AQUA EXHIBIT 6.2

BEFORE THE PUBLIC UTILITIES COMMISSION OF OHIO

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In the Matter of the Application of Aqua Ohio, Inc. to Increase Its Rates and Charges for Its Waterworks Service.

Case No. 13-2124-WW-AIR

REBUTTAL TESTIMONY OF PAULINE M. AHERN ON BEHALF OF AQUA OHIO, INC.

- ____ Management policies, practice and organization
- ____ Operating income
- ____ Rate base
- Allocations
- X Rate of return
- ____ Rates and tariffs
- ____ Other

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1 2		Rebuttal Testimony of Pauline M. Ahern
3	I.	INTRODUCTION
4	Q1.	PLEASE STATE YOUR NAME, OCCUPATION AND BUSINESS ADDRESS.
5	A.	My name is Pauline M. Ahern. I am Managing Principal of AUS Consultants. My
6		business address is 155 Gaither Drive, Suite A, Mt. Laurel, New Jersey 08054.
7 8 9	Q2.	ARE YOU THE SAME PAULINE M. AHERN WHO PREVIOUSLY SUBMITTED PREPARED DIRECT AND SUPPLEMENTAL TESTIMONIES IN THIS PROCEEDING?
10	A.	Yes, I am.
11 12	Q3.	HAVE YOU PREPARED SCHEDULES THAT SUPPORT YOUR REBUTTAL TESTIMONY?
13	A.	Yes. They are attached to my testimony as Schedules PMA-R1 through PMA-R5. Unless
14		otherwise noted, all Schedules referenced in this Rebuttal Testimony will be from this
15		Exhibit.
16	II.	PURPOSE
17	Q4.	WHAT IS THE PURPOSE OF THIS TESTIMONY?
18	A.	The purpose of this testimony is to comment upon the Testimony in Opposition to the
19		Stipulation and Recommendation of Daniel A. Duann, Ph. D. on behalf of The Office of
20		the Ohio Consumers' Counsel (OCC) concerning rate of return. Specifically, I will show
21		that, contrary to OCC's assertions, the stipulated return on common equity (ROE) is just,
22		reasonable, in the public interest and consistent with regulatory principles and practices,
23		being the result of arm's length negotiations between Aqua Ohio, Inc. (Aqua Ohio or the
24		Company) and the Staff of the Public Utilities Commission of Ohio (the Commission). I
25		will also address Dr. Duann's assertion that the stipulated ROE of 9.8% far exceeds
26		"what would be considered just and reasonable" (page 5, lines 4 - 5 of Dr. Duann's

1 testimony). In doing so, I will address Dr. Duann's recommended 9.28% ROE based 2 upon his disagreement with Staff's proposed risk-free rate. Finally, I will address Dr. 3 Duann's claim that Aqua Ohio's current position is that the risk-free rate is 6.75% as it is 4 a mischaracterization of my supplemental testimony. In the course of this rebuttal 5 testimony, I will demonstrate that the stipulated ROE of 9.8% is indeed consistent, if not 6 conservative, relative to current and *expected* capital market conditions and the ROEs 7 expected to be earned by the water utilities in both Staff's and my proxy groups. 8 III. **BENEFITS AND PUBLIC INTEREST**

9 10

Q5. IN YOUR OPINION, IS THE STIPULATED ROE OF 9.8%, AGREED UPON BY AQUA OHIO AND THE STAFF, JUST AND REASONABLE?

Yes. The stipulated ROE of 9.8% benefits customers and advances the public interest. 11 A. 12 Although, in my opinion, this ROE may not represent the market-based investor required 13 return as demonstrated in my direct testimony, it is nevertheless a lower ROE and one 14 that the Company has agreed to. By signing the Stipulation, the Company is stating that it 15 will be able to maintain safe and reliable water service to its customers even given the 16 lower ROE. While I believe that a higher ROE was justified, the lower ROE agreed to in 17 the Stipulation accordingly benefits both the Company and its customers. 18 In my opinion, the Stipulation, including the stipulated 9.8% ROE, satisfies the 19 second prong of the Commission's three-part test and benefits customers and is in the 20 public interest. Moreover, as will be demonstrated below, the stipulated 9.8% ROE is

- also consistent with the third prong, and does not violate any important regulatory
- 22 principle or practice.

2

1 IV. JUSTNESS AND REASONABLENESS OF THE STIPULATED ROE

2 Q6. DR. DUANN STATES ON PAGE 5, LINES 4 – 5 OF HIS TESTIMONY THAT 3 THE STIPULATED ROE OF 9.8% FAR EXCEEDS "WHAT WOULD BE 4 CONSIDERED JUST AND REASONABLE." PLEASE COMMENT.

5 Dr. Duann is incorrect. A fair (or just) and reasonable return must be consistent with the A. mandates of *Hope* and *Bluefield*¹ regarding the maintenance of the financial integrity of 6 presently invested capital and the attraction of needed new capital. A fair and reasonable 7 8 return must also be consistent with and reflect current capital market conditions as well as 9 current investor expectations. To maintain existing capital and to attract new capital, the 10 authorized rate of return on common equity must be sufficient to meet investors' 11 requirements. In my opinion, the stipulated ROE of 9.8% is just and reasonable satisfying the Commission's third prong. Also, in my opinion, when compared with the market-12 13 based investor required return developed in my direct testimony of 10.7% and the 14 Company's originally requested 10.3%, a 9.8% ROE is not only reasonable, it is extremely conservative, which both benefits customers and is in the public interest. In 15 16 contrast, the 9.28% recommended ROE of Dr. Duann violates the Hope and Bluefield 17 mandates, is neither consistent with nor reflective of current capital market conditions 18 and investor expectations, and is grossly inadequate. His recommendation fails this test 19 due, in part, to the error he has made in his "correction" of Staff's ROE analysis as 20 contained in the Staff Report.

¹ Federal Power Commission v. Hope Natural Gas Co., 320 U.S. 591 (1944); Bluefield Water Works Improvement Co. v. Public Serv. Comm'n, 262 U.S. 679 (1922).

Q7. HOW DO BOTH THE STIPULATED ROE OF 9.8% AND DR. DUANN'S RECOMMENDED 9.28% ROE COMPARE WITH THE EXPECTED ROES OF WATER UTILITIES?

4	A.	The cost of capital, as well as ratemaking, is prospective. The cost of capital, including
5		the cost of common equity, is prospective as it is based upon investors' collective
6		perception of <i>expected</i> risk, as measured by the investor required <i>expected</i> rate of return,
7		including common equity. Ratemaking is prospective because rates set in this proceeding
8		will be collected in the future. Therefore, it is appropriate to compare the stipulated 9.8%
9		and Dr. Duann's recommended 9.28% ROEs with those expected for water utilities of
10		similar risk consistent with the corresponding risk standard of Hope and Bluefield. Dr.
11		Duann agrees with this standard when he quotes <i>Bluefield</i> at lines $13 - 18$ on page 11 of
12		his testimony:
13 14 15 16 17 18		"A public utility is entitled to such a rate as will permit it to earn a return on the value of the property which it employs for the convenience of the public equal to that generally made at the same time and in the same general part of the country on investments in other business undertakings which are attended by corresponding risks and uncertainties (emphasis added)"
19		Both Staff and I chose proxy groups of water utilities in our respective ROE
20		analyses. I chose a group of nine water companies while Staff chose a group of four
21		water companies all of which are contained in my group. These companies are listed on
22		page 1 of Schedule PMA-R1. As shown on page 1, Value Line Investment Survey (Value
23		<i>Line)</i> is projecting the nine water companies in my proxy group to earn an ROE of 10.1%
24		for 2014 and the four water companies in Staff's proxy group to earn an ROE of 10.8%.
25		For 2017 – 2019, Value Line is projecting the nine water companies to earn an ROE of
26		10.6% and the four water companies to earn 11.8%. Note that all of these water
27		companies are overwhelmingly invested in regulated operating water subsidiaries, as one
28		of the selection criteria for inclusion in my nine company group was that they have 70%

1		or greater of 2012 total operating income derived from and 70% or greater of 2012 total
2		assets devoted to regulated water operations. Hence, Value Line's projected ROEs are
3		based primarily and significantly on currently and expected regulatory authorized ROEs
4		for water utilities. As such, the stipulated ROE of 9.8% is closer to Value Line's
5		projections (being nearly identical to its 2014 projection of 10.1% for the entire group)
6		than to Dr. Duann's recommended ROE of 9.28%. Indeed, it is clearly Dr. Duann's
7		9.28% recommended ROE that violates the "long-standing regulatory principle that a
8		reasonable rate of return shall be based on the returns earned by comparable companies at
9		the same time and in the same general part of the country" (line $9 - 1$ on page 11 of his
10		testimony) and not the 9.8% stipulated ROE.
11		In view of all of the foregoing, the stipulated ROE is just, reasonable, benefits
12		customers and is in the public interest
		customers, and is in the public interest.
13	V.	DR. DUANN'S CONCERN WITH STAFF'S CAPITAL ASSET PRICING MODEL
13 14 15 16	V. Q8.	DR. DUANN'S CONCERN WITH STAFF'S CAPITAL ASSET PRICING MODEL DR. DUANN STATES THAT THE STIPULATED 9.8% IS CLEARLY THE MID- POINT OF STAFF'S PROPOSED RANGE (9.29% - 10.31%) AT LINES 7 – 8 ON PAGE 7 OF HIS TESTIMONY. PLEASE COMMENT.
13 14 15 16 17	V. Q8. A.	DR. DUANN'S CONCERN WITH STAFF'S CAPITAL ASSET PRICING MODEL DR. DUANN STATES THAT THE STIPULATED 9.8% IS CLEARLY THE MID- POINT OF STAFF'S PROPOSED RANGE (9.29% - 10.31%) AT LINES 7 – 8 ON PAGE 7 OF HIS TESTIMONY. PLEASE COMMENT. While the stipulated 9.8% appears to be the midpoint of Staff's proposed range of
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1		CAPM analysis, it would not follow that the stipulated ROE required an adjustment.
2		Nevertheless, I will show that Dr. Duann's critique of the CAPM analysis is flawed.
3	Q9.	WHAT IS DR. DUANN'S CONCERN WITH STAFF'S CAPM ANALYSIS?
4	A.	Dr. Duann disagrees with Staff's risk-free rate of 5.86% for four reasons: (1) it "is
5		inconsistent with the long-established methodology used by the PUCO Staff" (page 8,
6		lines $4-5$ of his testimony); (2) "it is much higher than the many current estimates of
7		'risk-free return' by rate of return experts" (page 8, lines 15 – 16 of his testimony); (3) it
8		is "higher than Aqua's embedded cost (4.99%) of long-term debt" (page 9, lines 6 – 7 of
9		his direct testimony); and (4) that the "use of a long-term average rate instead of the most
10		current one-year average is unreasonable and violates a long-standing regulatory
11		principle" (page 10, lines 5 – 7 of his testimony).
12 13	Q10.	PLEASE COMMENT UPON THE DR. DUANN'S CHARACTERIZATION OF THE METHODOLOGY USED BY THE COMMISSION'S STAFF.
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12 13 14 15 16 17 18 19 20 21	Q10. A.	 PLEASE COMMENT UPON THE DR. DUANN'S CHARACTERIZATION OF THE METHODOLOGY USED BY THE COMMISSION'S STAFF. Dr. Duann asserts on lines 7 – 9 on page 8 of his testimony that the Commission has "typically used the average daily yields of 10-year and 30-year U.S. Treasury bonds over the last twelve months before the Staff Report" to estimate the risk-free rate for a CAPM analysis. I cannot concede whether and to what extent Staff has "typically" used this methodology in the past, but this methodology is incorrect for three reasons and I agree with Staff's decision not to use it in the Staff Report. First, the use of 10-year U.S. Treasury bond yields is not consistent with the long-term cost of capital to public utilities measured by the yields on A-rated public utility
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- ratemaking, and the long-term life of the jurisdictional rate base to which the allowed fair
 rate of return, *i.e.*, cost of capital, will be applied.
- Second, as stated previously, both the cost of capital and ratemaking are
 prospective in nature. Therefore, the use of historical yields, even for 30-year U.S.
 Treasury Bonds, is inappropriate for cost of capital purposes.

6 Third, current capital market conditions are consistent with neither long-term 7 historical nor projected market conditions, especially interest rate levels. Interest rates are currently artificially and historically low^2 , being maintained at such low levels by the 8 Federal Reserve Bank's (Fed) Federal Open Market Committee (FOMC) policy. This is 9 10 corroborated by the FOMC's own statements in the press release it issued following its 11 latest meeting on July 29-30, 2014, in which the FOMC stated that its "sizable and still-12 increasing holdings of longer-term securities should maintain downward pressure on 13 longer-term interest rates" and that "economic conditions may, for some time, warrant 14 keeping the target federal funds rate below levels the Committee views as normal in the 15 longer run." (See Schedule PMA-R2.) These artificially low interest rates have led some 16 analysts to the faulty conclusion that current capital costs are low. These analysts are mistaken. 17

18 Their conclusion only holds true under the hypothesis of Perfectly Competitive 19 Capital Markets (PCCM) and the classical valuation framework that underpins the 20 traditional cost of common equity models. PCCM are capital markets in which no single 21 trader has the power to change the prices of goods or services, including bond and stock

² Dr. Duann admits as much when he notes that in recent years "interest rates for all types of U.S. government bonds and corporate debts were at [a] historically low level" on page 10, lines 17 - 19 of his direct testimony.

1	securities. In other words, no single trader can have a significant impact on market prices.
2	Classic valuation theory means that investors trade securities rationally with prices
3	reflecting their perceptions of value. However, although the Fed has always had the
4	ability to set the Fed Funds and discount rates, by its own admission, it has been
5	maintaining low interest rates, below what it believes to be normal levels, to encourage
6	economic and capital market recovery. The Fed is thus acting like a single trader, which
7	has a significant impact on market prices of both bonds and stocks. As noted by Michael
8	K. Farr in "Goldilocks lives! Time for Fed to stand down" on CNBC.com ³ :
9 10 11 12 13 14 15 16	It seems like an eternity since the markets have behaved "normally." For at least the past 6-7 years, there has been a wholly different driver of supply and demand in the stock market. Market peaks and valleys have been clearly and unambiguously correlated to the various pronouncements of monetary support by the Federal Reserve. The financial market distortions created by the Fed will have a lasting impact on the economy for years to come.
17	These realities undercut the assumptions undergirding the PCCM and classic valuation
18	theories.
19	Moreover, interest rates are expected to rise, and sooner rather than later in my
20	opinion. Dallas Federal Reserve President Richard Fisher told CNBC on August 1, 2014,
21	that "the date for interest rate 'liftoff' has been moved forward interest rates could
22	start rising early in 2015 if the economic data keep coming in stronger. 'Sometime early
23	next year,' he continued, 'personally I do believe it's possible.' "
24	Therefore, the 3.1908% average daily yield for the twelve months ending March
25	7, 2014, is inappropriate for cost of capital purposes, and Dr. Duann's "correction" to
26	Staff's CAPM analysis to reflect the 3.1908% is invalid. As a result, his recommended

See http://www.cnbc.com/id/101888234

9.28% ROE, the midpoint of the "corrected" range of Staff's common equity cost rate, is
 also invalid.

Q11. DR. DUANN ALSO STATES THAT THE 5.86% RISK-FREE RATE USED BY STAFF IS "MUCH HIGHER THAN THE MANY CURRENT ESTIMATES OF "RISK-FREE RETURN" BY RATE OF RETURN EXPERTS ON PAGE 8, LINES 14 – 15 OF HIS TESTIMONY. PLEASE COMMENT.

- 7 A. Dr. Duann's reference to the risk-free rates used by other rate of return experts, namely
- 8 Dr. Woolridge in May 2014 and Dr. Avera in December 2013, are irrelevant to this
- 9 proceeding. All of the risk-free rates of the rate of return experts noted by Dr. Duann,
- 10 including myself, are especially irrelevant to the 9.8% stipulated ROE because that ROE
- 11 was the result of lengthy negotiations and resulted in a compromise that does not
- 12 represent the position any individual Signatory Party would have taken absent the
- 13 Stipulation. Moreover, my CAPM analysis using the 4.31% resulted in a CAPM-derived
- 14 ROE of 10.62%, which was even *greater* than Staff's CAPM-derived ROE of 10.31%
- 15 with which Dr. Duann takes issue in his testimony. In addition, as discussed above,
- 16 interest rates are expected to rise, sooner rather than later, and the ROE is a function of
- 17 investors' collective expectations because both the cost of capital and ratemaking are
- 18 prospective.

Q12. ON PAGE 9, LINES 6 -7 OF HIS TESTIMONY, DR. DUANN STATES THAT STAFF'S RISK-FREE RATE OF 5.86% IS "UNREASONABLE BECAUSE IT IS HIGHER THAN AQUA'S EMBEDDED COST (4.99%) OF LONG-TERM DEBT." PLEASE COMMENT.

- A. Aqua Ohio's embedded cost of long-term debt of 4.99% is also irrelevant to the cost of
 capital in this proceeding, including the risk-free rate for a CAPM analysis. It is irrelevant
 because the embedded cost of long-term debt comprises many issues of long-term debt of
 different legacies. The embedded long-term debt cost rate is a weighted average of long-
- term debt which was issued at varying dates, from July 1990 through May 2013, as

shown on Schedule D-3 sponsored by Robert A. Kopas, witness for Aqua Ohio,
 representing different capital market conditions and interest rate levels. Thus, any
 comparison of Aqua Ohio's 4.99% embedded long-term debt cost rate to Staff's 5.86%
 risk-free rate is an apples and oranges comparative exercise and irrelevant.

5 Q13. ON PAGE 9, LINE 13 THROUGH PAGE 10, LINE 7, DR. DUANN DISCUSSES 6 HIS DISAGREEMENT WITH THE USE OF A LONG-TERM AVERAGE 7 RETURN AND COMMON EQUITY RISK PREMIUM. IS HIS 8 DISAGREEMENT VALID?

9 A. No. It is a well-known statistical principle that the arithmetic mean long-term return and 10 common equity risk premium is appropriate for cost of capital purposes. As discussed in 11 my direct testimony at page 31, lines 1 - 17, only arithmetic mean return rates and yields 12 are appropriate for cost of capital purposes because ex-post (historical) total returns and 13 equity risk premiums differ in size and direction over time, providing insight into the 14 variance and standard deviation of returns. Because the arithmetic mean captures the 15 prospect for variance in returns and equity risk premiums, it provides the valuable insight 16 needed by investors in estimating *risk* in the future when making a current investment. 17 Absent such valuable insight into the potential variance of returns, investors cannot 18 meaningfully evaluate prospective risk. The most current one-year average equity risk 19 premium provides no insight into the potential variance of future returns because it 20 represents the equity risk premium for a single year, which by definition cannot show 21 year-to-year fluctuations, or the variance, which are critical to risk analysis. Therefore, a 22 current single year average premium has little or no value to investors seeking to measure 23 risk. Moreover, from a statistical perspective, stock returns and equity risk premiums are 24 randomly generated. Thus, the arithmetic mean is also *expectational*, as is the cost of 25 capital and ratemaking as noted above.

10

1		The financial literature is clear that the arithmetic mean return and not the
2		geometric mean return is appropriate for cost of capital purposes as noted in Ibbotson®
3		$SBBI^{\mathbb{R}} - 2014$ Classic Yearbook – Market Results for Stocks, Bonds, Bills and Inflation –
4		<i>1926-2013 (SBBI – 2014)</i> ⁴ (Page 16 of Schedule PMA-R3):
5 6 7 8 9		The equity risk premium data presented in this book are arithmetic average risk premiums as opposed to geometric average risk premiums. The arithmetic average equity risk premium can be demonstrated to be most appropriate when discounting future cash flows. For use as the expected equity risk premium in either the CAPM or the building block approach, the arithmetic mean or the simple difference of the arithmetic means of stock
10 11 12 13		market returns and riskless rates is the relevant number. This is because both the CAPM and the building block approach are additive models, in which the cost of capital is the sum of its parts.
14 15		In addition, Weston and Brigham ⁵ provide the standard financial textbook definition of
16		the riskiness of an asset when they state on page 3 of Schedule PMA-R4:
17 18		The riskiness of an asset is defined in terms of the <u>likely variability of future</u> returns from the asset. (Emphasis added)
19		In addition, Brealey and Myers ⁶ note (pages 3-4 of Schedule PMA-R5):
20 21 22 23 24 25		The proper uses of arithmetic and compound rates of return from past investments are often misunderstood Thus the arithmetic average of the returns correctly measures the opportunity cost of capital for investments <i>Moral</i> : If the cost of capital is estimated from historical returns or risk premiums, use arithmetic averages (Italics in original)
23 26		As previously discussed, investors gain insight into relative riskiness by analyzing
27		expected future variability. This is accomplished by the use of the arithmetic mean of a
28		distribution of returns and premiums. Only the arithmetic mean takes into account all of
29		the returns and premiums, hence, providing meaningful insight into the variance and
	4	<i>Ibbotson[®] SBBI[®] – 2014 Classic Yearbook – Market Results for Stocks, Bonds, Bills and</i> <i>Inflation 1926-2013</i> (Morningstar, Inc., 2014) 153.
	6	(The Dryden Press, 1974) 272. R.A. Brealey and S.C. Myers, <i>Principles of Corporate Finance Fifth Edition</i> (McGraw-Hill Publications, Inc., 1996) 146-147.

1		standard deviation of those returns and premiums. Therefore, it is inappropriate to use a
2		current or recent one-year average equity risk premium in a CAPM analysis.
3		In addition, Dr. Duann criticizes staff for using the period 1963 – 2012 from Duff
4		& Phelps Risk Premium Report 2013 (D&P 2013) and not 1963 – 2013. The 1963 – 2013
5		data are now published in Duff & Phelps' 2014 Valuation Handbook - Guide to Cost of
6		Capital – Market Results Through 2013 (2014 Handbook) ⁷ . The market equity risk
7		premium is still 5.86% as shown on Exhibit A-5 of the 2014 Handbook.
8 9 10	Q14.	FINALLY, DR. DUANN DISAGREES WITH AQUA OHIO'S CURRENT POSITION THAT THE RISK-FREE RATE SHOULD BE 6.75%. PLEASE COMMENT.
11	A.	Dr. Duann misunderstands Aqua Ohio's position and my testimony. It is not Aqua Ohio's
12		nor my position that the risk-free rate should be 6.75%. The testimony Dr. Duann refers
13		to was in support of Aqua Ohio's position that the Staff Report understated the proper
14		allowed ROE for Aqua Ohio. Any disagreement on that front is now a moot point, given
15		that Aqua and Staff have stipulated to the lower rate of return.
16		In addition, as discussed previously, the long-term average equity risk premium,
17		derived using a long-term average return and risk-free rate is appropriate for cost of
18		capital purposes and not the risk-free return of 2012, 2013 or 2014 which was and is, as
19		admitted to by Dr. Duann, when "interest rates for all types of U.S. government bond and
20		corporate debts were at a historically low level" on lines $17 - 19$ on page 10 of his direct
21		testimony and acknowledged by the FOMC as noted above as being below normal levels.

Formerly *Ibbotson[®] SBBI[®] – Valuation Yearbook*, purchased by Duff & Phelps from Morningstar, Inc. in 2014.

In view of all of the foregoing, the stipulated ROE should be adopted by the
 Commission, and both Dr. Duann's disagreement with the Stipulation and his "corrected"
 ROE should be rejected by the Commission.

4 Q15. DOES THIS END YOUR REBUTTAL TESTIMONY?

5 A. Yes.

CERTIFICATE OF SERVICE

The PUCO's e-filing system will electronically serve notice of the filing of this document

on the following parties:

Samuel C. Randazzo Frank P. Darr Matthew R. Pritchard MCNEES, WALLACE & NURICK LLC 21 East State Street, 17th Floor Columbus, Ohio 43215 sam@mwncmh.com fdarr@mwncmh.com mpritchard@mwncmh.com Devin Parram Ryan O'Rourke Ohio Attorney General Public Utilities Section 180 East Broad Street, 6th Floor Columbus, Ohio 43215 devin.parram@puc.state.oh.us ryan.o'rourke@puc.state.oh.us

I hereby certify that a copy of the foregoing Rebuttal Testimony of Pauline M. Ahern was

served by electronic mail this 7th day of August to the following:

Melissa Yost Office of the Ohio Consumers' Counsel 10 West Broad Street, Suite 1800 Columbus, Ohio 43215-3485 yost@occ.state.oh.us kern@occ.state.oh.us Mark D. Russell Law Director – City of Marion, Ohio 233 West Center Street Marion, Ohio 43302 law@marionohio.org

<u>/s/ Gregory L. Williams</u> One of the Attorneys for Aqua Ohio, Inc.

AQUA EXHIBIT 6.2

BEFORE THE PUBLIC UTILITIES COMMISSION OF OHIO

)

)

)

In the Matter of the Application of Aqua Ohio, Inc. to Increase Its Rates and Charges for Its Waterworks Service.

Case No. 13-2124-WW-AIR

EXHIBIT TO ACCOMPANY THE REBUTTAL TESTIMONY OF PAULINE M. AHERN ON BEHALF OF AQUA OHIO, INC.

- ____ Management policies, practice and organization
- ____ Operating income
- ____ Rate base
- ____ Allocations
- X Rate of return
- Rates and tariffs
- ____ Other

<u>Aqua Ohio, Inc.</u> Value Line Investment Survey Returns on Common Equity for Water Utilities Projected for 2014 and for 2017 - 2019

Value Line Investment Survey -		
Water Utility Group	2014	2017 - 2019
American States Water Co. *	12.5%	12.5%
American Water Works Co., Inc. *	9.0%	10.5%
Aqua America, Inc.*	13.5%	14.0%
Artesian Resources Corp.	NA	NA
California Water Service Group *	8.0%	10.0%
Connecticut Water Service, Inc.	10.0%	8.5%
Middlesex Water Company	8.5%	9.0%
SJW Corporation	7.5%	8.0%
York Water Company	11.5%	12.0%
Average - all companies	10.1%	10.6%
Average - Staff's Proxy Group	10.8%	11.8%

* Staff's Proxy Group

Source of Information: Value Line Investment Survey, July 18, 2014

Exhibit No. Schedule PMA-R1 Page 2 of 10

AM	ER.	STA	TES	WAT	ER N	IYSE-A	WR P	ecent Rice	32.2	9 P/E RATI	• 20 .	2 (Traili Media	ng: 21.0) an: 21.0)	RELATIVE P/E RATIO	5 1.0	7 DIV'D YLD	2.7	'% [`]	ALU LINE	Ξ			
TIMELIN	IESS	3 Lowered	5/16/14	High: Low:	14.5 10.8	13.4 10.4	17.3	21.9 15.1	23.1 16.8	21.0 13.5	19.4 14.9	19.8 15.6	18.2 15.3	24.1 17.0	33.1 24.0	34.0 27.0			Targe	Price	Range		
SAFET		2 Raised 7	//20/12	LEGE	NDS 25 x Divide	ends p sh									_				2017	2010	80		
BETA	CAL . 0 (1.00	Lowered = Market)	7/11/14	3-for-2 sp	vided by in elative Pric olit 6/02	e Strength															60		
201	7-19 PF	ROJECTI		2-for-1 sp Options:	olit 9/13 Yes	atas rasas								\sim	2- <u>fo</u> r	-1							
Hiah	Price 45 (Gain (+40%)	Return 11%	Jiaueu		ales reces:								<u> </u>	<mark>ر</mark> ال من	,, ¹¹ ,1●					30 25		
Low	35 (r Decis	(+10%) sions	5%					ս ^{սերու} հ	ուսիրի		11,111,1	1,,11,11,11	ուսուս	1001, 1611,							20		
to Buy	A S O	NDJ	FMA	տողիրա	111 ₁₁₁ 1111	يتراثالين	p+1+			- IH											10		
Options to Sell	0 0 0	0 1 0 0	0 1 0 0 2 0								•							% то		PN 6/14	7.5		
Institu	tional 302013	Decisio 402013	ns 1Q2014	••_•	[• • 12 –	•••••	·····		╍┧ _{┿┥┙} ┥┑┥╹		···.							/010	THIS	VL ARITH.* INDEX			
to Buy to Sell	72 90	2 79) 72	79 72	shares	8 -								***** ******					1 yr. 3 yr.	27.3 109.5	25.1 52.6	E		
Hid's(000)	23953 1999	23188 2000	23233 2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALI	JE LINE P	UB. LLC	17-19		
5.51	6.45	6.08	6.53	6.89	6.99	6.81	7.03	7.88	8.75	9.21	9.74	10.71	11.12	12.12	12.19	12.50	13.35	Revenue	s per sh	ah	15.05		
.54	.60	.64	.67	.67	.39	.53	.66	1.45 .67	.81	.78	.81	1.11	1.12	1.41	2.05 1.61	2.75	2.80	Earning	ow per spersh	A A	3.35 1.95		
.42	.43	.43	.43	.44	.44	.44	.45	.46	.48	.50	.51	.52	.55	.64	.76	.84	.92	Div'd De Can'l Sn	cl'd per s ending p	¦h ^B ∎ ersh	1.10		
5.74	5.91	6.37	6.61	7.02	6.98	7.51	7.86	8.32	8.77	8.97	9.70	10.13	10.84	11.80	12.72	12.90	13.35	Book Va	lue per sl	h	15.35		
26.87	26.87 17.1	30.24	30.24	30.36	30.42 31.9	33.50 23.2	33.60 21.9	34.10 27.7	34.46 24.0	34.60 22.6	37.06	37.26 15.7	37.70 15.4	38.53	38.72 17.2	38.00 Bold fig	37.50 ures are	Common Avg Ann	1 Shs Out 1 P/E Rat	tst'g ^c tio	37.50 20.0		
.81	.97	1.03	.86	1.00	1.82	1.23	1.17	1.50	1.27	1.36	1.41	1.00	.97	.91	.97	Value	Line ates	Relative	P/E Ratio) iold	1.25		
CAPITA	L STRU		as of 3/3	3.0%	3.3%	228.0	236.2	2.5%	301.4	2.9%	361.0	398.9	419.3	466.9	472.1	475	500	Revenue	s (\$mill)	leiu	2.0%		
Total D	ebt \$35 \$326.0	6.3 mill. I) mill. I	Due in 5 LT Intere	Yrs \$7.6 r st \$21.0 n	nill. nill.	16.5	22.5	23.1	28.0	26.8	29.5	41.4	42.0	54.1	62.7	61.0	60.0	Net Prof	it (\$mill)		73.0		
(LT inte	rest ear	ned: 5.7 x	: total int	erest (40% o	f Cap'l)	37.4%	47.0%	40.5%	42.6%	37.8% 6.9%	38.9%	43.2% 5.8%	41.7% 2.0%	2.5%	36.3% .5%	37.0% .5%	40.0%	AFUDC 9	ax Rate % to Net I	Profit	40.0% 2.5%		
Leases	Uncap	vitalized: /	Annual re 127 5 mi	entals \$2.2	2 mill.	47.7%	50.4%	48.6%	46.9%	46.2%	45.9% 54.1%	44.3% 55.7%	45.4%	42.2%	39.8% 60.2%	41.5% 58.5%	43.0%	Long-Ter	m Debt F	Ratio Ratio	42.5% 57.5%		
Pfd Sto		0 12/10 ¢	Oblig. \$1	 52.7 mill.		480.4	532.5	551.6	569.4	577.0	665.0	677.4	749.1	787.0	818.4	840	875	Total Ca	pital (\$mi	ll)	1000		
Comme	n Stool	c. L 20 770 /	SOR cho			664.2 5.2%	713.2 5.4%	750.6 6.0%	776.4 6.7%	825.3 6.4%	866.4 5.9%	855.0 7.6%	896.5 7.1%	917.8 8.3%	981.5 8.9%	1010 8.5%	1050 8.0%	Net Plan Return o	t (\$mill) n Total C	ap'l	<u>1180</u> 9.5%		
as of 5/	5/14	K 30,770,0	500 5115.			6.6%	8.5%	8.1%	9.3%	8.6%	8.2%	11.0%	10.3%	11.9%	12.7%	12.5%	12.0%	Return o	n Shr. Eq	uity	12.5%		
MARKE	T CAP	: \$1.3 billi	on (Mid	Cap)		1.0%	2.8%	2.7%	3.9%	3.1%	3.2%	5.8%	5.3%	6.6%	6.8%	6.0%	5.0%	Retained	to Com	Eq	5.5%		
CURRE	NT POS	SITION	2012	2013	3/31/14	84%	67%	67%	58%	64%	61%	47%	49%	45%	47%	53%	58%	All Div'd	s to Net F	Prof	56%		
Other	SSEIS		23.5 160.5	38.2 153.4	138.3	compa	BUSINESS: American States water Co. operates as a holding ers in the city company. Through its principal subsidiary, Golden State Water County. Sold C										ity Wate	r of Arizo	na (6/11). Has 7	728 em-		
Accts F	ayable	5	40.6	49.8	42.6	compa	Company, it supplies water to more than 250,000 customers in 75 plo communities in 10 counties. Service areas include the greater									n: Lloy	ctors ow d Ross.	n 2.9% Preside	nt & C	ion stoc EO: Ro	k (4/12 bert J.		
Other	liah	_	49.8	44.8	46.2	metrop pany a	metropolitan areas of Los Angeles and Orange Counties. The com- pany also provides electric utility services to nearly 23,250 custom-									. Addr: 09-394-3	630 Eas 3600. Inte	t Foothill ernet: ww	Bouleva w.aswate	rd, San er.com.	Dimas,		
Fix. Ch	g. Cov.	4	488%	531%	533%	Sev	Severe drought conditions in Califor-								. Over	the	next	few y	ears,	we e	xpect		
ANNUA of chang	L RATE e (per sh	ES Past	. Pa	ist Est'd 'rs. to	'11-'13 '17-'19	nia on A	nia should not have a material impact on American States Water's main sub-								ts froi (overn	m thi ment	s seg conti	ment nues 1	to in to priv	creas vatize	e as e the		
"Cash	ies Flow"	5.5	0% 6 1% 8 1% 12	.5%	4.0% 5.5%	sidi	sidiary. State regulators have established mechanisms that allow Golden Gate Water									water services at more bases. This also represents a relatively low-risk op-							
Divider	ids alue	9.0 4.0 5.5	0% 6 5% 6	.5%	9.0% 4.5%	Co.	Co. (GGWC) to pass through higher costs por									portunity for the company to earn a							
Cal-	QUA	RTERLY R	EVENUES	(\$ mill.)	Full	to co To d	late, c	ers re onser	esultir	effor	m the	e drou ve pro	ight. oved	great regul	er ret ators.	urn o	n equ	ity tha	in per	mitte	ed by		
endar 2011	Mar.31	Jun. 30	Sep. 30	95.3	Year 419.3	succ	essful	in l easir	oweri	ng th ⁄rate	ie de shoci	mand	for the	Ame	rican shee	State	es ha the ir	s the idust	stron rv. Tł	igest	bal -		
2012	107.6	114.3	133.5	111.5	466.9	high	er mo	nthly	bills.	GGW	C wil	cont	inue	to-tot	al cap	oital	ratio	has re	ecentl	y bee	n in		
2014	101.9	125	133.1	115	475	wate	er as	and c poss	sible	as m becau	uch (ise p	urcha	sing	been	retiri	ng ou	itstan	ding	debt.	As a	a re-		
2015 Cal-	120 E	ARNINGS	PER SHAF	115 RE A	Full	wate nia i	er (abe marke	out 35 t is m	5% of ore ex	total) pensi	on tł ve.	ie Cal	lifor-	sult, in t	Amer he in	ican S dustr	States v wi	isth thar	e sole 1 A	com Fina	pany ncial		
endar	Mar.31	Jun. 30	Sep. 30	Dec. 31	Year	Sha	re ea	rning	s will	like	ly ren	nain i	flat-	Stren	igth r	ating.	Mor	eover,	a 1.2	25 mi	llion		
2011	.19	.34 .40	.42	.17	1.12	close	to t	he m	aximu	im_al	lowed	by s	state	was j	ust_ar	ack p inoun	ced.	m unr	ougn		£010 Ω		
2013	.35 .28	.43 .42	.53 .55	.30 .30	1.61 1.60	regu grow	lators /th in	. Thu utili	is, we ty ope	don don	't exp ns in	ect n the	uch near	Thes the n	e sha ast m	res h onth	the 1	been (brice l	on a i nas ri	roll. sen a	Over about		
2015	.30 QIIAI	.45 יוס RTERLY	.58 VIDENDS	.32 Paid B∎	1.65	term	Due	to so	olid ca	ash g	enerat	tion, l	how-	18%,	versu	is 5% Δnd	for'	the b	roade	r ma	arket		
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year	heal	thy.	ai uiv	luenu	inkes -		iu ren		dimir	iges. nished	some	of th	e equi	ity's li	uster	over		
2010 2011	.13 .13	.13 .14	.13 .14	.13 .14	.52 .55	Lon are	ger t a ma	erm, jor p	nonr lus. A	egula meric	ited a an Sta	activi ates I	ties Jtili-	the 2	2017-2 r total	019 l retu	time rn pot	trame entia	, it s than	till o othe	rs in		
2012 2013	.14	.14 .1775	.1775	.1775	.64 .76	ty S	ervice	s (ASI	JS) op	erate	s the	water	sys- ntlv	the water group because of its solid divi-									
2014	.2025	.2025	,			this	segm	ent a	count	s for	22%	of ne	t in-	Jame	es A. F	Flood	spece		Ju	ly 18,	2014		
(A) Prim gains/(los (14¢); '10	ary ear sses): '(), (23¢)	nings. Ex 04, 7¢; '0 '11, 10¢.	kcludes 5, 13¢; Next ear	nonrecurri '06, 3¢; '0 mings rep	ng add 08, (B) ort June	due to ro Dividende e, Septen	ounding. s historic nber, and	ally paid Decemb	in early I er. ■ Div'	March, d rein-	(C) In mil	lions, adj	usted for	splits.		Cor Sto Pric	npany's ck's Pric ce Growt	Financia e Stabili h Persist	l Strengt y ence	th	A 90 75		

(14c), 10, (25c) 11, 10c, Next earlings report jointe, September, and December. Divid fein-due early August. Quarterly earnings may not vestment plan available. © 2014 Value Line Publishing LLC. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

Company's Financial Strength	А
Stock's Price Stability	90
Price Growth Persistence	75
Earnings Predictability	90
o subscribe call 1-800-8	33-0046.

Exhibit No. Schedule PMA-R1 Page 3 of 10

AM	ERIC	CAN	WA	FER N	NYSE-A	WK	RI P	ecent Rice	48.6	1 P/E RATI	• 20.	3 (Traili Media	ng: 22.9 an: NMF)	RELATIV P/E RATI	1.0	8 DIV'D YLD	2.6	3% Y	ALUE _INE			
TIMELIN	IESS	Raised 5	5/16/14						High: Low:	23.7 16.5	23.0 16.2	25.8 19.4	32.8 25.2	39.4 31.3	45.1 37.0	49.6 41.1			Target	Price	Range	
SAFET		3 New 7/2	5/08	LEGEN	NDS 00 x Divide	ends p sh													2017	2010	128	
TECHN BETA	CAL 🕻	5 Raised 6 = Market)	5/27/14	div Re	vided by In elative Pric Yes	terest Rate e Strength	•														- %	
201	7-19 PR	OJECTI	ONS	- Shaded	area indica	ates recess	sion							\wedge							64	
High	Price	Gain	Return	l											كسبي	, L ¹²	• -				48 40	
Low	45 • Decio	(-5%)	1%											pontrue.	1						-32	
inside	A S O	N D J	FMA							الالك	Y _{nned}	րորու									16	
to Buy Options to Sell		200	0 1 0 0 0 0 0 0																		_12	
Institu	tional	Decisio	ns	1							•••							% 101.	RETUR THIS V	N 6/14		
to Buy	3Q2013 197 176	402013 204 176	102014 220 177	Percen shares	t 21 - 14 -					40 ⁰⁰ 00					••••••••••••••••••••••••••••••••••••••	••••		1 yr. 3 yr.	23.2 82.5	25.1 52.6	F	
Hid's(000)	144172	143986	144603	2002	2003	2004	2005	2006	2007E	2008	2009	2010	2011	2012	2013	2014	2015	5 yr. 2 © VAIIII	03.2	168.7	17-10	
		2000						13.08	13.84	14.61	13.98	15.49	15.18	16.25	16.28	17.10	17.65	Revenues	per sh	<i>.</i>	20.55	
								.65 d 07	d.47	2.87	2.89	3.56	3.73	4.27	4.36	4.70	5.05	"Cash Flo	w" per s	sh	5.60	
								u.97 	uz.14	.40	.82	.86	.90	1.21	.84	1.18	1.30	Div'd Dec	l'd per si	h ^B ∎	3.05 1.52	
								4.31 23.86	4.74	6.31 25.64	4.50 22.91	4.38	5.27 24 11	5.25	5.50 26.52	6.10 26.65	6.00 26.85	Cap'l Spe Book Valu	nding pe Je per sh	ersh D	5.25 28 40	
								160.00	160.00	160.00	174.63	175.00	175.66	176.99	178.25	180.00	182.50	Common	Shs Out	sťg ^C	190.00	
										18.9	15.6 1.04	14.6 .93	16.8 1.05	16.7	19.9 1.12	Bold fig Value	ures are Line	Avg Ann'l Relative P	P/E Rati P/E Ratio	0	18.5 1.25	
										1.9%	4.2%	3.8%	3.1%	3.4%	2.0%	estin	ates	Avg Ann'l	Div'd Yi	eld	2.6%	
CAPITA Total D	L STRU bt \$586	CTURE : 31.8 mil. I	as of 3/3 [.] Due in 5	1/14 Yrs \$103₄	4.0 mil.			2093.1 d155.8	2214.2 d342.3	2336.9	2440.7 209.9	2710.7	2666.2	2876.9	2901.9 369.3	3100 430	3250 465	Revenues Net Profit	s (\$mill) (\$mill)		3900 580	
LT Debt (Total in	\$5208.1 terest co	7 mil. I	LT Intere 3.0x)	st \$274.0 (52% o	mil. f Cap'l)					37.4%	37.9%	40.4%	39.5%	40.7%	39.1%	39.0%	38.5%	Income Ta	x Rate		38.0%	
Leases	Uncapi	italized:	Annual re	entals \$15	9 mill			 56.1%	50.9%	 53.1%	56.9%	56.8%	 55.7%	6.2% 53.9%	5.1% 52.4%	5.5% 54.0%	6.0% 53.5%	AFUDC % Long-Tern	to Net P n Debt R	rofit atio	8.0% 55.0%	
Pensio	n Assets	s 12/13 \$	1383.6 m	nill 404.1 mill				43.9%	49.1%	46.9%	43.1%	43.2%	44.2%	46.1%	47.6%	46.0%	46.5%	Common	Equity R	atio	45.0%	
Pfd Sto	ck \$16.0) mill.	Pfd Div'c	1 \$.7 mill				8692.8 8720.6	9245.7 9318.0	8750.2 9991.8	9289.0	9561.3	9580.3	9635.5	9940.7 12391	10400	10600	Net Plant	ital (\$mil (\$mill)	1)	12000 14650	
Commo	n Stock	x 179,018	,709 shs					NMF		3.7%	3.8%	4.4%	4.8%	5.4%	5.1%	6.0%	6.0%	Return on	Total Ca	ap'l	6.5%	
as of 5/	1/14							NMF	NMF	4.6%	5.2%	6.5%	7.2%	8.4%	7.8%	9.0%	9.5%	Return on	Com Eq	uity	10.5%	
CURRE	T CAP:	\$8.7 billi	ion (Larg 2012	je Cap) 2013	3/31/14			NMF	NMF	3.0%	1.8%	2.8%	3.5% 52%	3.6%	4.7% 40%	4.0% 49%	4.5% 51%	Retained t All Div'ds	to Com E to Net P	Eq rof	5.5% 50%	
(\$MI Cash A	LL.) ssets		24.4	27.0	30.8	BUSIN	ESS: Arr	nerican V	Vater Wo	rks Com	pany, In	c. is the	largest	account	ing for 2	4.6% of	revenues	s. Has rou	ghly 6,6	00 emp	loyees.	
Other Current	Assets		475.0 499.4	523.3 550.3	<u>657.2</u> 688.0	investo service	r-owned s to over	water an 14 millio	d wastev n people	vater util in over 3	ity in the 30 states	U.S., pr and Cana	Depreci	ation rate stock o	e, 3.1% i outstandi	n '13. Bla na. Office	ackRock, li ers & dire	nc., own ctors ov	is 10.5% vn 2.8%	6 of the		
Accts F Debt D	ayable ue		279.6 385.9	14.2 644.5	183.8 653.1	nonregulated business assists municipalities and military bases with the maintenance and upkeep as well. Regulated operations									Presiden	t & CEO	; Jeffry S	Sterba. Ch	airman;	George	Mack-	
Other Current	Liab.		329.3 994.8	576.8 1235.5	360.8 1197.7	made up 89.1% of 2013 revenues. New Jersey is its biggest market									356-346-	8200. Int	ernet: ww	/w.amwate	r.com.	10 0004	5. 100	
Fix. Ch	g. Cov.	S Dact	297%	307%	305%	Ame	erican	n W	ater	Wo	rks	recei	ntly This	succe	ssful,	as	the	expen	se r	atio	has	
of chang	e (per sh)	10 Yrs	5Y	rs. to	'17-'19 4.5%	was	more	than	doub	lethe	indu	stry a	ver-	2011.		y a 501	iiu iiia	ingin e	very j	year :	since	
"Cash Earning	Flow"		32	.5%	5.0% 7.5%	age. Moreover, with a low dividend-to-net profit ratio, we expect the annual pavout									Keeping customers' bills low is one way of staying on the right side of							
Divider Book V	ids alue			.5%	7.5% 2.0%	grow	th ra	te to	avera	ge in	the h	igh si	regulators. State commissions that rule									
Cal-	QUAF	RTERLY R	EVENUES	(\$ mill.)	Full	Ame	erican		ter	Norks	s sta	nds	out	usua	lly un	der se	evere	politica	al pre	ssure	e not	
endar 2011	101ar.31 596.7	Jun. 30	Sep. 30 3 760.9	Dec. 31	Year 2666.2	amo utili	ng o ties.	ther For st	publ arters	icly 5, the	trade	ed wa anv's r	ater nar-	to in bills	crease Eff	e cust ective	omer's ly r	s (i.e., nanagi	votei ng	r's) w expe	ater nses	
2012	618.5	5 745.6	5 831.8 820.2	681.0 712.3	2876.9	ket o	cap is	nearl	y \$9 l	illion	, or a	lmost	half	reduc	es th	ie cha	inces	ofai	negat	ive r	egu-	
2013	681.9	773.1	1 895	750	3100	that	or the	follo	wed l	eight by <i>Va</i>	otner 1 <i>lue L</i>	entitie <i>line</i> . (es in (The	Fina	nces	are	adeo	juate.	Mai	nager	nent	
2015 Cal-	705 E/	810 Arnings I	940 PER SHAR	795 RE A	3250 Full	close	st in Wit	size is h Am	s Aqua ericar	a Ame v Wat	erica a ter's l	t \$4.4 arge	bil- bal-	has i will l	ndicat	ted th 5 billi	at the	e const er the	ructio next	n bu five-	dget vear	
endar	Mar.31	Jun. 30	Sep. 30	Dec. 31	Year	ance	shee	t com	ies th	e wh	erewit	halt	o fi-	perio	d. We	think	that	Amerio	can V	Vater	will	
2011 2012	.23	.42 .66	.73 .87	.34 .30	1./2 2.11	nanc large	e acq e part	uisitio in the	ons, v e utili	vnich ty's gi	nave rowth.	playe	eda com-	be a sheet	ble to over	main this	ntain time	an av frame	erage . Ind	e bal leed,	ance this	
2013 2014	.32 .38	.57 .65	.84 1.00	.33 .37	2.06 2.40	pany	is on	e of t	he bei takir	neficia	aries o	of the	con- dus-	isn't	too ba	id, cor tv's ar	nsideri	ing the	proj	ected	size	
2015	.40	.70	1.05	.45	2.60	try.	Smalle	er mu	nicipa	lly-ow	ned v	vater	util-	and	livide	nds.	quisit		apita	- Juli	ays,	
Cal- endar	QUAR Mar.31	Jun.30	VIDENDS I Sep.30	PAID ^B ■ Dec.31	Full Year	ities mod	that ernize	don't their	have 1 antio	the fu juated	nds r l wate	equire r svst	ed to ems	Thes ness	e sh ran	ares k (H	now ighes	carry t) for	a 1 vea	Tin ar-ah	neli- lead	
2010	.21	.21	.22	.22	.86	are l	ookin	g to m	erge v	with b	igger	entiti	es.	relat	ive	perf	orma	nce.	The	re	cent	
2011	.22	.23	.23	.23	1.21	spec	iality	7. The	utilit	y is o	ne pla	ace w	er s here	unattractive on a long-term basis, how-								
2013 2014	 .28	.28 .31	.28	.28	.84	the i	much orks	overu Econo	sed w mies	ord "s	ynerg	y" act ve pr	ual- oved	ever. Jame	SA I	Flood		-	Jul	v 18	2014	
(A) Dilut	ed earr	ninas. Ex	cludes r	nonrecurri	l ng Qua	rterly ear	nings ma	v not sur	n due to	round-	of 2012	(C) In	millions	. (D) In	cludes i	n- Cor	npany's	Financial	Strengt	, <u>10,</u> h	B+	

(A) Diluted earnings. Excludes nonrecurring [Quarterly earnings may not sum due to round-losses: '08, \$4.62; '09, \$2.63; '11, \$0.07. Dis-continued operations: '06, (4c); '11, 3c; '12, tember, and December. ■ Div. reinvestment [EP rot forma numbers for '06 & '07. (10¢). Next earnings report due early August. | available. Two payments made in 4th quarter]
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ompany's Financial Strength	B+
tock's Price Stability	100
rice Growth Persistence	80
arnings Predictability	20
s subseribe call 1 900 g	000 0014

Exhibit No. Schedule PMA-R1 Page 4 of 10

AQ	JA /	AME	RICA	NYSE	E-WTR		R	ECENT PRICE	25.0	1 P/E RATI	₀ 20.	8 (Traili Medi	ng: 21.9) an: 24.0)	RELATIV P/E RATI	5 1.1	1 ^{DIV'D} YLD	2.6	8%	/ALUI LINE		
TIMELIN	IESS	Lowered	5/24/13	High: Low:	13.4 9.5	14.8 11.3	23.4 14.0	23.8 16.1	21.3 15.1	17.6 9.8	17.2 12.3	18.4 13.2	19.0 15.4	21.5 16.8	28.1 20.6	26.3 22.4			Target	Price	Range
SAFETY		2 Raised 4	/20/12	LEGEN 1.6 div	1DS 50 x Divide vided by In	ends p sh terest Rate			-						Γfe						64
BETA .7	0 (1.00	= Market)	/11/14	5-for-4 sp	lative Price lit 12/01	e Strength								\sim	5-10	r-4					48 40
201	7-19 PF		DNS nn'l Total	4-for-3 sp 5-for-4 sp	lit 12/05 lit 12/05 lit 9/13										بساليتن	.					32 24
High Low	45 (30 ((+80%) (+20%)	18% 8%	Shaded	area indica	ates recess	sion HH	որ	արոյինը				սոսրը	¹¹							20 16
Inside	Decis	sions	FMA		THE THE PARTY IN THE PARTY INTERPARTY IN THE PARTY INTERPARTY INT	''''''''''''''''''''''''''''''''''''''						0.010									12
to Buy Options	0 0 0 0 2 1 1	0 0 0 0 0 2 0	0 0 0 3 2 0					•••		•											8 6
to Sell Institu	0 1 1 tional	3 1 1 Decisio	<u>141</u> ns	····· *		••••••	,	*******	••••••	••• • •••								% TO	T. RETUR	N 6/14	
to Buy	3Q2013 153	4Q2013 140	1Q2014 130	Percent shares	t 15 – 10 –		uli											1 yr. 3 yr.	7.3 61.3	25.1 52.6	F
Hid's(000)	85173	83710	82758 2001	2002	°] 2003	111111111 2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	5 yr. © VAL	110.7	168.7	17-19
1.67	1.93	1.97	2.16	2.28	2.38	2.78	3.08	3.23	3.61	3.71	3.93	4.21	4.10	4.32	4.32	4.60	4.90	Revenue	es per sh		5.60
.49 .32	.58 .33	.61	.69	.76 .43	.77	.87	.97 .57	1.01	1.10	1.14 .58	1.29	1.42	1.45	1.51	1.82	1.95	2.00	Earning	s per sh	sn v	2.90 1.55
.20	.22	.23	.24	.26	.28	.29	.32	.35	.38	.41 1.58	.44	.47	.50	.54 1.98	.58 1.73	.63 1.90	.69 1.95	Div'd De Cap'l Sp	cl'd per s ending pe	h [.] B∎ ersh	.90 1.95
2.57	2.74	3.08	3.32	3.49	4.27	4.71	5.04	5.57	5.85	6.26	6.50	6.81	7.21	7.90	8.63	8.85	9.05	Book Va	lue per sh	1 0 ⁴ /m C	11.00
90.25	133.50	139.78	23.6	23.6	154.31 24.5	158.97	161.21 31.8	165.41 34.7	32.0	169.21 24.9	23.1	21.1	21.3	21.9	21.2	1/4.00 Bold fig	1/1.00 ures are	Avg Anr	i'l P/E Rat	io strg	170.00 24.0
1.17 2.9%	1.21 3.0%	1.18 3.3%	1.21	1.29 2.5%	1.40 2.5%	1.33 2.3%	1.69 1.8%	1.87 1.8%	1.70	1.50 2.8%	1.54 3.1%	1.34	1.34 2.8%	1.39	1.19 2.4%	Value estin	Line nates	Relative Avg Anr	P/E Ratio	ield	1.50 2.4%
CAPITA	L STRU	ICTURE a	as of 3/31	1/14		442.0	496.8	533.5	602.5	627.0	670.5	726.1	712.0	757.8	768.6	800	835	Revenue	es (\$mill)		950
LT Debt	bt \$162 \$1498.	23.7 mill. [0 mill. [Due in 5	rs \$324.6 st \$70.0 m	6 mill.	80.0 39.4%	91.2 38.4%	92.0 39.6%	95.0 38.9%	97.9 39.7%	104.4 39.4%	124.0 39.2%	144.8 32.9%	153.1 39.0%	205.0	210 30.0%	225 30.0%	Net Prof	it (\$mill) Tax Rate		265 30.0%
(lotal in	terest o	overage: 3	3.9x)	(49% of (Cap'l)									2.9%	1.1%	2.0%	2.0%	AFUDC	% to Net F	Profit	2.0%
Pension	1 Asset	s-12/13 \$2	232.4 mill O	blig. \$ 281	1.2 mill.	50.0% 50.0%	52.0% 48.0%	51.6% 48.4%	55.4% 44.6%	54.1% 45.9%	55.6% 44.4%	56.6% 43.4%	52.7% 47.3%	47.3%	48.9% 51.1%	49.0%	49.0%	Commo	n Equity R	latio	52.0% 48.0%
Pfd Sto Commo	ck None n Stoci	e k 177,060	,756 shar	res	ľ	1497.3 2069.8	1690.4 2280.0	1904.4 2506.0	2191.4 2792.8	2306.6 2997.4	2495.5 3227.3	2706.2	2646.8 3612.9	2929.7	3003.6 4167.3	3150 4300	3325 4400	Total Ca Net Plan	pital (\$mi t (\$mill)	II)	3950 5000
as of 4/	23/14					6.7%	6.9%	6.4%	5.9%	5.7%	5.6%	5.9%	6.9%	6.6%	8.0%	8.5%	9.0%	Return o	n Total C	ap'l	.5%
MARKE	T CAP:	\$4.4 billi	on (Mid (Cap)	ſ	10.7%	11.2%	10.0%	9.7%	9.3% 9.3%	9.4% 9.4%	10.6%	11.6%	11.0%	13.4%	13.5% 13.5%	14.5% 14.5%	Return c	n Snr. Eq n Com Ec	uity quity	14.0% 14.0%
CURRE (\$MII	NT POS .L.)	SITION	2012	2013	3/31/14	4.6% 57%	4.9% 56%	3.7% 63%	3.2% 67%	2.8% 70%	2.7% 72%	3.7% 65%	4.6% 60%	4.3%	6.7% 50%	6.5% 53%	7.0% 53%	Retained All Div'd	I to Com I s to Net P	Eq Prof	6.0% 58%
Cash A Receiva	ssets ables	Cot)	5.5 92.9	5.1 95.4	17.5	BUSIN	ESS: Ac	lua Amer	ica, Inc. i	is the ho	olding co	mpany fo	r water	& other	, 23.9%.	Officers	and dir	ectors o	wn .8% (of the c	ommon
Other	Δssets	USI)	$\frac{11.0}{150.7}$	<u>59.8</u> 171.7	94.4	and wa dents i	astewate n Penns	r utilities sylvania,	that serve Ohio, No	e approxi rth Carol	mately th ina, Illing	nree millio bis, Texa	on resi- s, New	stock; \ Blackro	/angurad ck, Inc, 6	Group, 6.1% (4/1	6.6%; S 4 Proxy).	tate Stre Chairma	et Capita an & Chie	al Corp., ef Execut	6.3%; tive Of-
Accts P	ayable	, 2	55.5 125.4	65.8 123.0	31.5	Jersey, AquaS	Florid	a, India 03; Cons	na, and umers Wa	five of ater, 4/99	other st 9; and oth	ates. A ners. Wat	cquired er sup-	ficer: Ni 762 We	cholas D st Lanca	eBenedi ster Aver	ctis. Inco nue, Bryn	rporated: Mawr, F	Pennsylv Pennsylva	/ania. Ao nia 1901	ddress: 10. Tel-
Other	Liab.	-2	<u>93.3</u> 274.2	78.1	94.0	ply rev	enues '1	3: reside	ntial, 60.3	%; comr	nercial, 1	5.8%; in	dustrial	ephone	610-525	5-1400. lr	nternet: w	ww.aqua	america.	com.	
Fix. Ch	g. Cov.		13% Pa	388%	389%	Aqu via	a Am acqu	erica isitioi	15 CO ns. A	ntinu very l	nigh p	o exp bercen	and tage	rema	t qua in ve	rter. ry op	Over timist	the ic ab	out th	term, is op	we era-
of change	(per sh)	10 Yrs	. 5Yi	rs. to "	11-13 17-'19 4.5%	of w smal	ater s ll tow	system ns an	ns in t d citie	he U. s. Aa	S. is ua Ar	owneo nerica	d by has	tion to be	as Aq tappe	lua ha ed.	as ide	ntifie	1 575	wells	s yet
"Cash I Earning	Flow"	8.0 8.5	% 8. % 11.	0% 10 .0% 8).0% 8.5%	been	bene	fiting	from	this	enviro	nmen	t by	Capi	ital o	utlay	s will	l rem	ain la	to \$1	The
Dividen Book V	ds alue	7.5 8.0	i% 7. I% 6.	.0% §	9.0% 5.5%	gove	rnme	nt ent	tities 1	hat d	lo not	have	the	lion	over 1	the n	ext th	ree y	ears,	mostl	y to
Cal-	QUA Mar 31	RTERLY RE	EVENUES (\$ mill.)	Full	whei wate	rewith r sys	ial to tems.	upgra In Ma	ade ti ay, th	heir a e utili	intiqu ity ag	ated reed	upgra finan	ade its ices h	s exis ave ii	ting fa nprov	ed sig	es. Sin gnifica	ce Aq ntly	ua's over
2011	163.6	178.3	197.3	172.7	712.0	to p Utili	urcha ties f	ase Il or \$2	linois- 2 mill	based ion a	Nor Nd to	th M inves	aine t an	the p shou	orevio ld be	us fou able	r yea to tał	rs, th ce on	e bala more	nce s debt	heet and
2012 2013	164.0 180.0	191.7 195.7	214.6 204.3	187.5 188.6	757.8 768.6	addi	tional	\$10	million	n into	impi	roving	the	still I	remain dond	n heal	lthy.	nrosr	octe	aro	00-
2014 2015	182.7 195	205 210	210 220	202.3 210	800 835	year	and	is exp	ected	to ma	atch t	hat fi	gure	cour	aging	g. Eve	en wit	h its	large	const	ruc-
Cal-	E Mar 21	ARNINGS F	PER SHAR	E A Dec 31	Full	1n 20 A)14. pron	nising	g ne	w	mark	cet	has	tion able	progra to ma	am, w intaii	'e thii 1 hike	nk tha s in t	it Aqu he an	ia wi nual	n be pay-
2011	.18	.22	.24	.19	.83	stun site	n bled is be	l of l a ing d	ite. W	hen a using	a new	oil oi hydra	r gas aulic	out i pull.	n the	8 % t	o 10%	rang	e over	r the	long
2012 2013	.15 .26	.24 .30	.29 .36	.19 .24	.87 1.16	frack	cing	metho	d, fiv	e mil	lion	gallon	s of	Aqua	a sha	res o	ffer	attra	ctive	total	re-
2014 2015	.24 .27	.30 .32	.40 .40	.26 .31	1.20 1.30	ized	that	drille	s are	willir	ng to	nqua pay a	pre-	five-	yea	r pe	riod.	Rece	ntly,	the y	vield
Cal-	QUAR		IDENDS P	AID B	Full	miui pipe	n to l lines	nave a into tl	n wate heir oi	r com l fielc	pany Is. Au	exten ua ha	d its s in-	sprea wate	ıd be r utili	tween ities h	i higł ias be	1- an en ve	d low ery con	- qui mpres	ality ssed.
2010	.116	<u>Jun.30</u> .116	.116	.124	.47	stall	ed n	ew pi	ipeline	s in Drilli	the	Marco	ellus has	This	mear	is tha	at inv	estors	s only	hav f cur	e to
2011 2012	.124 .132	.124 .132	.124 .132	.132 .14	.50 .54	been	less	than	expec	ted, 1	ing at	er, du	e to	yield	for the	he str	ong d	ivider	id gro	wth p	pros-
2013 2014	.14 .152	.14	.152	.152	.58	low Aqua	natu a pos	rai ga ting le	is prio osses	in th	inis h is sec	ias le tor in	a to the	pects Jame	stnat es A. 1	tnis s Flood	tock o	iters.	Jul	y 18,	2014
(A) Dilute	ed egs.	Excl. noni	rec. gains	(losses):	earn	ings repo	ort due e	arly Augu	st.	arch	(C) In mi	llions, ad	justed for	stock sp	lits.	Co	npany's	Financia	l Strengt	h	B++
18¢. Exc	. gain fr	rom disc.	operation	is: '12, 7¢	; June	e, Sept. 8	Dec.	Div'd. reir	rvestment	plan						Prie	ce Growt	h Persis	tence		60

 '13, 9c. May not sum due to rounding. Next
 available (5% discount).
 available (5% discount).
 available (5% discount).
 available (5% discount).

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ARTES	SIAN	RES	5. (COR	P.	NDQARTN	A RE PR	CENT ICE	21.91	TRAILING P/E RATIC	22.6	ELATIVE 1.1() ^{DIV'D} 3	.9% VA	LUE NE
R	RANKS			22 17	2.33	20.67	19.31 13.00	18	3.73 2.81	19.59 16.43	19.99	24.43	24.27 21.52	23.82 21.03	High Low
PERFORMAN	NCE 3	Averag	ge		LEGE	ENDS		•					<u></u>	++++++++++++++++++++++++++++++++++++++	1
Technical	З	Averag	ge	3-for-2	Rel Pri	ce Strength				·///					18
SAFETY	3	Averag	je 🕴	Shaded	area ind	licates recession	•	• •							13
BETA .55	(1.0	0 = Marl	ket)		···	••••••••	••••	••	•••••	•.					8
										······	•••••	·····	••.•		5
Financial Stre	ength		в								••			•••••	3
Price Stability	у	9	0												2
Price Growth	Persiste	ence 4	0												500
Earnings Pree	dictabilit	y 8	5		Lu					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					500
© VALUE LIN	NE PUBL	ISHING	LLC	200	6	<u>2007</u>	2008	200	9	2010	2011	2012	2013	2014	2015/2016
SALES PER S	SH			7.	77	7.20	7.59	8.1	11	8.48	7.56	8.10	7.82		
"CASH FLOW EARNINGS P	V" PER S ER SH	SH		1.	75 97	1.57 .90	1.65 .86	1.8	34 97	1.92 1.00	1.64 .83	2.04 1.13	1.87 .94	 1.16 ^{А,В}	1.25 ^C /NA
DIV'DS DECL	'D PER	SH			61	.66	.71		72	.75	.76	.79	.82		
BOOK VALUE	ding pe E per si	R SH I		5. 10.	08 15	3.66 11.66	6.09 11.86	2.3 12.1	32 15	2.57 12.44	1.83 13.12	2.36 13.57	2.40 13.80		
COMMON SH		T'G (MIL	L)	6.	09	7.30	7.40	7.5	51	7.65	8.61	8.71	8.83		47 5 /014
RELATIVE P/	E RATIO	J		20.	3 10	21.5 1.14	20.1	16.4	4 09	18.2 1.16	22.5	18.3	23.9 1.34	18.9	17.5/NA
AVG ANN'L D	DIV'D YIE	LD		3.	1%	3.4%	4.1%	4.5	5%	4.1%	4.1%	3.8%	3.7%		Pold figuroo
OPERATING I	L) MARGIN			47.	5 6%	45.6%	45.1%	46.9	9%	46.5%	45.5%	48.7%	47.0%		are consensus
DEPRECIATIO	ON (\$MIL (\$MILL)	L)		4.	6 1	5.2 6.3	5.8 6.4	6.6 7 3	3	7.0 7.6	7.4	7.9	8.3 8.3		earnings estimates
INCOME TAX	RATE			39.	0%	39.8%	40.8%	40.1	1%	40.0%	40.8%	40.2%	40.2%		and, using the
NET PROFIT	MARGIN AP'L (\$M	ILL)		12. d8	8% 8	11.9% 2.5	11.4% d20.9	d23.3	9% 3	11.7% d27.9	10.4% d11.4	14.0% d11.4	12.0% d12.3		recent prices, P/F ratios
LONG-TERM	DEBT (\$	MILL)		92.	1	91.8	107.6	106.0	5	105.1	106.5	106.3	105.5		.,
SHR. EQUITY	(\$MILL) TOTAL (AP'L		61. 5.	8 8%	85.1 5.3%	87.8 4.7%	91.2 5.2	2 2%	95.1 5.6%	113.0 4.6%	118.2 5.9%	121.8 5.1%		-
RETURN ON	SHR. EC	UITY		9.	8%	7.4%	7.3%	8.0	0%	8.0%	6.0%	8.3%	6.8%		
ALL DIV'DS T	o com e fo net f	Q PROF		3. 61%	8%	2.1% 71%	1.4% 81%	2.2 74%	1%	2.0% 75%	.5% 92%	2.5%	.9% 87%		
ANo. of analyst	ts changin	g earn. e	st. in la	ast 4 days	s: 0 up	, 0 down, conse	nsus 5-year earr	nings grow	th not ava	ailable. ^B Base	ed upon 4 ana	ysts' estimates. CE	Based upon 3 a	nalysts' estimates	i.
at shares (a	ANNU	AL RATI	ES		V -	ASSETS (\$n	nill.) 20	012 2	2013	3/31/14		INDU	STRY: Wa	ater Utility	
Sales	er snare)	5 1.	1 rs. .0%	1 -3	Yr. .5%	Cash Assets Receivables		.6 8.7	.4 8.1	.5 7.6	BUSINE	SS: Artesia	n Resourc	es Corporat	ion, through its
"Cash Flow" Earnings		2. 1.	.5% .0%	-8 -17	.0% .0%	Inventory Other		1.4 2.8	1.5 3.3	1.6 2.3	subsidiari	es, provides	water, was	stewater, and	d other services
Dividends Book Value		3. 4.	.5% .0%	4	.0% .5%	Current Asse	ts 1	3.5	13.3	12.0	on the De	lmarva Penii 1. commerci	al, industi	istributes an	a sells water to pal, and utility
Fiscal Q	UARTER	LY SAL	ES (\$I	mill.)	Full	Property, Pla	nt				customers	s in Delawar	e, Maryla	nd, and Per	insylvania. The
Year 10	20	2 3	Q	4Q	Year	& Equip, a Accum Depre	at cost 45 eciation 8	4.4 4 3.8	72.9 89.8		company protection	also offers	water fo	or public an vice territor	nd private fire
12/31/12 16. 12/31/13 16.	.7 17 .3 17	.9 19 .8 18	9.0 3.1	17.0 16.9	70.6 69.1	Net Property Other	37	0.6 3 7.6	83.1 7.4	383.5 <u>7.6</u>	it provide	es contract w	ater and	wastewater	services, water
12/31/14 16.	.9					Total Assets	39	1.7 4	03.8	403.1	and sewe	er service lir	ne protecti	ion plans, a s design co	and wastewater
Fiscal	EARNIN	GS PER	SHA	RE	Full		(\$mill.)	25	4.1	2.5	engineeri	ng services.	As of Dec	cember 31,	2013, the com-
Year 10	Q 20	2 3	Q	4Q	Year	Debt Due	1	2.6	12.2	10.1	pany serv	ed approxim	ately 79,70	00 metered v	vater customers
12/31/11 .14 12/31/12 .28	4.2 8.3	3.2 2.3	26 33	.20 .20	.83 1.13	Other Current Liab	2	<u>8.8</u>	<u>9.3</u> 25.6	22.6	Has 239 e	mployees. C	hairman, C	C.E.O. & Pre	esident: Dian C.
12/31/13 .20	0.2	8 .2	29	.17	.94						Taylor. A	ddress: 664 (Churchman	ns Rd., New	ark, DE 19702.
12/31/14 .23	J .J	1 .	57	.25		LONG-TERM	DEBT AND E	QUITY			http://ww	(302) w.artesianwa	4: ter.com.	53-6900.	Internet:
Cal- QU				PAID	Full	as of 3/31	/14	_							
2011 .19	9.1	a 3 9 .1	9	.193	.76	LT Debt \$10	115.6 mill. 5.5 mill.	D	ue in 5	Yrs. NA					
2012 .19	3.19	98.1	98	.203	.79	Including Ca	ap. Leases NA		(46% c	of Cap'l)					<i>N.A.</i>
2013 .20 2014 .20	.3 .20 1921	.2 ∣2	00	.209	.82	Leases, Unc	apitalized Ann	ual rental	s NA				July 18, 2	2014	
INS	оттитю	NAL DE	CISIO	NS		Pension Lial	bility \$.3 mill. in	'13 vs. \$.4	4 mill. in '	12	TOTAL S	HAREHOLD	ER RETU	RN	
to Busy	3Q'1	3 4	Q'13	10)'14 28	Pfd Stock No	ne	Pfd	Div'd Pa	id None			Divider	nds plus appreci	ation as of 6/30/2014
to Sell	27		34		25	Common Sto	ck 8,863,769 sh	ares	(54%	of Cap'l)	3 Mos.	6 Mos.	1 Yr.	3 Yrs	. 5 Yrs.
HId's(000)	3033	2	952	30	92					. /	1.07%	-0.13%	4.79%	40.01	% 72.07%

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CA	LIFO	RNI	A W/	ATEF		E-CWT	R P	ecent Rice	23.8	2 P/E Rati	o 23 .	8 (Traili Medi	ng: 26.5) an: 20.0)	RELATIVI P/E RATI	5 1.2	7 div'd Yld	2.8	% V	ALUE LINE		
TIMELIN	IESS 3	Raised 6	/20/14	High: Low:	15.7 11.8	19.0 13.0	21.1 15.6	22.9 16.4	22.7 17.1	23.3 13.8	24.1 16.7	19.8 16.9	19.4 16.7	19.3 16.8	23.4 18.4	24.8 20.3			Target 2017	Price 2018	Range 2019
SAFETY TECHN	CAL 2	Lowered Raised 7	7/27/07 /4/14	LEGEN 1.3 div	NDS 33 x Divide vided by In	ends p sh terest Rate															64
BETA	0 (1.00 =	Market)		2-for-1 sp Options: '	elative Price lit 6/11 Yes	e Strength							2-for-1	\sim	<u></u>						48
201	7-19 PR Price	Gain	nn'i Total Return	Shaded	area indica	ates recess	ion			_	H		Y			ייים איוים					- 32
High Low	35 (· 25	+45%) (+5%)	12% 4%				hui, iii fi	h			արու	ակենթ	والليمين	المصيب	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
Inside	r Decis ASO	ions NDJ	FMA	hipiti	<u>пп., пп</u> .																12
to Buy Options to Sell	$\begin{array}{ccc} 0 & 1 & 0 \\ 1 & 0 & 0 \\ 0 & 0 & 0 \end{array}$	$ \begin{array}{cccc} 0 & 0 & 0 \\ 0 & 0 & 0 \\ 0 & 0 & 0 \end{array} $	$\begin{array}{cccc} 0 & 0 & 0 \\ 0 & 1 & 0 \\ 0 & 0 & 0 \end{array}$	•••••	•••••	**************************************	************	••••		•	•							04 TOT			0 6
Institu	tional [302013		ns 1Q2014	Dereen	10_						•	•••••••••	••••	******	•••••			% 101	. Reiur This V Stock	IN 6/14 "L Arith." INDEX	
to Buy to Sell	60 51	74 52	64 58	shares	12 - 6 -		l	thulu										1 yr. 3 yr.	27.8 42.6 54.7	25.1 52.6 168.7	E
1998	1999	27908	29389	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	©VALL	IE LINE PU	JB. LLC	17-19
7.38 1.30	7.98 1.37	8.08 1.26	8.13 1.10	8.67 1.32	8.18 1.26	8.59 1.42	8.72 1.52	8.10 1.36	8.88 1.56	9.90 1.86	10.82 1.93	11.05 1.93	12.00 2.07	13.34 2.32	12.23 2.21	12.60 2.20	13.25 2.40	Revenue "Cash Fl	s per sh ow" per s	sh	16.50 3.00
.73	.77 .54	.66 .55	.47	.63 .56	.61 .56	.73	.74 .57	.67 .58	.75 .58	.95 .59	.98 .59	.91 .60	.86 .62	1.02	1.02 .64	1.00 .65	1.20 .68	Earnings Div'd Dee	persh ⁴ cl'd pers	hB∎	1.50 .94
1.37	1.72	1.23	2.04	2.91	2.19	1.87	2.01	2.14	1.84	2.41	2.66	2.97	2.83	3.04	2.58	2.65	3.35	Cap'l Spe Book Val	ending per	ersh	3.20
25.24	25.87	30.29	30.36	30.36	33.86	36.73	36.78	41.31	41.33	41.45	41.53	41.67	41.82	41.98	47.74	48.00	48.00	Common	Shs Out	sťg D	50.00
.93	1.01	19.6	1.39	19.8	1.26	1.06	1.33	29.2 1.58	1.39	19.0	1.31	1.29	1.34	17.9	1.13	Bold figi Value	ures are Line	Relative	P/E Ratio	10	1.25
4.2%	4.0%	4.3% CTURE 2	4.4% s of 3/31	4.5%	4.2%	3.9% 315.6	3.1% 320.7	2.9% 334 7	3.0% 367.1	3.1%	3.1% 449.4	3.2% 460.4	3.4% 501.8	3.5%	3.1% 584 1	605	635	Avg Ann Revenue	'l Div'd Yi s (\$mill) ^I	eld ≡	3.1% 825
Total Deb	ebt \$497 \$425.7	.6 mill.	Due in 5 \ T Interes	/rs \$89.3 st \$28.0 m	mill. nill.	26.0	27.2	25.6	31.2	39.8	40.6	37.7	36.1	42.6	47.3	48.0	58.0	Net Profi	t (\$mill)		75.0
(LT inte	rest earn	ed: 3.4x;	total int. (42	cov.: 3.2x 2% of Cap) o'l)	39.6%	42.4%	37.4% 10.6%	39.9% 8.3%	8.6%	40.3%	39.5% 4.2%	40.5%	37.5% 8.0%	30.3% 4.3%	34.5% 7.0%	38.0% 8.5%	AFUDC %	6 to Net F	Profit	39.0% 7.0%
Pensio	1 Assets	:-12/13 \$2 (266.2 mill Dblig. \$38	83.2 mill.		48.6% 50.8%	48.3% 51.1%	43.5% 55.9%	42.9% 56.6%	41.6% 58.4%	47.1% 52.9%	52.4% 47.6%	51.7% 48.3%	47.8%	41.6% 58.4%	43.0% 57.0%	45.5% 54.5%	Long-Ter Common	m Debt R Equity R	atio atio	49.0% 51.0%
Pfd Sto	ck None					565.9 800.3	568.1 862.7	670.1 941.5	674.9 1010.2	690.4 1112.4	794.9 1198.1	914.7 1294.3	931.5 1381.1	908.2 1457.1	1024.9 1515.8	1030 1570	1185 1600	Total Cap Net Plant	oital (\$mil (\$mill)	I)	1435 1850
Commo as of 4/	on Stock 27/14	47,803,	849 shs.			6.1%	6.3% 0.3%	5.2%	5.9%	7.1%	6.5%	5.5%	5.5%	6.3%	6.0%	6.0%	7.5%	Return of	n Total Ca	ap'l uity	6.5% 10.0%
MARKE	T CAD.	¢1 1 5illi	on (Mid (Con)		9.0%	9.3%	6.8%	8.1%	9.9%	9.6%	8.6%	8.0%	9.0%	7.9%	8.0%	9.0%	Return of	n Com Ec	uity	10.0%
CURRE	NT POS	ITION	2012	2013	3/31/14	2.1%	2.1% 78%	1.0% 86%	1.8% 77%	3.8% 61%	3.8% 60%	3.0% 66%	2.3%	3.4% 62%	3.4% 56%	3.0% 65%	5.0% 57%	All Div'de	to Com E to Net P	rof	4.0% 63%
Cash A Other	ssets	1	38.8 07.8	27.5 112.0	21.7 108.4	BUSIN	ESS: Cal ulated w	ifornia W ater serv	ater Servi	ce Grou uahly 4	p provide 71.900 c	s regulat	ed and in 83	breakdo 5%: ind	wn, '13: i ustrial, 59	residentia %: other	al, 70%; l 1%, '13	pusiness, reported	19%; pu depreciat	blic auth	orities, : 3.8%.
Current Accts F	Assets ayable	1	46.6 46.8	139.5 55.1	130.1 50.7	commu Main s	inities in ervice ar	California eas: San	a, Washin Francisc	gton, N o Bav a	ew Mexio area. Sac	co, and ramento	Hawaii. Vallev.	Has 1,1 Officer:	31 emple Peter C.	oyees. P Nelson.	resident, Inc.: Dela	Chairma aware, Ac	n, and C Idress: 1	Chief Ex 720 Nor	ecutive th First
Other	ue Liab	1	36.3 59.7 742.8	54.7 56.8	71.9 69.6	Salinas quired	Valley, Rio Gra	San Joa nde Cor	iquin Valle p; West I	ey & pa Hawaii ∣	arts of Lo Utilities (os Angel 9/08). R	es. Ac- evenue	Street, 8200. In	San Jos ternet: w	e, Califo ww.calwa	ornia 95 atergroup	112-4598 .com.	. Teleph	one: 40	08-367-
Fix. Ch	g. Cov.	2	96%	301%	299%	Stat	e reg	ulato	ors sti	ill _, ha	ave n	ot r	ıled	rate	relief,	Cali	fornia	Wate	er lost	t \$0.	11 a
of change	L RAIE: (per sh)	5 Past 10 Yrs. 4 0	Pa: 5 Yr % 7	st Estíd ′s. to' 0%	11-13 17-19 4.5%	on high	calli ler ra	tes. I	n earl	er s y Jul	peti y 2012	cion 2, the	util-	incre	ased	costs	rcn po	erioa. ould	Ana, event	ually	be
"Cash Earning	Flow" Js	6.0 5.5	% 6. % 4.	5% 5 0% 5	5.5% 7.5%	ity f Publ	iled a ic Uti	۱ rate lity Co	case ommis	with sion	the (CPUC	Califo C) see	ornia king	recov be 12	ered, 2 to 2	the ti 24 ma	ime fr onths,	ame a inste	appear ad of	rs to colle	now
Divider Book V	ds alue	1.0 5.5	% 1. % 4.	5% 5%	7.0% 4.5%	incre lion,	eases \$17.2	in cus 2 mill	stomer lion a	s'bil nd \$1	ls of S 16.9 r	\$92.7 nillior	mil- 1, in	over We a	the re re sl a	maino Ishin	ler of g our	2014. • earn	ings	estin	nate
Cal- endar	QUAR Mar.31	TERLY RE Jun.30	VENUES (\$ Sep.30	5 mill.)≡ Dec.31	Full Year	2014 2014	, 2013 size	5, and of the	2016, e hike	resp s, C	ective aliforr	ly. Du nia W	ie to Vater	for 2 now	2014. expect	Due່ t the	to th comp	e CPU any's :	JC's o share	delay, earn	we ings
2011 2012	98.1 116.8	131.4 143.6	169.3 178.1	103.0 121.5	501.8 560.0	work	ed withe	th six	differ	rent o ding	entitie the	s affe	cted	to or previ	ly rea	ach \$	1.00, r. We	\$0.20 are	less also	than redu	our
2013 2014	111.4	154.6 155	184.4 195	133.7 144.5	584.1 605	Rate	payer	s Ac	dvocat	es.	After	len	gthy	our fe	orecas	t for 2	2015 h	by \$0.1	10, to	\$1.20). ifor-
2015	125	160	200	150	635	with	all	partie	s invo	lved	in th	ie dis	scus-	nia	shoul	d no	t hav	e a r	iear-t	term	im-
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year	woul	d be	raisec	by \$	45 m	n, and illion,	\$10 \$10	mil-	mech	anism	is are	in p	lace tl	nat pe	ermit	any
2011 2012	.03	.29	.50	.04	.86 1.02	perio	and od. Ar	$\frac{510}{1}$ adm	nillion	over ative	law	z014-1 judge	has	incre age t	ased o	assed	along	a to th g to cu	ie wa stome	ter sl ers.	nort-
2013	d.11	.28 .27	.61 .66	.12	1.02	also The	recent utili	tly sig ty's f	ned of ate c	t on t ontii	:he set 1ues	tleme to be	ent. e in	Calif appe	ornia al at	Wat this	er sl junct	iares ure. I	hold nvest	moe ors m	iest ight
Cal-	QUAR	.30 TERLY DIV	IDENDS P	AID B =	Full	han forni	ds of a Wa	regu l ter's é	lators efforts,	. Des	pite a CPU	ll of (C has	Cali- the	want CPU	to st C issu	eer cl ies a i	ear of final 1	f this ruling.	stock More	unti eover,	l the the
endar 2010	Mar.31	Jun.30 .149	Sep.30	Dec.31	Year .60	final reco	auth nmen	ority datior	and i ns me	s not ntion	t bour ied a	ıd by bove.	the In-	comp of 1.0	any's 3% wa	recent as ext	t anni reme	ual div ly uni	idend mpres	l incr ssive.	ease For
2011 2012	.154 .1575	.154 .1575	.154 .1575	.154 .1575	.62	deed final	, we a rulin	re su	rprise	l by	the de	lay ir	the	those	insis are r	ting o nuch	on ow better	ning a	a wat	er ut avail	ility, able
2013 2014	.16 .1625	.16 .1625	.16	.16	.64	Mea	nwhi	le, tł	intm	st q	uarte Nitho	r wa	sa full	in th	e grou	p, in	our op	pinion.	Jul	v 18	2011
(A) Basic	EPS. E	xcl. nonre		jain (loss)): ■ Div	v'd reinve	stment p	lan availa	able.		(E) Exclu	des non-	reg. rev.	Jun	.5 / 1. 1	Cor	npany's	Financial	Strengt	, 1 <i>0,</i> h	B++

 '00, (4e); '01, '2e, '11, '4e, 'Next earn-ings report due mid-August. (B) Dividends his-torically paid in late Feb., May, Aug., and Nov.
 (C) Ind. intangible assets. In '13: \$18.2 mill., '80.38/sh.

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Price Growth Persistence Earnings Predictability 50 90

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CO	NNE	CTIC	CUT	WAT	ER N	IDQ-CT	WS P	ecent Rice	33.2	P/E Rati	o 19 .) (Traili Medi	ing: 19.7) an: 22.0)	RELATIVI P/E RATI	5 1.0	1 DIV'D YLD	3.1	%	ALUI LINE	Ξ	
TIMELIN	IESS 2	Raised 1	2/13/13	High:	30.4 24.0	29.8 23.8	28.2	27.7	25.6 22.4	29.0 19.3	26.4 17.3	27.9	29.1 23.3	32.8	36.4	35.5			Target	Price	Range
SAFET		New 1/18	B/13	LEGE	NDS 30 x Divide	ends p sh		20.5	22.7	13.5	17.5	20.0	20.0	20.2	27.0	51.5			2017	2018	2019
TECHN	CAL :	Lowered	3/14/14	div R€	vided by In elative Pric	terest Rate e Strength								\sim							80 60
201	7-19 PR		ONS	- Options: Shaded	No area indic	ates recess	sion								<u> </u>						50 40
High	Price	A Gain	nn'l Total Return	اروپال				lı					Աստորիլ	H.,,1 ¹¹¹¹ 11	₁₁₁ 11	101a e					30
Low	45 (· 30 (-10%)	1%				-10-4-	- Hulli			14000	րերու									20
Inside	A S O	N D J	FMA	·····	•••• ••••••																
to Buy Options		000				******	•••••••	· · · · ·			•										
Institu	tional	Decisio	ns						···••••	····	••••	••••••••	••••	•••••••	••••••			% TO		IN 6/14	
to Buy to Sell	302013 42 31	402013	44	Percent	t 12 - 8 -													1 yr. 3 yr.	21.7 45.8	25.1 52.6	-
Hid's(000)	4509 1999	4350	4324 2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	5 yr. © VAI I	86.0	168.7	17-19
5.58	5.87	5.70	5.93	5.77	5.91	6.04	5.81	5.68	7.05	7.24	6.93	7.65	7.93	9.47	8.29	8.45	8.70	Revenue	s per sh	00. 220	11.65
1.59	1.65 1.03	1.73	1.78	1.78	1.89	1.91	1.62 88	1.52 81	1.90 1.05	1.95 1 11	1.93 1 19	2.04	2.11	2.64	2.63 1.66	2.75 1.75	2.85 1.85	"Cash Fl Earnings	ow" per s	sh v	3.00 1.95
.78	.79	.79	.80	.81	.83	.84	.85	.86	.87	.88	.90	.92	.94	.96	.98	1.01	1.04	Div'd De	cl'd per s	h ^B ∎	1.16
1.12 8.52	1.42 8.61	1.43 8.92	9.25	1.98	1.49	1.58 10.94	1.96 11.52	1.96 11.60	2.24 11.95	2.44 12.23	3.28	3.06	2.61	2.79	3.02 17.92	2.95 18.95	2.90	Cap'l Sp Book Va	ending pe lue per sł	ersh 1 D	2.75 23.75
6.80	7.26	7.28	7.65	7.94	7.97	8.04	8.17	8.27	8.38	8.46	8.57	8.68	8.76	8.85	11.04	11.25	11.50	Common	Shs Out	st'g ^C	12.00
.81	1.04	1.18	1.10	1.33	1.34	1.21	1.52	1.57	1.22	1.34	1.23	1.32	1.44	1.23	1.03	Bold fig Value	ures are Line	Relative	P/E Ratio		1.25
4.9%	4.2%	4.0%	3.3%	3.0%	3.0%	3.1%	3.4%	3.6%	3.6%	3.6%	4.1%	3.9%	3.6%	3.2%	3.2%	esun	ates	Avg Ann	'l Div'd Yi	eld	3.1%
Total D	ebt \$178	.5 mill.	as of 3/31 Due in 5	Yrs \$18.6	mill.	48.5 9.4	47.5	46.9 6.7	59.0 8.8	61.3 9.4	59.4 10.2	9.8	69.4 9.9	83.8	91.5 18.3	95.0 19.5	21.0	Net Profi	s (\$mill) t (\$mill)		140 23.5
(Total in	: \$174.4 iterest co	mill. L verage: 4	T Interes	st \$7.2 mi	II.	22.9%		23.5%	32.4%	27.2%	19.5%	35.2%	41.3%	32.0%	28.0%	30.0%	31.0%		ax Rate	Profit	33.0%
Leases	, Uncapi	talized: /	Annual re	47% o) ۱ ntals \$.1	f Cap'l) mill.	42.8%	44.9%	44.4%	47.8%	46.9%	50.6%	49.5%	53.2%	49.0%	46.9%	45.5%	43.5%	Long-Ter	m Debt R	atio	43.0%
Pensio	eases, Oncapitalized: Annual refraits 5.1 mill. 42.57 44.57 44.57 45.57 45.57 45.57 45.57 45.57 50.57 <td< td=""></td<>																				
Pfd Sto	Oblig. \$64.2 mill. 155.1 172.3 174.1 193.2 196.5 221.3 225.6 254.2 364.6 373.6 390 420 Total Capital (\$mill) 500 fd Stock \$0.8 mill. Pfd Divd NMF 246.1 247.7 268.1 284.3 302.3 325.2 344.2 362.4 447.9 471.9 490 490 Net Plant (\$mill) 575 common Stock 11.080.435 shs. 10.6% 7.5% 6.9% 8.7% 9.0% 9.3% 8.6% 8.3% 7.3% 9.2% 10.0% 9.0% 8.5%																				
Commo	fd Stock \$0.8 mill. Pfd Divd NMF 246.1 247.7 268.1 284.3 302.3 325.2 344.2 362.4 447.9 471.9 490 490 Net Plant (\$mill) 575 formmon Stock 11,080,435 shs. 10.6% 7.5% 6.9% 8.7% 9.0% 9.3% 8.6% 8.3% 7.3% 9.2% 10.0% 9.0% Return on Total Cap'l 6.0% 10.6% 7.6% 7.0% 8.7% 9.0% 9.3% 8.6% 8.3% 7.3% 9.2% 10.0% 9.0% Return on Con Equity 8.5% 10.6% 7.6% 7.0% 8.7% 9.1% 9.4% 8.7% 8.3% 7.3% 9.2% 10.0% 9.0% Return on Con Equity 8.5% 10.6% 7.6% 7.0% 8.7% 9.1% 9.4% 4.6%																				
as of 4/	Number of stock \$0.3 min. Prod Divid NWin 7.0% 5.0% 4.9% 5.5% 5.4% 4.9% 4.8% 5.9% 6.0% 6.0% Return on Total Cap'l 6.0% ommon Stock \$11,080,435 shs. 10.6% 7.5% 6.9% 8.7% 9.0% 9.3% 8.6% 8.3% 7.3% 9.2% 10.0% 8.0% 8.5% s of 4/30/14 10.6% 7.6% 7.0% 8.7% 9.1% 9.4% 8.7% 8.3% 7.3% 9.2% 10.0% 9.0% 8.5% JARKET CAP: \$375 million (Small Cap) 3.1% .3% NMF 1.6% 1.9% 2.3% 1.6% 1.4% 2.8% 3.8% 4.0% 3.5% Retained to Com Equity 8.5% URRENT POSITION 2012 2013 3/31/14 71% 95% 105% 82% 79% 76% 81% 83% 62% 59% 58% All Div'ds to Net Prof 59%																				
CURRE	NT POS	ITION	2012	2013	3/31/14	5.1% 71%	.3% 95%	105%	82%	1.9% 79%	2.3% 76%	81%	83%	62%	3.8% 59%	4.0% 58%	58%	All Div'd	s to Net P	=q Prof	3.5% 59%
Cash A	S of 4/30/14 (ARKET CAP: \$375 million (Small Cap) 10.6% 7.6% 7.0% 8.7% 9.1% 9.4% 8.7% 8.3% 7.3% 9.2% 10.0% 9.0% Return on Com Equity 8.5% URRENT POSITION (\$MILL) (ash Assets 2012 2013 3/31/14 71% 95% 105% 82% 79% 76% 81% 83% 62% 59% 58% All Div'ds to Net Prof 59% ash Assets 13.2 18.4 15.3 BUSINESS: Connecticut Water Service, Inc. is a non-operating holding company, whose income is derived from earnings of its Maine. Acquired The Maine Water Co., 1/12; Biddeford and Saco Saco																				
Other		-	11.7	16.2	17.1	wholly-	owned s	ubsidiary	compani	es (regu	lated wa	ter utiliti	es). Its	man/Pre	sident/Cl	EO: Eric	W. Thor	nburg. Of	ficers and	d directo	ors own
Accts F	ayable		10.0	10.8	6.5 4 1	largest the ho	subsidia Iding cor	ry, Conne npany's	ecticut Wa net incon	ater, acc ne in 20	ounted to 12, and	or about provides	85% of s water	2.2% of Group,	the con 5.3% (4/	nmon sto 13 proxy	ock; Black). Addres	kRock, In ss: 93 W€	c. 6.7%; est Main	The Va Street,	anguard Clinton,
Other	Liab.	_	2.9	7.8	9.9	service	s to 400,	000 peop	le in 55 t	owns thr	oughout	Connecti	cut and	CT 064	13. Telep	hone: (8	60) 669-8	3636. Inte	rnet: www	w.ctwate	r.com.
Fix. Ch	g. Cov.	4	108%	375%	375%	to b	enefi	cut w t froi	n a p	ast r	ces c egula	onun tory	rul-	we e	xpect	shar	e net	to in	crease	e by	over
of chang	e (per sh)	S Past 10 Yrs	. 5 Yi	st Estid rs. to	11-13 17-19	ing.	Last	year, bills a	the ut and n	tility of see	agree k hig	d to lo oher 1	ower	5%, i Long	n both 2-tern	1 2014 1 div i	l and idend	2015. I grov	vth w	/ill n	rob-
"Cash	ies Flow"	4.0 3.0	1% 5. 1% 6.	0% 5%	5.5% 3.5%	befor	re 201	15 in	order	to ke	ep th	e ben	efits	ably	be b	elow	the	indu	stry	aver	age.
Divider Book V	ids alue	2.5 1.5 6.0	i% 2. 1% 8	.0%	3.0% 5.5%	men	t app	eared	to h	ave v	na. 1 worke	ne se d out	for	the p	ast fi	ive a	nd 10	years	a nis s has	beer	over not
Cal-	QUAR	TERLY RE	EVENUES ((\$ mill.)	Full	both Inde	Conn ed. in	ecticu 2013	t Wate	er an comp	d its c anv w	uston as ab	ners. le to	been its co	nearly	y as r e to r	obust nove l	as its higher	peers thou	s. As igh. t	prof- here
endar 2011	Mar.31	Jun. 30	20.6	Dec. 31	Year 69.4	brea	k out	of a	five-y	year	run o	f slug	ggish	shou	ld be	more	room	for pa	yout	hikes	. In-
2012	18.5	21.3	24.5	19.5	83.8	A m	ore o	consti	uctiv	e reg	gulate	ory e	nvi-	of di	rectors	s' mee	eting	in Au	gust,	when	the
2013	20.3	22.0 23.7	27.0 29.0	21.0 22.0	91.0 95.0	roni Coni	nent rectici	coul ut's re	d be gulate	a m	i ajor limate	posi is r	t ive . ated	annu ed. J	al div Weith	idend 11nk	incre	ase w	ill be v wi	anno 11 fii	unc- nally
2015 Cal-	22.0 E/	25.0 RNINGS F	30.0 PER SHAR	23.0 E A	100 Eull	as b	elow	averag	ge by	Value	Line.	(This	s in-	break	c the f	ive-ye	ear pa	ttern	of onl	y inc	reas-
endar	Mar.31	Jun. 30	Sep. 30	Dec. 31	Year	utili	ties.)	Should	d the	Nutm	eg sta	and wate con	ntin-	Con	ne div nectic	ut V	Vater	is e	snare xpan	ding	its
2011	.20	.37 .47	.39 .67	.11	1.13	ue th	ne trei icut	nd of v Wate	workir r's la	ng wit ong-te	h util erm	ities, prosp	Con- ects	cust work	omer ing or	base. 1 two	. The proie	compa cts air	ny is ned a	curre t inc	ently reas-
2013 2014	.24 .27	.39 .47	.86 .76	.17 .25	1.66 1.75	woul	d be e	enhan	ced.	hor	etec	г-00р dw -	nid	ing r	evenu	es. Pi	peline	es are	being	exte	nded
2015	.32	.48	.78	.27 PAID B	1.85	sing	le-dig	sno git ga	ins o	ver	stea this	uy, n year	and	a ne	w cus	stome	r. A	deal	has a	also	been
Cal- endar	Mar.31	Jun.30	Sep.30	Dec.31	Full Year	nex	t. In of to	Maine tal re	e, whie evenue	ch is s. th	respo e com	onsible opany	e for has	reach	ned to	supp icut's	ly wa main	ter to camp	the U	Jnive Storr	rsity 5.
2010 2011	.228 .233	.228 .233	.233 .238	.233 .238	.922 .942	merg	ged its	s two	water	utiliț	ies. T	his sh	ould	Thes	e sha	ires a	are ti	mely.	The	stock	has
2012	.238	.238	.2425	.2425	.962 98	help	lowei	regu costs	acory 5. Mor	red eover	, as tl	he cor	and npa-	what	арреа	aling	onar	elativ	aking e basi	ILS S.	une-
2014	.2475	.2475	.2410	.2710		ny c	ontinu	ies to	expar	nd, it	will h	be ear	ning	Jame	es A. I	Flood		F lue 1	Jul	y 18,	2014
(A) Dilute late July due to ro	ea earnir Quarter unding.	igs. Next ly earnin	earnings igs do no	add in '	ue June 12 vest (C)	e, Septen ment plar In millions	noer, and n availabl s, adjuste	Decemb e. ed for spli	er. ■ Div'e	u rein-	110n/\$2.87	r a share				Sto Pric	npany's ck's Pric ce Growt	rinancia e Stabilit h Persist	i Strengt y ence	n	в+ 90 40

(B) Dividends historically paid in mid-March, (D) Includes intangibles. In '13: \$31.7 mil-* 2014 Value Line Publishing LLC. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

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MID	DLI	ESE)	(WA	TER	NDQ-I	MSEX	R P	ecent Rice	21.1	4 P/E RATI	o 19.	2 (Traili Medi	ing: 20.5) an: 21.0)	RELATIVE P/E RATIO	5 1.0 2	2 DIV'D YLD	3.6	%	/ALU LINE	Ξ	
TIMELIN	IESS	3 Lowered	4/11/14	High: Low:	21.2 15.8	21.8 16.7	23.5	20.5 16.5	20.2 16.9	19.8 12.0	17.9 11.6	19.3 14.7	19.4 16.5	19.6 17.5	22.5 18.6	22.1 19.1			Targe	t Price	Range
SAFET		2 New 10/2	21/11	LEGEN	NDS 20 x Divide	ends p sh													2017	2010	64
BETA	CAL 0 (1.00	J Lowered = Market)	7/18/14	3-for-2 sp	vided by in elative Pric plit 1/02	e Strength								\sim							48
201	7-19 PF	ROJECTIC	ONS nn'i Total	4-for-3 sp Options: Shaded	olit 11/03 No <i>area indic</i> a	ates reces	sion								~						- 32
High	Price 30 (Gain (+40%)	Return 12%			11111 11111		աստես		1			ասեր	ստուր		و بىلل					20
Low Inside	20 r Decis	(-5%) sions	3%	 							որհուս										10
to Buy	A S O	NDJ 010	F M A 0 0 0	·	• • • • • • •	****** ***					•••										8
to Sell	0 0 0 2 0 0		0000				••••••••	********	•.•••.•	*******	••••							% TO	' T. Retuf	RN 6/14	6
to Putr	3Q2013	402013	1Q2014	Percen	t 12 -						•	•••••••	**************************************	••••	·••••••••			1 vr.	THIS STOCK 10.3	VL ARITH. INDEX 25.1	_
to Sell Hid's(000)	29 6608	32 6384	34 6432	traded	8 - 4 -				ահետ			huttim			ntiinti	illi		3 yr. 5 yr.	28.0 78.9	52.6 168.7	F
1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALI	JE LINE P	UB. LLC	17-19
1.02	1.19	.99	1.18	1.20	1.15	1.28	1.33	1.33	1.49	1.53	1.40	1.55	1.46	1.56	1.72	1.80	1.85	"Cash F	low" per	sh	2.35
.71	.76 .60	.51	.66	.73 .63	.61	.73 .66	.71 .67	.82 .68	.87 .69	.89 .70	.72	.96 .72	.84	.90 .74	1.03 .75	1.10 .76	1.15	Earnings Div'd De	s per sh cl'd per s	A sh ^B ∎	1.20 .83
2.68	2.33	1.32	1.25	1.59	1.87	2.54	2.18	2.31	1.66	2.12	1.49	1.90	1.50	1.36	1.26	1.95	2.00	Cap'l Sp Book Vo	ending p	ersh	2.00
9.82	10.00	10.11	10.17	10.36	10.48	11.36	11.58	9.52	13.25	13.40	13.52	15.57	15.70	15.82	15.96	16.10	12.00	Common	n Shs Ou	tst'g ^C	17.00
15.2 79	17.6 1.00	28.7	24.6	23.5 1.28	30.0	26.4 1.39	27.4 1.46	22.7 1.23	21.6 1 15	19.8 1 19	21.0 1 40	17.8 1 13	21.7	20.8	19.7 1 11	Bold fig Value	ures are Line	Avg Ann Relative	'I P/E Ra P/E Ratio	tio	22.0 1.40
5.4%	4.4%	4.2%	3.8%	3.7%	3.5%	3.4%	3.5%	3.7%	3.7%	4.0%	4.7%	4.2%	4.0%	4.0%	3.7%	estin	ates	Avg Ann	'l Div'd Y	ield	3.3%
CAPITA Total D	L STRU	JCTURE a 1.9 mill.	as of 3/31 Due in 5 \	/14 Yrs \$56.4	mill.	71.0 8.4	74.6 8.5	81.1 10.0	86.1 11.8	91.0 12.2	91.2 10.0	102.7 14.3	102.1 13.4	110.4 14.4	114.8 16.6	125 17.0	130 18.0	Revenue Net Prof	es (\$mill) it (\$mill)		155 20.5
LT Debt (LT inte	\$129.0 rest ear	mill. L	T Interes	st \$5.0 mi	ill.	31.1%	27.6%	33.4%	32.6%	33.2%	34.1%	32.1%	32.7%	33.9%	34.1%	34.0%	33.0%	Income 1	Tax Rate		34.0%
Ì		,		(40% o	f Cap'l)	53.8%	55.3%	49.5%	49.0%	45.6%	46.6%	6.8% 43.1%	6.1%	3.4%	1.9%	1.0% 42.5%	1.0% 43.5%	Long-Tei	m Debt I	Ratio	43.5%
Pensio	n Asset	4s-12/13 \$ (46.4 mill. Dblia. \$50	6.0 mill.		42.5%	41.3%	47.5%	49.6%	51.8% 259.4	52.1%	55.8% 310.5	56.6%	57.4%	58.7% 321.4	57.0% 340	56.0% 365	Common Total Ca	n Equity I	Ratio	56.0% 400
Pfd Sto	ck \$2.9	mill. Pfd I	Div'd: \$.1	mill.		262.9	288.0	317.1	333.9	366.3	376.5	405.9	422.2	435.2	446.5	455	450	Net Plan	t (\$mill)		500
Commo	on Stoc	k 15,986,7	792 shs.			5.1% 8.5%	5.0% 8.2%	5.1% 7.5%	5.6% 8.6%	5.8% 8.6%	5.0%	5.7% 8.1%	5.2%	5.4% 7.8%	5.9% 8.7%	<u>6.0%</u> 8.5%	6.0% 8.5%	Return o Return o	n Total C n Shr. Ec	ap'l Juity	6.5% 9.0%
MARKE	TCAP	\$350 mil	lion (Sm	all Can)		9.0%	8.6%	7.8%	8.7%	8.9%	7.0%	8.2%	7.5%	7.8%	8.7%	8.5%	8.5%	Return o	n Com E	quity	9.0%
CURRE	NT POS	SITION	2012	2013	3/31/14	.9 <i>%</i>	94%	84%	79%	78%	98%	75%	87%	83%	73%	2.3 <i>%</i> 72%	70%	All Div'd	s to Net I	Prof	69%
Cash A Other	ssets		3.0 21.6	4.8 21.0	5.9 19.9	BUSIN	ESS: Mic	ddlesex V	Vater Cor	mpany e	ngages in	the ow	nership	2013, th	e Middle	sex Syst	tem acco	unted for	60% of	operati	ng reve-
Current Accts F	Assets		24.6	25.8	25.7	aware,	and Per	nsylvani	a. It also	operate	s water	and was	tewater	NJ. Pre	sident, C	EO, an	d Chairm	an: Den	nis W.	Doll. Of	ficers &
Debt D Other	ue		11.1 41.1	33.8 12.6	32.9 14.0	NJ and	I DE. Its I	Viddlese	System	provides	water se	rvices to	60,000	Vanguar	d 3.3%.	.3% 01 (4/14 pro	oxy). Add	I.: 1500 I	Ronson	Road, Is	, 7.4%, elin, NJ
Current Fix. Ch	: Liab. a. Cov.		56.0 554%	52.7 697%	52.5 695%	retail o	dlese	s, primari x Wat	ly in Mic	ddlesex	County, I	vew Jer	sey. In	08830.	he hr	634-150 oken	0. Interne	t: www.n	Ne est	water.c	om. ethe
ANNUA	L RATE	S Past	Pa	st Est'd	1 '11-'13	rate	relie	f. On	June	18th,	the N	ew Je	ersey	hike	will of	nly ay	verage	e 2.0%	thro	ugh 2	2017-
Revenu "Cash	e (per sin ies Flow''	1.5	% 1. % 1	0% 5%	5.0%	mitt	e Boa ed the	rd of e utili	ty to	raise	custor	ners'	per- bills	utility	well y.	short	t of th	ne no	rm fo	rav	vater
Earning	ls ds	3.5 1.5	% 1. % 1.	5% 5%	4.5% 2.0%	by 6 a hi	.34%. ke_of	Midd 15.99	lesex 1 %. bu	had o t_eve	rigina ntuall	lly so v low	ught rered	Capi	tal ez e this	kpeno vea	dituro r and	es aro	e exp t. Lik	ecte	d to st of
Book V	alue	4.5	% 3.	0% 2	2.5%	that	figure	e to 12	2.1%.	The ru	uling o	ould	have	its pe	ers, N	Middl	esex l	nas to	inve	st he	avily
Cal- endar	Mar.31	Jun. 30	Sep. 30	Dec. 31	Full Year	lowe	d retu	e gen irn or	erous, 1 equi	ty wa	une nsap	9.75% ositiv	e, in	struc	grade ture. S	Spend	ling is	s expe	cted t	aea i o ave	erage
2011 2012	24.0 23.5	26.1 27.4	28.7 32.4	23.3 27.1	102.1	our o Ear	opinio nings	n. gro	wth	will	prob	ablv	be	\$32 r the \$	nillion 20 mil	in 2 llion 1	014 a reguir	nd 20 ed in	15 co 2013.	mpar The	ed to utili-
2013 2014	27.0 27.1	29.1 31.9	31.3 35.0	27.4 31.0	114.8 125	dece	ent fo	r thi	s yea	r and	l next	. In a	addi- Mid	ty cu	rrentl	y has	s à re	lative	ly lo	v del	ot-to-
2015	30.0	33.0	37.0	30.0	130	dlese	ex wa	s grai	$\frac{1}{1}$	igher	rates	s in I	Dela-	balan	ice sh	eet i	s stro	ng ei	nough	to	with-
Cal- endar	E Mar.31	ARNINGS F Jun. 30	Sep. 30	E A Dec. 31	Full Year	ware shou	e in l Ild en	Febru able	ary. 'I the u	l'hese itility	new to n	revei	nues than	stand Whe	lanin nito	creas	se in t s to s	he del vield .	ot loa app	d. eara	nces
2011 2012	.11	.23	.32	.12	.84	com	pensat	e for	the lo	oss of	sales	resu	lting	can l	be de	ceivi higho	ng. M	iddles	ex co	ntinu ind	es to
2013	.20	.28	.36	.19	1.03	own	ed by	Hess	Čorp	and t	he exp	piratio	on of	This	is no	ot a	posit	ive, l	nowev	ver, a	as it
2015	.20	.30	.40 .43	.20	1.15	a co of Sa	ntract ayrevi	to su lle. Al	ipply l told,	water we t	to th hink t	e bor he coi	ough mpa-	reflecting t	ts inv he co	/estor mpan	s neg y's di	gative videne	view d gro	s reg wth	gard- pros-
Cal- endar	QUA Mar.31	RTERLY DIN Jun.30	IDENDS P Sep.30	AID ^B = Dec.31	Full Year	ny's and	share 5% ir	net w 2015	ill ind	crease	e by 79	% in 2	2014,	pects.	. Hen	cē, t	he m	arket	is d	emar	iding tion
2010	.180	.180	.180	.183	.72	Ann	ual d	ivide	nd hi	ikes s	shoul	l ren	nain	Even	with	the	high	currer	it yie	ld, w	ve do
2011	.183	.183	.183	.185 .1875	.73	subj will	p ar, l mark	the	sever. \	ve th	unk t traigh	nat 2 t yea	r in	ahead	d nor	ie sto over f	the ne	ext the	ve in ree- to	the five	year -year
2013 2014	.1875 .19	.1875 .19	.1875	.19	.753	whic out	h the	comp nlv Š	any r 0.01.	aises Thou	the years	early is st	pay- reak	perio Jame	d. es A. F	lood			Ju	ly 18	2014
(A) Dilut	ed ear	nings. Ma	ay not s	um due	to May	, Aug., ar	nd Nover	nber.= Div	'd reinve	stment	5					Cor	npany's	Financia	I Streng	th	B++
August. (B) Divid	dends l	earnings	paid in	n mid-Fel	ы- ріап (С) І b.,	n millions	s, adjuste	d for spli	S.							Pric Ear	ck S Pric ce Growt nings Pr	e Stabili h Persisi edictabil	tence ity		90 40 80

August. (B) Dividends historically paid in mid-Feb., © 2014 Value Line Publishing LLC. All rights reserved. Factual material is obtained from sources believed to be reliable and is provided without warranties of any kind. THE PUBLISHER IS NOT RESPONSIBLE FOR ANY ERRORS OR OMISSIONS HEREIN. This publication is strictly for subscriber's own, non-commercial, internal use. No part of it may be reproduced, resold, stored or transmitted in any printed, electronic or other form, or used for generating or marketing any printed or electronic publication, service or product.

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SJV	V CC)RP.	NYSE	-SJW			R P	ecent Rice	27.3	0 P/E Rati	21 .	8 (Traili Medi	ng: 25.3 an: 24.0)	RELATIV P/E RATI	1.1	6 DIV'D YLD	2.8	8%	'ALUI LINE		
TIMELIN	iess 3	Raised 6	/20/14	High: Low:	15.0 12.6	19.6 14.6	27.8	45.3 21.2	43.0 27.7	35.1 20.0	30.4 18.2	28.2 21.6	26.8 20.9	26.9 22.6	30.1 24.5	30.9 25.6			Target	Price	Range
SAFET	1 3	New 4/22	2/11	LEGEI	NDS 50 x Divide	ends p sh													2017	2010	2019
TECHN	CAL Z	Raised 7	/4/14	div Re	vided by In elative Price	terest Rate e Strength															60
201	7-19 PR		ONS	- 2-for-1 sp Options:	lit 3/04 No				1.11					\sim	_		-				50 40
	Price	Gain	nn'l Total Return	Shaded	area indica	ates recess	ion	Щ., П	''''		T.,				աստե	·III					-30
High Low	45 (· 30 (·	+65%) +10%)	16% 6%			uu	14111 1111					<mark>'' , </mark>	յուսի								25 20
Inside	r Decis ASO	ions NDJ	FMA	I	۰	1															15
to Buy Options	0 0 0 1 0 0	1 0 0 1 1 0	$\begin{smallmatrix}0&0&0\\0&0&0\end{smallmatrix}$		••		••••		• • •	•••••	•										-10
to Sell Institu	1 0 0 tional [1 1 0 Decisio	000 ns		••••••	•*••••	•••••				••••							% TO		N 6/14	- 7.5
to Buy	3Q2013 43	4Q2013 43	1Q2014 32	Percen	t 15 -								••••	***********	********	****		1 yr.	stock 6.6	INDEX 25.1	-
to Sell HId's(000)	29 10697	30 10770	39 10980	traded	5 -	duum	multho						սիրորը	الالالاسما	սՍտո			3 yr. 5 yr.	22.2 38.3	52.6 168.7	-
1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	© VALI	JE LINE PI	JB. LLC	17-19
5.58	6.40 1.43	6.74 1.23	1.45	7.97 1.55	8.20 1.75	9.14 1.89	9.86 2.21	10.35 2.38	11.25 2.30	12.12 2.44	11.68 2.21	11.62 2.38	12.85	14.01	13.73 2.90	14.30 3.40	14.55	"Cash F	s per sh ow" per s	sh	16.75 3.85
.76	.87	.58	.77	.78	.91	.87	1.12	1.19	1.04	1.08	.81	.84	1.11	1.18	1.12	1.25	1.40	Earning	spersh 4		1.70
1.81	.40	1.89	2.63	2.06	.49	2.31	.53	.57	6.62	3.79	3.17	.68	3.75	5.67	4.68	5.20	5.10	Cap'l Sp	ending pe	n ⊐∎ ersh	.94 4.80
7.53	7.88	7.90	8.17	8.40	9.11	10.11	10.72	12.48	12.90	13.99	13.66	13.75	14.20	14.71	15.92	17.05	18.20	Book Va	lue per sh	1	21.10
19.01	18.27	18.27	18.27	18.27	18.27	18.27	18.27	18.28	18.36 33.4	18.18	18.50 28.7	18.55 29.1	18.59	18.67	20.17	21.00 Bold fig	22.00 ures are	Avg Ann	'I P/E Rat	st'g ⊂ io	23.00
.68	.88	2.15	.95	.94	.88	1.04	1.05	1.27	1.77	1.58	1.91	1.85	1.33	1.30	1.36	Value	e Line nates	Relative	P/E Ratio		1.40
	3.0%	CTURE a	3.0%	3.4%	3.3%	3.0%	2.4%	2.0%	206.6	2.3%	2.0%	2.0%	2.9%	261.5	2.7%	300	320	Avg Ann Revenue	s (\$mill)	eia	2.0%
Total D	ebt \$372	.4 mill.	Due in 5	Yrs \$21.2	mill.	16.0	20.7	22.2	19.3	20.2	15.2	15.8	20.9	201.0	23.5	26.0	31.0	Net Prof	it (\$mill)		39.0
(Total in	terest co	verage: 2	2.9x)	(51% 0	f Cap'l)	42.1%	41.6%	40.8%	39.4%	39.5%	40.4%	38.8%	41.1%	41.1%	38.7%	41.0%	40.0%	Income T	ax Rate	Profit	40.0%
Leases	, Uncapi	talized: /	Annual re	ntals \$5.5	mill.	43.7%	42.6%	41.8%	47.7%	46.0%	49.4%	53.7%	56.6%	55.0%	51.1%	51.0%	52.0%	Long-Ter	m Debt R	atio	53.5%
Pensio	1 Assets	\$91.4 n	nill.			56.3% 328.3	57.4% 341.2	58.2% 391.8	52.3% 453.2	54.0% 470.9	50.6% 499.6	46.3%	43.4%	45.0%	48.9%	49.0%	48.0%	Commor Total Ca	Equity R	atio	46.5% 1035
Pfd Sto	ck None	(Oblig. \$1	28.7 mill.		456.8	484.8	541.7	645.5	684.2	718.5	785.5	756.2	831.6	898.7	960	1025	Net Plan	t (\$mill)	.,	1200
Commo	n Stock	20 203 1	13/1chc			6.5% 8.7%	7.6%	7.0%	5.7% 8.2%	5.8% 8.0%	4.4%	4.3%	4.9%	5.0% 8.1%	5.0%	5.5% 7.5%	5.5% 8.0%	Return o Return o	n Total Ca n Shr. Eo	ap'l uitv	6.0% 8.0%
as of	4/25/14	¢550 mil	llan (Cm			8.7%	10.6%	9.7%	8.2%	8.0%	6.0%	6.2%	7.9%	8.1%	7.3%	7.5%	8.0%	Return o	n Com Ec	uity	8.0%
CURRE	NT POS	ITION	2012	2013	3/31/14	3.6% 58%	5.6% 47%	5.2% 46%	3.5% 57%	3.3% 59%	1.2% 80%	1.2% 80%	3.1% 61%	3.3%	2.8%	3.0% 60%	3.5%	All Div'd	to Com E s to Net P	=q rof	3.5% 55%
(\$MI Cash A	LL.) ssets		2.5	2.3	3.1	BUSIN	ESS: S.	JW Corp	oration e	ngages	in the p	oroductio	n, pur-	Austin,	Texas.	The cor	npany of	fers non	regulated	l water-	related
Current	Assets		40.4 42.9	37.4	40.8	chase, provide	storage, s water	purificati service t	on, distrib o approxi	ution, ar	nd retail s 28.000 c	ale of w	ater. It- ns that	services	s, includii ance coi	ng water htract ser	system o vices, SJ	perations	s, cash re wns and	mittance operate	es, and s com-
Accts F Debt D	ayable ue		8.5 20.7	12.6 23.0	10.7 37.5	serve a	a popula	tion of ap	proximate	ely one i	nillion pe	ople in t	he San	mercial	real esta	ate invest	ments. H	as about	379 emp	ployees.	Chrm.:
Other Current	Liab.	_	<u>19.9</u> 49.1	23.6 59.2	23.7	resider	its in a s	ervice ar	ea in the	region b	etween S	San Anto	nio and	San Jos	se, CA 95	5110. Tel	.: (408) 2	79-7800.	Int: www	. raylor .sjwater	com.
Fix. Ch	g. Cov.	3	317%	268%	270%	SJW	's fa	te re	main	s in	the	hand	s of	turn	on ir	vestn	nent, i	funds	won't	be a	wail-
of chang	L RATE: e (per sh)	S Past 10 Yrs	Pa 5 Yi	st Est'd rs. to	'11-'13 '17-'19	state	e reg the u	ulato tility	rs. 1v filed a	petit	i one- ion se	eking	rate	able The	to upg capi	grade t al b i	the ag udget	ging sy	ystems a rge.	s. SJW	has
Cash	ies Flow"	5.5 6.0	% 4. % 4.	0%	3.5% 4.5%	relie	f wit	h the	Cali	fornia	Pub	lic Ŭ	tility	been	force	d to p	low b	ack m	lost of	its i	nter-
Divider	js ids	3.5	% . % 3.	.5% .5%	7.0% 5.0%	soug	ht for	the t	hree-y	ear p	eriod	from	2013	the	existi	ng w	ater	infras	tructu	ire. A	Addi-
Col.		TFRIY RF		(\$ mill)	5.0%	to 20	015.5	Since sizab	the in le at	crease	es pet	itione 1 9%	d for	tiona	l capi	ital is Jemar	also	requi	red fo from	r SJ	W to
endar	Mar.31	Jun. 30	Sep. 30	Dec. 31	Year	12.6	%, res	spectiv	vely, t	he fir	al de	cision	will	ing	servi	ce ai	rea,	which	incl	udes	the
2011 2012	43.7 51.1	59.0 65.6	73.9 82.4	62.4 62.4	239.0 261.5	have the	a m compa	ajor inv h	impaci as ma	ton dea	SJW. reaso	We 1 nable	think case	prosp The	erous bal	s Silico ance	on Val she	ley. et v	vill	prob	ably
2013	50.1 54.6	74.2 75 4	85.2 95.0	67.4 75.0	276.9 300	for	the	ikes,	but	the C	CPUC	is u	inder	weal	ken.	With	large	projec	ted ca	pital	out-
2015	60.0	80.0	100	80.0	320	too	icai p high.	On a	re to i posit	tive r	iote, 1	the C	PUC	on e	the c	al fun	ds foi	fina	orcea ncing.	As a	a re-
Cal-	EA Mar 31	RNINGS F	PER SHAR Sep 30	EA Dec 31	Full Year	earli	er al	lowed	ŚJW	recov	very o	of the	\$62	sult,	debt	as a	a pero	cent o	of tot	al ca	pital
2011	.03	.29	.44	.35	1.11	wast	e faci	at wi lity.	i be i	iivesu	eu to	upgra	iue a	Divi	dend	grov	vth p	rospe	cts a	re b	elow
2012	.06 .07	.28 .37	.53 .44	.31 .24	1.18 1.12	The	seve	re dr	ought	coul	d pos	sibly Price	y put	aver hike	age :	for a aged	wat	er ut 2.7%	t ility.	The n ar	last
2014	.04 10	.40 43	.51 55	.30 32	1.25	risin	g for	the w	ater t	hat t	ne uti	lity h	as to	basis	. We	thin	k this	s will	be	the	rend
Cal-	QUAR	TERLY DI	/IDENDS F	AID B	Full	purc need	nase s of t	trom the se	anothe rvice #	er ent area.	ity to SJW	mee is all	t the owed	throu out v	ıgn 20 vill be)17-20 e held	19 as back	incre by th	ases i 1e nee	n the ed to	pay- fund
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year	to p	ass tl	iese c	osts t	hroug	h to	custor	ners.	the la	arge c	onstru	uction	progr	am.		
2010 2011	.17 .173	.17 .173	.17 .173	.17 .173	.68 .69	Still CPU	C is	under	er bill grea	s at : ter p	such olitica	ieveis 1 pres	, the	ative	e sha e yea	ares o 1r-aho	uo no ead p	t stai perfoi	na ou mane	ce. N	f rei - Aore-
2012	.1775	.1775	.1775	.1775	.71	to k	eep o	itizen	s' (i.e.	, vot	ers') i	ates	from	over,	the s	tock's	poten	tial to	otal re	eturn	s are
2014	.1875	.1875				lator	s don	't pro	vide u	tilitie	s with	a, n a fai	ir re-	Jam	es A. I	Flood		ine ne	July	7 18, 1	2014
(A) Dilut losses :	ed earn 03, \$1.9	ings. Ex 7; '04, \$	cludes n 3.78; '05,	onrecurri \$1.09; '0	ng not a)6, (B) I	add due t Dividends	o roundii historic	ng. ally paid	in early I	March,	(C) In mil	lions, ad	justed for	r stock sp	lits.	Con	mpany's ck's Pric	Financia e Stabili	l Strengt y	h	B+ 85

 Iosses: 03, \$1.97, '04, \$3.78, '05, \$1.09, '06, [4] Dividends historically paid in early March, service of the arrings of the

5	
Company's Financial Strength	B+
Stock's Price Stability	85
Price Growth Persistence	45
Earnings Predictability	80
	000 004/

Exhibit No. Schedule PMA-R1 Page 10 of 10

YO	RK۱	NAT	ER NI	DQ-YOR	W		R	ecent Rice	20.1	9 P/E RATI	o 22.	4 (Traili Medi	ng: 27.3 an: 25.0)	RELATIV P/E RATI	1.1	9 DIV'D YLD	2.9	%	/ALUI Line	=	
TIMELIN	IESS 4	4 Raised 3	3/28/14	High: Low:	13.5 9.3	14.0 11.0	17.9	21.0 15.3	18.5 15.5	16.5 6.2	18.0 9.7	18.0 12.8	18.1 15.8	18.5 16.8	22.0 17.6	21.5 19.0			Targe	Price	Range
SAFET		2 New 7/1	9/13	LEGEN	NDS 10 x Divide	ends p sh	1	10.0	10.0	0.2	0.1	12.0	10.0	10.0	17.0	10.0			2017	2018	2019
TECHNI	CAL	3 Lowered	7/18/14	div Re	vided by In	terest Rate e Strength	,														48
BETA ./	5 (1.00 7-19 PF	= Market)	ONS	2-tor-1 sp 3-for-2 sp	lit 5/02 lit 9/06									\sim							40 32
	Price	AGain	nn'l Total Return	Shaded	area indica	ates reces	sion								<u> </u>						-24
High Low	30 (19	+50%)	13%					իս,կրս,	գոսել								-				
Inside	Decis	ions			սա	^{ը Իս} իով	цШ <u>, ,</u>				իդեսո	Polln.									12
to Buy	A S O 0 2 5	N D J 0 0 6	FMA 014																		8
Options to Sell	0000	00000010			•••			···, [•] ·· [•] ·,		•	• • • • • • •							% то	T. RETUR	2N 6/14	_6
Institu	tional 3Q2013	Decisio 4Q2013	ns 1Q2014	Porcont	 12 _	*****	•••		********	•••••••	•••	•••••••	••••	·•••••••••					THIS STOCK	INDEX	
to Buy to Sell	30 23	29 24	30 21	shares	8 -					•				-		•••••		1 yr. 3 yr.	12.5 36.4	25.1 52.6	
Hld's(000)	3451 1999	3528	3634	2002	2003	2004	01111111111111111111111111111111111111	2006	2007	2008	0	2010	11111111 2011	2012	2013	2014	2015	5 yr. © VAI	57.3	168.7	17-19
			2.05	2.05	2.17	2.18	2.58	2.56	2.79	2.89	2.95	3.07	3.18	3.21	3.27	3.65	3.95	Revenue	es per sh	00. 220	4.65
			.59	.57	.65	.65	.79	.77	.86	.88	.95	1.07	1.09	1.12	1.19	1.35	1.45	"Cash F	low" per	sh	1.75
			.43	.40	.47	.49	.56	.58	.57	.57	.64	./1	./1	.72	.75	.90 .57	.95	Earning Div'd De	s per sh cl'd per s	h B	1.10 .74
			.75	.66	1.07	2.50	1.69	1.85	1.69	2.17	1.18	.83	.74	.94	.76	.90	.85	Cap'l Sp	ending p	er sh	1.00
			3.79	3.90	4.06	4.65	4.85	5.84	5.97	6.14	6.92	7.19	7.45	7.73	7.98	7.95	8.20	Book Va	lue per sl	h Ist'a C	8.90
			17.8	26.9	24.5	25.7	26.3	31.2	30.3	24.6	21.9	20.7	23.9	24.4	26.3	Bold fig	ures are	Avg Ann	'I P/E Rat	tio	22.0
			.91	1.47	1.40	1.36	1.40	1.68	1.61	1.48	1.46	1.32	1.50	1.55	1.48	Value estin	Line ates	Relative	P/E Ratio) iold	1.40
			4.4%	3.3%	3.270	22.5	2.9%	2.5%	2.0%	3.5%	37.0	30.0	40.6	3.1% 41.4	2.0% 42.4	46.0	48.0	Revenue	s (\$mill)	leiu	55.0%
Total De	ebt \$84.	9 mill.	Due in 5	Yrs \$19.5	mill.	4.8	5.8	6.1	6.4	6.4	7.5	8.9	9.1	9.3	9.7	11.5	12.0	Net Prof	it (\$mill)		13.0
(Total in	terest o	niii. overage:	LI Intere: 4.0x)	st \$5.2 mi	II.	36.7%	36.7%	34.4%	36.5%	36.1%	37.9%	38.5%	35.3%	37.6%	37.6%	37.0%	36.0%		Tax Rate	Drafit	37.0%
Pensio	n Assets	s 12/13 \$	27 1 mill	(45% of	f Cap'l)	42.5%	44.1%	48.3%	46.5%	10.1% 54.5%	45.7%	48.3%	47.1%	46.0%	.0%	47.5%	49.5%	Long-Te	m Debt F	Ratio	50.0%
			Oblig. \$3	2.1 mill.		57.5%	55.9%	51.7%	53.5%	45.5%	54.3%	51.7%	52.9%	54.0%	54.9%	52.5%	50.5%	Commo	n Equity F	Ratio	50.0%
Pfd Sto	ck None	9				83.6 140.0	90.3	126.5	125.7	153.4	160.1	228.4	233.0	184.8	188.4	190 250	195 255	Total Ca Net Plan	pital (\$mi t (\$mill)	II)	210 270
Commo	n Stocl	(12 944)	260 shs			7.6%	8.4%	6.2%	6.7%	5.7%	6.2%	6.5%	6.4%	6.4%	6.5%	7.5%	7.5%	Return c	n Total C	ap'l	7.5%
as of 5/	6/14	, ,.				10.0%	11.6%	9.3%	9.5%	9.2%	8.6%	9.8%	9.5%	9.3%	9.3%	11.5%	12.0%	Return o	n Shr. Eq	uity	12.0%
MARKE	T CAP:	\$250 mi	llion (Sm	all Cap)		2.1%	3.0%	2.2%	1.7%	1.4%	1.9%	2.7%	2.5%	2.4%	2.4%	4.0%	4.5%	Retained	to Com	Eq	4.0%
CURRE (\$MII	NT POS .L.)	SITION	2012	2013	3/31/14	79%	74%	77%	82%	85%	78%	72%	73%	74%	74%	63%	62%	All Div'd	s to Net F	Prof	67%
Cash A Accoun	sséts ts Rece	eivable	4.0 6.4	7.6 3.8	5.7 3.4	BUSIN	ESS: The ed water	e York W	ater Com	pany is t d. State	the oldes	investor	-owned	nues; c	ommercia illing sen	al and inc	dustrial (2 corporate	29%); oth	er (8%). ork had 1	lt also p 05 full-ti	rovides
Other	Assets	. –	1.2	3.8	4.3	uously	since 18	16. As of	Decemb	er 31, 2	013, the	company	's aver-	ployees	at 12/	31/13.	President	CEO:	Jeffrey I	R. Hine	s. Of-
Accts P	ayable		1.1	1.8	1.6	tory ha	aly availa d an esti	mated po	s 35.0 m pulation (illion gal of 190,00	ions and)0. Has m	its servio nore than	63,000	dress:	rectors o 130 East	wn 1.1% Market	Street	common ′ork, Pei	stock (3 nnsylvani	/14 prox a 17401	.y). Ad- . Tele-
Other	ne.	_	4.3	6.0	6.5	custom	ers. Res	idential c	ustomers	account	ed for 63	% of 201	3 reve-	phone:	(717) 845	5-3601. Ir	nternet: w	ww.york	water.com	n.	
Fix. Ch	g. Cov.	4	5.5 414%	7.8 417%	8.1 417%	We a	are m mate	ainta for N	ining /ork	our Vato	2014 r Firs	earni	ings rtor	reput	chase	e 1.2 i	million Souts	n sha standi	res, o	r ovei	° 9% Siv-
ANNUA		S Past	Pa	st Est'd	'11-'13	resu	lts we	ere a	disapp	ointr	nent,	comin	g in	teen	mont	ths la	ater a	and t	he n	umbe	r of
Revenu	e (per sn ies	4.5	5% 3.	.0% <u>(</u>	6.5%	at \$	0.16 a	shar	e, \$0.	03 a	share	less	than	share	es ou	utstar	iding	hav	e or	ily	been
Earning	-iow Is	5.5	5% 5.	5% / .0% 7	7.0%	few	unex	pected	expe	enses,	plus	the	au a poor	Divi	dend	grov	vth p	rospe	ects a	ire a	ver-
Book V	alue	4.5	0% 2)% 5	.0% 2	2.5%	weat	ther r	esulte	d in l	highe Since	r-than	-budg	eted	age	at b	est. (Compa	ared i	to oth	her w	ater
Cal-	QUAI	RTERLY RI	EVENUES	(\$ mill.)	Full	prob	ably	won't	recur,	we	think	that	per-	profi	t ratio	. This	s mea	ns tha	it the	re is i	not a
2011	9.6	10.5	10.5	10.0	40.6	shar	e ear	nings ase ?	can b 0% +1	reak	out of	theii Share	rut net	subst	antia	l amo	unt o	f roor øh th	n for is per	divid centa	ends ge is
2012	9.6	10.4	11.0	10.4	41.4	was	betwe	en \$0	.71 ar	nd \$0.	75 fro	m 201	10 to	on th	ie dec	line, i	it mos	t like	ly wo	n't go	low
2013	10.1	10.7 11.5	10.9 12.1	10.7 11.8	42.4	2013	8.) Fue	eling t	the bo	ttom	line v	vill be	e the	enou	gh for	annu	ial div	videno	ls hik	es to	sur-
2015	11.0	12.0	12.5	12.5	48.0	the u	utility	to im	pleme	nt on	Febru	ary 2	8th.	Fina	nces	are	ade	quate	. De	spite	the
Cal- endar	Mar.31	Jun. 30	Sep. 30	Dec. 31	Full Year	The mod	bott lestly	om li next	ne w vear.	ill m High	ost li ter rat	kely tes wi	rise ll be	need	to sp ture.	end t capita	o upg al ext	rade endit	an ag ures s	ing i should	nfra- d be
2011	.17	.19	.19	.16	.71	in e	ffect f	or the	full	year,	versu	is onl	y 10	mana	igeabl	e in	the y	ears	ahead	l. Inc	leed,
2013	.17	.18	.19	.10	.72	mon	ths in rols +	2014 2014	. Toge ould r	ther esult	with ł in at	etter least	cost a 5%	York with	shou out b	ld be	able	to fu sue a	nd th	e out	lays
2014	.16 . 20	.24 .25	.25 .25	.25 .25	.90 .95	shar	e-net	gain.	Our	esti	mates	for	both	So, t	he de	ebt-to	total	equit	y rat	io sh	ould
Cal-	QUA	RTERLY D	IVIDENDS	PAID B	Full	year	s coul	d pro	ve cor	lserva	tive s	hould	the	rema Vorb	in clo	se to a	a heal	thy 50)% lev	vel. nder	ner-
endar	Mar.31	Jun.30	Sep.30	Dec.31	Year	ecut	e its	stocl	c tach c-buyb	ack	progr	am i	n a	form	the	bro	ader	mar	ket	avera	ages
2010	.128 .131	.128 .131	.128 .131	.128 .131	.512 .524	shor	ter pe	riod o	f time	(see	below)		har	over More	the 1	next :	six- t	o 12-1	montic	h per	iod.
2012	.134	.134	.134	.134	.535	still	sna not s	re-rej gaine	d any	ase / trac	prog	In M	arch	2017	-2019	is bel	ow av	n pot erage	, as w	ell.	ugn
2013	.130	.130	.130	.130	.002	2013	s, ma	nagen	nent	annoi	inced	plan	s to	Jam	es A. I	Flood			Ju	ly 18,	2014
(A) Dilute	ed earni	ngs. Nex	t earnings	s report du	ue (C) I	n million	s, adjuste	d for spli	ts.							Cor	npany's ck's Pric	Financia e Stabili	l Strengt	th	B+ 85
(B) Divid	ends hi	storically October.	paid in n	nid-Januar	ry,											Pric	e Growt nings Pr	h Persis edictabi	ténce itv		65 100

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Press Release

FEDERAL RESERVE press release



Release Date: July 30, 2014

For immediate release

Information received since the Federal Open Market Committee met in June indicates that growth in economic activity rebounded in the second quarter. Labor market conditions improved, with the unemployment rate declining further. However, a range of labor market indicators suggests that there remains significant underutilization of labor resources. Household spending appears to be rising moderately and business fixed investment is advancing, while the recovery in the housing sector remains slow. Fiscal policy is restraining economic growth, although the extent of restraint is diminishing. Inflation has moved somewhat closer to the Committee's longer-run objective. Longer-term inflation expectations have remained stable.

Consistent with its statutory mandate, the Committee seeks to foster maximum employment and price stability. The Committee expects that, with appropriate policy accommodation, economic activity will expand at a moderate pace, with labor market indicators and inflation moving toward levels the Committee judges consistent with its dual mandate. The Committee sees the risks to the outlook for economic activity and the labor market as nearly balanced and judges that the likelihood of inflation running persistently below 2 percent has diminished somewhat.

The Committee currently judges that there is sufficient underlying strength in the broader economy to support ongoing improvement in labor market conditions. In light of the cumulative progress toward maximum employment and the improvement in the outlook for labor market conditions since the inception of the current asset purchase program, the Committee decided to make a further measured reduction in the pace of its asset purchases. Beginning in August, the Committee will add to its holdings of agency mortgage-backed securities at a pace of \$10 billion per month rather than \$15 billion per month, and will add to its holdings of longer-term Treasury securities at a pace of \$15 billion per month rather than \$20 billion per month. The Committee is maintaining its existing policy of reinvesting principal payments from its holdings of agency mortgage-backed securities at auction. The Committee's sizable and still-increasing holdings of longer-term securities should maintain downward pressure on longer-term interest rates, support mortgage markets, and help to make broader financial conditions more accommodative, which in turn should promote a stronger economic recovery and help to ensure that inflation, over time, is at the rate most consistent with the Committee's dual mandate.

The Committee will closely monitor incoming information on economic and financial developments in coming months and will continue its purchases of Treasury and agency mortgage-backed securities, and employ its other policy tools as appropriate, until the outlook for the labor market has improved

7/31/2014

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substantially in a context of price stability. If incoming information broadly supports the Committee's expectation of ongoing improvement in labor market conditions and inflation moving back toward its longer-run objective, the Committee will likely reduce the pace of asset purchases in further measured steps at future meetings. However, asset purchases are not on a preset course, and the Committee's decisions about their pace will remain contingent on the Committee's outlook for the labor market and inflation as well as its assessment of the likely efficacy and costs of such purchases.

To support continued progress toward maximum employment and price stability, the Committee today reaffirmed its view that a highly accommodative stance of monetary policy remains appropriate. In determining how long to maintain the current 0 to 1/4 percent target range for the federal funds rate, the Committee will assess progress--both realized and expected--toward its objectives of maximum employment and 2 percent inflation. This assessment will take into account a wide range of information, including measures of labor market conditions, indicators of inflation pressures and inflation expectations, and readings on financial developments. The Committee continues to anticipate, based on its assessment of these factors, that it likely will be appropriate to maintain the current target range for the federal funds rate for a considerable time after the asset purchase program ends, especially if projected inflation expectations remain well anchored.

When the Committee decides to begin to remove policy accommodation, it will take a balanced approach consistent with its longer-run goals of maximum employment and inflation of 2 percent. The Committee currently anticipates that, even after employment and inflation are near mandate-consistent levels, economic conditions may, for some time, warrant keeping the target federal funds rate below levels the Committee views as normal in the longer run.

Voting for the FOMC monetary policy action were: Janet L. Yellen, Chair; William C. Dudley, Vice Chairman; Lael Brainard; Stanley Fischer; Richard W. Fisher; Narayana Kocherlakota; Loretta J. Mester; Jerome H. Powell; and Daniel K. Tarullo. Voting against was Charles I. Plosser who objected to the guidance indicating that it likely will be appropriate to maintain the current target range for the federal funds rate for "a considerable time after the asset purchase program ends," because such language is time dependent and does not reflect the considerable economic progress that has been made toward the Committee's goals.

Statement Regarding Purchases of Treasury Securities and Agency Mortgage-Backed Securities and

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2014 Classic Yearbook

Market Results for Stocks, Bonds, Bills, and Inflation 1926–2013



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Chapter 11 Using Historical Data in Forecasting and Optimization

Probabilistic Forecasts

When forecasting the return on an asset or a portfolio, investors are (or should be) interested in the entire probability distribution of future outcomes, not just the mean or "point estimate." An example of a point estimate forecast is that large company stocks will have a return of 13 percent in 2014. It is more helpful to know the uncertainty surrounding this point estimate than to know the point estimate itself. One measure of uncertainty is standard deviation. The large company stock return forecast can be expressed as 13 percent representing the mean and 20 percent representing the standard deviation.

If the returns on large company stocks are normally distributed, the mean (expected return) and the standard deviation provide enough information to forecast the likelihood of any return. Suppose one wants to ascertain the likelihood that large company stocks will have a return of -25 percent or lower in 2014. Given the above example, a return of -25 percent is [13 - (-25)]/20 = 1.9 standard deviations below the mean. The likelihood of an observation 1.9 or more standard deviations below the mean is 2.9 percent. This can be looked up in any statistics textbook, in the table showing values of the cumulative probability function for a normal distribution. Thus, the likelihood that the stock market will fall by 25 percent or more in 2014 is 2.9 percent. This is valuable information, both to the investor who believes that stocks are a sure thing and to the investor who is certain that they will crash tomorrow.

In fact, the historical returns of large company stocks are not exactly normally distributed, and a slightly different method needs to be used to make probabilistic forecasts. The actual model used to forecast the distribution of stock returns is described later in this chapter.

Some people are wary of probabilistic forecasts because they seem too wide to be useful—the most widely quoted forecasters, after all, make very specific predictions. However, the forecast of a probability distribution actually reveals much more than the point estimate. The point estimate reflects what statisticians call an "expected value", but the actual return will likely be higher or lower than the point estimate. By knowing the extent to which actual returns are likely to deviate from the point estimate, the investor can assess the risk of every asset, and thus compare investment opportunities in terms of their risks as well as their expected returns. As Harry Markowitz showed nearly a half-century ago in his Nobel Prize-winning work on portfolio theory, investors care about avoiding risk as well as seeking return. Probabilistic forecasts enable investors to quantify these concepts.

The Lognormal Distribution

In the lognormal model, the natural logarithms of asset return relatives are assumed to be normally distributed. A return relative is one plus the return. That is, if an asset has a return of 15 percent in a given period, its return relative is 1.15.

The lognormal distribution is skewed to the right. This means that the expected value, or mean, is greater than the median. Furthermore, if return relatives are lognormally distributed, returns cannot fall below negative 100 percent. These properties of the lognormal distribution make it a more accurate characterization of the behavior of market returns than does the normal distribution.

In all normal distributions, moreover, the probability of an observation falling one standard deviation below the mean equals the probability of falling one standard deviation above the mean; both probabilities are about 34 percent. In a lognormal distribution, these probabilities differ and depend on the parameters of the distribution.

Forecasting Wealth Values and Rates of Return

Using the lognormal model, it is fairly simple to form probabilistic forecasts of both compound rates of return and ending period wealth values. Wealth at time **n** (assuming reinvestment of all income and no taxes) is:

$$W_n = W_0 (1+r_1)(1+r_2)...(1+r_n)$$
(30)

where,

- W_n = the wealth value at time \mathbf{n} ;
- W_0 = the initial investment at time **0**; and,
- $\label{eq:r1} r_1, r_2, \text{etc.} = \text{the total returns on the portfolio for the rebalancing} \\ \text{period ending at times 1, 2, and so forth.}$

The compound rate of return or geometric mean return over the same period, \mathbf{r}_{G} , is:

(31)

$$r_{G} = \left(\frac{W_{n}}{W_{0}}\right)^{\frac{1}{n}} - 1$$

where,

 r_{G} = the geometric mean return;

 W_n = the ending period wealth value at time **n**;

 W_0 = the initial wealth value at time **0**; and,

n = the inclusive number of periods.

By assuming that all of the (1+r_n)'s are lognormally distributed with the same expected value and standard deviation and are all statistically independent of each other, it follows that W_n and (1+r_G) are lognormally distributed. In fact, even if the (1+r_n)'s are not themselves lognormally distributed but are independent and identically distributed, W_n and (1+r_G) are approximately lognormal for large enough values of n. This "central-limit theorem" means that the lognormal model can be useful in long-term forecasting even if short-term returns are not well described by a lognormal distribution.

Calculating Parameters of the Lognormal Model

To use the lognormal model, we must first calculate the expected value and standard deviation of the natural logarithm of the return relative of the portfolio. These parameters, denoted **m** and **s** respectively, can be calculated from the expected return (μ) and standard deviation (σ) of the portfolio as follows:





where,

 I_{n} = the natural logarithm function.

To calculate a particular percentile of wealth or return for a given time horizon, the only remaining parameter needed is the z-score of the percentile. The z-score of a percentile ranking is that percentile ranking expressed as the number of standard deviations that it is above or below the mean of a normal distribution. For example, the z-score of the 95th percentile is 1.645 because in a normal distribution, the 95th percentile is 1.645 standard deviations above the 50th percentile or median, which is also the mean. Z-scores can be obtained from a table of cumulative values of the standard normal distribution or from software that produces such values.

Given the logarithmic parameters of a portfolio (\mathbf{m} and \mathbf{s}), a time horizon (\mathbf{n}), and the z-score of a percentile (\mathbf{z}), the percentile in question in terms of cumulative wealth at the end of the time horizon (\mathbf{W}_n) is:



Similarly, the percentile in question in terms of the compound rate of return for the period $(r_{\rm G})$ is:



Mean-Variance Optimization

One important application of the probability forecasts of asset returns is mean-variance optimization. Optimization is the process of identifying portfolios that have the highest possible expected return for a given level of risk, or the lowest possible risk for a given expected return. Such a portfolio is considered "efficient," and the locus of all efficient portfolios is called the efficient frontier. An efficient frontier constructed from large company stocks, long-term government bonds, and Treasury bills is shown in Graph 11-1. All investors should hold portfolios that are efficient with respect to the assets in their opportunity set.

The most widely accepted framework for optimization is Markowitz or mean-variance optimization (MVO), which makes the following assumptions: 1) the forecast mean, or expected return, describes the attribute that investors consider to be desirable about an asset; 2) the risk of the asset is measured by its expected standard deviation of returns; and 3) the interaction between one asset and another is captured by the expected correlation coefficient of the two assets' returns. MVO thus requires forecasts of the return and standard deviation of each asset, and the correlation of each asset with every other asset.¹ In the 1950s, Harry Markowitz developed both the concept of the efficient frontier and the mathematical means of constructing it (mean-variance optimization).² Currently, there are a number of commercially available mean-variance optimization software tools available, including Morningstar *EnCorr*[®].³ This advanced analytical software unites proven financial models, sophisticated lbbotson methodologies, and comprehensive Morningstar investment data.

Graph 11-1: Efficient Frontier

Large Company Stocks, Long-Term Government Bonds, and U.S. Treasury Bills



Data from 1926-2013.

Estimating the Means, Standard Deviations, and Correlations of Asset Returns

To simulate future probability distributions of asset and portfolio returns, one typically estimates parameters of the historical return data. The parameters that are required to simulate returns on an asset are its mean and standard deviation. To simulate returns on portfolios of assets, one must also estimate the correlation of each asset in the portfolio with every other asset. Thus, the parameters required to conduct a simulation are the same as those required as inputs into a mean-variance optimization.⁴

To illustrate how to estimate the parameters of asset class returns relevant to optimization and forecasting, we construct an example using large company stocks, long-term government bonds, and Treasury bills. The techniques used to estimate these parameters are described below. These are similar techniques as those used in Morningstar *EnCorr*[®] software.

Means, or Expected Returns

The mean return (forecast mean, or expected return) on an asset is the probability-weighted average of all possible returns on the asset over a future period. Estimates of expected returns are based on models of asset returns. While many models of asset returns incorporate estimates of GNP, the money supply, and other macroeconomic variables, the model employed in this chapter does not. This is because we assume (for the present purpose) that asset markets are informationally efficient, with all relevant and available information fully incorporated in asset prices. If this assumption holds, investor expectations (forecasts) can be discerned from market-observable data. Such forecasts are not attempts to outguess, or beat, the market. They are attempts to discern the market's expectations, i.e., to read what the market itself is forecasting.

For some assets, expected returns can be estimated using current market data alone. For example, the yield on a riskless bond is an estimate of its expected return. For other assets, current data are not sufficient. Stocks, for example, have no exact analogue to the yield on a bond. In such cases, we use the statistical time series properties of historical data in forming the estimates.

To know which data to use in estimating expected returns, we need to know the rebalancing frequency of the portfolios and the planning horizon. In our example, we will assume an annual rebalancing frequency and a twentyyear planning horizon. The rebalancing frequency gives the time units in which returns are measured.

With a twenty-year planning horizon, the relevant riskless rate is the yield on a twenty-year coupon bond. This riskless rate is the baseline from which the expected return on every other asset class is derived by adding or subtracting risk premia.

Large Company Stocks

The expected return on large company stocks is the riskless rate, plus the expected risk premium of large company stocks over bonds that are riskless over the planning horizon. With a twenty-year planning horizon, this risk

premium is 6.96 percent, shown as the long-horizon expected equity risk premium in Table 11-1. Hence, the expected return on large company stocks is 3.67 (the riskless rate) plus 6.96 (the risk premium) for a total of 10.63 percent. Read more about the historical equity risk premium on page 151.

Bonds and Bills

For default-free bonds with a maturity equal to the planning horizon, the expected return is the yield on the bond; that is, the expected return is the riskless rate of 3.67 percent. For bonds with other maturities, the expected bond horizon premium should be added to the riskless rate (for longer maturities) or subtracted from the riskless rate (for shorter maturities). Since expected capital gains on a bond are zero, the expected horizon premium is estimated by the historical average difference of the income returns on the bonds.⁵

For Treasury bills, the expected return over a given time horizon is equal to the expected return on a Treasury bond of a similar horizon, less the expected horizon premium of bonds over bills. The long-term horizon premium is estimated by the historical average of the difference of the income return on bonds and the return on bills. From Table 11-1, this is 1.77 percent. Subtracting this from the riskless rate (3.67 percent) gives us an expected return on bills of 1.90 percent. Of course, this forecast typically differs from the current yield on a Treasury bill, since a portfolio of Treasury bills is rolled over (the proceeds of maturing bills are invested in new bills, at yields not yet known) during the time horizon described.

Standard Deviations

Standard deviations are estimated from historical data as described in Chapter 6. Since there is no evidence of a major change in the variability of returns on large company stocks, we use the entire period 1926–2013 to estimate the standard deviation of these asset classes. For bonds and bills, we use the period 1970–2013.

Correlations

Correlations between the asset classes are estimated from historical data as described in Chapter 6. Correlation coefficients for stocks, bonds, and bills are derived from 1926–2013. Correlations between major asset classes change over time. Graph 11-2 shows the historical correlation of annual returns on large company stocks and long-term bonds over 20 year rolling periods from 1926–1945 through 1994–2013.

Generating Probabilistic Forecasts

For large company stocks in Table 11-2, the logarithmic parameters are calculated to be $\mathbf{m} = 0.0978$ and $\mathbf{s} = 0.1787$ based on equations (32) and (33). The z-scores of the 95th, 50th, and 5th percentile are 1.645, 0, and -1.645, respectively. Using these parameters, we can calculate the 95th, 50th, and 5th percentiles of cumulative wealth

Table 11-1: Building Blocks for Expected Return Construction

Yields (Hiskless Hates) '	alue (%)
Long-Term (20-year) U.S. Treasury Coupon Bond Yield	3.67
Intermediate-Term (5-year) U.S. Treasury Coupon Note Yield	1.13
Short-Term (30-day) U.S. Treasury Bill Yield	0.01
Fixed Income Risk Premia ^{1,‡}	
Expected default premium: long-term corporate bond total returns minus long-term government bond total returns	0.08
Expected long-term horizon premium: long-term government bond income returns minus U.S. Treasury bill total returns*	1.77
Expected intermediate-term horizon premium: intermediate-term government bond income returns minus U.S. Treasury bill total returns	1.08
Equity Risk Premia ^{1, 0}	
Long-horizon expected equity risk premium: large company stock total returns minus long-term government bond income returns	6.96
Intermediate-horizon expected equity risk premium: large company stock total returns minus intermediate-term government bond income returns	7.52
Short-horizon expected equity risk premium: large company stock total returns minus U.S. Treasury bill total returns'	8.51
Small Stock Premium: small company stock total return minus large company stock total return	4.80

[†] As of December 31, 2013. Maturities are approximate

[‡] Expected risk premia for fixed income are based on the differences of historical arithmetic mean returns from 1970–2013.

[©] Expected risk premia for equities are based on the differences of historical arithmetic mean returns from 1926–2013.

^{*} For U.S. Treasury bills, the income return and total return are the same.

and compound returns over various time horizons using equations (34) and (35). Graph 11-3 shows percentiles of compound returns over the entire range of one to twenty year horizons in graphical form. This type of graph is sometimes called a "trumpet" graph because the high and low percentile curves taken together make the shape of a trumpet. The "mouthpiece" of the trumpet is on the right side of the graph because for long time horizons, all percentiles converge to the median (50th percentile).

Graph 11-2: Twenty Year Rolling Period Correlations of Annual Returns Large Company Stocks and Long-Term Government Bonds



60-Month Period Ending

Data from 1926-1945 through 1994-2013.

Graph 11-3: Forecast Total Return Distribution 100 Percent Large Stocks



 Table 11-2: Optimization Inputs: Year-End 2013 Large Company Stocks,

 Long-Term Government Bonds, and U.S. Treasury Bills (%)

	Expected	Standard	Correlation	with	
	Return	Deviation	Stocks	Bonds	Bills
Stocks	12.1	20.2	1.00		
Bonds	5.9	9.8	-0.01	1.00	
Bills	3.5	3.1	-0.02	0.20	1.00

Data from 1926-2013.

Graph 11-4 is a graph showing percentiles of cumulative wealth over the entire range of zero to twenty year time horizons, along with the back history of the portfolio's performance. The past and forecasted (future) values on the graph are connected by setting the wealth index to \$1.00 at the end of 2013. The past index values show how much wealth one would have had to hold in large company stocks to have \$1.00 at the end of 2013; the percentiles of future value show the probability distribution of future growth of \$1.00 invested in large company stocks. This type of graph is sometimes called a "tulip" graph because of its overall shape.





Data from 1993-2033.

Table 11-3 shows (in the top panel) the probability distribution of compound annual returns on large company stocks over the next 20 years. The top line shows the 95th percentile or optimistic case, the middle line the 50th percentile or median case, and the bottom line the 5th percentile or pessimistic case. The bottom panel shows the same projections, redrawn as cumulative values of \$1.00 invested at the beginning of the period simulated. Simulations such as these are used for asset allocation, funding of liabilities, and other portfolio management-related applications; Morningstar *EnCorr*[®] mean-variance optimization software can produce these forecasts.

 Table 11-3: Forecast Distributions of Compound Annual Returns and End

 of Period Wealth – Large Company Stocks

	Compou	nd Annual Re	turn (%)		
Percentile	2015	2018	2023	2028	2033
95th	35.76	25.77	21.02	18.97	17.77
90th	29.66	22.17	18.56	16.99	16.07
75th	20.09	16.39	14.56	13.76	13.29
Expected Value	11.16	10.63	10.45	10.39	10.36
25th	1.27	4.49	6.15	6.90	7.34
10th	-6.21	-0.46	2.57	3.94	4.77
5th	-10.42	-3.31	0.49	2.22	3.28

	End of Period Wealth (\$1 Invested on 12/31/13)							
Percentile	2015	2018	2023	2028	2033			
95th	1.84	3.15	6.74	13.54	26.34			
90th	1.68	2.72	5.49	10.53	19.70			
75th	1.44	2.14	3.89	6.92	12.13			
Expected Value	1.26	1.77	3.12	5.51	9.74			
25th	1.03	1.25	1.82	2.72	4.13			
10th	0.88	0.98	1.29	1.79	2.54			
5th	0.80	0.85	1.05	1.39	1.90			

Data from Year-end 2013.

Constructing Efficient Portfolios

A mean-variance optimizer uses the complete set of optimizer inputs (the expected return and standard deviation of each asset class and the correlation of returns for each pair of asset classes) to generate an efficient frontier. The efficient frontier shown in Graph 11-1 was generated from the inputs described above and summarized in Table 10-2. Each point on the frontier represents a portfolio mix that is mean-variance efficient. The point labeled **A** represents a portfolio that contains 39 percent in large company stocks, 48 percent in long-term bonds, and 13 percent in Treasury bills (Recall that other asset classes were not considered in this example). From the location of point **A** on the grid, we can find its expected return (8.00 percent) and standard deviation (9.20 percent).

Using Inputs to Form Other Portfolios

Given a complete set of inputs, the expected return and standard deviation of any portfolio (efficient or other) of the asset classes can be calculated. The expected return of a portfolio is the weighted average of the expected returns of the asset classes:

	(36)
n	(+++)
$r_p = \sum x_i r_i$	
i=1	

where,

 r_{p} = the expected return of the portfolio **p**;

n = the number of asset classes;

 x_i = the portfolio weight of asset class i, scaled such that:

$$\sum_{i=1}^{n} x_i = 1$$

and,

 r_i = the expected return of asset class i.

The point labeled **B** in Graph 11-1 represents a portfolio that contains 45 percent large company stocks (asset class 1), one percent in long-term bonds (asset class 2), and 54 percent in Treasury bills (asset class 3). Applying the above formula to this portfolio using the inputs in Table 11-2, we calculate the expected return to be 7.40 percent as follows:

 $(0.45 \times 12.1) + (0.01 \times 5.9) + (0.54 \times 3.5) = 7.39*$ *difference due to rounding

The standard deviation of the portfolio depends not only on the standard deviations of the asset classes, but on all of the correlations as well. It is given by:

$$\sigma_{p} = \sqrt{\sum_{i=1}^{n} \sum_{j=1}^{n} x_{i} x_{j} \sigma_{j} \sigma_{j} \rho_{ij}}$$
⁽³⁷⁾

where,

σ_{p}	=	the standard deviation of the portfolio;
xi and xj		the portfolio weights of asset classes i and j;
σ_i and σ_i	==	the standard deviations of returns on asset classes i

- and j; and,
- $\label{eq:rho_ij} \rho_{ij} \qquad = \mbox{ the correlation between returns on asset classes } i \\ \mbox{ and } j.$

(Note that ρ_{ij} equals one and that ρ_{ij} is equal to ρ_{ji}).

	Stocks (asset class 1)	Bonds (asset class 2)	Bills (asset class 3)
Stocks	$x_1^2 \sigma_1^2 \rho_{1,1} =$ (0.45)²(0.202)²(1) = 0.008263	$\begin{array}{l} x_1 x_2 \sigma_1 \sigma_2 \rho_{1,2} = \\ (0.45)(0.01)(0.202) \\ (0.098)(-0.01) = \\ -0.000009 \end{array}$	$\begin{array}{l} x_1 x_3 \sigma_1 \sigma_3 \rho_{1,3} = \\ (0.45)(0.54)(0.202) \\ (0.031)(-0.02) = \\ -0.000030 \end{array}$
Bonds	$\begin{array}{l} x_1 x_2 \sigma_1 \sigma_2 \rho_{1,2} = \\ (0.01)(0.45)(0.098) \\ (0.202)(-0.01) = \\ -0.000001 \end{array}$	$\begin{array}{l} x_2^2 \sigma_2^2 \rho_{22} = \\ (0.01)^2 (0.098)^2 (1) = \\ 0.000001 \end{array}$	$\begin{array}{l} x_2 x_3 \sigma_2 \sigma_3 \rho_{23} = \\ (0.01)(0.54)(0.098) \\ (0.031)(0.20) = \\ 0.000003 \end{array}$
Bills	$\begin{array}{l} x_{1} x_{3} \sigma_{1} \sigma_{3} \rho_{1,3} = \\ (0.54)(0.45)(0.031) \\ (0.202)(-0.02) = \\ -0.000030 \end{array}$	$\begin{array}{l} x_2 x_3 \sigma_2 \sigma_3 \rho_{2,3} = \\ (0.54)(0.01)(0.031) \\ (0.098)(0.20) = \\ 0.000003 \end{array}$	$\begin{array}{l} x_3^2 \sigma_3^2 \rho_{3,3} = \\ (0.54)^2 (0.031)^2 (1) = \\ 0.000280 \end{array}$

The standard deviation for point **B** in Graph 11-1 (containing three asset classes) would be calculated as shown above. By summing these terms and taking the square root of the total, the result is a standard deviation of 9.21 percent.

Enhancements to Mean-Variance Optimization

Ibbotson Associates was an early adopter of the use of mean-variance optimization to develop asset class model guidelines and continues to assist the industry in the development of enhancements to the traditional mean-variance approach as well as the state-of-the-art techniques described later in the chapter. Over the last-half century, the Markowitz mean-variance optimization (MVO) framework has become the textbook approach for creating these optimal asset allocations, but the approach has several shortcomings.

Shortcomings of Traditional Optimization Techniques

One notable shortcoming is that the output (optimal asset allocation weights) is very sensitive to the inputs (expected returns, standard deviations, and correlations). Input sensitivity oftentimes can lead to highly concentrated allocations in only a small number of the available asset classes. For example, if a typical optimization starts with around 10 asset classes to choose from, it wouldn't be uncommon to see just a few of these asset choices ending up in the resulting optimal allocation, with the remaining asset choices not even getting a mention. An example of this is shown in Graph 11-5, where only two of the nine asset classes originally considered made it into the final optimized mix (point **A**).

Graph 11-5 highlights the potential pitfalls of blindly following mean-variance optimization results. Mean-variance optimization is a powerful tool, but it needs to be used with caution. For instance, basing mean-variance optimization inputs on shorter time periods, as was done in Graph 11-5, can contribute to the extreme results. Basing the meanvariance optimization inputs on longer time periods, such as those presented elsewhere in this book, can help mitigate the extreme asset allocations mixes. The reason that longer time periods are preferred is that with longer time periods there is usually a more consistent ratio of return to risk amongst the different asset classes.

In addition to basing inputs on longer term histories, the most common solution to the problem of the highly concentrated asset allocations is to place maximum and minimum allocation constraints on each asset. For instance, in the example shown in Graph 11-5, we could specify a minimum allocation of 5 percent and a maximum allocation of 15 percent for each of the nine asset choices. This would ensure that each asset gets represented in the final allocation and also that no single asset completely dominates in the final allocation mix. Unfortunately, these artificial minimums and maximums are arbitrary, and usually end up limiting the ability of the optimizer to properly act on the information contained in the inputs.

Two Popular Enhancements to Traditional Optimization Techniques

Two popular enhancements to traditional optimization techniques have emerged in recent years that can help overcome these difficulties. While both of these methods can help develop well-diversified asset allocations, they approach the problem in very different ways. The first of these, the Black-Litterman model, attempts to create better inputs. The second, resampled mean-variance optimization, attempts to build a better optimizer.

The Black-Litterman model was created by Fischer Black and Robert Litterman in the late 1980s. The Black-Litterman model combines investors' views regarding expected returns and the expected returns predicted by the capital asset pricing model (CAPM) to form a single blended estimate of expected returns. When this new combined estimate is used as an input within a traditional mean-variance optimization framework, it produces well-diversified portfolios that include not only market-based asset allocations but also allocations in assets that received favorable views.





Point A.



Emerging Markets 60%
U.S. Long-Term Govt Bonds 40%

Data from 2004-2013

* The inputs for Graph 11-5 were estimated using 10 years of quarterly data

** International stocks are represented by the Morgan Stanley Capital International Europe, Australasia, and Far East (EAFE®) Index; REITs are represented by the FTSE NAREIT Equity REIT Index®; emerging markets are represented by the Morgan Stanley Capital International Emerging Markets Index. The second approach, resampled mean-variance optimization, is an attempt to build a better optimizer. Resampling grew out of the work of a number of authors, but is most closely associated with the work of Richard Michaud. While traditional mean-variance optimization treats the capital market assumptions as if they were known with 100 percent certainty, resampled mean-variance optimization recognizes that the capital market assumptions are forecasts, and are therefore not known with 100 percent certainty.

Conceptually, resampled mean-variance optimization is a combination of Monte Carlo simulation⁶ and the more traditional Markowitz mean-variance optimization approach. The simulation randomly resamples possible returns from a forecasted return distribution or randomly resamples possible returns from a historical distribution. The simulated returns lead to a simulated set of capital market assumptions that are used in a traditional mean-variance optimizer, and the asset allocations are recorded. After combining the asset allocations from the numerous intermediate optimizations, the resulting asset allocations are those that, on average, are predicted to perform best over the range of potential outcomes implied by the capital market assumptions. Research has shown that asset allocations selected from a resampled efficient frontier may outperform those from a traditional efficient frontier.7

In addition to the problem of getting results that are highly concentrated in just a few of the assets available, there are two more criticisms of the traditional mean-variance optimization framework.

First, the traditional approach focuses on a subset of the total portfolio. Traditionally, the focus is on finding a mix of asset classes that maximizes the expected return, subject to a risk constraint. However, because the purpose of most asset portfolios is to fund a specified future cash-flow stream—a liability—the true risk for the portfolio is not the standard deviation of the assets or the performance of the assets relative to that of peers—the true risk is not being able to fund the future liability.

An asset allocation approach that takes the future liability into account is called liability-relative optimization (or surplus optimization). The usual method employed to accomplish this is to constrain the optimizer to hold an asset class representing the liability short. Second, the traditional mean-variance optimization framework assumes that the returns of the assets in the optimization are normally distributed. As illustrated in Table 2-1, the return distributions of different asset classes do not always follow a standard, symmetrical bell-shaped curve. Some assets have distributions that are skewed to the left or right, while others have distributions that are skinnier or fatter than others. These more complicated characteristics are called skewness and kurtosis, respectively. The next wave of enhancements to the traditional mean-variance optimization are frameworks that incorporate these additional types of non-normalities into the optimization.

Markowitz 1.0

In 1952, Harry Markowitz, invented portfolio optimization. His genius was based on three principles; risk, reward and the correlation of assets in a portfolio. Over the years, technologies advanced, markets crashed, but the portfolio optimization models used by many investors did not evolve to compensate. This is surprising in light of the fact that Markowitz was a pioneer of technological advancement in the field of computational computer science. Furthermore, he did not stand idly by in the area of portfolio modeling, but continued to make improvements in his own models and to influence the models of others. Few of these improvements, however, were picked up broadly in practice.

Going Supersonic

Because Markowitz's first effort was so simple and powerful, it attracted a great number of followers. The greater the following became, the fewer questioners debated its merits. Markowitz's original work is synonymous with modern portfolio theory and has been taught in business schools for generations and not surprisingly, is still widely used today.

Then came the crash of 2008, and people are starting to ask questions at last. The confluence of the recent economic trauma and the technological advances of the past few decades make today the perfect moment to describe the supersonic models that can be built around Markowitz's fundamental principles of risk, reward and correlation. In a recent paper, we assert that Markowitz's original work remains the perfect framework for applying the latest in economic thought and technology. We dub our updated model "Markowitz 2.0."

Markowitz 2.0 The Flaw of Averages

The 1952 mean-variance model of Harry Markowitz was the first systematic attempt to cure what Savage [2009] calls the "flaw of averages". In general, the flaw of averages is a set of systematic errors that occur when people use single numbers (usually averages) to describe uncertain future quantities. For example, if you plan to rob a bank of \$10 million and have one chance in 100 of getting away with it, your average take is \$100,000. If you described your activity beforehand as "making \$100,000" you would be correct on average. But this is a terrible characterization of a bank heist. Yet as Savage [2009] discusses, this very "flaw of averages" is made all the time in business practice, and helps explain why everything is behind schedule, beyond budget, and below projection, and was an accessory to the economic catastrophe that culminated in 2008.

Harry Markowitz's 1952 mean-variance model distinguished between different investments that had the same average (expected) return but different risks, measured as variance or its square root (standard deviation). This breakthrough systematic attempt to cure the flaw of averages ultimately garnered a Nobel Prize for its inventor. However, the use of standard deviation and covariance introduces a higher order version of the flaw of averages, in that these concepts are themselves a version of averages.

Adding Afterburners to Traditional Portfolio Optimization

By taking advantage of the very latest in economic thought and computer technology, we can, in effect, add more thrust to the original framework of the Markowitz portfolio optimization model. The result is a dramatically more powerful model that is more aligned with 21st century investor concerns, markets, and financial instruments such as options. Traditional portfolio optimization, commonly referred to as mean-variance optimization (MVO), suffers from several limitations which can easily be addressed with today's technology. Our discussion here will focus on five practical enhancements:

- First, we use a scenario-based approach to allow for fat-tailed distributions. "Fat-tailed" return distributions are not possible within the context of traditional mean-variance optimization, where return distributions are assumed to be adequately described by mean and variance.
- Second, we replace the single period expected return with the long-term forward-looking geometric mean (GM), as this takes into account accumulation of wealth.
- Third, we substitute conditional value at risk (CVaR), which only looks at tail risk, for standard deviation, which looks at average variation.
- 4. Fourth, the original Markowitz model used a covariance matrix to model the distribution of returns on asset classes; we replace this with a scenario-based model that can be generated with Monte Carlo simulation, and can incorporate any number of distributions.
- 5. Finally, we exploit new statistical technologies pioneered by Savage in the field of Probability Management. Savage invented an astonishing new technology called the Distribution String, or DIST[™], which encapsulates thousands of trials as a single data element or cell, thus eliminating the main disadvantage of the scenariobased approach—the need to store and process large amounts of data.

The Scenario Approach versus Lognormal Distributions

One of the limitations of the traditional mean-variance optimization framework assumes that the distribution of returns of the assets in the optimization can be adequately described simply by mean and variance alone. The most common depiction of this assumption is to draw the distribution of each asset class as a symmetrical bell-shaped curve, which is not always the case. Over the years, various alternatives have been put forth to replace mean-variance optimization with an optimization framework that takes into account the non-normal features of return distributions. Some researchers have proposed using distributions curves that exhibit skewness and kurtosis (i.e., have fat tails) while others have proposed using large numbers of scenarios based on historical data or Monte Carlo simulation.

The scenario-based approach has two main advantages over a distribution curve approach: (1) it is highly flexible; for example, non-linear instruments such as options can be modeled in a straight forward manner, and (2) it is mathematically manageable; for example, portfolio returns under the scenarios are simply weighted averages of asset class returns within the scenarios. In this way, the distribution of a portfolio can be derived from the distributions of the assets classes without working complicated equations that might lack analytical solutions; only straight-forward portfolio arithmetic is needed.

In standard scenario analysis, there is no precise graphical representation of return distributions. Histograms serve as approximations such as those shown in Graph 2-1. We augment the scenario approach by employing a smoothing technique so that smooth curves represent return distributions. For example, Graph 11-6 shows the distribution curve of annual returns of large company stocks under our scenario-based approach. Comparing Graph 11-6 with the large company stock histogram in Graph 2-1, we can see that the smooth distribution curve retains the properties of the historical distribution while showing the distribution in a more esthetically pleasing and precise form. Further, our model can bring all of the power of continuous mathematics to the scenario approach. This was previously enjoyed only by models based on continuous distributions.

In Graph 11-6, the solid gray line represents the distribution of annual returns of large company stocks when our smoothed scenario-based approach is used and the red line represents the distribution curve of annual returns of large company stocks when traditional mean-variance analysis is used and we assume that returns follow a lognormal distribution. Graph 11-6: Distribution of Annual Returns: Large Company Stocks Lognormal Distribution versus Scenario-Based Model



Data from 1926-2009

If we extend a vertical line from Point A down to the x-axis, the area to the left (and underneath) each of the curves represents the occurrences of annual returns equal to or less than, in this case, -26 percent. Since these are cumulative distributions, we can calculate the probability that the annual returns of large company stocks will be less than or equal to -26 percent by dividing the area underneath each of the curves by the total area underneath each of the curves as a whole.

For example, looking to the scenario-based model, the area to the left of the vertical line under the scenario-based distribution represents 5 percent of the total area underneath this entire distribution line. This implies that the probability of large company stocks having a return of -26 percent or less is 5 percent. Correspondingly, the area to the left of the vertical line for the lognormal distribution represents 1.6 percent of the total area under the entire lognormal distribution line. This implies that the probability of large company stocks having a return of -26 percent or less using the traditional mean-variance model is 1.6 percent. As Kaplan et al. [2009] discuss, "tail events" have occurred often throughout the history of capital markets all over the world, but the probabilities associated with them may be systematically underestimated within the context of traditional mean-variance analysis, where return distributions are assumed to be lognormal. The scenario-based model proposed by Kaplan and Savage is a real step forward as it better models the non-trivial probabilities associated with tail events. For a more detailed discussion of tail events and their non-triviality, see Chapter 13. In Chapter 13, Kaplan introduces a new set of monthly real stock market total returns going back a full 125 years, and uses these new returns to demonstrate that the severity of the financial crisis of 2008 was not unique, but was merely the latest chapter in a long history of market meltdowns.

Geometric Mean (GM) versus Single Period Expected Return

In MVO, reward is measured by expected return which is a forecast of arithmetic mean. However, over long periods of time, investors are not concerned with simple averages of return; rather they are concerned with the accumulation of wealth. We use forecasted long-term geometric mean (GM) as the measure of reward because investors who plan on repeatedly reinvesting in the same strategy over an indefinite period would seek the highest rate of growth for the portfolios as measured by geometric mean.⁸

Conditional Value at Risk (CVaR) versus Standard Deviation

As for risk, much has been written about how investors are not concerned merely with the degree of dispersion of returns (as measured by standard deviation), but rather with how much wealth they could lose. A number of "downside" risk measures have been proposed to replace standard deviation as the measure of risk in strategic asset allocation. While any one of these could be used, our preference is to use Conditional Value at Risk (CVaR).

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CVaR is related to Value at Risk (VaR). VaR describes the left tail in terms of how much capital can be lost over a given period of time. For example, a 5 percent VaR answers a question of the form: Having invested \$10,000 there is a 5 percent chance of losing \$X or more in 12 months. (The "or more" implications of VaR are sometimes overlooked by investors with serious implications.) Applying this to idea to returns, the 5 percent VaR is the negative of the 5th percentile of the return distribution. For example, the 5th percentile of the distribution shown in Graph 11-6 is -25.8 percent so its 5 percent VaR is 25.8 percent. This means there is a 5 percent chance of losing \$2,850 or more on a \$10,000 investment. CVaR is the expected or average loss of capital should VaR be breached. Therefore CVaR is always greater than VaR. For example, the 5 percent CVaR for the distribution shown in Graph 11-6 is 35.8 percent, or \$3,580 on a \$10,000 investment.

Scenarios versus Correlation

In mean-variance analysis, the covariation of the returns of each pair of asset classes is represented by a single number, the correlation coefficient. This is mathematically equivalent to assuming that a simple linear regression model is an adequate description of how the returns on the two asset classes are related. In fact, the r-square statistic of a simple linear regression model for two series of returns is equal to the square of the correlation coefficient.

However, for many pairs of asset classes, a linear model misses the most important features of the relationship. For example, during normal times, non-U.S. equities are considered to be good diversifiers for U.S. equity investors. But during global crises, all major equity markets move down together.

Furthermore, suppose that the returns on two asset classes indices were highly correlated, but instead of including direct exposures to both in the model, one was replaced with an option on itself. Instead of having a linear relationship, we now have a nonlinear relationship which cannot be captured by a correlation coefficient. Fortunately, these sorts of nonlinear relationships between returns on different investments can be handled in a scenario-based model. For example, in scenarios that represent normal times, returns on different equity markets could be modeled as moving somewhat apart from each other; while scenarios that represent global crises could model the markets as moving downward together.

Ultrasonic Statistical Technology

Since it may take thousands of scenarios to adequately model return distributions, until recently, a disadvantage of the scenario-based approach has been that it requires large amounts of data to be stored and processed. Even with the advances in computer hardware, the conventional approach of representing scenarios with large tables of explicit numbers remained problematic.

The phenomenal speed of computers has given rise to the field of Probability Management, an extension of data management to probability distributions, rather than numbers. The key component of Probability Management is the Distribution String, or DIST[™], that can encapsulate thousands of trials as a single data element. The use of DISTs greatly saves on storage and speeds up processing time, so that a Monte Carlo simulation consisting of thousands of trials can be performed on a personal computer in an instant. Monte Carlo simulations that use DISTs are also very adaptable, allowing for almost any return distribution or underlying probability model, rather than being contained by parameters. While not all asset management organizations are prepared to create the DISTs needed to drive GM-CVaR optimization, some outside vendors, such as Morningstar Ibbotson, can fulfill this role.

Another facet of Probability Management is interactive simulation technology, which can run thousands of scenarios through a model before the sound of your finger leaving the <Enter> key reaches your ear. These supersonic models allow much deeper intuition into the sensitivities of portfolios, and encourage the user to interactively explore different portfolios, distributional assumptions, and potential black swans. A sample of such an interactive model is available for download from http://www.ProbabilityManagement.org.

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Finale: The New Efficient Frontier

Putting it all together, we form an efficient frontier of forecasted geometric mean (GM) and conditional value at risk (CVaR) as shown in Graph 11-7,⁹ incorporating our scenario approach to covariance and new statistical technology. We believe that this efficient frontier is more relevant to investors than the traditional expected return vs. standard deviation frontier of MVO because it shows the trade-off between reward and risk that is meaningful to investors; namely, long-term potential growth vs. short-term potential loss.



Approaches to Calculating the Equity Risk Premium

The expected return on stocks over bonds, the equity risk premium, has been estimated by a number of authors who have utilized a variety of different approaches. Such studies can be categorized into four groups based on the approaches they have taken. The first group of studies derive the equity risk premium from historical returns between stocks and bonds. Supply-side models, using fundamental information such as earnings, dividends, or overall productivity, are used by the second group to measure the expected equity risk premium. A third group adopts demand-side models that derive the expected returns of equities through the payoff demanded by equity investors for bearing the additional risk. The opinions of financial professionals through broad surveys are relied upon by the fourth and final group. The rest of this chapter will focus on the historical and supply-side equity risk premia.

The Historical Equity Risk Premium

The expected equity risk premium can be defined as the additional return an investor expects to receive to compensate for the additional risk associated with investing in equities as opposed to investing in riskless assets.

Unfortunately, the expected equity risk premium is unobservable in the market and therefore must be estimated. Typically, this estimation is arrived at through the use of historical data. The historical equity risk premium can be calculated by subtracting the long-term average of the income return on the riskless asset (Treasuries) from the long-term average stock market return (measured over the same period as that of the riskless asset).

In using a historical measure of the equity risk premium, one assumes that what has happened in the past is representative of what might be expected in the future. In other words, the assumption one makes when using historical data to measure the expected equity risk premium is that the relationship between the returns of the risky asset (equities) and the riskless asset (Treasuries) is stable.

The Stock Market Benchmark

The stock market benchmark chosen should be a broad index that reflects the behavior of the market as a whole. Two examples of commonly used indexes are the S&P 500[®] and the New York Stock Exchange Composite Index. Although the Dow Jones Industrial Average is a popular index, it would be inappropriate for calculating the equity risk premium because it is too narrow.

We use the total return of our large company stock index (currently represented by the S&P 500) as our market benchmark when calculating the equity risk premium. The S&P 500 was selected as the appropriate market benchmark because it is representative of a large sample of companies across a large number of industries. The S&P 500 is also one of the most widely accepted market benchmarks. In short, the S&P 500 is a good measure of the equity market as a whole. Table 11-4 illustrates the equity risk premium calculation using several different market indices and the income return on three government bonds of different horizons.

Table 11-4: Equity Risk Premium with Different Market Indices						
	Equity Risk Premia					
	Long-	Intermediate-	Short-			
	Horizon (%)	Horizon (%)	Horizon (%)			
S&P 500	6.96	7.52	8.51			
Total Value-Weighted NYSE	6.76	7.32	8.31			
NYSE Deciles 1–2	6.23	6.79	7.78			

Data from 1926-2013.

The equity risk premium is calculated by subtracting the arithmetic mean of the government bond income return from the arithmetic mean of the stock market total return. Table 11-5 demonstrates this calculation for the long-horizon equity risk premium.

Table 11-5: Long-Horizon Equity Risk Premium Calculation						
	Arithmetic Mean Market Total Risk-Free Equity Ris					
Long-Horizon	Return (%)		Rate (%)	P	remium (%)	
S&P 500	12.05	-	5.09	=	6.96	
Total Value-Weighted NYSE	11.85	_	5.09	=	6.76	
NYSE Deciles 1-2	11.32	—	5.09	=	6.23	

Data from 1926-2013.

Data for the New York Stock Exchange is obtained from Morningstar and the Center for Research in Security Prices (CRSP) at the University of Chicago's Graduate School of Business. The "Total" series is a capitalization-weighted index and includes all stocks traded on the New York Stock Exchange except closed-end mutual funds, real estate investment trusts, foreign stocks, and Americus Trusts. Capitalization-weighted means that the weight of each stock in the index, for a given month, is proportionate to its market capitalization (price times number of shares outstanding) at the beginning of that month. The "Decile 1-2" series includes all stocks with capitalizations that rank within the upper 20 percent of companies traded on the New York Stock Exchange, and it is therefore a largecapitalization index. For more information on the Center for Research in Security Pricing data methodology, see Chapter 7.

The Market Benchmark and Firm Size

Although not restricted to include only the 500 largest companies, the S&P 500 is considered a large company index. The returns of the S&P 500 are capitalization weighted, which means that the weight of each stock in the index, for a given month, is proportionate to its market capitalization (price times number of shares outstanding) at the beginning of that month. The larger companies in the index therefore receive the majority of the weight. The use of the NYSE "Deciles 1–2" series results in an even purer large company index. However, if using a large stock index to calculate the equity risk premium, an adjustment is usually needed to account for the different risk and return characteristics of small stocks. This was discussed further in Chapter 7 on the size premium.

The Risk-Free Asset

The equity risk premium can be calculated for a variety of time horizons when given the choice of risk-free asset to be used in the calculation. Chapter 3 provides equity risk premia calculations for short-, intermediate-, and long-term horizons. The short-, intermediate-, and long-horizon equity risk premia are calculated using the income return from a 30-day Treasury bill, a 5-year Treasury bond, and a 20-year Treasury bond, respectively.

20-Year versus 30-Year Treasuries

Our methodology for estimating the long-horizon equity risk premium makes use of the income return on a 20-year Treasury bond; however, the Treasury currently does not issue a 20-year bond. The 30-year bond that the Treasury recently began issuing again is theoretically more correct when dealing with to the long-term nature of business valuation, yet lbbotson Associates instead creates a series of returns using bonds on the market with approximately 20 years to maturity. The reason for the use of a 20-year maturity bond is that 30-year Treasury securities have only been issued over the relatively recent past, starting in February of 1977, and were not issued at all through the early 2000s.

The same reason exists for why we do not use the 10-year Treasury bond—a long history of market data is not available for 10-year bonds. We have persisted in using a 20-year bond to keep the basis of the time series consistent.

Income Return

Another point to keep in mind when calculating the equity risk premium is that the income return on the appropriatehorizon Treasury security, rather than the total return, is used in the calculation.

The total return is comprised of three return components: the income return, the capital appreciation return, and the reinvestment return. The income return is defined as the portion of the total return that results from a periodic cash flow or, in this case, the bond coupon payment. The capital appreciation return results from the price change of a bond over a specific period. Bond prices generally change in reaction to unexpected fluctuations in yields. Reinvestment return is the return on a given month's investment income when reinvested into the same asset class in the subsequent months of the year. The income return is thus used in the estimation of the equity risk premium because it represents the truly riskless portion of the return.

Arithmetic versus Geometric Means

The equity risk premium data presented in this book are arithmetic average risk premia as opposed to geometric average risk premia. The arithmetic average equity risk premium can be demonstrated to be most appropriate when discounting future cash flows. For use as the expected equity risk premium in either the CAPM or the building block approach, the arithmetic mean or the simple difference of the arithmetic means of stock market returns and riskless rates is the relevant number. This is because both the CAPM and the building block approach are additive models, in which the cost of capital is the sum of its parts. The geometric average is more appropriate for reporting past performance, since it represents the compound average return.

Appropriate Historical Time Period

The equity risk premium can be estimated using any historical time period. For the U.S., market data exists at least as far back as the late 1800s. Therefore, it is possible to estimate the equity risk premium using data that covers roughly the past 100 years.

Our equity risk premium covers the time period from 1926 to the present. The original data source for the time series comprising the equity risk premium is the Center for Research in Security Prices. CRSP chose to begin their analysis of market returns with 1926 for two main reasons. CRSP determined that the time period around 1926 was approximately when quality financial data became available. They also made a conscious effort to include the period of extreme market volatility from the late twenties and early thirties; 1926 was chosen because it includes one full business cycle of data before the market crash of 1929. These are the most basic reasons why our equity risk premium calculation window starts in 1926.

Implicit in using history to forecast the future is the assumption that investors' expectations for future outcomes conform to past results. This method assumes that the price of taking on risk changes only slowly, if at all, over time. This "future equals the past" assumption is most applicable to a random time-series variable. A time-series variable is random if its value in one period is independent of its value in other periods.

Choosing an Appropriate Historical Period

The estimate of the equity risk premium depends on the length of the data series studied. A proper estimate of the equity risk premium requires a data series long enough to give a reliable average without being unduly influenced by very good and very poor short-term returns. When calculated using a long data series, the historical equity risk premium is relatively stable. Furthermore, because an average of the realized equity risk premium is quite volatile when calculated using a short history, using a long series makes it less likely that the analyst can justify any number he or she wants. The magnitude of how shorter periods can affect the result will be explored later in this chapter.

Some analysts estimate the expected equity risk premium using a shorter, more recent time period on the basis that recent events are more likely to be repeated in the near future; furthermore, they believe that the 1920s, 1930s, and 1940s contain too many unusual events. This view is suspect because all periods contain "unusual" events. Some of the most unusual events of the last hundred years took place quite recently, including the inflation of the late 1970s and early 1980s, the October 1987 stock market crash, the collapse of the high-yield bond market, the major contraction and consolidation of the thrift industry, the collapse of the Soviet Union, the development of the European Economic Community, the attacks of September 11, 2001 and the more recent liquidity crisis of 2008 and 2009.

It is even difficult for economists to predict the economic environment of the future. For example, if one were analyzing the stock market in 1987 before the crash, it would be statistically improbable to predict the impending shortterm volatility without considering the stock market crash and market volatility of the 1929–1931 period.

Without an appreciation of the 1920s and 1930s, no one would believe that such events could happen. The 88-year period starting with 1926 is representative of what can happen: it includes high and low returns, volatile and quiet markets, war and peace, inflation and deflation, and prosperity and depression. Restricting attention to a shorter historical period underestimates the amount of change that could occur in a long future period. Finally, because historical event-types (not specific events) tend to repeat themselves, long-run capital market return studies can reveal a great deal about the future. Investors probably expect "unusual" events to occur from time to time, and their return expectations reflect this.

A Look at the Historical Results

It is interesting to take a look at the realized returns and realized equity risk premium in the context of the above discussion. Table 11-6 shows the average stock market return and the average (arithmetic mean) realized longhorizon equity risk premium over various historical time periods. The table shows that using a longer historical period provides a more stable estimate of the equity risk premium. The reason is that any unique period will not be weighted heavily in an average covering a longer historical period. It better represents the probability of these unique events occurring over a long period of time.

Table 11-6	: Stock Market Return a	nd Equity Risk Premium Large Company	Over Time
		Stock Arithmetic	Long-Horizon
Length	Period	Mean Total	Equity Risk
(Yrs.)	Dates	Return (%)	Premium (%)
88	1926–2013	12.1	7.0
80	1934–2013	12.5	7.2
70	1944-2013	12.8	7.2
60	1954–2013	12.4	6.2
50	1964-2013	11.4	4.7
40	1974–2013	12.6	5.5
30	1984–2013	12.6	6.3
20	1994–2013	11.1	6.1
15	1999–2013	6.6	2.0
10	2004-2013	9.2	5.2
5	2009–2013	18.4	15.0

Data from 1926-2013.

Looking carefully at Graph 11-8 will clarify this point. The graph shows the realized equity risk premium for a series of time periods through 2013, starting with 1926. In other words, the first value on the graph represents the average realized equity risk premium over the period 1926–2013. The next value on the graph represents the average realized equity risk premium over the period 1927–2013, and so on, with the last value representing the average over the most recent five years, 2007–2013.

Graph 11-8: Equity Risk Premium Using Different Starting Dates





Data from 1926-2013.

Concentrating on the left side of Graph 11-8, one notices that the realized equity risk premium, when measured over long periods of time, is relatively stable. In viewing the graph from left to right, moving from longer to shorter historical periods, one sees that the value of the realized equity risk premium begins to decline significantly. Why does this occur? The reason is that the severe bear market of 1973–1974 is receiving proportionately more weight in the shorter, more recent average. If you continue to follow the line to the right, however, you will also notice that when 1973 and 1974 fall out of the recent average, the realized equity risk premium jumps up by nearly 1.2 percent.

Additionally, use of recent historical periods for estimation purposes can lead to illogical conclusions. As seen in Table 11-6, the bear market in the early 2000's and in 2008 has caused the realized equity risk premium in the shorter historical periods to be lower than the long-term average.

The impact of adding one additional year of data to a historical average is lessened the greater the initial time period of measurement. Short-term averages can be affected considerably by one or more unique observations. On the other hand, long-term averages produce more stable results.



Data from 1926-2013.

Some practitioners argue for a shorter historical time period, such as 30 years, as a basis for the equity risk premium estimation. The logic for the use of a shorter period is that historical events and economic scenarios present before this time are unlikely to be repeated. Graph 11-9 shows the equity risk premium measured over 30-year periods, and it appears from the graph that the premium has been trending downwards. The 30-year equity risk premium remained close to 4 percent for several years in the 1980s and 1990s. However, it has fallen and then risen in the most recent 30-year periods.

The key to understanding this result lies again in the years 1973 and 1974. The oil embargo during this period had a tremendous effect on the market. The equity risk premium for these years alone was -21 and -34 percent, respectively. Periods that include the years 1973 and 1974 result in average equity risk premia as low as 3.2 percent. The 2000s have also had an enormous effect on the equity risk premium.

It is difficult to justify such a large divergence in estimates of return over such a short period of time. This does not suggest, however, that the years 1973 and 1974 should be excluded from any estimate of the equity risk premium; rather, it emphasizes the importance of using a long historical period when measuring the equity risk premium in order to obtain a reliable average that is not overly influenced by short-term returns. The same holds true when analyzing the poor performance of the early 2000s and 2008.

Supply Model

This section is based upon the work by Roger G. Ibbotson and Peng Chen, who combined the first and second approaches to arrive at their forecast of the equity risk premium.¹⁰ By proposing a new supply side methodology, the Ibbotson-Chen study challenges current arguments that future returns on stocks over bonds will be negative or close to zero. The results affirm the relationship between the stock market and the overall economy.

Long-term expected equity returns can be forecasted by the use of supply side models. The supply of stock market returns is generated by the productivity of the corporations in the real economy. Investors should not expect a much higher or lower return than that produced by the companies in the real economy. Thus, over the long run, equity return should be close to the long-run supply estimate.

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Graph 11-10: Capital Gains, GDP Per Capita, Earnings, and Dividends Index (Year-End 1925 = \$1.00)



Data from 1925-2013.

Earnings, dividends, and capital gains are supplied by corporate productivity. Graph 11-10 illustrates that earnings and dividends have historically grown in tandem with the overall economy (GDP per capita). However, GDP per capita did not outpace the stock market. This is primarily because the P/E ratio increased 1.87 times during the same period. So, assuming that the economy will continue to grow, all three should continue to grow as well.

Forward-Looking Earnings Model

Roger G. Ibbotson and Peng Chen forecast the equity risk premium through a supply side model using historical data. They utilized an earnings model as the basis for their supply side estimate. The earnings model breaks the historical equity return into four pieces, with only three historically being supplied by companies: inflation, income return, and growth in real earnings per share. The growth in the P/E ratio, the fourth piece, is a reflection of investors' changing prediction of future earnings growth. The past supply of corporate growth is forecasted to continue; however, a change in investors' predictions is not. P/E rose dramatically from 1980 through 2001 because people believed that corporate earnings were going to grow faster in the future. This growth in P/E drove a small portion of the rise in equity returns over the same period.

Graph 11-11 illustrates the price to earnings ratio from 1926 to 2013. The P/E ratio, using one-year average earnings, was 10.22 at the beginning of 1926 and ended the year 2013 at 19.11, an average increase of 0.71 percent per year. The highest P/E was 136.55 recorded in 1932, while the lowest was 7.07 recorded in 1948. Ibbotson Associates revised the calculation of the P/E ratio from a one-year to a three-year average earnings for use in equity forecasting.





This is because reported earnings are affected not only by the long-term productivity, but also by "one-time" items that do not necessarily have the same consistent impact year after year. The three-year average is more reflective of the long-term trend than the year-by-year numbers. The P/E ratio calculated using the three-year average of earnings had an increase of 0.67 percent per year.

The historical P/E growth factor, using three-year earnings, of 0.67 percent per year is subtracted from the equity forecast, because it is not believed that P/E will continue to increase in the future. The market serves as the cue. The current P/E ratio is the market's best guess for the future of corporate earnings and there is no reason to believe, at this time, that the market will change its mind. Using this top-down approach, the geometric supply-side equity risk premium is 4.08 percent, which equates to an arithmetic supply-side equity risk premium of 6.12 percent.

Another approach in calculating the premium would be to add up the components that comprise the supply of equity return, excluding the P/E component. Thus, the supply of equity return only includes inflation, the growth in real earnings per share, and income return. The forward-looking earnings model calculates the long-term supply of U.S. equity returns to be 9.37 percent:

 $SR = [(1 + CPI) \times (1 + g_{REPS}) - 1] + Inc + Rinv$ $9.37\%^* = [(1+2.96\%)\times(1+2.07\%)-1]+4.05\%+0.22\%$

*difference due to rounding

where:

SR = the supply of the equity return;

CPI = Consumer Price Index (inflation);

g_{BEPS} = the growth in real earning per share;

- Inc = the income return:
- Rinv the reinvestment return.

The equity risk premium, based on the supply-side earnings model, is calculated to be 4.11 percent on a geometric basis:

$$SERP = \frac{(1+SR)}{(1+CPI)\times(1+RRf)} - 1$$

$$4.11\%^* = \frac{1+9.37\%}{(1+2.96\%)\times(1+2.04\%)} - 1$$

*difference due to rounding

4

where	:							
SERP		the	supply	/-side	equity	risk	premi	um;

SR = the supply of the equity return;

CPI = Consumer Price Index (inflation);

BRf = the real risk-free rate.

Converting the geometric average into an arithmetic average results in an equity risk premium of 6.14 percent:

$$R_{A} = R_{G} + \frac{\sigma^{2}}{2}$$

$$6.14\%^{*} = 4.11\% + \frac{20.19\%^{2}}{2}^{*}$$
*difference due to rounding

where: R_{A} = the arithmetic average; $R_G =$ the geometric average; σ = the standard deviation of equity returns.

As mentioned earlier, one of the key findings of the Ibbotson and Chen study is that P/E increases account for only a small portion of the total return of equity. The reason we present supply-side equity risk premium going back only 25 years in Table 11-7 (see next page) is because the P/E ratio rose dramatically over this time period, which caused the growth rate in the P/E ratio calculated from 1926 to be relatively high. The subtraction of the P/E growth factor from equity returns has been responsible for the downward adjustment in the supply side equity risk premium compared to the historical estimate. Beyond the last 25 years, the growth factor in the P/E ratio has not been dramatic enough to require an adjustment.

Table 11-7 presents the supply side equity risk premium, on an arithmetic basis, beginning in 1926 and ending in each of the last 25 years.

Table	11-7:	Supply-Side	and Historical	Equity Risk	Premium	Over	Time
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Period			Arithmetic Average	
Length	Period		Supply Side Equity	Historical Equity
(Yrs.)	Dates	g(P/E)	Risk Premium (%)	Risk Premium (%)
88	1926–2013	0.67*	6.12	6.96
87	1926–2012	0.46*	6.09	6.70
86	1926–2011	0.40	6.07	6.62
85	1926-2010	0.59	5.97	6.72
84	1926-2009	0.94	5.57	6.67
83	1926-2008	0.79	5.53	6.47
82	1926-2007	1.15	5.74	7.06
81	1926-2006	0.75	6.22	7.13
80	1926-2005	0.65	6.29	7.08
79	1926-2004	0.83	6.18	7.17
78	1926-2003	1.09	5.94	7.19
77	1926-2002	1.17	5.65	6.97
76	1926-2001	1.53	5.71	7.43
75	1926–2000	1.49	6.06	7.76
74	1926-1999	1.52	6.32	8.07
73	1926-1998	1.40	6.35	7.97
72	1926-1997	1.20	6.37	7.77
71	1926-1996	0.87	6.46	7.50
70	1926-1995	0.74	6.47	7.37
69	1926-1994	0.59	6.32	7.04
68	1926-1993	0.90	6.17	7.22
67	1926-1992	1.15	5.98	7.29
66	1926–1991	1.12	6.12	7.39
65	1926-1990	0.67	6.36	7.16
64	1926-1989	0.60	6.72	7.45

Data from 1926-2013. *Contains earnings estimate(s).

Long-Term Market Predictions

The supply side model estimates that stocks will continue to provide significant returns over the long run, averaging around 9.37 percent per year, assuming historical inflation rates. The equity risk premium, based on the top-down supply-side earnings model, is calculated to be 4.08 percent on a geometric basis and 6.12 percent on an arithmetic basis.

In the future, Ibbotson and Chen predict increased earnings growth that will offset lower dividend yields. The fact that earnings will grow as dividend payouts shrink is in line with the Miller and Modigliani Theory.

The forecasts for the market are in line with both the historical supply measures of public corporations (i.e. earnings) and overall economic productivity (GDP per capita). IM

Endnotes

- ¹ The standard deviation is the square root of the variance; hence the term "mean-variance" in describing this form of the optimization problem.
- ² Markowitz, Harry M., Portfolio Selection: Efficient Diversification of Investments, New York: John Wiley & Sons, 1959.
- ³ For more information about Morningstar *EnCort®* software, refer to the Investment Tools and Resources page at the back of this book, or within the United States, call +1 866 910-0840. Outside the United States, call +44 020 3107-0020.
- ⁴ It is also possible to conduct a simulation using entire data sets, that is, without estimating the statistical parameters of the data sets. Typically, in such a nonparametric simulation, the frequency of an event occurring in the simulated history is equal to the frequency of the event occurring in the actual history used to construct the data set.
- ⁵ The expected capital gain on a par bond is self-evidently zero. For a zerocoupon (or other discount) bond, investors expect the price to rise as the bond ages, but the expected portion of this price increase should not be considered a capital gain. It is a form of income return.
- ⁶ See Chapter 12, "Wealth Forecasting with Monte Carlo Simulation" for more information.
- ⁷ See Markowitz and Usmen [2003].
- ⁸ Ranking investment strategies by forecasted GM is sometimes described as applying the Kelly Criterion; an idea promoted by William Poundstone [2005].
- ⁹ Other researchers have also proposed using GM and CVaR as the measures or reward and risk in an efficient frontier. See for example Sheikh and Qiao, [2009].

¹⁰ "Long-Run Stock Returns: Participating in the Real Economy," Roger G. Ibbotson and Peng Chen, Financial Analysts Journal, January/February 2003.



J. FRED WESTON University of California, Los Angeles

EUGENE F. BRIGHAM University of Florida

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PART FOUR / DECISIONS INVOLVING LONG-TERM ASSETS 272

RISK IN FINANCIAL ANALYSIS

The riskiness of an asset is defined in terms of the likely variability of future returns from the asset. For example, if one buys a \$1 million short-term government bond expected to yield 5 percent, then the return on the investment, 5 percent, can be estimated quite precisely, and the investment is defined to be relatively risk free. However, if the \$1 million is invested in the stock of a company just being organized to prospect for uranium in Central Africa, then the probable return cannot be estimated precisely. The rate of return on the \$1 million investment could range from minus 100 percent to some extremely large figure; because of this high variability, the project is defined to be relatively risky. Similarly, sales forecasts for different products of a single firm might exhibit differing degrees of riskiness. For example, the Union Carbide Company might be guite sure that sales of its Eveready batteries will range between 50 and 60 million for the coming year, but be highly uncertain about how many units of a new laser measuring device will be sold during the year.

Risk, then, is associated with project variability—the more variable the expected future returns, the riskier the investment. However, we can define risk more precisely, and it is useful to do so. This more precise definition requires a step-by-step development, which constitutes the remainder of this section.

Probability Distributions

Any investment decision—or, for that matter, almost *any* kind of business decision—implies a forecast of future events, with the forecast being either explicit or implicit. Ordinarily, the forecast of annual cash flow is a single figure, or point estimate, frequently called the "most likely" or "best" estimate. For example, one might forecast that the cash flows from a particular project will be \$500 a year for three years.

How good is this point estimate; that is, how confident is the forecaster of his predicted return? Is he very certain, very uncertain, or somewhere in between? This degree of uncertainty can be defined and measured in terms of the forecaster's "probability distribution"—the probability estimates associated with each possible outcome. In its simplest form, a probability distribution could consist of just a few potential outcomes. For example, in forecasting cash flows, we could make an optimistic estimate, a pessimistic estimate, and a most likely estimate; or, alternatively, we could make high, low, and "best guess" estimates. We might expect our high, or optimistic,

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PART TWO: Risk

and common stocks, 1926–199	4 (figures in]	percent per	year)	
	AVERAGE A RATE OF R	NNUAL ETURN	Average Risk Premium	
Portfolio	Nominal	Real	Treasury Bills)	
Treasury bills	3.7	.6	0	
Government bonds	5.2	2.1	1.4	
Corporate bonds	5.7	2.7	2.0	
Common stocks (S&P 500)	12.2	8.9	8.4	
Small-firm common stocks	17.4	13.9	13.7	

Average rates of return on Treasury bills, government bonds, corporate bonds,

TABLE 7-1

Source: Ibbotson Associates, Inc., 1995 Yearbook.

You may ask why we look back over such a long period to measure average rates of return. The reason is that annual rates of return for common stocks fluctuate so much that averages taken over short periods are meaningless. Our only hope of gaining insights from historical rates of return is to look at a very long period.³

Arithmetic Averages and Compound Annual Returns

Notice that the average returns shown in Table 7-1 are arithmetic averages. In other words, Ibbotson Associates simply added the 69 annual returns and divided by 69. The arithmetic average is higher than the compound annual return over the period. The 69-year compound annual return for the S&P index was 10.2 percent.

The proper uses of arithmetic and compound rates of return from past investments are often misunderstood. Therefore, we call a brief time-out for a clarifying example.

*Example: Suppose that the price of Big Oil's common stock is \$100. There is an equal chance that at the end of the year the stock will be worth \$90, \$110, or \$130. Therefore, the return could be -10 percent, +10 percent, or +30 percent (we assume that Big Oil does not pay a dividend). The expected return is $\frac{1}{10}(-10 + 10 + 10)$ 30) = +10 percent.

If we run the process in reverse and discount the expected cash flow by the expected rate of return, we obtain the value of Big Oil's stock:

³Even with 69 years of data we cannot be sure that this period is truly representative and that the average is not distorted by a few unusually high or low returns. The reliability of an estimate of the average is usually measured by its *standard error*. For example, the standard error of our estimate of the average risk premium on common stocks is 2.5 percent. There is a 95 percent chance that the true average is within plus or minus 2 standard errors of the 8.4 percent estimate. In other words, if you said that the true average was between 3.5 and 13.4 percent, you would have a 95 percent chance of being right. (Technical note: The standard error of the mean is equal to the standard deviation divided by the square root of the number of observations. In our case the standard deviation is 20.6 percent, and therefore the standard error is $20.6/\sqrt{69} = 2.5$.)

⁴This was calculated from $(1 + r)^{69} = 811$, which implies r = .102. (Technical note: For lognormally distributed returns the annual compound return is equal to the arithmetic average return minus half the variance. For example, the annual standard deviation of returns on the U.S. market was about .20, or 20 percent. Variance was therefore .20², or .04. The compound annual return is .04/2 = .02, or 2 percentage points less than the arithmetic average.)

CHAPTER 7: Introduction to Risk, Return, and the Opportunity Cost of Capital

$$PV = \frac{110}{1.10} = \$100$$

The expected return of 10 percent is therefore the correct rate at which to discount the expected cash flow from Big Oil's stock. It is also the opportunity cost of capital for investments which have the same degree of risk as Big Oil.

Now suppose that we observe the returns on Big Oil stock over a large number of years. If the odds are unchanged, the return will be -10 percent in a third of the years, +10 percent in a further third, and +30 percent in the remaining years. The arithmetic average of these yearly returns is

$$\frac{-10+10+30}{3} = +10\%$$

Thus the arithmetic average of the returns correctly measures the opportunity cost of capital for investments of similar risk to Big Oil stock.

The compound annual return on Big Oil stock is

 $(.9 \times 1.1 \times 1.3)^{1/3} - 1 = .088$, or 8.8%,

less than the opportunity cost of capital. Investors would not be willing to invest in a project that offered an 8.8 percent expected return if they could get an expected return of 10 percent in the capital markets. The net present value of such a project would be

$$NPV = 100 + \frac{108.8}{1.1} = -1.1$$

Moral: If the cost of capital is estimated from historical returns or risk premiums, use arithmetic averages, not compound annual rates of return.

Suppose there is an investment project which you *know*—don't ask how—has the same risk as Standard and Poor's Composite Index. We will say that it has the same degree of risk as the *market portfolio*, although this is speaking somewhat loosely, because the index does not include all risky securities. What rate should you use to discount this project's forecasted cash flows?

Clearly you should use the currently expected rate of return on the market portfolio; that is the return investors would forgo by investing in the proposed project. Let us call this market return r_m . One way to estimate r_m is to assume that the future will be like the past and that today's investors expect to receive the same "normal" rates of return revealed by the averages shown in Table 7-1. In this case, you would set r_m at 12.2 percent, the average of past market returns.

Unfortunately, this is *not* the way to do it: r_m is not likely to be stable over time. Remember that it is the sum of the risk-free interest rate r_f and a premium for risk. We know that r_f varies. For example, as we finish this chapter in early 1995, Treasury bills yield about 6 percent, more than 2 percentage points above the 3.7 percent average return of Treasury bills.

What if you were called upon to estimate r_m in 1995? Would you have said 12.2 percent? That would have squeezed the risk premium by 2.2 percentage points. A more sensible procedure takes the current interest rate on Treasury bills plus 8.4 percent, the average *risk premium* shown in Table 7-1. With a rate of 6 percent for Treasury bills, that gives

 r_{m} (1995) = r_f (1995) + normal risk premium = .06 + .084 = .144, or 14.4%

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