED IN THE RIDER RRS***
3 ***ANALYSIS.***

4 ***A29.*** These price assumptions are highly speculative. As I will explain in later sections
5 of my testimony, other projections of energy and natural gas prices are much
6 lower, and forward electricity and natural gas prices reflect no such tendency
7 toward large increases in the coming years.

8
9 ***Q30. WHAT IS THE PRIMARY DRIVER OF THE LARGE INCREASE IN***
10 ***ENERGY PRICES IN THE RIDER RRS ANALYSIS?***

11 ***A30.*** The primary driver is the forecasted large increase in natural gas prices. There is
12 a very close relationship between Mr. Rose's electricity and natural gas price
13 forecasts, because natural gas generation is increasingly the marginal resource
14 whose cost determines the market-clearing electricity prices. Mr. Rose notes that
15 his models forecast that all new thermal capacity will be gas-fired, and, as a
16 result, "... over time, natural gas market conditions increasingly determine
17 electrical energy prices." (p. 36).

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q31. PLEASE FURTHER DESCRIBE THE RELATIONSHIP BETWEEN MR.***
2 ***ROSE'S FORECASTS OF ENERGY AND NATURAL GAS PRICES.***

3 ***A31.*** Through discovery, Mr. Rose's forecasts of hourly day-ahead ("DA") energy
4 market prices were provided.⁷ Prices were provided for the ATSI pricing point
5 (corresponding to the FE Companies' service area in northern Ohio) and the AEP-
6 Dayton, or "AD Hub" pricing point (a more heavily-traded pricing point roughly
7 representing the AEP and Dayton service territories). The ATSI prices are
8 applicable to the Davis-Besse and Sammis plants, while the AD Hub prices are
9 applicable to the OVEC plants. Exhibit JFW-2 compares the annual average DA
10 electricity prices forecast for the ATSI point to Mr. Rose's forecast of natural gas
11 prices at Henry Hub, which is the primary natural gas pricing point in North
12 America. (Mr. Rose's natural gas forecast that was used in the Rider RRS
13 Analysis is identified as the "ICF Rider RRS Forecast" to distinguish it from other
14 ICF forecasts presented later in this testimony.)

15
16 Exhibit JFW-2 illustrates the very close relationship between Mr. Rose's forecast
17 of increasing electricity prices and his forecast of increasing natural gas prices.

18 As suggested by the graphic, Mr. Rose's energy prices, expressed in \$/MWH, are
19 consistently over time about [REDACTED] his natural gas prices, expressed in

⁷ Sierra Club Set 1 RPD 28 Attachment 1 Confidential.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 \$/MMBtu. This relationship suggests that, on an annual average basis, the
2 marginal, price-setting power plant at these locations has a heat rate of roughly
3 ██████ MMBtu per MWh, according to Mr. Rose's forecasts.

4
5 This close relationship suggests that energy prices and revenues will rise if and
6 when natural gas prices rise, and they will rise roughly proportionally. I will use
7 the relationship between natural gas and electricity prices reflected in Mr. Rose's
8 forecasts later in my testimony to estimate Rider RRS costs under alternative
9 natural gas price scenarios.

10
11 ***Q32. HOW ARE NATURAL GAS PRICES IN OHIO EXPECTED TO MOVE***
12 ***RELATIVE TO PRICES AT THE HENRY HUB POINT?***

13 ***A32.*** While natural gas prices in Ohio are different from prices at Henry Hub, the
14 annual average differences have been and are expected to remain ██████, due to the
15 interconnected North American natural gas pipeline system that connects multiple
16 supply regions to multiple demand regions. Mr. Rose's workpapers show the
17 basis differential ranging from ██████/MMBtu to ██████/MMBtu over 2016 to
18 2034, or less than ██████ percent of the commodity price.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q33. HOW DO THE RESULTS OF THE RIDER RRS ANALYSIS RELATE TO***
2 ***NATURAL GAS PRICES?***

3 ***A33.*** The annual results of the Rider RRS Analysis closely follow the natural gas price
4 forecast. Exhibit JFW-3 shows the relationship between the net charge to
5 customers under Rider RRS and the natural gas forecast. It suggests that Rider
6 RRS changes from a charge to a credit once natural gas prices rise above about
7 ██████/MMBtu in 2019-2020.

8

9 ***Q34. HAVE YOU REVIEWED OTHER ASSUMPTIONS AND CALCULATIONS***
10 ***USED IN THE FE COMPANIES' RIDER RRS ANALYSIS?***

11 ***A34.*** I reviewed some of the testimony and discovery regarding other assumptions
12 underlying the calculations. My testimony focuses on the energy and capacity
13 price assumptions because those assumptions are highly uncertain and drive the
14 result.

15

16 In particular, my testimony will not address the assumptions in the Rider RRS
17 Analysis with regard to the fixed costs of the Indicated Generation. The main
18 issue in that regard, discussed later in this testimony, is that under the proposed
19 Rider RRS, the FE Companies would pass all costs through to customers, after
20 netting market earnings. Accordingly, neither the FE Companies nor FES (the
21 owner, through affiliates, of the Indicated Generation other than OVEC) would

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 have any incentive to manage and minimize those costs. Whatever the forecast
2 might be at this time, actual costs could be considerably higher and the difference
3 would be passed through to customers. Should there be a major loss of capacity
4 for an extended period – for instance due to new environmental or safety rules, or
5 unexpected failure of a major component – the FE Companies would not bear the
6 additional costs resulting from the event, or the loss of market revenues. Both
7 impacts would be passed through to customers through Rider RRS.

8
9 **V. EVALUATION OF MR. ROSE'S NATURAL GAS AND ELECTRIC**
10 **ENERGY PRICE FORECASTS**

11
12 ***Q35. HOW DOES MR. ROSE'S NATURAL GAS PRICE FORECAST COMPARE***
13 ***TO OTHER PROJECTIONS OF NATURAL GAS PRICES?***

14 **A35.** Mr. Rose's forecast can be compared to the projections prepared by the U.S.
15 Energy Information Administration ("EIA"), which are published every year in its
16 Annual Energy Outlook ("AEO"). The AEO projections are prepared by a large
17 team using EIA's National Energy Modeling System ("NEMS"). The report
18 discusses market trends, and provides a reference case projection and several side
19 cases that explore alternative assumptions. The AEO projections are generally
20 based on existing laws and regulations, however, laws or regulations considered
21 likely to take effect may also be considered in the projections.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 Exhibit JFW-4 compares Mr. Rose's forecast of Henry Hub natural gas prices to
2 EIA's reference projection of Henry Hub prices in AEO 2014, which was
3 prepared in 2013 and initially released in December 2013. Mr. Rose's forecast is
4 [REDACTED] EIA's for [REDACTED] period, but then [REDACTED] for [REDACTED] and
5 beyond.

6
7 AEO 2014 also includes a "High Oil and Gas Resource" case, which reflects the
8 recent trend of growing oil and gas reserves, discussed later in this testimony.
9 Exhibit JFW-4 also shows this scenario, which results in substantially lower
10 natural gas prices than the EIA reference case in nearly all years.

11
12 ***Q36. HOW DOES MR. ROSE'S NATURAL GAS PRICE FORECAST COMPARE***
13 ***TO FORWARD PRICES FOR NATURAL GAS?***

14 ***A36.*** Exhibit JFW-4 also shows forward natural gas prices for Henry Hub, accessed
15 December 5, 2014.⁸ Trading is for a monthly contract, and prices are seasonal;

⁸ Specifically, forward prices were accessed December 5, 2014 from CME Group for Henry Hub natural gas, and also the AEP Dayton Hub ("AD Hub") and ATSI price points. Natural gas prices were accessed again on December 18 and had fallen slightly, so the earlier, higher values were used. CME Group describes itself as the world's leading and most diverse derivatives marketplace. The AD Hub futures prices accessed were PJM AEP Dayton Hub Day-Ahead Calendar-Month 5 MW Futures, Peak and Off-Peak (contracts D7 and R7), available at http://www.cmegroup.com/trading/energy/electricity/pjm-aep-dayton-hub-off-peak-calendar-month-day-ahead-lmp-swap-futures_contract_specifications.html and http://www.cmegroup.com/trading/energy/electricity/pjm-aep-dayton-hub-peak-calendar-month-day-ahead-lmp-swap-futures_contract_specifications.html.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 the values shown are unweighted annual averages. Mr. Rose's forecast of Henry
2 Hub prices is [REDACTED] than recent forward prices.

3
4 ***Q37. TO WHAT EXTENT DO THE NATURAL GAS PRICE TRENDS SHOWN IN***
5 ***THIS EXHIBIT REFLECT INFLATION, AS OPPOSED TO CHANGES IN***
6 ***NATURAL GAS SUPPLY AND DEMAND?***

7 ***A37.*** Exhibit JFW-4 shows recent projections in nominal prices, that is, it shows the
8 actual prices anticipated in each year without correcting for anticipated inflation.
9 Exhibit JFW-5 shows the same projections with all prices in 2012 dollars,
10 correcting for past and anticipated inflation (I used Mr. Rose's assumption of 2.1
11 percent/year inflation going forward). The patterns in real prices are similar.

12
13 ***Q38. HOW DO MR. ROSE'S ENERGY PRICE FORECASTS COMPARE TO***
14 ***FORWARD PRICES FOR ENERGY?***

15 ***A38.*** As described earlier, energy and natural gas prices are closely related in Mr.
16 Rose's modeling. Accordingly, his energy price forecast is also [REDACTED] recent
17 forward prices, as shown in Exhibit JFW-6. This exhibit compares forward prices
18 for the ATSI pricing point, and also the more heavily traded AD Hub point where
19 prices are very similar to ATSI prices, to Mr. Rose's forecast electricity prices.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q39. HOW DO YOU INTERPRET THE NATURAL GAS FORWARD PRICES; DO***
2 ***THEY REPRESENT A FORECAST OF FUTURE PRICES?***

3 ***A39.*** Natural gas forward prices result from market participants' actions to lock in or
4 hedge future prices for natural gas sales or purchases. The reported forward
5 prices summarize actual transactions for future delivery months. Both buyers and
6 sellers value the forward price certainty that results from such transactions. The
7 reported forward prices reflect what buyers and sellers collectively consider to be
8 fair prices for natural gas in various future delivery months. While the forward
9 curve is not a forecast, it reflects market participants' expectations of future
10 prices.

11
12 ***Q40. IF MARKET PARTICIPANTS BELIEVED MR. ROSE'S FORECAST OF***
13 ***NATURAL GAS PRICES, HOW WOULD THIS BE REFLECTED IN***
14 ***FORWARD PRICES?***

15 ***A40.*** If market buyers believed Mr. Rose's forecast, they would consider current
16 forward prices for 2020 and beyond a very good deal, and seek to lock in prices at
17 those levels. This buying pressure would raise forward prices toward the level of
18 their expectations, as reflected in the forecast.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 Similarly, if sellers believed Mr. Rose's forecast, they would be unwilling to
2 provide hedges at the current, lower forward price levels. This behavior too
3 would cause upward pressure on forward prices.
4

5 In addition, the owners of undeveloped natural gas assets, if they believed Mr.
6 Rose's forecast, would slow the development of those assets, in order to shift
7 some production out of the [REDACTED] period, when prices (according to Mr.
8 Rose's forecast) are expected to be [REDACTED]/MMBtu, to maximize production in
9 [REDACTED] and beyond, when prices are forecast to [REDACTED]/MMBtu. Shifting
10 production from the [REDACTED] period to [REDACTED] and beyond would have the result
11 of increasing near-term forward and spot market prices, and moderating
12 expectations of prices in [REDACTED] and beyond.
13

14 Mr. Rose's forecast reflects an [REDACTED], or almost [REDACTED]/MMBtu, increase in the
15 Henry Hub price from 2019 to 2020. Such a [REDACTED] price increase in a [REDACTED]
16 [REDACTED] would suggest either that market participants are acting irrationally (planning
17 to produce resources in [REDACTED] that will be worth so much more [REDACTED] later),
18 and/or that market participants are going to be surprised by some event at that
19 time and fail to anticipate it and arbitrage away the price differential. Because
20 market participants have the ability to arbitrage away an anticipated [REDACTED]

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 change over a [REDACTED] of time, it seems questionable that a forecast should
2 include [REDACTED]

3
4 ***Q41. HOW HAVE FORECASTS OF NATURAL GAS PRICES BEEN TRENDING***
5 ***OVER RECENT YEARS?***

6 ***A41.*** Forecasts of future natural gas prices have been trending downward over the past
7 several years, primarily due to shale gas development. Exhibit JFW-7 provides a
8 few recent EIA projections that reflect this downward trend.

9
10 In AEO 2010 prepared in 2009, EIA was expecting prices to rise to the
11 \$6/MMBtu level by about 2011. By the time of AEO 2012, EIA was expecting
12 prices to reach the \$6 level only after 2021, and to reach the \$5 level in about
13 2018. In AEO 2014, the \$6 level was again delayed, now to 2023. Again, current
14 forward prices suggest that market participants presently do not expect annual
15 average prices to rise above \$5/MMBtu anytime soon.

16
17 Exhibit JFW-8 shows the same projections with all prices in 2012 dollars,
18 adjusting for past and anticipated inflation.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 This exhibit shows that both the EIA projections and recent forward prices do not
2 anticipate much increase in natural gas prices on a real (inflation-adjusted) basis
3 over the coming years.
4

5 ***Q42. DO YOU EXPECT THAT EIA WILL AGAIN LOWER ITS NATURAL GAS***
6 ***PROJECTION, IN THE FORTHCOMING AEO 2015?***

7 ***A42.*** This would seem quite likely. In its monthly Short Term Energy Outlook, EIA
8 has already reduced its projection for 2015 by seven percent in its December 2014
9 release compared to the projection from January 2014.⁹ Forward prices have
10 declined by over \$.50/MMBtu since the beginning of the year. U.S. natural gas
11 proved reserves continue to expand faster than they are produced and consumed.
12 AEO 2015 will be released in January 2015, and will likely be lower than the
13 projection shown in these exhibits.
14

15 ***Q43. PLEASE ELABORATE REGARDING RECENT TRENDS IN U.S. NATURAL***
16 ***GAS RESERVES AND PRODUCTION.***

17 ***A43.*** These developments were summarized in a report by EIA released in December
18 2014, *U.S. Crude Oil and Natural Gas Proved Reserves, 2013*.¹⁰ This annual

⁹ EIA, *Short Term Energy Outlook*, January 2014 and December 2014 editions, Table 2 U.S. Energy Prices (showing 2015 Henry Hub Spot prices in dollars per million Btu).

¹⁰ U.S. Energy Information Administration, *U.S. Crude Oil and Natural Gas Proved Reserves, 2013*, December 2014, available at <http://www.eia.gov/naturalgas/crudeoilreserves/pdf/uscrudeoil.pdf>.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 report provides details on oil and natural gas *proved reserves*, defined (at p. 1) as
2 the estimated volumes that analysis of geologic and engineering data
3 demonstrates with reasonable certainty (meaning a probability of recovery of 90
4 percent or greater) are recoverable under existing economic and operating
5 conditions.

6
7 With regard to U.S. natural gas proved reserves, the report states the following:

8
9 i. U.S. proved reserves of natural gas increased sharply in
10 2013 to a new record level. The increase in proved natural
11 gas reserves in 2013 was more than double the U.S. natural
12 gas production that year. (p. 1.)

13
14 ii. The increase in U.S. proved reserves is largely a result of
15 the further exploration and development of the Marcellus
16 shale region, which includes Pennsylvania, West Virginia,
17 Ohio and New York, and other shale gas development.
18 Ohio's neighbors Pennsylvania and West Virginia reported
19 the largest net increases in proved reserves of all the states
20 in 2013 (13.5 and 8.3 Trillion cubic feet, or Tcf,
21 respectively). (p. 10.) Pennsylvania and West Virginia

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 were also first and second in total discoveries. At present,
2 only Texas has greater shale gas reserves than Pennsylvania
3 or West Virginia. p. 14, Figure 13. Ohio's proved natural
4 gas reserves also increased substantially, by 2 Tcf. (p. 22.)
5 iii. In 2013, production from the Marcellus shale region was
6 1.3 Tcf, while the proved reserves increased 22.1 Tcf to
7 64.9 Tcf. (p. 15. Table 4.)
8

9 ***Q44. WHAT ARE THE IMPLICATIONS OF THE SUBSTANTIAL INCREASES***
10 ***IN PROVED RESERVES?***

11 ***A44.*** Due to new discoveries, proved reserves have been growing much faster than
12 production and consumption. This helps to explain why natural gas price
13 forecasts have been coming down year by year, and why the future dates when
14 prices are expected to cross thresholds such as \$5/MMBtu or \$6/MMBtu continue
15 to be pushed out.
16

17 ***Q45. MR. ROSE ASSERTS THERE ARE TRENDS THAT WILL LEAD TO***
18 ***HIGHER NATURAL GAS PRICES IN THE FUTURE. PLEASE DISCUSS***
19 ***THESE TRENDS.***

20 ***A45.*** Mr. Rose suggests there are offsetting trends, in particular, investments in the
21 domestic use of natural gas, and in facilities for export of natural gas. He

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 suggests that the resulting increasing demand will firm natural gas prices. Rose
2 testimony, p. 19.

3
4 ***Q46. DO THE EIA PROJECTIONS ANTICIPATE INCREASES IN DOMESTIC***
5 ***DEMAND AND EXPORTS?***

6 ***A46.*** Yes they do. Exhibit JFW-9 shows the projections from AEO 2014 and AEO
7 2012. In AEO 2012, EIA anticipated relatively flat domestic natural gas
8 consumption, consistent with the trend over the past several years. However, in
9 AEO 2014 the reference projection showed rapidly growing domestic gas use,
10 with the primary growth in the power sector. This growth is anticipated despite
11 the increasing prices reflected in the projection.

12
13 Under the AEO 2014 High Oil and Gas Resource projection, domestic natural gas
14 use grows at a very fast rate while natural gas prices remain at even lower levels.
15 This suggests that strong growth in domestic natural gas demand would occur
16 under circumstances of abundant and moderately priced supply, rather than
17 growth in demand pulling prices significant higher, as Mr. Rose predicts.

18
19 The AEO projections also reflect that the U.S., which has for a long time been a
20 net importer of natural gas (mainly from Canada), will become a net exporter over
21 the coming years.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q47. HAS MR. ROSE OR HIS FIRM, ICF INTERNATIONAL, ALSO BEEN***
2 ***REDUCING THEIR FORECASTS OF NATURAL GAS PRICES IN RECENT***
3 ***YEARS?***

4 ***A47.*** Yes. Exhibit JFW-10 compares Mr. Rose's forecast to publicly-available
5 projections prepared by his firm, ICF International ("ICF"), for the INGAA
6 Foundation in 2011 and 2009.¹¹ The forecasts are all presented in (inflation-
7 adjusted) 2013 dollars.

8
9 The ICF 2009 and 2011 forecasts are similar to the contemporaneous AEO 2010
10 and AEO 2012 projections, respectively. In 2009, ICF was expecting natural gas
11 prices to cross \$6/MMBtu (in 2013 dollars) in 2010; in 2011, ICF was only
12 expecting that price level to be reached in 2020. Mr. Rose's forecast from early
13 in 2014 does not expect that to happen until [REDACTED]

14

15 ***Q48. DOES ICF CONTINUE TO REDUCE ITS NATURAL GAS PRICE***
16 ***FORECASTS IN 2014?***

17 ***A48.*** [REDACTED] ICF [REDACTED] its natural gas price forecasts in 2014. ICF
18 International's [REDACTED] for third

¹¹ The INGAA Foundation, Inc., *North American Natural Gas Midstream Infrastructure Through 2035: A Secure Energy Future*, June 28, 2011 (employing the ICF April 2011 reference case; p. 2); ICF International, *Natural Gas Pipeline and Storage Infrastructure Projections Through 2030*, submitted to The INGAA Foundation, Inc., October 2009.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 quarter 2014 was provided through discovery.¹² This forecast is shown in Exhibit
2 JFW-11 and [REDACTED] compared to Mr. Rose's forecast in this proceeding
3 from earlier in 2014.

4
5 Under this more recent ICF forecast, natural gas prices do not reach [REDACTED]/MMBtu
6 until [REDACTED]. The forecast used in the Rider RRS Analysis had prices reaching this
7 level in [REDACTED]. Under the updated forecast, natural gas prices do not reach
8 [REDACTED] MMBtu until after [REDACTED].

9
10 ***Q49. WHAT DO YOU CONCLUDE REGARDING MR. ROSE'S NATURAL GAS***
11 ***PRICE FORECAST?***

12 ***A49.*** It is possible that the market will be surprised, and natural gas prices will move
13 upward, in the coming years. Natural gas prices are uncertain, and Mr. Rose's
14 forecast is one possible scenario. However, there would not appear to be much
15 basis for considering this a likely scenario at this time. Mr. Rose's natural gas
16 price forecast (and his electricity price forecast, which is closely linked to the
17 assumed natural gas prices) appear to represent a quite speculative and unlikely
18 scenario, [REDACTED]

19 [REDACTED].

¹² OCC Set 7 RPD 66 Att. 1a and Sierra Club Set 1 RPD-23 Attachment 1 Confidential (Att. JFW-2).

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO*

1 ***Q50. WHAT DO YOU CONCLUDE REGARDING MR. ROSE'S ELECTRIC***
2 ***ENERGY PRICE FORECASTS?***

3 ***A50.*** As described earlier, Mr. Rose believes, and I agree, that energy price trends will
4 closely follow natural gas price trends. Accordingly, if natural gas prices take a
5 different route than he predicts, energy prices will reflect that difference.

6

7 ***Q51. MR. ROSE ALSO PROVIDES VARIOUS REASONS WHY ENERGY PRICES***
8 ***WILL RISE IN THE FUTURE. ARE ANY OF THESE FORCES LIKELY TO***
9 ***LEAD TO A SUBSTANTIALLY DIFFERENT RELATIONSHIP BETWEEN***
10 ***NATURAL GAS AND ENERGY PRICES?***

11 ***A51.*** No. Mr. Rose describes why he believes energy prices will rise rapidly,
12 especially during the first five years of his forecast (pp. 36-37), and it primarily
13 has to do with natural gas. He notes that natural gas plants will increasingly
14 become the marginal price-setting generation, so energy prices will rise along
15 with natural gas prices. He also mentions possible carbon regulations, declining
16 reserve margins, and inflation. Carbon regulations would only accelerate the
17 move toward gas-fired generation and the influence of natural gas prices on
18 energy prices.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

VI. EVALUATION OF MR. ROSE'S CAPACITY PRICE FORECAST

Q52. TURNING NOW TO MR. ROSE'S CAPACITY PRICE FORECAST, PLEASE PRESENT THE HISTORICAL AND FORECAST CAPACITY PRICES.

A52. Historical PJM Reliability Pricing Model ("RPM") base residual auction capacity prices for the ATSI zone and western PJM region are presented in Exhibit JFW-12. Over the past four annual auctions, with the exception of a one-time price spike in the ATSI zone, and one instance of a lower price, capacity prices have been relatively stable in the \$110 to \$136/MW-day range in these zones. The ATSI zone one-time price spike occurred when FirstEnergy announced the retirement of a substantial quantity of capacity only months before the RPM auction, catching the market by surprise and causing the price spike.

Mr. Rose predicts capacity prices will [REDACTED] in the coming years. In particular, his capacity prices [REDACTED] between 2017/18 (the last year for which these prices have already been determined) and [REDACTED]. The Rider RRS Analysis assumes capacity prices well in excess of \$[REDACTED]/MW-day.

Q53. WHY DOES MR. ROSE EXPECT CAPACITY PRICES TO RISE SHARPLY?

A53. Mr. Rose suggests why he believes capacity prices will rise sharply at pp. 41-43 of his testimony.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 i. First, he asserts that demand resources (“DR”) have in the
2 past received “preferences” provided by FERC and that this
3 has “suppressed” capacity prices. While Mr. Rose states
4 “we do not assume a complete elimination of DR”, he
5 suggests that DR will be sharply reduced and that this will
6 increase capacity prices.

7
8 ii. Second, he suggests that various environmental regulations
9 will lead to coal plant retirements, which will reduce excess
10 capacity and raise capacity prices.

11
12 iii. Third, he suggests that economic recovery in the U.S. and
13 in the PJM region will support electricity demand growth
14 also reducing excess capacity.

15
16 iv. Fourth, he suggests that capital and financing costs will
17 increase, which would tend to raise capacity prices.

18
19 v. Fifth, he mentions inflation.

20
21 vi. The sixth and final stated reason is tighter capacity import
22 rules.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q54. HAVE DEMAND RESOURCES SUBSTANTIALLY SUPPRESSED***
2 ***CAPACITY PRICES AS MR. ROSE ALLEGES?***

3 ***A54.*** No. As evidence of the alleged price “suppression”, Mr. Rose cites (p. 42) to a
4 report by PJM’s Independent Market Monitor (“IMM”), and he claims that this
5 report “concluded the DR... had caused the most recent auction... price to
6 decrease from \$282/MW-day to \$120/MW-day.” However, the IMM’s report
7 reaches no such conclusion. IMM performed a simple calculation – removing all
8 DR offers from the auction, and recalculating the clearing price, *holding*
9 *everything else constant*, in particular the quantities and prices of all other offers
10 into the auction. But as the report clearly states right on page 1, had DR not been
11 permitted to participate in the RPM auctions, some additional new plants would
12 have cleared, and some plants that failed to clear and retired would also have
13 cleared. Bidding strategies would have changed. Therefore, IMM states that their
14 calculation should be considered only a “worst case” outcome.

15
16 In any case, new rules further restricting DR’s participation in the capacity market
17 have resulted in declining quantities of cleared DR in the past two auctions, while
18 capacity prices have not spiked as a result.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q55. WILL DEMAND RESOURCES' CONTRIBUTIONS TO MEETING***
2 ***CAPACITY REQUIREMENTS BE ELIMINATED?***

3 ***A55.*** No. As PJM has stated, "[T]here is, in fact, well-developed peak load reduction
4 capability in the PJM Region, and PJM reasonably and prudently must take that
5 capability into account in both its planning and capacity procurement functions."¹³
6 If DR is not permitted to participate as a wholesale capacity resource, its
7 contribution to resource adequacy will be recognized as a load reduction, reducing
8 capacity requirements.

9
10 ***Q56. WILL COAL PLANT RETIREMENTS LEAD TO SHARPLY RISING***
11 ***CAPACITY PRICES IN PJM?***

12 ***A56.*** No. The large pulse of coal retirements was seen two years ago in the RPM
13 auction for the 2015/16 delivery year, and it was almost entirely offset by various
14 new resources offered into that auction and into the following auction earlier this
15 year for the 2017/18 delivery year. The majority of the anticipated retirements
16 have already been reflected in RPM results and they had very little impact on
17 price due to the market response.

¹³ Answer of PJM Interconnection, L.L.C. to Complaint, Docket No. EL14-55, October 23, 2014, p. 3.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q57. WILL RISING ELECTRICITY DEMAND LEAD TO RISING CAPACITY***
2 ***PRICES, AS MR. ROSE ALLEGES?***

3 ***A57.*** No. PJM's peak load forecasts anticipate very modest peak load growth over the
4 coming years – less than one percent per year. More importantly, PJM has been
5 consistently over-forecasting peak load growth, and the PJM Board has recently
6 instructed staff to address this problem. PJM staff have proposed a short-term fix
7 for the load forecast that will be finalized at the end of December 2014, with
8 longer-term fixes to be developed next year.¹⁴ Consequently, PJM's peak load
9 forecasts, which already reflect weak load growth, are likely to be further
10 reduced.

11
12 In addition, I have doubts that PJM reserve margins will only average the target
13 levels, as Mr. Rose assumes. Reserve margins historically have nearly always
14 exceeded target levels, and PJM continually strives to continue that record. For
15 example, PJM recently proposed, and FERC approved, a further shift in the RPM
16 capacity "demand curve" that is expected to increase cleared reserves.¹⁵

¹⁴ PJM Planning Committee Meeting December 4, 2014, Item 5. The draft PJM 2015 load forecast report is available at <http://www.pjm.com/~media/committees-groups/committees/pc/20141204/20141204-item-05-draft-load-report.ashx>

¹⁵ PJM Interconnection, L.L.C. *Order Conditionally Accepting Tariff Revisions Subject to Compliance Filing*, November 28, 2014, FERC Docket No. ER14-2940-000.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
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PUCO Case No. 14-1297-EL-SSO

1 ***Q58. WILL TIGHTER CAPACITY IMPORT RULES LEAD TO RISING***
2 ***CAPACITY PRICES, AS MR. ROSE ALLEGES?***

3 ***A58.*** No. PJM implemented tighter capacity import rules in the last auction, so any
4 impact of this has already been reflected in RPM prices.

5
6 ***Q59. PLEASE SUMMARIZE YOUR COMMENTS ON THE VIEW THAT***
7 ***CAPACITY PRICES WILL RISE SHARPLY.***

8 ***A59.*** I consider a substantial increase in capacity prices more likely than Mr. Rose's
9 forecasted increases in energy prices; capacity prices reflect administrative rules
10 established by PJM, and PJM is proposing to change those rules in ways that
11 would tend to raise prices. However, I also note that the PJM region has seen and
12 continues to see new entry by gas-fired generation under recent capacity price
13 levels (in the range of \$110 to \$136/MW-day in western PJM and ATSI).
14 According to some financial analysts, new combined cycle power plants are
15 economic at current capacity price levels.¹⁶ In addition, PJM's interconnection
16 queue currently includes 40,000 MW of proposed gas-fired power plants, in
17 addition to many other projects. So it is not clear that the market would support
18 sharply higher capacity prices.

¹⁶ US Electric Utilities & IPPs, *Further Thoughts on the RPM Auction*, May 28, 2014, pp. 6-7 (evaluating the economics of entry for new combined cycle units, and concluding that the economics are "quite strong").

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 I also note that capacity prices, in concept, are expected to provide the “missing
2 money”, the difference between the cost to build a new power plant and its
3 anticipated earnings in energy and ancillary services markets or through a
4 bilateral contract. Therefore, if energy prices rise, the missing money decreases,
5 and capacity prices should decline. So it would seem particularly unlikely that
6 capacity and energy prices would both rise sharply at about the same time, as Mr.
7 Rose predicts, especially when there has been adequate new entry resulting in
8 excess capacity even at the current price levels.

9
10 **VII. ESTIMATED COST TO CUSTOMERS OF THE PROPOSED RIDER RRS**

11
12 ***Q60. HAVE YOU PREPARED AN ESTIMATE OF THE COST TO CUSTOMERS***
13 ***OF RIDER RRS, IF ELECTRICITY AND NATURAL GAS PRICES DO NOT***
14 ***RISE AS SHARPLY AS MR. ROSE PREDICTS?***

15 ***A60.*** Yes I have. I prepared estimates under three alternative price scenarios, each of
16 which I consider a reasonable projection that is more likely than Mr. Rose’s
17 forecast.

18
19 My alternative scenarios use alternative natural gas price projections, and assume
20 electric energy prices rise in a corresponding manner (as suggested by Exhibit
21 JFW-2). I left all other assumptions, including the sharp increase in capacity

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 prices and all cost values, unchanged, despite my doubts about some of these
2 assumptions.

3
4 To determine the impact of alternative natural gas prices on energy prices and
5 revenues, I used Mr. Rose's assumed natural gas price differential between Henry
6 Hub and the locations of the Indicated Generation, and I used the implied system
7 marginal heat rates as reflected in his forecasted energy and natural gas prices.
8 Thus, I changed only the natural gas prices, and reflected the change in energy
9 prices holding Mr. Rose's other assumptions unchanged.

10
11 ***Q61. PLEASE DESCRIBE THE THREE ALTERNATIVE NATURAL GAS PRICE***
12 ***SCENARIOS THAT YOU EVALUATED.***

13 ***A61.*** The first alternative scenario assumes natural gas prices will rise according to
14 EIA's AEO 2014 Reference Case Scenario (illustrated in Exhibit JFW-4). Under
15 this scenario, natural gas prices rise to \$5/MMBtu by 2018 and to \$6/MMBtu by
16 2024.

17
18 Under the second alternative scenario, I assumed natural gas prices will rise
19 according to EIA's AEO 2014 High Oil and Gas Resource Scenario (also
20 illustrated in Exhibit JFW-4). Under this scenario, natural gas prices rise to
21 \$5/MMBtu by 2021 and reach \$6/MMBtu only in about 2030.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 The third alternative scenario assumes natural gas prices follow the pattern
2 reflected in current forward prices until 2023, and then rise at the rate of inflation.
3 Under this scenario, natural gas prices cross \$5/MMBtu in 2026.

4
5 ***Q62. WHAT IS THE COST TO CUSTOMERS OF RIDER RRS, IF NATURAL GAS***
6 ***PRICES FOLLOW YOUR FIRST SCENARIO, BASED ON THE EIA AEO***
7 ***2014 REFERENCE PROJECTION PREPARED IN 2013?***

8 ***A62.*** Under this price assumption, and holding all other assumptions unchanged, the
9 cost to customers of Rider RRS over the ESP Period would be \$0.29 billion
10 (\$0.26 billion on a net present value basis).

11
12 Under this scenario, Rider RRS over 15 years would save customers a total of
13 \$0.2 billion. This compares to Mr. Ruberto's estimate of a \$2 billion credit. In
14 net present value terms, there would be a relatively small net cost (\$.04 billion),
15 rather than Mr. Ruberto's \$0.8 billion credit.

16
17 Again, natural gas price forecasts continue to decline, and I expect that EIA will
18 lower its projection when AEO 2015 is released in January 2015. So this
19 scenario, prepared in 2013, likely overstates natural gas and electric energy prices
20 and revenues, and understates the cost to customers of Rider RRS.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO*

1 ***Q63. WHAT IS THE COST TO CUSTOMERS OF RIDER RRS, IF NATURAL GAS***
2 ***PRICES FOLLOW YOUR SECOND SCENARIO, BASED ON THE EIA AEO***
3 ***2014 HIGH OIL AND GAS RESOURCE CASE, PREPARED IN 2013?***

4 ***A63.*** Under this price assumption, and holding all other assumptions unchanged, the
5 cost to customers of Rider RRS over the ESP Period would be \$0.78 billion
6 (\$0.67 billion on a net present value basis).

7

8 Under this scenario, the total cost to customers would be \$3.0 billion over the 15
9 years of the rider. This again compares to Mr. Ruberto's estimate of a \$2 billion
10 credit. In net present value terms, rather than Mr. Ruberto's \$0.8 billion credit,
11 Rider RRS would result in a \$1.6 billion net present value cost to customers.

12

13 ***Q64. WHAT IS THE COST TO CUSTOMERS OF RIDER RRS, IF NATURAL GAS***
14 ***PRICES FOLLOW YOUR THIRD SCENARIO, BASED ON CURRENT***
15 ***FORWARD PRICES?***

16 ***A64.*** Under this price assumption, and holding all other assumptions unchanged, the
17 cost to customers of Rider RRS over the ESP Period would be \$0.85 billion
18 (\$0.73 billion on a net present value basis).

19

20 Under this scenario, the total cost to customers would be \$3.9 billion over the 15
21 years of the rider. This again compares to Mr. Ruberto's estimate of a \$2 billion

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 credit. In net present value terms, rather than Mr. Ruberto's \$0.8 billion credit,
2 the cost to customers would be \$2.1 billion.

3
4 ***Q65. ACCORDING TO THE SECOND AND THIRD OF YOUR ALTERNATIVE***
5 ***SCENARIOS, THE INDICATED GENERATION RESOURCES DO NOT***
6 ***PRODUCE REVENUES IN EXCESS OF THEIR COSTS OVER THE***
7 ***COMING 15 YEARS. DOES THIS SUGGEST THAT SOME OF THESE***
8 ***PLANTS MAY NO LONGER BE ECONOMIC TO OPERATE?***

9 ***A65.*** Yes; this analysis does call into question whether these resources are economic,
10 and it suggests that perhaps some of the plants (or some units) should instead be
11 retired or repowered.¹⁷ The FE Companies' witness Moul acknowledges (pp. 2-3)
12 that the plants may not be economic and that difficult decisions about whether to
13 continue to operate or retire the plants may be faced in the coming years.

14
15 ***Q66. HOW WOULD SUCH DIFFICULT DECISIONS BE MADE, IF THE***
16 ***PROPOSED RIDER RRS IS IN PLACE?***

17 ***A66.*** This is a problematic aspect of the proposed arrangement. The FE Companies
18 expect these plants to suffer losses (costs in excess of revenues) over the 2016 to
19 2018 period, as reflected in Mr. Ruberto's Attachment 1, and also in my

¹⁷ Repowering is the process of replacing older power stations with newer ones, which may result in improved efficiency, increased capacity, or reduced environmental impacts.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 alternative scenarios. If recent trends in the natural gas markets continue and it
2 appears these losses will persist for several more years, it would mean some of
3 these plants should probably be retired. But under the proposed arrangement, the
4 FE Companies, and the affiliated owners of these generating plants, would have
5 no incentive to make the hard choices, as they will be guaranteed full cost
6 recovery until May 31 2031. This is a fundamental problem with the proposed
7 Rider RRS.

8
9 **VIII. EVALUATION OF OTHER CLAIMED BENEFITS OF RIDER RRS**

10
11 ***Q67. YOU STATED THAT THE FE COMPANIES' WITNESSES CLAIM THERE***
12 ***ARE OTHER BENEFITS TO THE PROPOSED RIDER RRS. PLEASE***
13 ***SUMMARIZE THE OTHER CLAIMED BENEFITS.***

14 **A67.** The FE Companies' witness Steven E. Strah claimed that the Rider RRS
15 arrangement would benefit the FE Companies' customers, and also local and state
16 economies. Mr. Strah claimed three types of benefits from the arrangement (p. 2):

- 17
18 i. He claimed it would convey "over \$2 billion in potential
19 credits" over the term of the program, offsetting potential
20 increases in electricity prices.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ii. He claimed it would provide stability and reliability, by
2 “continuing the operation of the plants involved”,
3 suggesting that natural gas-fired plants are less reliable.

4
5 iii. He claimed it would contribute to the “economic vitality of
6 Ohio.”

7
8 The first type of benefit pertains to the net cost of the plants, as reflected in the
9 Rider RRS Analysis. I addressed this claim in an earlier section of my testimony.
10 I consider Rider RRS to more likely result in a substantial cost rather than a
11 benefit to customers. The third type of alleged benefit – impacts on local and
12 state economies – is outside of the scope of my assignment, and I understand it
13 will be addressed by OCC/NOPEC’s witness Matthew Kahal. Consequently, in
14 this section of my testimony I will address the second point.

15
16 ***Q68. WOULD RIDER RRS TEND TO STABILIZE SSO CUSTOMERS’ RATES***
17 ***DURING THE ESP PERIOD?***

18 ***A68.*** Rider RRS would not necessarily lead to more stable rates for SSO customers.
19 Under the ESP, SSO customers will be served by one- to three-year full
20 requirements contracts resulting from competitive auctions. As a result of this
21 process, the rates SSO customers will pay will be established through blending

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On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO*

1 the results of multiple auctions held months or years in advance of delivery. The
2 rate resulting from each auction will tend to reflect forward prices at the time of
3 the auction plus a markup. Forward prices for delivery periods several months or
4 a few years out tend to be fairly stable. Consequently, the rates paid by SSO
5 customers will tend to be fairly stable over time. This has been seen in the
6 auctions held over the past several years to serve various Ohio utilities' SSO
7 customers.

8
9 Rider RRS will be reconciled on an annual basis. Therefore, it will result in a bill
10 credit or charge in each year depending upon whether market prices were
11 relatively high or low in the prior year. The Rider RRS amounts to be collected
12 from customers in one year will tend to be positive [or negative] when PJM
13 market prices were relatively low [or high] in the *prior* year, which would
14 generally occur due to the peculiar weather and other conditions of that year.
15 Thus, as SSO customers' rates change from year to year reflecting movements in
16 forward prices, the changes in the Rider RRS amounts may move the same
17 direction or the opposite direction to SSO rates. It cannot be assumed, therefore,
18 that Rider RRS will tend to hedge or stabilize SSO customers' rates.

19
20 The important point is that, as described in the prior section of this testimony,
21 Rider RRS is likely to result in a charge to customers, and to be costly to

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 customers over the long term. Any impact it may have on the year to year
2 “stability” of rates is likely to be relatively unimportant to SSO customers.

3
4 ***Q69. FOR CUSTOMERS WHO ARE SUPPLIED BY COMPETITIVE RETAIL***
5 ***SUPPLIERS, WOULD RIDER RRS TEND TO STABILIZE THEIR RATES?***

6 ***A69.*** Customers who are instead served by competitive retail suppliers may be exposed
7 to market price fluctuations, or may pay fairly stable rates, depending upon the
8 choices they make that reflect their preferences. The potential impact of the
9 proposed Rider RRS on the trajectory of such customers’ rates would also depend
10 on the extent to which the Indicated Generation net costs in one year are
11 uncorrelated or anti-correlated with the costs at which the customer will be
12 supplied in the following year, when the Indicated Generation net costs will be
13 collected through Rider RRS. To the extent Rider RRS amounts might be
14 uncorrelated with market price fluctuations and tend to stabilize some customers’
15 bills, they would do so primarily for those customers who have by their choices
16 indicated a preference for market-based prices rather than stable prices. Again,
17 the proposed Rider RRS would be lagged one year, so its amounts could move in
18 the same direction or opposite direction to the rates shopping customers are
19 paying at any time.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 Customers supplied by competitive retail suppliers have made decisions about
2 how they wish their electric supply to be priced as market prices rise and fall,
3 balancing cost, risk, and other considerations. Rider RRS would add an
4 additional element that might work counter to customers' desires and choices.

5
6 ***Q70. HAVE THE FE COMPANIES PROPOSED THAT RIDER RRS WOULD BE***
7 ***IMPOSED EVEN ON CUSTOMERS WHO HAVE MADE LONGER-TERM***
8 ***FULL REQUIREMENTS SUPPLY ARRANGEMENT?***

9 ***A70.*** Yes. The proposal is for Rider RRS to be non-bypassable, and, therefore, all
10 customers would pay it, even if supplied under long-term, full requirements
11 contracts.

12
13 ***Q71. FOR CUSTOMERS WHO HAVE ENTERED INTO LONGER-TERM FULL***
14 ***REQUIREMENTS SUPPLY ARRANGEMENTS, WOULD RIDER RRS***
15 ***PROVIDE BENEFITS?***

16 ***A71.*** No. Such customers are even more hedged than SSO customers.

17
18 For example, I am informed by counsel for NOPEC that NOPEC has already
19 contracted for full-requirements retail electric supply to serve its approximately
20 500,000 customers through December 31, 2019.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q72. WOULD THE PROPOSED RIDER RRS ARRANGEMENT RESULT IN***
2 ***“CONTINUED ACCESS TO RELIABLE POWER” THAT OTHERWISE***
3 ***WOULD NOT BE ACHIEVED?***

4 ***A72.*** No; the continued access to reliable power is arranged on a broader geographical
5 basis through the wholesale electricity markets. In particular, PJM’s RPM
6 capacity construct was put in place to ensure adequate capacity. Whether or not
7 the FE Companies choose to retire the Rider RRS Generation, there will be
8 sufficient reliable capacity to serve Ohio and other areas of the PJM service
9 territory as a result of the operation of the PJM markets, including the RPM
10 construct. If the plants are retired, new resources, which may be new power
11 plants, demand response, or energy efficiency, will be developed; if the plants are
12 not retired, it is likely that some new resources will be delayed.

13
14 ***Q73. MR. STRAH AND OTHER FE COMPANY WITNESSES INSINUATE THAT***
15 ***NATURAL GAS GENERATORS MAY FACE FUEL SUPPLY CHALLENGES***
16 ***AND BE LESS RELIABLE. WILL GAS-FIRED POWER PLANTS BE***
17 ***UNRELIABLE IN THE COMING YEARS?***

18 ***A73.*** No. During the “polar vortex” event last winter there were instances of gas-fired
19 generators that had not arranged firm fuel supply, and that were unable to acquire
20 fuel supply during the coldest days. However, PJM has proposed new tariff rules
21 to ensure that the power plants it relies upon for winter reliability have firm fuel

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 supplies.¹⁸ Specifically, the new rules will require capacity providers to arrange
2 firm fuel supply in order to be considered “Capacity Performance” resources
3 eligible for capacity payments, and will impose substantial penalties for non-
4 performance. Consequently, in the future the gas-fired power plants needed for
5 reliability will have firm fuel arrangements.

6
7 **IX. EVALUATION OF THE PROPOSED RIDER RRS AS A REGULATORY**
8 **MECHANISM**

9
10 ***Q74. WHAT TYPE OF REGULATORY MECHANISM IS THE PROPOSED***
11 ***RIDER RRS?***

12 ***A74.*** The proposed Rider RRS is an example of a cost tracker – a regulatory
13 mechanism through which the actual costs of a utility function are periodically
14 passed through to customers, outside of a rate case. Under the proposed Rider
15 RRS, the net costs of the Indicated Generation (all costs net of energy and
16 capacity revenues) would be passed through to customers in their rates the
17 following year.

¹⁸ PJM, *Reforms to the Reliability Pricing Market (“RPM”) and Related Rules in the PJM Open Access Transmission Tariff (“Tariff”) and Reliability Assurance Agreement Among Load Serving Entities (“RAA”)*, filed December 12, 2014 in FERC Docket No. ER15-623.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q75. FOR WHAT TYPES OF COSTS ARE COST TRACKERS CONSIDERED AN***
2 ***APPROPRIATE REGULATORY MECHANISM FOR THEIR COLLECTION***
3 ***FROM CUSTOMERS?***

4 ***A75.*** Under traditional regulation, the collection of costs from customers is subject to
5 regulatory review through periodic rate cases. As noted in a report by the
6 National Regulatory Research Institute (“NRRI Report”),¹⁹ state regulatory
7 commissions typically approve cost trackers under extraordinary circumstances,
8 for costs that are (1) largely outside the control of the utility, and (2)
9 unpredictable and volatile.²⁰ The NRRI Report notes that regulatory commissions
10 often, but not always, also consider whether the costs are substantial and
11 recurring.

12
13 ***Q76. WHY DO REGULATORY COMMISSIONS USE COST TRACKERS ONLY***
14 ***UNDER THESE CIRCUMSTANCES?***

15 ***A76.*** Regulatory commissions use cost trackers for costs that are unpredictable,
16 substantial, and outside utility control primarily to protect a utility from
17 potentially severe financial consequences that are not a result of utility
18 performance. Compared to traditional regulation, a cost tracker provides revenues

¹⁹ Costello, Ken, *How Should Regulators View Cost Trackers*, National Regulatory Research Institute Report No. 09-13, September, 2009.

²⁰ NRRI Report, p. 8.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 that adjust more rapidly and fully to increases or decreases in cost. When the
2 costs are largely outside of the utility's control, the need for and potential value of
3 regulatory oversight is less. However, by providing for the collection of costs
4 from customers without the traditional regulatory process, a cost tracker results in
5 even weaker incentives for cost control than are provided by traditional
6 regulation.

7
8 ***Q77. CAN YOU PROVIDE AN EXAMPLE OF COSTS THAT MAY BE***
9 ***APPROPRIATE FOR COLLECTION FROM CUSTOMERS THROUGH A***
10 ***COST TRACKER?***

11 ***A77.*** A common example of a cost tracker is the fuel adjustment clause, under which a
12 utility passes through to customers the actual cost of fuel purchased for electric
13 generation. Fuel market prices, and also fuel requirements, are largely outside
14 utility control and these costs can be substantial and volatile.

15
16 ***Q78. DOES RIDER RRS ADDRESS A CIRCUMSTANCE FOR WHICH A COST***
17 ***TRACKER IS APPROPRIATE?***

18 ***A78.*** No. The FE Companies' affiliates own the Davis-Besse and Sammis power
19 plants. The FE Companies' relationship to the OVEC power plants, including the
20 ICPA and the affiliate's partial ownership of OVEC, are also essentially
21 equivalent to partial plant ownership. The costs (other than fuel) associated with

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 utility-owned power plants are typically subject to traditional regulation. The
2 fixed costs, and variable operations and maintenance costs, are very much under
3 the utility's control, and they are not unpredictable or volatile; consequently, they
4 are not appropriate costs for collection from customers through a cost tracker
5 mechanism. The fuel costs also reflect how the plants are offered into the PJM
6 markets and, as a result, dispatched.

7
8 ***Q79. THE FE COMPANIES HAVE PROPOSED THAT PUCO STAFF WOULD***
9 ***PERIODICALLY REVIEW THE RIDER RRS GENERATION COSTS AND***
10 ***REVENUES. WOULD SUCH OVERSIGHT ESSENTIALLY RESULT IN***
11 ***TRADITIONAL COST OF SERVICE REGULATION OF THE PLANTS?***

12 ***A79.*** No. The proposal falls far short of restoring traditional cost of service regulation.
13 I understand this topic will be discussed in detail by OCC witness Kenneth Rose.

14
15 ***Q80. PLEASE SUMMARIZE THIS SECTION OF YOUR TESTIMONY,***
16 ***REGARDING THE PROPOSED RIDER RRS AS A REGULATORY***
17 ***MECHANISM.***

18 ***A80.*** It is not appropriate for the FE Companies to collect the net costs of the Indicated
19 Generation output from customers through a cost tracker such as the proposed
20 Rider RRS. This would impose the cost and risk of the assets onto customers,
21 while eliminating incentives to control their costs.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 **X. INCENTIVES PROBLEMS CREATED BY THE PROPOSED RIDER RRS**

2

3 ***Q81. YOU STATED EARLIER THAT THE RIDER RRS ARRANGEMENT***
4 ***WOULD CREATE PROBLEMATIC INCENTIVES. CAN YOU GIVE A***
5 ***SPECIFIC EXAMPLE OF THE PROBLEMATIC INCENTIVES***
6 ***RESULTING FROM RIDER RRS?***

7 ***A81.*** Yes. Consider, for example, future programs to reduce power plant fixed costs.
8 Under market arrangements, if the plant operators were able to reduce fixed costs,
9 it would increase the profits to their owners, primarily the FE Companies' affiliate
10 in this instance. Consequently, the plant owners would have incentives to
11 pressure plant management to accomplish any such potential cost improvements.

12

13 By contrast, under the proposed Rider RRS, the Indicated Generation's actual
14 costs net of market revenues would be passed through to retail customers. The
15 plant owners operating under such arrangements would, therefore, see no benefit
16 from any such cost reductions, and would have little if any reason to encourage
17 management to pursue them.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q82. THE FE COMPANIES' AFFILIATES OWN OTHER ELECTRIC***
2 ***GENERATION IN THE PJM MARKETS. DOES THIS RAISE ANY ISSUES***
3 ***WITH REGARD TO THE PROPOSED RIDER RRS?***

4 ***A82.*** Yes. The Indicated Generation competes with the FE Companies' affiliates'
5 unregulated generation in the PJM markets. Under Rider RRS, the FE Companies
6 would not benefit from incremental Indicated Generation sales and net revenues,
7 as these would pass through to customers. However, incremental output from
8 these plants will tend to reduce the energy prices available to the other affiliated
9 plants in the western PJM market area. Therefore, the FE Companies would have
10 some incentive to run these plants in a manner that would benefit the affiliated
11 unregulated generation. Specifically, they would have incentives to run them less,
12 and to offer them at higher prices, to support higher clearing prices. This could
13 lead to realizing less than the full value of the Indicated Generation assets in the
14 PJM markets, and higher net costs to customers under Rider RRS. It would also
15 tend to raise the energy prices paid by all other consumers in the same market
16 area to the benefit of FE's unregulated affiliate.

PUBLIC VERSION
Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 ***Q83. HAVE THE FE COMPANIES DESCRIBED THE BIDDING STRATEGY***
2 ***THEY WILL EMPLOY FOR OFFERING THE INDICATED GENERATION***
3 ***INTO THE PJM MARKETS?***

4 ***A83.*** Yes. Through discovery, the FE Companies described their bidding strategy as
5 follows:²¹

6 “(b) The Companies will evaluate market conditions at the time offers are made
7 and will implement a strategy that attempts to maximize revenue.”

8

9 ***Q84. WOULD THIS BIDDING STRATEGY BE CONSISTENT WITH THE***
10 ***INTERESTS OF THE CUSTOMERS PAYING FOR THE INDICATED***
11 ***GENERATION THROUGH RIDER RRS?***

12 ***A84.*** No. There are two concerns raised by the stated bidding strategy. First, it makes
13 no sense to offer the plants in a manner that would “maximize revenue” earned by
14 the plants. That would call for operating the plants even when they are
15 uneconomic and market prices are below their variable cost. Perhaps this is an
16 error, and Mr. Ruberto (the sponsor of the response) meant to state that the plants
17 would be offered to maximize profit or net revenue. Or perhaps Mr. Ruberto was
18 referring to maximizing revenue across the larger portfolio including all
19 FirstEnergy companies.

²¹ Response to NUCOR Set 1 INT-51.b (Att. JFW-3).

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 The second concern is the suggestion that offers will be based upon “market
2 conditions at the time offers are made.” This is not competitive conduct. Acting
3 competitively in short-term markets, offers are based on marginal or avoidable
4 cost and this does not change with market conditions. “Market conditions” do not
5 influence offer strategies in short-term market for firms acting competitively.

6
7 ***Q85. WOULD YOU EXPECT THE FE COMPANIES TO ALWAYS MAKE***
8 ***COMPETITIVE OFFERS IN THE PJM MARKETS?***

9 ***A85.*** No. FirstEnergy affiliates own a considerable amount of capacity in PJM, in
10 western PJM, and especially in the ATSI region. In light of these substantial
11 holdings, it does make sense for FirstEnergy companies to consider “market
12 conditions” in formulating bidding strategies, to maximize shareholder value.
13 Offering some capacity at higher prices, for example, can contribute to higher
14 clearing prices earned by the rest of the portfolio. Such economic withholding
15 can be profitable for a company such as FirstEnergy with a large portfolio even if
16 it reduces total sales somewhat. The stated bidding strategy seems to
17 acknowledge that the FE Companies will attempt to exercise market power at
18 times.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

**Q86. HOW WOULD THE PROPOSED RIDER RRS ARRANGEMENT AFFECT
THE FIRSTENERGY COMPANIES' INCENTIVES TO ATTEMPT TO
RAISE MARKET CLEARING PRICES IN THE PJM MARKETS?**

A86. The proposed Rider RRS arrangement would expand the FirstEnergy Companies' collective incentive to raise market-clearing prices in the PJM markets. The downside of any economic withholding strategy is the lost revenue for the capacity that is economically withheld. Economic withholding is profitable when the increased revenues earned by the rest of the portfolio more than offset the lost revenue on the withheld capacity. However, under Rider RRS, the revenues earned by the Indicated Generation in energy and capacity markets would be passed through to customers. Consequently, economically withholding this capacity would cause the FirstEnergy Companies no loss at all, while it would at times contribute to higher market-clearing prices earned by the remainder of the portfolio.

**Q87. HAVE THEIR BEEN INSTANCES IN THE PAST WHEN FIRSTENERGY
COMPANIES OFFERED CAPACITY IN A MANNER THAT RAISED
MARKET CLEARING PRICES?**

A87. [REDACTED] In the RPM base residual auction for the 2016/17 delivery year, [REDACTED] [REDACTED] despite the clearing price of \$114.23/MW-day for the ATSI region, well above the RPM clearing price for the surrounding "Rest of

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 PJM” region.²² This indicates that [REDACTED]

2 [REDACTED]

3
4 In general, when existing capacity fails to clear in a RPM base residual auction,
5 this means the capacity price does not support continued operation of the plant
6 and it will be retired or at least mothballed. However, in this instance [REDACTED]

7 [REDACTED]

8 [REDACTED]

9 On first glance it would appear to make little sense to [REDACTED]

10 [REDACTED]

11 [REDACTED]

12 [REDACTED]

13 [REDACTED]

14
15 Under Rider RRS, offering the Indicated Generation at prices that fail to clear
16 would be more profitable for the FirstEnergy Companies, as there would be no
17 lost revenue to the companies as a result of the economic withholding of this
18 generation.

²² Response to OCC Set 8 RPD-67 Competitively Sensitive Confidential Attachment 1 (Att. JFW-4).

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 **XI. RECOMMENDATIONS REGARDING RIDER RRS AND THE**
2 **INDICATED GENERATION**

3
4 ***Q88. WHAT DO YOU RECOMMEND WITH REGARD TO THE PROPOSED***
5 ***RIDER RRS AND THE ASSOCIATED PPA?***

6 ***A88.*** I recommend that the PUCO simply deny the FE Companies' request for Rider
7 RRS and the associated PPA, finding that the costs and risks of the Indicated
8 Generation should not be imposed on customers. The proposed Rider RRS would
9 shift the costs and risks associated with the Indicated Generation to customers,
10 while eliminating the owners' incentives to manage the costs and risks of these
11 plants, and that should not be allowed.

12
13 ***Q89. IF THE PUCO FINDS THE NOTION OF PROVIDING CUSTOMERS A***
14 ***LONG-TERM PHYSICAL HEDGE ATTRACTIVE, WHAT APPROACH***
15 ***WOULD YOU RECOMMEND?***

16 ***A89.*** If the PUCO wishes to provide customers a long-term physical hedge, the best
17 approach would be to hold a competitive procurement. First, the PUCO would
18 identify the objectives of the procurement and the criteria for evaluating
19 proposals. For example, the evaluation of offered resources might consider
20 environmental characteristics, reliability and fuel supply, fuel and resource
21 diversity, and operational flexibility, in addition to cost and other characteristics.

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On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO*

1 ***Q90. IF THE PUCO DOES NOT DENY THE FE COMPANIES' REQUESTED***
2 ***RIDER RRS APPLICABLE TO THE INDICATED GENERATION, ARE***
3 ***THERE WAYS THAT THE ARRANGEMENT COULD BE MODIFIED TO***
4 ***AT LEAST PARTIALLY ADDRESS SOME OF THE CONCERNS YOU***
5 ***HAVE RAISED?***

6 ***A90.*** Yes. A less preferred option to rejecting Rider RRS would be to modify it so that
7 it is cost-neutral for customers, at least in an ex ante, forecast expected value
8 sense, and so that the actual net cost or benefit of the Indicated Generation would
9 be shared between the FE Companies and customers. Such a sharing rule would
10 provide customers some protection, and would also restore some of the incentives
11 to the FE Companies to maximize revenues and minimize costs that Rider RRS,
12 as proposed, eliminates.

13
14 ***Q91. PLEASE ELABORATE ON HOW SUCH A SHARING RULE MIGHT WORK.***

15 ***A91.*** A sharing rule could take the form of a typical incentive mechanism. First, a
16 “benchmark” for the Indicated Generation net cost would be established. The
17 benchmark could be established based on a one-time projection of the resources’
18 expected market value, or it could be determined based on a formula that takes
19 into account actual market prices and perhaps other uncertainties over time.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
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PUCO Case No. 14-1297-EL-SSO

1 Then if the actual Indicated Generation net cost in a year equals the market-based
2 benchmark value, Rider RRS would be zero and have no effect. Whenever actual
3 net cost differs from the benchmark, the sharing rule would take effect. For
4 instance, the sharing rule might call for half of the net cost or benefit relative to
5 the benchmark to be passed through to customers through Rider RRS, with half
6 retained by the FE Companies.

7
8 Under this approach, in effect, the FE Companies would be rewarded through
9 Rider RRS when the Indicated Generation is valuable relative to the market-based
10 benchmark, and the FE Companies would bear half the cost when it is costly
11 relative to the benchmark. But the risk to the FE Companies would be reduced by
12 sharing the cost or benefit relative to the benchmark 50/50 with customers. The
13 cost and risk to customers would similarly be reduced by centering the
14 arrangement on a market-based benchmark (so there is no built-in subsidy), and
15 imposing only 50 percent of the cost or benefit relative to the benchmark on
16 customers.

17
18 ***Q92. WHAT ARE THE ADVANTAGES OF THIS APPROACH COMPARED TO***
19 ***RIDER RRS AS THE FE COMPANIES HAS PROPOSED IT?***

20 ***A92.*** There are three advantages to this modification of Rider RRS.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

- 1 i. First, by establishing in advance an explicit benchmark (or
2 benchmark formula) based on expected market conditions,
3 there is no built-in subsidy or ex ante expected amount to
4 be collected from customers through Rider RRS. While the
5 FE Companies suggest that the arrangement will result in a
6 net benefit to customers over its 15-year term, using more
7 reasonable forecasts in the estimate results in a substantial
8 expected cost to customers, as explained in an earlier
9 section of this testimony. If the benchmark reflects an
10 unbiased estimate of the expected market value, the
11 expected cumulative value for customers over the ESP
12 Period of Rider RRS would be zero, at least at the time it is
13 established (the FE Companies would bear the expected
14 cost of the arrangement).
- 15
- 16 ii. Second, as a result of the sharing rule, the FE Companies
17 would have more incentive to maximize revenues and
18 minimize costs, incentives that are eliminated under the
19 proposed Rider RRS.

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On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 iii. Third, the risk to customers would be 50 percent mitigated
2 by such a sharing rule, compared to the proposed Rider
3 RRS (in addition to removing the subsidy).
4

5 ***Q93. THE FE COMPANIES' WITNESS MOUL STATES THAT NEAR-TERM***
6 ***PRICE FORECASTS ARE "UNFAVORABLE", AND WHILE PRICES ARE***
7 ***FORECAST TO INCREASE, THE PLANTS "MAY NOT SURVIVE" TO SEE***
8 ***THE "BETTER DAYS" WITHOUT RIDER RRS. (P. 2.) WOULD YOUR***
9 ***PROPOSED SHARING RULE ADDRESS THIS?***

10 ***A93.*** No. The proposed sharing rule would be based around the forecast market value
11 of the assets, which would reflect the unfavorable near-term circumstances. It
12 would not provide the near-term subsidy that Mr. Moul suggests is needed.
13

14 ***Q94. PLEASE COMMENT ON MR. MOUL'S SUGGESTION THAT THE***
15 ***INDICATED GENERATION NEEDS HELP OR IT MAY NOT SURVIVE TO***
16 ***THE BETTER DAYS.***

17 ***A94.*** This seems doubtful if in fact the owners consider the generation economic.
18 FirstEnergy is a very large company (market capitalization approximately \$16
19 billion) in the business of building generation and transmission, among other
20 activities. For such facilities, enormous costs are incurred up front and recovered
21 over decades of service.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 According to Mr. Ruberto's Attachment JAR-1 (revised) reflecting the FE
2 Companies' Rider RRS Analysis based on Mr. Rose's forecasts, the net cost of
3 the Indicated Generation would total \$404 million through 2018 on a net present
4 value basis. However, in the subsequent years, revenues would exceed costs,
5 reaping a present value benefit of \$1,173 million over the remaining twelve years
6 (for a present value net benefit over the entire period of \$770 million). If
7 FirstEnergy is unwilling to invest \$404 million over the next four years to reap a
8 net \$770 million benefit, it is in the wrong business.

9
10 ***Q95. IF THE PUCO WILL NOT APPROVE RIDER RRS AS PROPOSED, BUT***
11 ***WOULD LIKE TO HELP THE INDICATED GENERATION SURVIVE***
12 ***THROUGH THE NEAR-TERM TO THE POSSIBLE BETTER DAYS, WHAT***
13 ***MECHANISM WOULD YOU PROPOSE?***

14 ***A95.*** If the goal is primarily just to help the generation bridge through the next few
15 years, an incentive mechanism structure could also be used, but the structure
16 should be different. One approach could be the following. During the ESP
17 Period, Rider RRS would operate as the FE Companies have proposed, except
18 that 50 percent of the net cost or benefit of the Indicated Generation rather than
19 100 percent would be collected from customers through the Rider. This would
20 result in customers providing a partial subsidy during the ESP Period.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 After the ESP Period, the sharing rule would change to 25 percent to customers
2 for annual net costs and 75 percent for net benefits. This asymmetric sharing rule
3 would continue until such time as customers were made whole for the cost and
4 risk incurred in the first years of the arrangement, if this ever occurs. For
5 instance, the termination rule might call for Rider RRS and the associated PPA to
6 terminate once the net present value of the benefits to customers reached 50
7 percent of the maximum cumulative present value net cost to customers during
8 the ESP Period. If the termination condition is never met, customers would
9 continue to asymmetrically share in the net costs or revenues for a maximum of
10 15 years.

11
12 ***Q96. WHAT WOULD BE THE ADVANTAGES OF THIS APPROACH?***

13 ***A96.*** There are two advantages to this approach.

14 i. First, the FE Companies and/or their affiliate would incur
15 only 50 percent of the net cost of the Indicated Generation
16 during the coming years, helping them through this difficult
17 period. Customers would incur the other 50 percent.

18
19 ii. Second, customers might eventually realize a net benefit to
20 the arrangement, if indeed prices rise such that the
21 Indicated Generation becomes economic.

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Direct Testimony of James F. Wilson
On Behalf of the Ohio Consumers' Counsel
and the Northeast Ohio Public Energy Council
PUCO Case No. 14-1297-EL-SSO

1 This approach would result in some incentives to maximum revenues and control
2 costs, and it would potentially result in the Rider RRS and PPA terminating
3 earlier than the proposed 15 year term, returning all cost and revenue
4 responsibility to the owners.

5
6 In addition, compared to the FE Companies' proposal, this approach might better
7 accommodate a difficult decision to retire some or all of the Indicated Generation
8 in the coming years.

9
10 ***Q97. DO YOU RECOMMEND THE PUCO CONSIDER THESE ALTERNATIVE***
11 ***APPROACHES?***

12 ***A97.*** No. I recommend that the proposed Rider RRS be rejected and none of the cost
13 and risk of the Indicated Generation be imposed on customers in any form.

14
15 **XII. CONCLUSION**

16
17 ***Q98. DOES THIS COMPLETE YOUR PRE-FILED TESTIMONY?***

18 ***A98.*** Yes it does. However, I understand that I may be asked to update or supplement
19 my testimony based on new information that may become available.

CERTIFICATE OF SERVICE

I hereby certify that a true copy of the foregoing *Direct Testimony of James F. Wilson, PUBLIC VERSION, on Behalf of the Office of the Ohio Consumers' Counsel and Northeast Ohio Public Energy Council* was served via electronic transmission this 22th day of December, 2014 upon the parties below.

/s/ Larry S. Sauer
Larry S. Sauer
Deputy Consumers' Counsel

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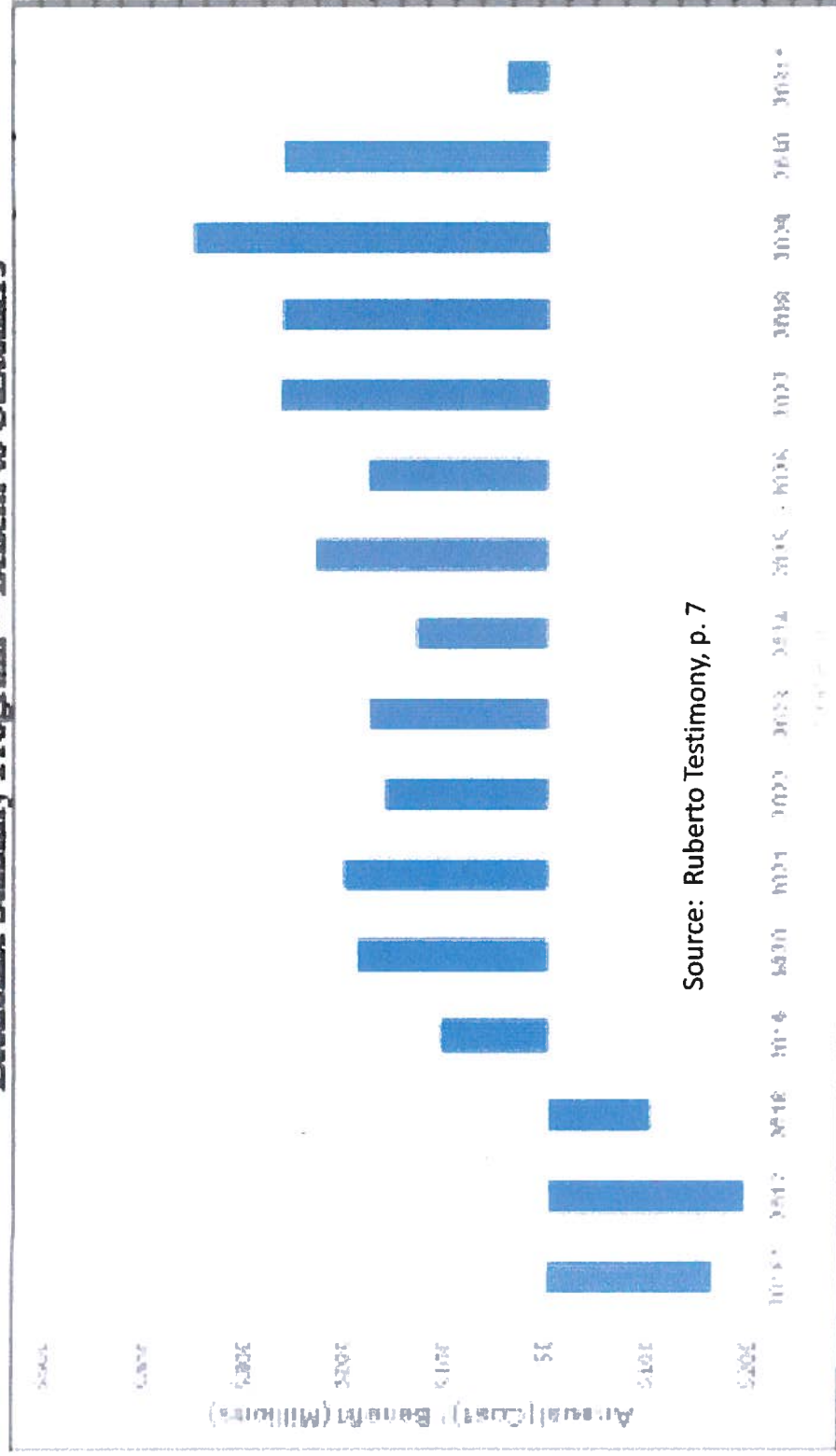
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Figure 1
Economic Stability Program -- Benefit to Customers



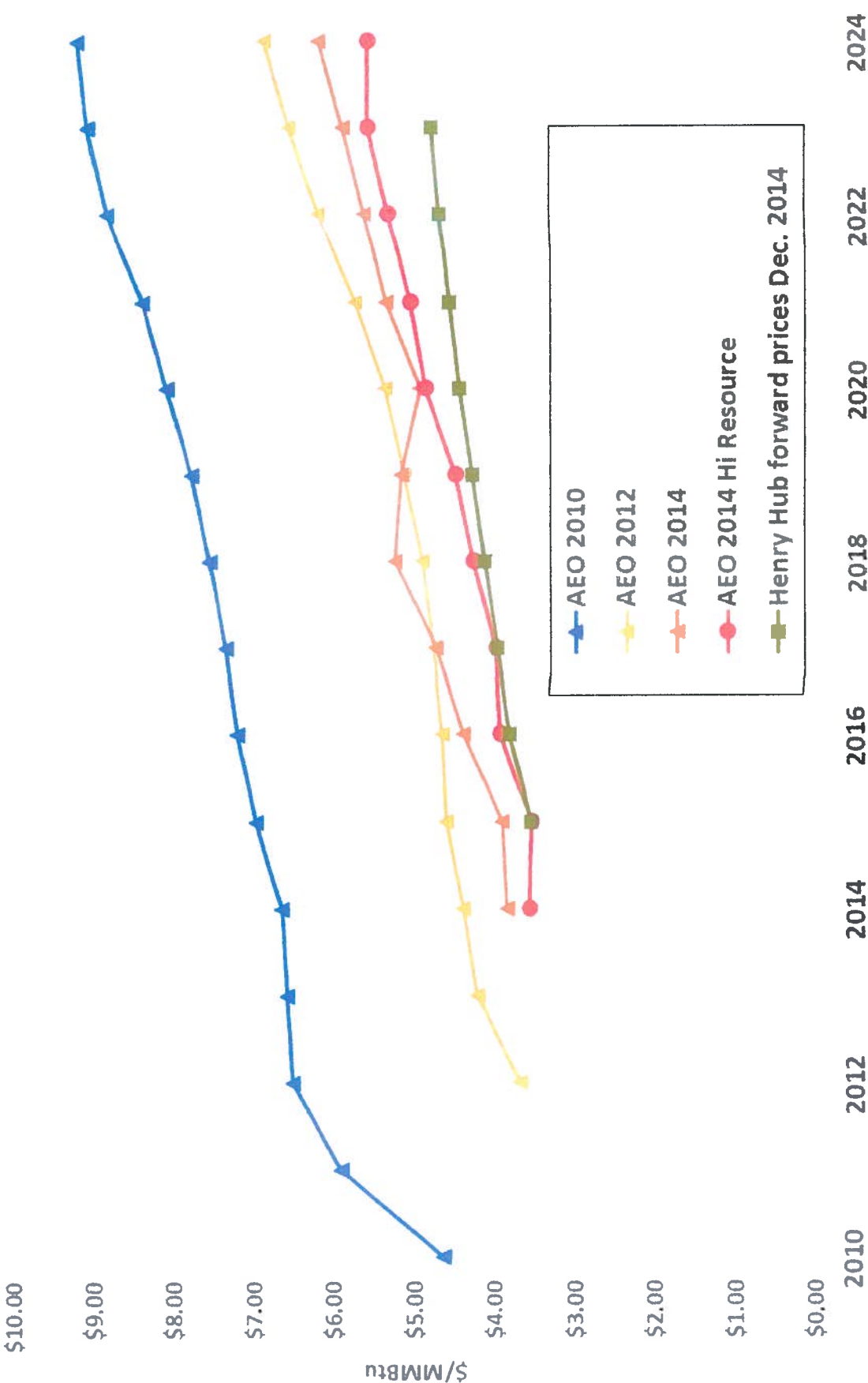
Source: Ruberto Testimony, p. 7

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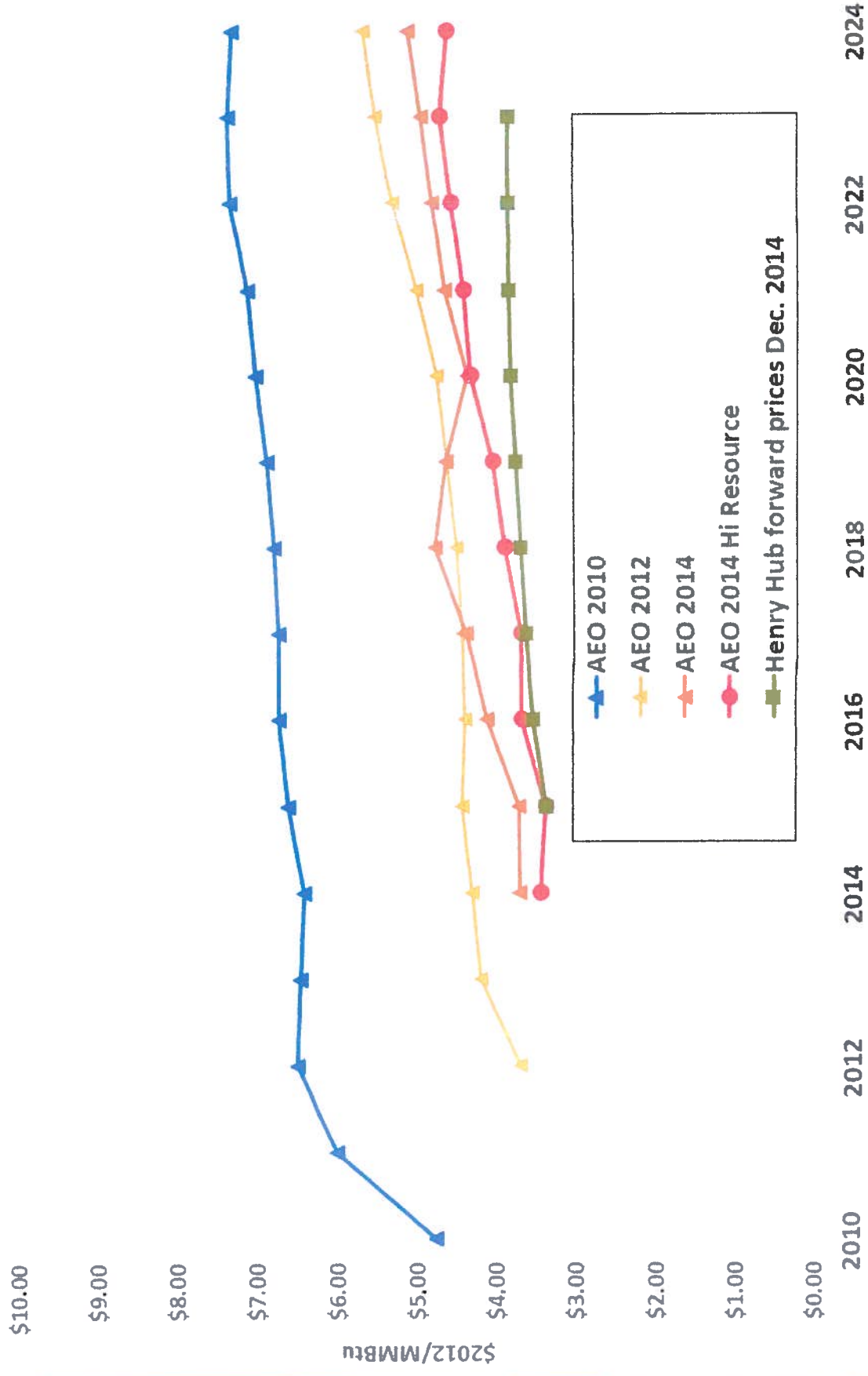
EXHIBITS JFW-2 – JFW-6

(intentionally omitted)

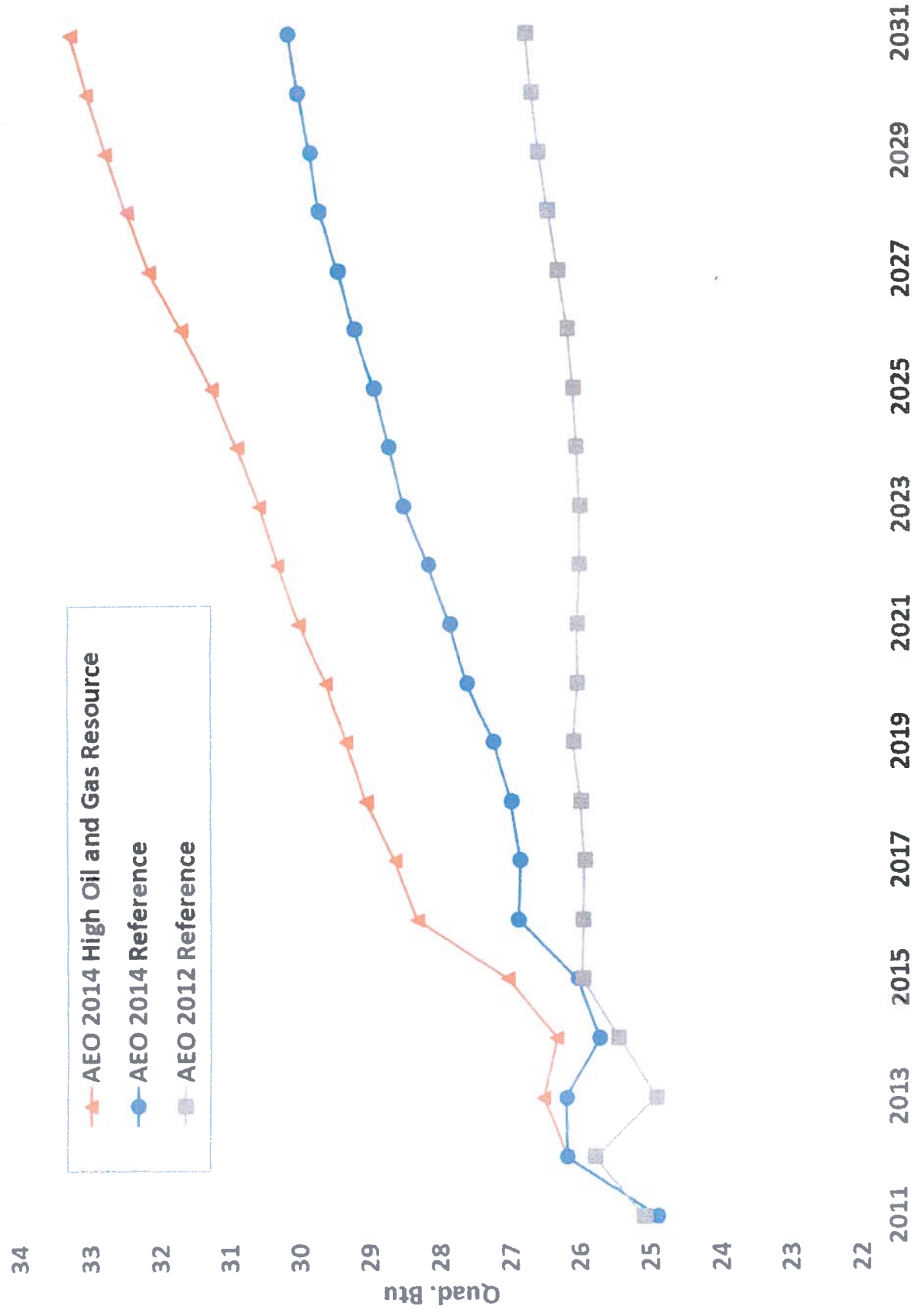
EIA Projections of Henry Hub Natural Gas Prices (\$/MMBtu)



EIA Projections of Henry Hub Natural Gas Prices (\$2012/MMBtu)



EIA Forecasts of U.S. Natural Gas Consumption



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EXHIBITS JFW-10 – JFW-12

(intentionally omitted)

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SUMMARY

James F. Wilson is an economist with 30 years of consulting experience, primarily in the electric power and natural gas industries. Many of his assignments have pertained to the economic and policy issues arising from the interplay of competition and regulation in these industries, including restructuring policies, market design, market analysis and market power. Other recent engagements have involved resource adequacy and capacity markets, contract litigation and damages, forecasting and market evaluation, pipeline rate cases and evaluating allegations of market manipulation. Mr. Wilson has been involved in electricity restructuring and wholesale market design for over twenty years in California, PJM, New England, Russia and other regions. He also spent five years in Russia in the early 1990s advising on the reform, restructuring and development of the Russian electricity and natural gas industries.

Mr. Wilson has submitted affidavits and testified in Federal Energy Regulatory Commission and state regulatory proceedings. His papers have appeared in the *Energy Journal*, *Electricity Journal*, *Public Utilities Fortnightly* and other publications, and he often presents at industry conferences.

Prior to founding Wilson Energy Economics, Mr. Wilson was a Principal at LECG, LLC. He has also worked for ICF Resources, Decision Focus Inc., and as an independent consultant.

EDUCATION

MS, Engineering-Economic Systems, Stanford University, 1982
BA, Mathematics, Oberlin College, 1977

RECENT ENGAGEMENTS

- Various consulting assignments on wholesale electric capacity market design issues in PJM, New England, the Midwest, Texas, and California.
- Cost-benefit analysis of a new natural gas pipeline.
- Evaluation of the impacts of demand response on electric generation capacity mix and emissions.
- Panelist on a FERC technical conference on capacity markets.
- Affidavit on the potential for market power over natural gas storage.
- Executive briefing on wind integration and linkages to short-term and longer-term resource adequacy approaches.
- Affidavit on the impact of a centralized capacity market on the potential benefits of participation in a Regional Transmission Organization (RTO).
- Participated in a panel teleseminar on resource adequacy policy and modeling.
- Affidavit on opt-out rules for centralized capacity markets.
- Affidavits on minimum offer price rules for RTO centralized capacity markets.
- Evaluated electric utility avoided cost in a tax dispute.
- Advised on pricing approaches for RTO backstop short-term capacity procurement.

- Affidavit evaluating the potential impact on reliability of demand response products limited in the number or duration of calls.
- Evaluated changing patterns of natural gas production and pipeline flows, developed approaches for pipeline tolls and cost recovery.
- Evaluated an electricity peak load forecasting methodology and forecast; evaluated regional transmission needs for resource adequacy.
- Participated on a panel teleseminar on natural gas price forecasting.
- Affidavit evaluating a shortage pricing mechanism and recommending changes.
- Testimony in support of proposed changes to a forward capacity market mechanism.
- Reviewed and critiqued an analysis of the economic impacts of restrictions on oil and gas development.
- Advised on the development of metrics for evaluating the performance of Regional Transmission Organizations and their markets.
- Prepared affidavit on the efficiency benefits of excess capacity sales in readjustment auctions for installed capacity.
- Prepared affidavit on the potential impacts of long lead time and multiple uncertainties on clearing prices in an auction for standard offer electric generation service.

EARLIER PROFESSIONAL EXPERIENCE

LECG, LCC, Washington, DC 1998–2009.

Principal

- Reviewed and commented on an analysis of the target installed capacity reserve margin for the Mid Atlantic region; recommended improvements to the analysis and assumptions.
- Evaluated an electric generating capacity mechanism and the price levels to support adequate capacity; recommended changes to improve efficiency.
- Analyzed and critiqued the methodology and assumptions used in preparation of a long run electricity peak load forecast.
- Evaluated results of an electric generating capacity incentive mechanism and critiqued the mechanism's design; prepared a detailed report. Evaluated the impacts of the mechanism's flaws on prices and costs and prepared testimony in support of a formal complaint.
- Analyzed impacts and potential damages of natural gas migration from a storage field.
- Evaluated allegations of manipulation of natural gas prices and assessed the potential impacts of natural gas trading strategies.
- Prepared affidavit evaluating a pipeline's application for market-based rates for interruptible transportation and the potential for market power.
- Prepared testimony on natural gas industry contracting practices and damages in a contract dispute.
- Prepared affidavits on design issues for an electric generating capacity mechanism for an eastern US regional transmission organization; participated in extensive settlement discussions.
- Prepared testimony on the appropriateness of zonal rates for a natural gas pipeline.
- Evaluated market power issues raised by a possible gas-electric merger.
- Prepared testimony on whether rates for a pipeline extension should be rolled-in or incremental under Federal Energy Regulatory Commission ("FERC") policy.
- Prepared an expert report on damages in a natural gas contract dispute.
- Prepared testimony regarding the incentive impacts of a ratemaking method for natural gas pipelines.
- Prepared testimony evaluating natural gas procurement incentive mechanisms.
- Analyzed the need for and value of additional natural gas storage in the southwestern US.
- Evaluated market issues in the restructured Russian electric power market, including the need to introduce financial transmission rights, and policies for evaluating mergers.

- Affidavit on market conditions in western US natural gas markets and the potential for a new merchant gas storage facility to exercise market power.
- Testimony on the advantages of a system of firm, tradable natural gas transmission and storage rights, and the performance of a market structure based on such policies.
- Testimony on the potential benefits of new independent natural gas storage and policies for providing transmission access to storage users.
- Testimony on the causes of California natural gas price increases during 2000-2001 and the possible exercise of market power to raise natural gas prices at the California border.
- Advised a major US utility with regard to the Federal Energy Regulatory Commission's proposed Standard Market Design and its potential impacts on the company.
- Reviewed and critiqued draft legislation and detailed market rules for reforming the Russian electricity industry, for a major investor in the sector.
- Analyzed the causes of high prices in California wholesale electric markets during 2000 and developed recommendations, including alternatives for price mitigation. Testimony on price mitigation measures.
- Summarized and critiqued wholesale and retail restructuring and competition policies for electric power and natural gas in select US states, for a Pacific Rim government contemplating energy reforms.
- Presented testimony regarding divestiture of hydroelectric generation assets, potential market power issues, and mitigation approaches to the California Public Utilities Commission.
- Reviewed the reasonableness of an electric utility's wholesale power purchases and sales in a restructured power market during a period of high prices.
- Presented an expert report on failure to perform and liquidated damages in a natural gas contract dispute.
- Presented a workshop on Market Monitoring to a group of electric utilities in the process of forming an RTO.
- Authored a report on the screening approaches used by market monitors for assessing exercise of market power, material impacts of conduct, and workable competition.
- Developed recommendations for mitigating locational market power, as part of a package of congestion management reforms.
- Provided analysis in support of a transmission owner involved in a contract dispute with generators providing services related to local grid reliability.
- Authored a report on the role of regional transmission organizations in market monitoring.
- Prepared market power analyses in support of electric generators' applications to FERC for market-based rates for energy and ancillary services.
- Analyzed western electricity markets and the potential market power of a large producer under various asset acquisition or divestiture strategies.
- Testified before a state commission regarding the potential benefits of retail electric competition and issues that must be addressed to implement it.
- Prepared a market power analysis in support of an acquisition of generating capacity in the New England market.
- Advised a California utility regarding reform strategies for the California natural gas industry, addressing market power issues and policy options for providing system balancing services.

ICF RESOURCES, INC., Fairfax, VA, 1997–1998.

Project Manager

- Reviewed, critiqued and submitted testimony on a New Jersey electric utility's restructuring proposal, as part of a management audit for the state regulatory commission.
- Assisted a group of US utilities in developing a proposal to form a regional Independent System Operator (ISO).
- Researched and reported on the emergence of Independent System Operators and their role in reliability, for the Department of Energy.

- Provided analytical support to the Secretary of Energy's Task Force on Electric System Reliability on various topics, including ISOs. Wrote white papers on the potential role of markets in ensuring reliability.
- Recommended near-term strategies for addressing the potential stranded costs of non-utility generator contracts for an eastern utility; analyzed and evaluated the potential benefits of various contract modifications, including buyout and buydown options; designed a reverse auction approach to stimulating competition in the renegotiation process.
- Designed an auction process for divestiture of a Northeastern electric utility's generation assets and entitlements (power purchase agreements).
- Participated in several projects involving analysis of regional power markets and valuation of existing or proposed generation assets.

IRIS MARKET ENVIRONMENT PROJECT, 1994–1996.

Project Director, Moscow, Russia

Established and led a policy analysis group advising the Russian Federal Energy Commission and Ministry of Economy on economic policies for the electric power, natural gas, oil pipeline, telecommunications, and rail transport industries (*the Program on Natural Monopolies*, a project of the IRIS Center of the University of Maryland Department of Economics, funded by USAID):

- Advised on industry reforms and the establishment of federal regulatory institutions.
- Advised the Russian Federal Energy Commission on electricity restructuring, development of a competitive wholesale market for electric power, tariff improvements, and other issues of electric power and natural gas industry reform.
- Developed policy conditions for the IMF's \$10 billion Extended Funding Facility.
- Performed industry diagnostic analyses with detailed policy recommendations for electric power (1994), natural gas, rail transport and telecommunications (1995), oil transport (1996).

Independent Consultant stationed in Moscow, Russia, 1991–1996

Projects for the WORLD BANK, 1992-1996:

- Bank Strategy for the Russian Electricity Sector. Developed a policy paper outlining current industry problems and necessary policies, and recommending World Bank strategy.
- Russian Electric Power Industry Restructuring. Participated in work to develop recommendations to the Russian Government on electric power industry restructuring.
- Russian Electric Power Sector Update. Led project to review developments in sector restructuring, regulation, demand, supply, tariffs, and investment.
- Russian Coal Industry Restructuring. Analyzed Russian and export coal markets and developed forecasts of future demand for Russian coal.
- World Bank/IEA Electricity Options Study for the G-7. Analyzed mid- and long-term electric power demand and efficiency prospects and developed forecasts.
- Russian Energy Pricing and Taxation. Developed recommendations for liberalizing energy markets, eliminating subsidies and restructuring tariffs for all energy resources.

Other consulting assignments in Russia, 1991–1994:

- Advised on projects pertaining to Russian energy policy and the transition to a market economy in the energy industries, for the Institute for Energy Research of the Russian Academy of Sciences.
- Presented seminars on the structure, economics, planning, and regulation of the energy and electric power industries in the US, for various Russian clients.

DECISION FOCUS INC., Mountain View, CA, 1983–1992
Senior Associate, 1985-1992.

- For the Electric Power Research Institute, led projects to develop decision-analytic methodologies and models for evaluating long term fuel and electric power contracting and procurement strategies. Applied the methodologies and models in numerous case studies, and presented several workshops and training sessions on the approaches.
- Analyzed long-term and short-term natural gas supply decisions for a large California gas distribution company following gas industry unbundling and restructuring.
- Analyzed long term coal and rail alternatives for a midwest electric utility, including alternative coal supply regions, suppliers and contract structures; spot/contract mix; rail arrangements; power purchases; conversion to gas.
- Evaluated bulk power purchase alternatives and strategies for a New Jersey electric utility.
- Performed a financial and economic analysis of a proposed hydroelectric project.
- For a natural gas pipeline company serving the Northeastern US, forecasted long-term natural gas supply and transportation volumes. Developed a forecasting system for staff use.
- Analyzed potential benefits of diversification of suppliers for a natural gas pipeline company.
- Evaluated uranium contracting strategies for an electric utility.
- Analyzed telecommunications services markets under deregulation, developed and implemented a pricing strategy model. Evaluated potential responses of residential and business customers to changes in the client's and competitors' telecommunications services and prices.
- Analyzed coal contract terms and supplier diversification strategies for an eastern electric utility.
- Analyzed oil and natural gas contracting strategies for an electric utility.

TESTIMONY AND AFFIDAVITS

PJM Interconnection, L.L.C., FERC Docket No. ER14-2940 (RPM Triennial Review), Affidavit in Support of the Protest of the PJM Load Group, October 16, 2014.

In the Matter of the Application of Duke Energy Ohio for Authority to Establish a Standard Service Offer in the Form of an Electric Security Plan, Public Utilities Commission of Ohio Case No. 14-841-EL-SSO: Direct Testimony on Behalf of the Office of the Ohio Consumers' Counsel, September 26, 2014; deposition, October 6, 2014; testimony at hearings, November 5, 2014.

In the Matter of the Application of Ohio Power Company for Authority to Establish a Standard Service Offer in the Form of an Electric Security Plan, Public Utilities Commission of Ohio Case No. 13-2385-EL-SSO: Direct Testimony on Behalf of the Office of the Ohio Consumers' Counsel, May 6, 2014; deposition, May 29, 2014; testimony at hearings, June 16, 2014.

PJM Interconnection, L.L.C., FERC Docket No. ER14-504 (Clearing of Demand Response in RPM), Affidavit in Support of the Protest of the Joint Consumer Advocates and Public Interest Organizations, December 20, 2013.

New England Power Generators Association, Inc. v. ISO New England Inc., FERC Docket No. EL14-7, Testimony in Support of the Protest of the New England States Committee on Electricity, November 27, 2013.

Midwest Independent Transmission System Operator, Inc., FERC Docket No. ER11-4081, Affidavit In Support of Brief of the Midwest TDUs, October 11, 2013.

ANR Storage Company, FERC Docket No. RP12-479, Prepared Answering Testimony on behalf of the Joint Intervenor Group, April 2, 2013; Prepared Cross-answering Testimony, May 15, 2013; testimony at hearings, September 4, 2013.

In the Matter of the Application of The Dayton Power and Light Company for Approval of its Market Rate Offer, Public Utilities Commission of Ohio Case No. 12-426-EL-SSO: Direct Testimony on Behalf of the Office of the Ohio Consumers' Counsel, March 5, 2013; deposition, March 11, 2013.

PJM Interconnection, L.L.C., FERC Docket No. ER13-535 (Minimum Offer Price Rule), Affidavit in Support of the Protest and Comments of the Joint Consumer Advocates, December 28, 2012.

In the Matter of the Application of Ohio Edison Company, et al for Authority to Provide for a Standard Service Offer in the Form of an Electric Security Plan, Public Utilities Commission of Ohio Case No. 12-1230-EL-SSO: Direct Testimony on Behalf of the Office of the Ohio Consumers' Counsel, May 21, 2012; deposition, May 30, 2012; testimony at hearings, June 5, 2012.

PJM Interconnection, L.L.C., FERC Docket No. ER12-513, Affidavit in Support of Protest of the Joint Consumer Advocates and Demand Response Supporters (changes to RPM), December 22, 2011.

People of the State of Illinois *ex rel.* Leon A. Greenblatt, III v Commonwealth Edison Company, Circuit Court of Cook County, Illinois, deposition, September 22, 2011; interrogatory, Feb. 22, 2011.

In the Matter of the Application of Union Electric Company for Authority to Continue the Transfer of Functional Control of Its Transmission System to the Midwest Independent Transmission System Operator, Inc., Missouri PSC Case No. EO-2011-0128, Testimony in hearings, February 9, 2012; Rebuttal Testimony and Response to Commission Questions On Behalf Of The Missouri Joint Municipal Electric Utility Commission, September 14, 2011.

PJM Interconnection, L.L.C., and PJM Power Providers Group v. PJM Interconnection, L.L.C., FERC Docket Nos. ER11-2875 and EL11-20 (Minimum Offer Price Rule), Affidavit in Support of Protest of New Jersey Division of Rate Counsel, March 4, 2011, and Affidavit in Support of Request for Rehearing and for Expedited Consideration of New Jersey Division of Rate Counsel, May 12, 2011.

PJM Interconnection, L.L.C., FERC Docket No. ER11-2288 (Demand response "saturation" issue), Affidavit in Support of Protest and Comments of the Joint Consumer Advocates, December 23, 2010.

North American Electric Reliability Corporation, FERC Docket No. RM10-10, Comments on Proposed Reliability Standard BAL-502-RFC-02: Planning Resource Adequacy Analysis, Assessment and Documentation, December 23, 2010.

In the Matter of the Reliability Pricing Model and the 2013/2014 Delivery Year Base Residual Auction Results, Maryland Public Service Commission Administrative Docket PC22, Comments and Responses to Questions On Behalf of Southern Maryland Electric Cooperative, October 15, 2010.

PJM Interconnection, L.L.C., FERC Docket No. ER09-1063-004 (PJM compliance filing on pricing during operating reserve shortages): Affidavit In Support of Comments and Protest of the Pennsylvania Public Utility Commission, July 30, 2010.

ISO New England, Inc. and New England Power Pool, FERC Docket No. ER10-787-000 on Forward Capacity Market Revisions: Direct Testimony On Behalf Of The Connecticut Department of Public Utility Control, March 30, 2010; Direct Testimony in Support of First Brief of the Joint Filing Supporters, July 1, 2010; Supplemental Testimony in Support of Second Brief of the Joint Filing Supporters, September 1, 2010.

PJM Interconnection, L.L.C., FERC Docket No. ER09-412-006: Affidavit In Support of Protest of Indicated Consumer Interests, January 19, 2010.

In the Matter of the Application of Ohio Edison Company, et al for Approval of a Market Rate Offer to Conduct a Competitive Bidding Process for Standard Service Offer Electric Generation Supply, Public Utilities Commission of Ohio Case No. 09-906-EL-SSO: Direct Testimony on Behalf of the Office of the Ohio Consumers' Counsel, December 7, 2009; deposition, December 10, 2009, testimony at hearings, December 22, 2009.

Application of PATH Allegheny Virginia Transmission Corporation for Certificates of Public Convenience and Necessity to Construct Facilities: 765 kV Transmission Line through Loudon, Frederick and Clarke Counties, Virginia State Corporation Commission Case No. PUE-2009-00043: Direct Testimony on Behalf of Commission Staff, December 8, 2009.

PJM Interconnection, L.L.C., FERC Docket No. ER09-412-000: Affidavit On Proposed Changes to the Reliability Pricing Model On Behalf Of RPM Load Group, January 9, 2009; Reply Affidavit, January 26, 2009.

PJM Interconnection, L.L.C., FERC Docket No. ER09-412-000: Affidavit In Support of the Protest Regarding Load Forecast To Be Used in May 2009 RPM Auction, January 9, 2009.

Maryland Public Service Commission et al v. PJM Interconnection, L.L.C., FERC Docket No. EL08-67-000: Affidavit in Support Complaint of the RPM Buyers, May 30, 2008; Supplemental Affidavit, July 28, 2008.

PJM Interconnection, L.L.C., FERC Docket No. ER08-516: Affidavit On PJM's Proposed Change To RPM Parameters On Behalf Of RPM Buyers, March 6, 2008.

PJM Interconnection, L.L.C., Reliability Pricing Model Compliance Filing, FERC Docket Nos. ER05-1410 and EL05-148: Affidavit Addressing RPM Compliance Filing Issues on Behalf of the Public Power Association of New Jersey, October 15, 2007.

TXU Energy Retail Company LP v. Leprino Foods Company, Inc., US District Court for the Northern District of California, Case No. C01-20289: Testimony at trial, November 15-29, 2006; Deposition, April 7, 2006; Expert Report on Behalf of Leprino Foods Company, March 10, 2006.

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PJM Interconnection, L.L.C., Reliability Pricing Model, FERC Docket Nos. ER05-1410 and EL05-148: Supplemental Affidavit on Technical Conference Issues, June 22, 2006; Supplemental Affidavit Addressing Paper Hearing Topics, June 2, 2006; Affidavit on Behalf of the Public Power Association of New Jersey, October 19, 2005.

Maritimes & Northeast Pipeline, L.L.C., FERC Docket No. RP04-360-000: Prepared Cross Answering Testimony, March 11, 2005; Prepared Direct and Answering Testimony on Behalf of Firm Shipper Group, February 11, 2005.

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Gas Market Activities, California Public Utilities Commission Order Instituting Investigation I.02-11-040: Testimony at hearings, July, 2004; Prepared Testimony, Comparison of Incentives Under Gas Procurement Incentive Mechanisms, on behalf of Pacific Gas and Electric Company, December 10, 2003.

Application of Red Lake Gas Storage, L.P., FERC Docket No. CP02-420, Affidavit in support of application for market-based rates for a proposed merchant gas storage facility, March 3, 2003.

Application of Pacific Gas and Electric Company, California Public Utilities Commission proceeding A.01-10-011: Testimony at hearings, April 1-2, 2003; Rebuttal Testimony, March 24, 2003; Prepared Testimony, Performance of the Gas Accord Market Structure, on behalf of Pacific Gas and Electric Company, January 13, 2003.

Application of Wild Goose Storage, Inc., California Public Utilities Commission proceeding A.01-06-029: Testimony at hearings, November, 2001; Prepared testimony regarding policies for backbone expansion and tolls, and potential ratepayer benefits of new storage, on behalf of Pacific Gas and Electric Company, October 24, 2001.

Public Utilities Commission of the State of California v. El Paso Natural Gas Co., FERC Docket No. RP00-241: Testimony at hearings, May-June, 2001; Prepared Testimony on behalf of Pacific Gas and Electric Company, May 8, 2001.

Application of Pacific Gas and Electric Company, California Public Utilities Commission proceeding A.99-09-053: Prepared testimony regarding market power consequences of divestiture of hydroelectric assets, December 5, 2000.

San Diego Gas & Electric Company, *et al*, FERC Docket No. EL00-95: Prepared testimony regarding proposed price mitigation measures on behalf of Pacific Gas and Electric Company, November 22, 2000.

Application of Harbor Cogeneration Company, FERC Docket No. ER99-1248: Affidavit in support of application for market-based rates for energy, capacity and ancillary services, December 1998.

Application of and Complaint of Residential Electric, Incorporated vs. Public Service Company of New Mexico, New Mexico Public Utility Commission Case Nos. 2867 and 2868: Testimony at hearings, November, 1998; Direct Testimony on behalf of Public Service Company of New Mexico on retail access issues, November, 1998.

Management audit of Public Service Electric and Gas' restructuring proposal for the New Jersey Board of Public Utilities: Prepared testimony on reliability and basic generation service, March 1998.

PUBLISHED ARTICLES

Forward Capacity Market CONEfusion, Electricity Journal Vol. 23 Issue 9, November 2010.

Reconsidering Resource Adequacy (Part 2): Capacity Planning for the Smart Grid, Public Utilities Fortnightly, May 2010.

Reconsidering Resource Adequacy (Part 1): Has the One-Day-in-Ten-Years Criterion Outlived Its Usefulness? Public Utilities Fortnightly, April 2010.

A Hard Look at Incentive Mechanisms for Natural Gas Procurement, with K. Costello, National Regulatory Research Institute Report No. 06-15, November 2006.

Natural Gas Procurement: A Hard Look at Incentive Mechanisms, with K. Costello, Public Utilities Fortnightly, February 2006, p. 42.

After the Gas Bubble: An Economic Evaluation of the Recent National Petroleum Council Study, with K. Costello and H. Huntington, Energy Journal Vol. 26 No. 2 (2005).

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Restructuring the Electric Power Industry: Past Problems, Future Directions, Natural Resources and Environment, ABA Section of Environment, Energy and Resources, Volume 16 No. 4, Spring, 2002.

Scarcity, Market Power, Price Spikes, and Price Caps, Electricity Journal, November, 2000.

The New York ISO's Market Power Screens, Thresholds, and Mitigation: Why It Is Not A Model For Other Market Monitors, Electricity Journal, August/September 2000.

ISOs: A Grid-by-Grid Comparison, Public Utilities Fortnightly, January 1, 1998.

Economic Policy in the Natural Monopoly Industries in Russia: History and Prospects (with V. Capelik), Voprosi Ekonomiki, November 1995.

Meeting Russia's Electric Power Needs: Uncertainty, Risk and Economic Reform, Financial and Business News, April 1993.

Russian Energy Policy through the Eyes of an American Economist, Energeticheskoye Stroitelstvo, December 1992, p 2.

Fuel Contracting Under Uncertainty, with R. B. Fancher and H. A. Mueller, IEEE Transactions on Power Systems, February, 1986, p. 26-33.

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Panelist for Session 2: Balancing Bulk Power System and Distribution System Reliability in the Eastern Interconnection, Meeting of the Eastern Interconnection States' Planning Council, December 11, 2014.

Panel: Impact of PJM Capacity Performance Proposal on Demand Response, Mid-Atlantic Distributed Resources Initiative (MADRI) Working Group Meeting #36, December 9, 2014.

Panel: Applying the Lessons Learned from Extreme Weather Events – What Changes Are Needed In PJM Markets and Obligations? Infocast PJM Market Summit, October 28, 2014.

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Panel on centralized capacity market design going forward, Centralized Capacity Markets in Regional Transmission Organizations and Independent System Operators, Docket No. AD13-7, September 25, 2013; post-conference comments, January 8, 2014.

Economics of Planning for Resource Adequacy, NARUC Summer Meetings, Denver, Colorado, July 21, 2013.

The Increasing Need for Flexible Resources: Considerations for Forward Procurement, EUCI Conference on Fast and Flexi-Ramp Resources, Chicago, Illinois, April 23-24, 2013.

Panel on RPM Issues: Long Term Vision and Recommendations for Now, Organization of PJM States, Inc. Spring Strategy Meeting, April 3, 2013.

Comments On: The Economic Ramifications of Resource Adequacy Whitepaper, peer review of whitepaper prepared for EISPC and NARUC, March 24, 2013.

Resource Adequacy: Criteria, Constructs, Emerging Issues, Coal Finance 2013, Institute for Policy Integrity, NYU School of Law, March 19, 2013.

Panel Discussion – Alternative Models and Best Practices in Other Regions, Long-Term Resource Adequacy Summit, California Public Utilities Commission and California ISO, San Francisco, California, February 26, 2013.

Fundamental Capacity Market Design Choices: How Far Forward? How Locational? EUCI Capacity Markets Conference, October 3, 2012.

One Day in Ten Years? Economics of Resource Adequacy, Mid-America Regulatory Conference Annual Meeting, June 12, 2012.

Reliability and Economics: Separate Realities? Harvard Electricity Policy Group Sixty-Fifth Plenary Session, December 1, 2011.

National Regulatory Research Institute Teleseminar: The Economics of Resource Adequacy Planning: Should Reserve Margins Be About More Than Keeping the Lights On?, panelist, September 15, 2011.

Improving RTO-Operated Wholesale Electricity Markets: Recommendations for Market Reforms, American Public Power Association Symposium, panelist, January 13, 2011.

Shortage Pricing Issues, panelist, Organization of PJM States, Inc. Sixth Annual Meeting, October 8, 2010.

National Regulatory Research Institute Teleseminar: Forecasting Natural Gas Prices, panelist, July 28, 2010.

Comments on the NARUC-Initiated Report: Analysis of the Social, Economic and Environmental Effects of Maintaining Oil and Gas Exploration Moratoria On and Beneath Federal Lands (February 15, 2010) submitted to NARUC on June 22, 2010.

Forward Capacity Market CONEfusion, Advanced Workshop in Regulation and Competition, 29th Annual Eastern Conference of the Center for Research in Regulated Industries, Rutgers University, May 21, 2010.

One Day in Ten Years? Resource Adequacy for the Smart Grid, revised draft November 2009.

Approaches to Local Resource Adequacy, presented at Electric Utility Consultants' Smart Capacity Markets Conference, November 9, 2009.

One Day in Ten Years? Resource Adequacy for the Smarter Grid, Advanced Workshop in Regulation and Competition, 28th Annual Eastern Conference of the Center for Research in Regulated Industries, Rutgers University, May 15, 2009.

Resource Adequacy in Restructured Electricity Markets: Initial Results of PJM's Reliability Pricing Model (RPM), Advanced Workshop in Regulation and Competition, 27th Annual Eastern Conference of the Center for Research in Regulated Industries, Rutgers University, May 15, 2008.

Statement at Federal Energy Regulatory Commission technical conference, Capacity Markets in Regions with Organized Electric Markets, Docket No. AD08-4-000, May 7, 2008.

Raising the Stakes on Capacity Incentives: PJM's Reliability Pricing Model (RPM), presentation at the University of California Energy Institute's 13th Annual POWER Research Conference, Berkeley, California, March 21, 2008.

Raising the Stakes on Capacity Incentives: PJM's Reliability Pricing Model (RPM), report prepared for the American Public Power Association, March 14, 2008.

Comments on GTN's Request for Market-Based Rates for Interruptible Transportation, presentation at technical conference in Federal Energy Regulatory Commission Docket No. RP06-407, September 26-27, 2006 on behalf of Canadian Association of Petroleum Producers.

Comments on Policies to Encourage Natural Gas Infrastructure, and Supplemental Comments on Market-Based Rates Policy For New Natural Gas Storage, State of the Natural Gas Industry Conference, Federal Energy Regulatory Commission Docket No. AD05-14, October 12 and 26, 2005.

After the Gas Bubble: A Critique of the Modeling and Policy Evaluation Contained in the National Petroleum Council's 2003 Natural Gas Study, with K. Costello and H. Huntington, presented at the 24th Annual North American Conference of the USAEE/IAEE, July 2004.

Comments on the Pipeline Capacity Reserve Concept, State of the Natural Gas Industry Conference, Federal Energy Regulatory Commission Docket No. PL04-17, October 21, 2004.

Southwest Natural Gas Market and the Need for Storage, Federal Energy Regulatory Commission's Southwestern Gas Storage Technical Conference, docket AD03-11, August 2003.

Assessing Market Power in Power Markets: the "Pivotal Supplier" Approach and Variants, presented at Electric Utility Consultants' Ancillary Services Conference, November 1, 2001.

Scarcity and Price Mitigation in Western Power Markets, presented at Electric Utility Consultants' conference: What To Expect In Western Power Markets This Summer (conference chair), May 1-2, 2001.

Market Power: Definition, Detection, Mitigation, pre-conference workshop, with Scott Harvey, January 24, 2001.

Market Monitoring in the U.S.: Evolution and Current Issues, presented at the Association of Power Exchanges' APEx 2000 Conference, October 25, 2000.

Ancillary Services and Market Power, presented at the Electric Utility Consultants' Ancillary Services Conference (New Business Opportunities in Competitive Ancillary Services Markets), Sept. 14, 2000.

Market Monitoring Workshop, presented to RTO West Market Monitoring Work Group, June 2000.

Screens and Thresholds Used In Market Monitoring, presented at the Conference on RTOs and Market Monitoring, Edison Electric Institute and Energy Daily, May 19, 2000.

The Regional Transmission Organization's Role in Market Monitoring, report for the Edison Electric Institute attached to their comments on the FERC's NOPR on RTOs, August, 1999.

The Independent System Operator's Mission and Role in Reliability, presented at the Electric Utility Consultants' Conference on ISOs and Transmission Pricing, March 1998.

Independent System Operators and Their Role in Maintaining Reliability in a Restructured Electric Power Industry, ICF Resources for the U. S. Department of Energy, 1997.

Rail Transport in the Russian Federation, Diagnostic Analysis and Policy Recommendations, with V. Capelik and others, IRIS Market Environment Project, 1995.

Telecommunications in the Russian Federation: Diagnostic Analysis and Policy Recommendations, with E. Whitlock and V. Capelik, IRIS Market Environment Project, 1995.

Russian Natural Gas Industry: Diagnostic Analysis and Policy Recommendations, with I. Sorokin and V. Eskin, IRIS Market Environment Project, 1995.

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PROFESSIONAL ASSOCIATIONS

United States Association for Energy Economics

Natural Gas Roundtable

Energy Bar Association

December 2014

CONFIDENTIAL
ATTACHMENT JFW-2

(intentionally omitted)

Nucor Set 1
Witness: Jay A. Ruberto
As to Objections: Carrie M. Dunn

Case No. 14-1297-EL-SSO
Ohio Edison Company, The Cleveland Electric Illuminating Company and
The Toledo Edison Company for Authority to Provide for a Standard Service Offer
Pursuant to R.C. § 4928.143 in the Form of an Electric Security Plan

RESPONSES TO REQUEST

Nucor Set 1–
INT-51

Refer to Mr. Ruberto's statement, at page 9 of his testimony, that the Companies will have responsibility to offer the output of the Plants into the PJM markets.

- (a) What experience do the Companies have in offering the output of generation plants into the PJM markets?
- (b) What bidding strategies do the Companies expect to employ in offering the output of the Plants into the PJM markets?
- (c) Could the Companies decide not to offer the output of the Plants into the PJM markets? If so, why?
- (d) Do the Companies intend to offer the output of the any of the Plants into the PJM markets as a price taker?
- (e) How will the Companies determine the sell offer price for the capacity from the Plants that the Companies offer into the PJM capacity auctions?

Response:

- (a) FirstEnergy Service Company currently has a Regulated Generation and Dispatch group led by Mr. Ruberto. This group is responsible for offering the output from 18 units representing 4,232 MW into the PJM market. Currently this group provides this service for Monongahela Power, Jersey Central Power & Light, Metropolitan Edison, Potomac Edison, West Penn Power and Pennsylvania Electric Company and would provide the same function for the Companies.
- (b) The Companies will evaluate market conditions at the time offers are made and will implement a strategy that attempts to maximize revenue.
- (c) Objection. This request seeks information that is neither relevant nor reasonably calculated to lead to the discovery of admissible evidence. In addition, the request seeks information that is competitively sensitive and confidential and cannot be adequately protected by a non-disclosure agreement. The Companies will offer the output of the Plants into the PJM market, but divulging the Companies' offer strategies prior to making the offer in proceedings in which the parties include other participants in the PJM capacity auctions will put the Companies at a severe competitive disadvantage in the PJM capacity auctions and interfere with the operation of PJM markets
- (d) Objection. This request seeks information that is neither relevant nor reasonably calculated to lead to the discovery of admissible evidence. In addition, the request seeks information that is competitively sensitive and confidential and cannot be adequately protected by a non-disclosure agreement. Divulging the Companies' offer strategies prior to making the offer in proceedings in which the parties include other participants in the PJM capacity auctions will put the Companies at a severe competitive disadvantage in the PJM capacity auctions and interfere with the operation of PJM markets.
- (e) See the Companies' response to subparts (c) and (d).

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ATTACHMENT JFW-4

(intentionally omitted)

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Case No(s). 14-1297-EL-SSO

Summary: Testimony Direct Testimony (Public Version) of James F. Wilson on behalf of the Office of the Ohio Consumers' Counsel and Northeast Ohio Public Energy Council electronically filed by Ms. Deb J. Bingham on behalf of Sauer, Larry S.