PETER B. GRINSTEIN*
MICHAEL A. GALLO
JAY M. SKOLNICK
MARC S. STEIN
JOSEPH C. LUCCI**
TIMOTHY M. REARDON
LANCE A. MORRISON
EDWARD F. SMITH
KEVIN L. BRADFORD****
KATHRYN VADAS
CHARLES E. WERN JR.
CHARLES E. WERN III***

NADLER NADLER & BURDMAN Co., LPA

ATTORNEYS AND COUNSELORS AT LAW

20 WEST FEDERAL ST., SUITE 600 YOUNGSTOWN, OHIO 44503-1423 (330) 744-0247 (330) 744-8690 FAX ONE AMERICAN WAY WARREN, OHIO 44484 (330) 392-2533 (330) 395-3403 FAX MURRAY A. NADLER (1899-1988) MYRON J. NADLER (1923-2005) B. RICHARD BURDMAN (1933-2009)

> *ALSO ADMITTED IN WISCONSIN

**ALSO ADMITTED IN FLORIDA

***ALSO ADMITTED IN NEW YORK

**** ALSO ADMITTED IN PENNSYLVANIA

March 26, 2012

VIA OVERNIGHT DELIVERY

Public Utilities Commission of Ohio Docketing Division 11th Floor 180 East Broad St. Columbus, Ohio 43215-3793

RE: Renewal Application of Independent Energy Consultants, Inc. for Certification as a Competitive Retail Natural Gas Broker and Aggregator and Motion for Protective Order, Case No. 04-593-GA-AGG

Dear Sir/Madam:

Enclosed please find an original and ten (10) copies of the Renewal Application of Independent Energy Consultants, Inc. for Certification as a Competitive Retail Natural Gas Broker and Aggregator.

Also included is an original and ten (10) copies of Independent Energy Consultant's Motion for Protective Order regarding Sections C-3 and C-5 of the Application. The information responding to Sections C-3 and C-5 is stamped confidential and is contained in a single sealed envelope also marked confidential.

Please feel free to call me at (330) 744-0247 if you have any questions. Thank you for your assistance.

RECEIVED-DOCKETING DIV 2012 MAR 27 AM 10: 17 PUCO

Very truly yours,

NADLER NADLER & BURDMAN CO., LPA

Lance A. Morrison

Enclosures

LAM/wf

This is to certify that the images appearing are an accurate and complete reproduction of a case file document delivered in the regular course of business.

Technician Date Processed MAR 2 7 2012



PUCO USE O	NLY - Version 1.07		
Date Received Renewal Certification Number		ORIGINAL AGG Case Number	
		04 - 593 - GA-AGG	

RENEWAL CERTIFICATION APPLICATION COMPETITIVE RETAIL NATURAL GAS BROKERS/AGGREGATORS

Please type or print all required information. Identify all attachments with an exhibit label and title (Example: Exhibit A-16 - Company History). All attachments should bear the legal name of the Applicant. Applicants should file completed applications and all related correspondence with the Public Utilities Commission of Ohio, Docketing Division, 13th Floor, 180 East Broad Street, Columbus, Ohio 43215-3793.

This PDF form is designed so that you may directly input information onto the form. You may also download the form by saving it to your local disk.

			- APPLICANT	Informatio	n and Ser	VICES
A-1	Applicant inte			s: (check all tha l Natural Gas Bro	• • • •	
A-2	Applicant info	rmation:				
	Legal Name	Independent Ener	rgy Consultants, Ir	nc.		
	Address	215 W Garfield Road Suite 210 Aurora, OH 44202				
	Telephone No.	330-995-2675		Web site	Address w	ww.naturalgas-electric.com
	Current PUCO Ce	rtificate No.	04-078(4)	Effective Dates	May 23, 20	10 - May 23, 2012
A-3	Applicant info	rmation under	which applic	ant will do busii	ness in Ohio	:
	Name	Independent Ene	ergy Consultants, I	nc.		
	Address	215 W Garfield R	Road Suite 210 Au	rora, OH 44202		
	Web site Address	www.naturalgas-	electric.com	Telephor	ne No. 330-99	5-2675
A-4	List all names	under which t	he applicant d	oes business in l	North Amer	ica:
	Independent Energy	/ Consultants, Inc.				
A-5	Contact person	n for regulator	y or emergenc	y matters:		
	Name Mark R. B	urns		Title	President	
	Business Address	215 W Garfield I	Road Suite 210 A	ırora, OH 44202		
	Telephone No. 33	30-995-2675	Fax No. 800	-574-4508	Email Address	mburns@naturalgas-electric.com

A-6	Contact person for Commission Staff use in investigating customer complaints:				
	Name Regina Burns	Title	Operations Manager		
	Business address 215 W Garfield Road	Suite 210 Aurora, OH 44202			
	Telephone No. 330-995-2675 Fa	_{x No.} 800-574-4508	Email Address rbums@naturalgas-electric.com		
A-7	Applicant's address and toll-free	number for customer ser	vice and complaints		
	Customer service address 215 W Garfie	eld Road Suite 210 Aurora, OH 4	14202		
	Toll-Free Telephone No. 888-862-6060	Fax No. 800-574-4508	Email Address info@naturalgas-electric.com		
A-8			rdance with Section 4929.22 of the Ohio one number, and Web site address of the		
	Name Mark R. Burns	Title	President		
	Business address 215 W Garfield Road Suite 210 Aurora, OH 44202				
	Telephone No. 330-995-2675 Fax	No. 800-574-4508 En	nail Address mburns@naturalgas-electric.com		
A-9	Applicant's federal employer iden	ntification number 20-0	0989144		
A-10	Applicant's form of ownership: (Check one)			
	Sole Proprietorship	Partn	ership		
	Limited Liability Partnership (I	LP) Limit	ed Liability Company (LLC)		
	✓ Corporation	Other	•		
A-11	currently providing service or int	tends to provide service, i	y service area in which the applicant is including identification of each customer to serve, for example: residential, small		

A-11 (Check all that apply) Identify each natural gas company service area in which the applicant is currently providing service or intends to provide service, including identification of each customer class that the applicant is currently serving or intends to serve, for example: residential, small commercial, and/or large commercial/industrial (mercantile) customers. (A mercantile customer, as defined in Section 4929.01(L)(1) of the Ohio Revised Code, means a customer that consumes, other than for residential use, more than 500,000 cubic feet of natural gas per year at a single location within the state or consumes natural gas, other than for residential use, as part of an undertaking having more than three locations within or outside of this state. In accordance with Section 4929.01(L)(2) of the Ohio Revised Code, "Mercantile customer" excludes a not-for-profit customer that consumes, other than for residential use, more than 500,000 cubic feet of natural gas per year at a single location within this state or consumes natural gas, other than for residential use, as part of an undertaking having more than three locations within or outside this state that has filed the necessary declaration with the Public Utilities Commission.)

\sqrt{c}	olumbia Gas of Ohio	Residential 🗸	Small Commerci	nl 🚺 Large Commercial / Industrial
√ r	Dominion East Ohio	Residential	Small Commerci	al Large Commercial / Industrial
√ 1	Duke Energy Ohio	Residential 🗸	Small Commercia	al 🚺 Large Commercial / Industrial
√ v	ectren Energy Delivery	of Ohio Residential	Small Commercia	al 🚺 Large Commercial / Industrial
Program date(s) the	is, for each service	1 0 1	ss, provide app	ny of Ohio's Natural Gas Choice roximate start date(s) and/or end
		Desiruit - Data of Comics	huma 4, 2004	Fad Date
✓	Residential	Beginning Date of Service		End Date
✓	Small Commercial	2 0		End Date
V	•	Beginning Date of Service		End Date
	Industrial	Beginning Date of Service	June 1, 2004	End Date
✓Domin	ion East Ohio			
\checkmark	Residential	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Small Commercial	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Large Commercial	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Industrial	Beginning Date of Service	June 1, 2004	End Date
Duke	Energy Ohio			
\checkmark	Residential	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Small Commercial	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Large Commercial	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Industrial	Beginning Date of Service	June 1, 2004	End Date
Vectr	en Energy Delivery (of Ohio		
\checkmark	Residential	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Small Commercial	Beginning Date of Service	June 1, 2004	End Date
\checkmark	Large Commercial	Beginning Date of Service	June 1, 2004	End Date
V	Industrial	Beginning Date of Service	June 1, 2004	End Date

A-13 If not currently participating in any of Ohio's four Natural Gas Choice Programs, provide the approximate start date that the applicant proposes to begin delivering services:

Columbia Gas of Ohio	Intended Start Date
Dominion East Ohio	Intended Start Date
Duke Energy Ohio	Intended Start Date
Vectren Energy Delivery of Ohio	Intended Start Date

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED.

- A-14 Exhibit A-14 "Principal Officers, Directors & Partners," provide the names, titles, addresses and telephone numbers of the applicant's principal officers, directors, partners, or other similar officials.
- A-15 <u>Exhibit A-15 "Corporate Structure,"</u> provide a description of the applicant's corporate structure, including a graphical depiction of such structure, and a list of all affiliate and subsidiary companies that supply retail or wholesale natural gas or electricity to customers in North America.
- A-16 <u>Exhibit A-16 "Company History</u>," provide a concise description of the applicant's company history and principal business interests.
- A-17 Exhibit A-17 "Articles of Incorporation and Bylaws," provide the articles of incorporation filed with the state or jurisdiction in which the applicant is incorporated and any amendments thereto, only if the contents of the originally filed documents changed since the initial application.
- A-18 Exhibit A-18 "Secretary of State," provide evidence that the applicant is still currently registered with the Ohio Secretary of the State.

SECTION B - APPLICANT MANAGERIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED

- **B-1** Exhibit B-1 "Jurisdictions of Operation," provide a current list of all jurisdictions in which the applicant or any affiliated interest of the applicant is, at the date of filing the application, certified, licensed, registered, or otherwise authorized to provide retail natural gas service, or retail/wholesale electric services.
- B-2 <u>Exhibit B-2 "Experience & Plans,"</u> provide a current description of the applicant's experience and plan for contracting with customers, providing contracted services, providing billing statements, and responding to customer inquiries and complaints in accordance with Commission rules adopted pursuant to Section 4929.22 of the Revised Code and contained in Chapter 4901:1-29 of the Ohio Administrative Code.
- **B-3** Exhibit B-3 "Summary of Experience," provide a concise and current summary of the applicant's experience in providing the service(s) for which it is seeking renewed certification (e.g., number and types of customers served, utility service areas, volume of gas supplied, etc.).
- **B-4** Exhibit B-4 "Disclosure of Liabilities and Investigations," provide a description of all existing, pending or past rulings, judgments, contingent liabilities, revocations of authority, regulatory investigations, or any other matter that could adversely impact the applicant's financial or operational

status or ability to provide the services for which it is seeking renewed certification since applicant last filed for certification.

B-5	Exhibit B-5 "Disclosure of Consumer Protection Violations," disclose whether the applicant,
	affiliate, predecessor of the applicant, or any principal officer of the applicant has been convicted or held
	liable for fraud or for violation of any consumer protection or antitrust laws since applicant last filed for
	certification.

1	No	Yes

If Yes, provide a separate attachment labeled as <u>Exhibit B-5</u> "<u>Disclosure of Consumer Protection Violations</u>," detailing such violation(s) and providing all relevant documents.

B-6 Exhibit B-6 "Disclosure of Certification Denial, Curtailment, Suspension, or Revocation," disclose whether the applicant or a predecessor of the applicant has had any certification, license, or application to provide retail natural gas or retail/wholesale electric service denied, curtailed, suspended, or revoked, or whether the applicant or predecessor has been terminated from any of Ohio's Natural Gas Choice programs, or been in default for failure to deliver natural gas since applicant last filed for certification.

1	No	Yes
---	----	-----

If Yes, provide a separate attachment, labeled as <u>Exhibit B-6</u> "<u>Disclosure of Certification Denial</u>, <u>Curtailment, Suspension</u>, or Revocation," detailing such action(s) and providing all relevant documents.

SECTION C - APPLICANT FINANCIAL CAPABILITY AND EXPERIENCE

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED

- C-1 <u>Exhibit C-1 "Annual Reports</u>," provide the two most recent Annual Reports to Shareholders. If applicant does not have annual reports, the applicant should provide similar information, labeled as Exhibit C-1, or indicate that Exhibit C-1 is not applicable and why.
- C-2 <u>Exhibit C-2 "SEC Filings</u>," provide the most recent 10-K/8-K Filings with the SEC. If applicant does not have such filings, it may submit those of its parent company. If the applicant does not have such filings, then the applicant may indicate in Exhibit C-2 whether the applicant is not required to file with the SEC and why.
- C-3 <u>Exhibit C-3 "Financial Statements</u>," provide copies of the applicant's two most recent years of audited financial statements (balance sheet, income statement, and cash flow statement). If audited financial statements are not available, provide officer-certified financial statements. If the applicant has not been in business long enough to satisfy this requirement, it shall file audited or officer-certified financial statements covering the life of the business.
- C-4 <u>Exhibit C-4 "Financial Arrangements</u>," provide copies of the applicant's current financial arrangements to conduct competitive retail natural gas service (CRNGS) as a business activity (e.g., guarantees, bank commitments, contractual arrangements, credit agreements, etc.)
- C-5 <u>Exhibit C-5 "Forecasted Financial Statements</u>," provide two years of forecasted financial statements (balance sheet, income statement, and cash flow statement) for the applicant's CRNGS operation, along with a list of assumptions, and the name, address, email address, and telephone number of the preparer.

- C-6 Exhibit C-6 "Credit Rating," provide a statement disclosing the applicant's current credit rating as reported by two of the following organizations: Duff & Phelps, Dun and Bradstreet Information Services, Fitch IBCA, Moody's Investors Service, Standard & Poors, or a similar organization. In instances where an applicant does not have its own credit ratings, it may substitute the credit ratings of a parent or affiliate organization, provided the applicant submits a statement signed by a principal officer of the applicant's parent or affiliate organization that guarantees the obligations of the applicant.
- C-7 Exhibit C-7 "Credit Report," provide a copy of the applicant's current credit report from Experion, Dun and Bradstreet, or a similar organization.
- Exhibit C-8 "Bankruptcy Information," provide a list and description of any reorganizations, protection from creditors, or any other form of bankruptcy filings made by the applicant, a parent or affiliate organization that guarantees the obligations of the applicant or any officer of the applicant in the current year or since applicant last filed for certification.
- Exhibit C-9 "Merger Information," provide a statement describing any dissolution or merger or acquisition of the applicant since applicant last filed for certification.

SECTION D - APPLICANT TECHNICAL CAPABILITY

PROVIDE THE FOLLOWING AS SEPARATE ATTACHMENTS AND LABEL AS INDICATED.

- Exhibit D-1 "Operations," provide a current written description of the operational nature of the applicant's business functions.
- Exhibit D-2 "Operations Expertise," given the operational nature of the applicant's business, provide D-2 evidence of the applicant's current experience and technical expertise in performing such operations.
- D-3 Exhibit D-3 "Key Technical Personnel," provide the names, titles, email addresses, telephone numbers, and background of key personnel involved in the operational aspects of the applicant's current business.

Applicant Signature and Title Mall Brum, PRESIDENT

Sworn and subscribed before me this 14 day of March Month 2012



The Public Utilities Commission of Ohio

Competitive Retail Natural Gas Service Affidavit Form (Version 1.07)

In t	the Matter of the Application of)		
Inde	ependent Energy Consultants, Inc.) Case No.	04 _ 593	GA-AGG
for	a Certificate or Renewal Certificate to Provide	e)	0 0.	-OA-AGG
Co	mpetitive Retail Natural Gas Service in Ohio.)		
	unty of Portage te of Ohio			
	Mark R. Burns	[Affiant], being de	uly sworn/afi	firmed, hereby states that:
(1)	The information provided within the certification or complete, true, and accurate to the best knowledge or		olication and	supporting information is
(2)	The applicant will timely file an annual report of natural gas pursuant to Sections 4905.10(A), 4911.18			
(3)	The applicant will timely pay any assessment ma Revised Code.	nde pursuant to Section 4	1905.10 or \$	Section 4911.18(A), Ohio
(4)	Applicant will comply with all applicable rules are pursuant to Title 49, Ohio Revised Code.	nd orders adopted by the	Public Utili	ties Commission of Ohio
(5)	Applicant will cooperate with the Public Utilities consumer complaint regarding any service offered or			the investigation of any
(6)	Applicant will comply with Section 4929.21, Ohio courts and the service of process.	Revised Code, regarding	consent to th	e jurisdiction of the Ohio
(7)	Applicant will inform the Public Utilities Commission the certification or certification renewal application contact person for regulatory or emergency purpo complaints.	within 30 days of such ma	terial change	e, including any change in
(8)	Affiant further sayeth naught.	٠		
	Affiant Signature & Title Mal R Bun Sworn and subscribed before me this 16 da	m, PRESIDENT		
	Sworn and subscribed before me this $ \psi $ da	yor March	Month	2012 Year

Signature of Official Administering Oath Charles Print Name and Title Alison Stave fields Notaves

My commission expires on 2/3/2015

(CRNGS Broker/Aggregator Ren

Exhibit A-14 "Principal Officers, Directors & Partners"

Officers

Mark R. Burns, President 215 W Garfield Road Suite 210 Aurora, Ohio 44202 (330) 995-2675

Regina M. Burns, Vice President 215 W Garfield Road Suite 210 Aurora, Ohio 44202 (330) 995-2675

Regina M. Burns, Treasurer 215 W Garfield Road Suite 210 Aurora, Ohio 44202 (330) 995-2675

Regina M. Burns, Secretary 215 W Garfield Road Suite 210 Aurora, Ohio 44202 (330) 995-2675

Directors

Mark R. Burns 215 W Garfield Road Suite 210 Aurora, Ohio 44202 (330) 995-2675

Regina M. Burns 215 W Garfield Road Suite 210 Aurora, Ohio 44202 (330) 995-2675

Exhibit A-15 "Corporate Structure"

Independent Energy Consultants, Inc. has eight employees and two contractors who provide administrative and information technology support. The office address is 215 W Garfield Road Suite 210, Aurora, OH 44202. The corporation does not have any affiliates and subsidiary companies that supply retail or wholesale electricity or natural gas to customers in North America. The corporation seeks to outsource key functions where possible. It has and will continue to hire additional contractors/employees for special projects or when the need arises.

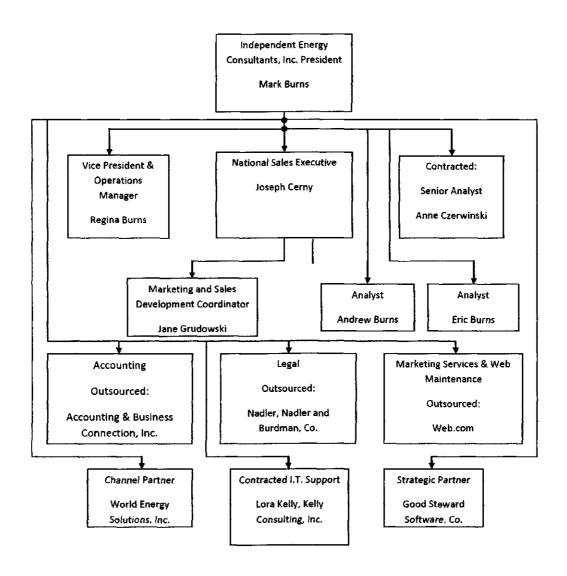


Exhibit A-16 "Company History"

Independent Energy Consultants, Inc. incorporated in the State of Ohio in April 2004 and was certified as a broker and aggregator of both natural gas and electric by the Public Utilities Commission of Ohio on May 23, 2004. The Virginia State Corporation Commission similarly licensed them as brokers and aggregators of natural gas and electricity on June 11, 2004. The State of Texas has also registered them as an aggregator of electricity on June 27, 2007. Most recently Independent Energy Consultants was licensed by the Illinois Commerce Commission in 2011 as an Agent/Broker/Consultant and has been retained to administer energy aggregation programs for over 50 Illinois communities.

Independent Energy Consultants is actively engaged in the design, development and ongoing support of Government Aggregation programs in Ohio. The founder of Independent Energy Consultants, Inc. helped establish the first Governmental Aggregation programs in Ohio, and has led the design, implementation and administration of many opt-out Governmental Aggregation Programs that currently impact over 100 communities.

Independent Energy Consultants, Inc. has also brokered deals for Commercial and Industrial natural gas customers and is very familiar with the PUCO rules and tariffs for each Ohio LDC.

Independent Energy Consultants is the contracted Energy Manager for an Ohio-based Group Purchasing Organization (Corporate United) that serves approximately 175 fortune-2000 companies.

Independent Energy Consultants, Inc. is well versed in the analysis of utility tariffs and has provided utility bill auditing services in Ohio and throughout the United States.

Independent Energy Consultants, Inc. President is Certified Energy Manager (CEM) and provides energy audits and energy efficiency consulting services to commercial, industrial and governmental entities.

The principals have no other business interests.

Exhibit A-17 "Articles of Incorporation and Bylaws"

The original Articles of Incorporation and Bylaws filed in Case number 04-593-GA-AGG have not changed, and as such are not resubmitted.

Exhibit A-18 "Secretary of State"

Independent Energy Consultants, Inc. remains registered with the Secretary of State under Charter/Registration number 1454632.

200409803290

 DATE:
 DOCUMENT ID
 DESCRIPTION
 FILING
 EXPED
 PENALTY
 CERT
 COPY

 04/08/2004
 2004/098/3290
 DOMESTIC ARTICLES/FOR PROFIT (ARF)
 125.00
 100.00
 .00
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 .00

Receipt
This is not a bill. Please do not remit payment.

HARRINGTON HOPPE & MITCHELL, LTD. 26 MARKET ST SUITE 1200 YOUNGSTOWN, OH 44503

STATE OF OHIO CERTIFICATE

Ohio Secretary of State, J. Kenneth Blackwell

1454632

It is hereby certified that the Secretary of State of Ohio has custody of the business records for

INDEPENDENT ENERGY CONSULTANTS, INC.

and, that said business records show the filing and recording of:

Document(s):
DOMESTIC ARTICLES/FOR PROFIT

Document No(s):

200409803290

United States of America State of Ohio Office of the Secretary of State Witness my hand and the seal of the Secretary of State at Columbus, Ohio this 7th day of April, A.D. 2004.

Ohio Secretary of State

Quneth Bac

Exhibit B-1 "Jurisdictions of Operation"

Independent Energy Consultants, Inc. is certified by the Public Utilities Commission of Ohio to provide brokerage and aggregation services of natural gas and electricity throughout all deregulated areas of Ohio. They are similarly licensed in:

- Illinois by the Illinois Commerce Commission as an Agent/Broker/Consultant,
- Virginia by the Virginia State Corporation Commission to provide brokerage and aggregation services of natural gas and electricity, and
- The Public Utilities Commission of Texas as an Aggregator of Electric.

Exhibit B-2 "Experience & Plans"

Contract Services: With the aid of its legal counsel, Independent Energy Consultants, Inc. has developed a standard professional services agreement that it will use with its clients. It will also use the respective commodity suppliers' "Independent Agent Agreements" when brokering deals between suppliers and commercial and industrial customers.

Billing Statements: Independent Energy Consultants, Inc. will broker deals for Commercial and Industrial customers and design and implement Governmental Aggregation programs. In the process it will never take title to gas, so there will be no billing for the commodity. Independent Energy Consultants will provide invoices to its clients for consulting services rendered using a commercial grade accounting system.

Customer Service Experience: Independent Energy Consultants, Inc. is currently administering Electric and/or Natural Gas Governmental Aggregation programs that impact a combination of over 100 Ohio communities. Independent Energy Consultants also provides brokerage service to many commercial and industrial customers outside of aggregation programs. Most questions and calls were answered immediately, and all were responded to within 24 hours of receipt. Customer service often came in the form of assisting residents who had contacted their local government and/or Choice supplier and who still had questions or disputes.

Frequent communication with and detailed quarterly reports to governmental aggregators was used as a customer service technique to head off problems before they arose. This involved training of municipal personnel and preparation of material such as Frequently Asked Questions (FAQs), press releases and conducting informational town hall meetings.

Customer Complaints and Inquiries: During the past seven years, Mr. Burns helped facilitate the resolution of numerous customer complaints. Virtually all of the questions and complaints, however, concerned matters involving the local utility and/or the supplier of choice.

Inquiries directed to a consulting firm such as Independent Energy Consultants, Inc. usually pertain to the customers seeking advice on the aggregation process, deciding whether or not to accept an offer, help understanding utility bills, etc. Customer complaints or inquiries can be made in a number a ways. Customers may contact Independent Energy Consultants, Inc. by:

- Calling the direct number: (330) 995-2765
- Calling the toll free number: (888) 862-6060
- Sending a fax: (800) 574-4508
- Sending an e-mail: mburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; mburns@naturalgas-electric.com; rburns@naturalgas-electric.com; mburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; mburns@naturalgas-electric.com; <a href="mburns@natural
- Contact via the IEC website: info@naturalgas-electric.com

Exhibit B-3 "Summary of Experience"

Contract Services: With the aid of its legal counsel, Independent Energy Consultants, Inc. has developed a standard professional services agreement that it uses with its clients. It will also use the respective commodity suppliers' "Independent Agent Agreements" when brokering deals between suppliers and commercial and industrial customers.

Billing Statements: Independent Energy Consultants, Inc. brokers energy contracts for Commercial and Industrial customers and designs and implements Governmental Aggregation programs. In the process it never takes title to gas, so there is no billing for the commodity. Independent Energy Consultants does provide invoices to its clients for consulting services rendered using a commercially available accounting system.

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- Calling the direct number: (330) 995-2675
- Calling the toll free number: (888) 862-6060
- Sending a fax: (800) 574-4508
- Sending an e-mail: mburns@naturalgas-electric.com; rburns@naturalgas-electric.com; mburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; rburns@naturalgas-electric.com; mburns@naturalgas-electric.com; <a href="mbu
- Contact via the Independent Energy Consultants website: info@naturalgas-electric.com

Exhibit B-3 "Summary of Experience"

Each director of Independent Energy Consultants, Inc. has at least 20 years of experience working in a professional environment. Mark Burns, the President of Independent Energy Consultants, Inc., has extensive experience working in wholesale and retail markets in Ohio and other states.

While a utility employee Mr. Burns was responsible for understanding tariffs, state regulations, and pricing bids for buying groups in the states of Pennsylvania, New Jersey, Delaware and Maryland. Mr. Burns has experience in many aspects of the electric and natural gas utility industries. While employed by 3 utility companies he held management positions in the areas of strategic planning, trading, risk management, sales, operations and engineering.

Regina Burns has worked in management in the Medical profession for over 20 years. For the past eleven years she has also witnessed first-hand virtually all aspects of the electric and natural gas brokerage and aggregation businesses here in Ohio. She has completed training courses in both the natural gas and electric industries, and serves as the company's Office Manager.

The company provides a variety of consulting services to prospective electric customers and buying groups. In addition to brokerage and aggregation services Independent Energy Consultants, Inc. offers (i) utility tariff analysis (ii) bill auditing and facility energy consumption benchmarking, demand side energy audits, and efficiency improvement projects.

Mr. Burns has established governmental aggregation programs in the Duke, Dominion East Ohio, and Columbia Gas of Ohio service territories. He has also worked with industrial customers and is familiar with the natural gas tariffs for residential, commercial and industrial customers in the Vectren service territory.

Since the onset of deregulation in Ohio, the founder of Independent Energy Consultants, Inc. has led the development and administration of many government aggregation programs that serve many communities. The cumulative total of these groups represents approximately 200,000 residential customers and tens of thousands of commercial customers. Shown below is a partial list of those programs currently served by Independent Energy Consultants, Inc.

16

Community	Commodity	Local Utility Company
Aurora	Electric	Ohio Edison
Aurora	Natural Gas	Dominion East Ohio
Austintown Twp	Electric	Ohio Edison
Austintown Twp	Natural Gas	Dominion East Ohio
Barberton	Natural Gas	Dominion East Ohio
Beaver Twp ²	Electric	Ohio Edison
Berlin Twp ²	Electric	Ohio Edison
Berlin Twp ³	Electric	Ohio Edison
Berlin Twp ³	Natural Gas	Columbia Gas of Ohio
Bethlehem Twp ¹	Natural Gas	DEO/COH
Boardman Twp	Electric	Ohio Edison
Boardman Twp	Natural Gas	Dominion East Ohio
Canfield Twp	Natural Gas	Dominion East Ohio
Canfield Twp	Electric	Ohio Edison
Canton	Natural Gas	Dominion East Ohio
Canton	Electric	Ohio Power
Canton Twp ¹	Natural Gas	Dominion East Ohio
Coitsville Twp ²	Electric	Ohio Edison
Colerain Twp	Natural Gas	Duke Energy
Ellsworth Twp ²	Electric	Ohio Edison
Euclid	Natural Gas	Dominion East Ohio
Euclid	Electric	CEI
Findlay	Electric	Ohio Power
Findlay	Natural Gas	Columbia Gas of Ohio
Florence Twp ³	Electric	Ohio Edison
Florence Twp ³	Natural Gas	Columbia Gas of Ohio
Forest Park	Electric	Duke Energy
Forest Park	Natural Gas	Duke Energy
Goshen Twp ²	Electric	Ohio Edison
Green	Natural Gas	Dominion East Ohio
Greenhills	Electric	Duke Energy

Community	Commodity	Local Utility Company
Greenhills	Natural Gas	Duke Energy
Green Twp ²	Electric	Ohio Edison
Groton Twp ³	Electric	Ohio Edison
Groton Twp ³	Natural Gas	Columbia Gas of Ohio
Hamilton Twp	Natural Gas	Duke Energy
Hartville	Electric	Ohio Edison
Huron Twp ³	Electric	Ohio Edison
Huron Twp ³	Natural Gas	Columbia Gas of Ohio
Margaretta Twp ³	Electric	Ohio Edison
Margaretta Twp ³	Natural Gas	Columbia Gas of Ohio
Milan Twp ³	Electric	Ohio Edison
Milan Twp ³	Natural Gas	Columbia Gas of Ohio
Jackson Twp¹	Natural Gas	Dominion East Ohio
Jackson Twp ²	Electric	Ohio Edison
Lake Twp ¹	Natural Gas	Dominion East Ohio
Lake Twp	Electric	Ohio Edison/Ohio Power
Lawrence Twp ¹	Natural Gas	Columbia Gas of Ohio
Lexington Twp ¹	Natural Gas	DEO/COH
Marlboro Twp ¹	Natural Gas	Dominion East Ohio
Massillon	Natural Gas	Dominion East Ohio
Massillon	Electric	Ohio Edison
Milton Twp ²	Electric	Ohio Edison
Mogadore	Natural Gas	Dominion East Ohio
Munroe Falls	Natural Gas	Dominion East Ohio
Munroe Falls	Electric	Ohio Edison
New Middletown	Electric	Ohio Edison
Nimishillen Twp ¹	Natural Gas	Dominion East Ohio
North Canton	Natural Gas	Dominion East Ohio
Norton	Natural Gas	Dominion East Ohio
Norton	Electric	Ohio Edison
Osnaburg Twp ¹	Natural Gas	Columbia Gas of Ohio
Oxford Twp	Electric	Ohio Edison

Community	Commodity	Local Utility Company
Oxford Twp ³	Natural Gas	Columbia Gas of Ohio
Paris Twp ¹	Natural Gas	Columbia Gas of Ohio
Perkins Twp ³	Electric	Ohio Edison
Perkins Twp ³	Natural Gas	Columbia Gas of Ohio
Perry Twp ¹	Natural Gas	DEO/COH
Perry Twp	Electric	Ohio Edison/Ohio Power
Pike Twp ¹	Natural Gas	DEO/COH
Plain Twp ¹	Natural Gas	Dominion East Ohio
Poland Twp	Natural Gas	Dominion East Ohio
Poland Twp	Electric	Ohio Edison
Poland Village	Natural Gas	Dominion East Ohio
Poland Village	Electric	Ohio Edison
Sandy Twp ¹	Natural Gas	Columbia Gas of Ohio
Silver Lake	Natural Gas	Dominion East Ohio
Silver Lake	Electric	Ohio Edison
Springfield Twp	Natural Gas	Duke Energy
Springfield Twp	Electric	Duke Energy
Springfield Twp ²	Electric	Ohio Edison
Stark Council of Governments - 17 Communities	Natural Gas Public Owned Accounts	DEO and COH
Stow	Natural Gas	Dominion East Ohio
Stow	Electric	Ohio Edison
Sugarcreek Twp ¹	Natural Gas	Columbia Gas of Ohio
Tuscarawas Twp ¹	Natural Gas	DEO/COH
Vermillion Twp ³	Electric	Ohio Edison
Vermillion Twp ³	Natural Gas	Columbia Gas of Ohio
Washington Twp	Electric	Ohio Edison/Ohio Power
Washington Twp ¹	Natural Gas	Columbia Gas of Ohio
West Chester Twp	Electric	Duke Energy
West Chester Twp	Natural Gas	Duke Energy
Youngstown	Natural Gas	Dominion East Ohio
Twinsburg	Natural Gas	Dominion East Ohio

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Algonquin ⁴	Electric	Commonwealth Edison
Genoa⁴	Electric	Commonwealth Edison
Huntley⁴	Electric	Commonwealth Edison
Lakewood⁴	Electric	Commonwealth Edison
Lake in the Hills⁴	<u>Electric</u>	Commonwealth Edison
McCullom Lake⁴	Electric	Commonwealth Edison
McHenry⁴	Electric	Commonwealth Edison
Spring Grove⁴	Electric	Commonwealth Edison
Woodstock⁴	Electric	Commonwealth Edison
Marengo⁴	Electric	Commonwealth Edison
Riley ⁵	Electric	Commonwealth Edison
Dunham⁵	Electric	Commonwealth Edison
Chemung ⁵	Electric	Commonwealth Edison
Alden ⁵	Electric	Commonwealth Edison
Hartland⁵	Electric	Commonwealth Edison
Seneca ⁵	Electric	Commonwealth Edison
Coral ⁵	Electric	Commonwealth Edison
Grafton ⁵	Electric	Commonwealth Edison
Dorr ⁵	Electric	Commonwealth Edison
Greenwood ⁵	Electric	Commonwealth Edison
Hebron ⁵	Electric	Commonwealth Edison
Richmond ⁵	Electric	Commonwealth Edison
Burton ⁵	Electric	Commonwealth Edison
Nunda ⁵	Electric	Commonwealth Edison

¹ Member Stark County Governmental Aggregation Program
2 Member Mahoning County Governmental Aggregation Program
3 Member Erie County Governmental Aggregation Program
4 Member McHenry County Council of Governments
5 Member McHenry County Governmental Aggregation Program

Exhibit B-4 "Disclosure of Liabilities and Investigations"

Neither Independent Energy Consultants, Inc. nor any of its employees have ever had a judgment, investigation, or ruling against it that would financially or operationally impact its ability to perform the brokerage and aggregation service for which it seeks certification.

Exhibit C-1 "Annual Reports"

Independent Energy Consultants, Inc. is a privately held corporation, and as such, does not produce Annual Reports.

Independent Energy Consultants, Inc Renewal Application for Retail Natural Gas Broker & Aggregato

Exhibit C-2 "SEC Filings"

Independent Energy Consultants, Inc. is a privately held corporation, and as such, does not produce or file 10-K/8-K, 10-Q, etc., Reports with the Securities Exchange Commission.

Independent Energy Consultants, Inc. - Renewal Application for Retail Natural Gas Broker & Aggregator

Exhibit C-3 "Financial Statements"

Independent Energy Consultants, Inc. has filed this information Under Seal.

Exhibit C-4 "Financial Arrangements"

Independent Energy Consultants, Inc. does not need to rely on outside financial arrangements to conduct its business as a Natural Gas Broker and Aggregator. Independent Energy Consultants, Inc. is an energy-management consulting firm and does not take title to or trade energy, nor is it a capital intensive business.

Independent Energy Consultants, Inc. maintains business checking accounts with Chase and Huntington Banks in Aurora, Ohio.

Independent Energy Consultants, Inc. has business debit and credit cards with Chase Bank, and a Staples Office Supply credit card.

Independent Energy Consultants, Inc. - Renewal Application for Retail Natural Gas Broker & Aggregator

Exhibit C-5 "Forecasted Financial Statements"

Independent Energy Consultants, Inc. has filed this information Under Seal.

Exhibit C-6 "Credit Rating"

As a privately held S Corporation, Independent Energy Consultants, Inc. does not possess a published credit rating.

Exhibit C-7 "Credit Report"

The credit report for Independent Energy Consultants, Inc. as provided by Experian is provided on the following two pages.

Independent Energy Consultants, Inc. and the company owners possess an unblemished corporate and personal credit history.

Independent Energy Consultants, Inc

Doing Business As:

fec Energy, Inc.

Address:

215 W Garfield Rd Ste 210

Aurora, OH 44202-8849 United States

330-995-2670

Phone: Experian BIN:

750177526

Agent:

Corporation Service Company Dba Csc - La

Agent Address:

211 E 7TH Street

Austin, TX

This location does not yet have an estimated Days Beyond Terms (DBT), or a Payment Trend Indicator. This is often the result of too few Payment Tradelines. Key Personnel:

Mark R Burns

SIC Code: NAICS Code(s): 8742-Energy Conservation & Mgmt Consult 54161203-Human Resource Consulting

Business Type: Experian File Established: Experian Years on File: Years in Business: Total Employees:

April 2004 8 Years 8 Years

Corporation

\$500,000 - \$999,999

Filing Data Provided by: Texas 06/12/2007 Date of Incorporation:

Payment Tradelines (see charts): **UCC Filings**:

0

Businesses Scoring Worse:

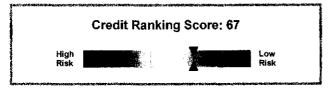
67%

✓ Bankruptcies: √ Liens: ✓ Judgments Filed 0 D 0

✓ Collections:

Credit Summary

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The objective of the Credit Ranking Score is to predict payment behavior. High Risk means that there is a significant probability of delinquent payment. Low Risk means that there is a good probability of on-time payment.

Key Score Factors:

- · Number of recently active commercial accounts.
- Total balance to total high credit on all commercial accts.
 Number of commercial accounts paying same as industry norm.

Recommended Action: Low-Medium Risk

Payment Summary

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Insufficient information to produce **Monthly Payment Trends** chart

Insufficient information to produce **Quarterly Payment Trends** chart

Insufficient information to produce

Insufficient information to produce

Insufficient information to produce

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Exhibit C-8 "Bankruptcy Information"

Independent Energy Consultants, Inc. is a debt-free service corporation. It has never filed for reorganization or bankruptcy protection.

Exhibit C-9 "Merger Information"

Independent Energy Consultants, Inc. became an Ohio corporation in April 2004. Neither it nor its principals have ever been involved in a corporate dissolution, merger or acquisition.

Exhibit D-1 "Operations"

As a broker and aggregator Independent Energy Consultants, Inc. targets its consulting services to two types of clients; Governmental Aggregators, and Commercial and Industrial customers. For Governmental Aggregators, Independent Energy Consultants, Inc. provides from start to finish all of the steps needed to design, implement and administer a program. Those steps will include but not be limited to:

- Assisting a community in preparing and filing an ordinance to put the opt-out aggregation issue on the ballot;
- Draft a Plan of Operations and Governance;
- Assist with the completion and filing of client's PUCO Certification Application;
- Conduct Public Hearings;
- Prepare Request for Proposal (RFP);
- Analyze supplier bids and make recommendations to community leaders;
- Review of Supplier Agreements;
- Design Opt-Out Notification Forms;
- Identify Eligible Customers through various data scrubbing techniques;
- Assist with the Customer Switching Process;
- Provide ongoing assistance during the life of the program;
- · Prepare client's quarterly and annual reports to the PUCO;
- Prepare quarterly reports to community leaders to track progress; and
- Keep clients aware of any utility and/or regulatory changes that could impact their program.

For commercial and industrial customers, Independent Energy Consultants, Inc. provides among other things:

- Gather and analyze client's load data;
- Analyze for proper rate code classification;
- Prepare and issue a customized RFP to all qualified suppliers;
- Negotiate with suppliers;
- Assist in the completion of Supplier and LDC contract paperwork;
- Assist in the customer switching process:
- Audit bills;
- Provide ongoing client support during the term of the agreement.

Exhibit D-2 "Operations Expertise"

Independent Energy Consultants, Inc. provides consulting services to assist customers in making wise decisions concerning their natural gas supply. It provides this advice for governmental aggregation buying groups and to individual commercial and industrial customers. In providing this service, the company at no time will own title to natural gas. It does not purchase natural gas for sale or resale.

Independent Energy Consultants, Inc. is very familiar with the Local Distribution Company Rules and PUCO regulations for doing business in Ohio's natural gas markets. As an aggregator and broker we have experience working with LDC forms and supplier contracts to effectively broker deals in Ohio's Choice programs and traditional Transportation programs.

Mr. Burns has experienced all stages of the customers support "life cycle" here in Ohio's natural gas markets. That life cycle includes, but is not limited to: (i) customer inquiry, (ii) customer acquisition, (iii) customer load data assembly and analysis, (iv) supplier negotiation and selection, (v) customer switching (vi) ongoing customer support and finally (vii) customer renewal.

Finally, Mr. Burns has provided Risk Management oversight to a \$1 billion electric and gas trading operation. He uses that experience to help clients understand and manage their risk exposure when making decisions concerning their natural gas purchase agreements.

Exhibit D-3 "Key Technical Personnel"

Mark R. Burns
President
mburns@naturalgas-electric.com
(330) 995-2675 x1
(Resume attached)

Joseph Cerny
National Sales Executive
jcerny@naturalgas-electric.com
(330) 995-2675 x2
(Resume attached)

Anne Czerwinski Senior Analyst annec@naturalgas-electric.com (330) 995-2675 x3 (Resume attached)

Jane Grudowski Marketing and Sales Coordinator (330) 995-2675 (Resume attached)

Exhibit D-3 "Key Technical Personnel"

Mark R. Burns President, Independent Energy Consultants, Inc.

Education:

- Master of Business Administration Baldwin-Wallace College, 1993.
- Bachelor of Electrical Engineering Technology Youngstown State University, 1982.
- 25 years extensive training and professional development

Certifications and Licenses:

- Public Utilities Commission of Ohio Electric Broker and Aggregator (04-116(2)).
- Public Utilities Commission of Ohio Natural Gas Broker and Aggregator (04-078(2))
- Virginia State Corporation Commission Electric and Natural Gas Aggregator (A-17)
- Illinois Commerce Commission Licensed Agent/Broker/Consultant Electricity
- Public Utilities Commission of Texas licensed Aggregator of Electric
- Formerly licensed Senior Reactor Operator from the Nuclear Regulatory Commission (SOP-30781)
- AEE Certified Energy Manager

Experience:

- Possesses 25-years broad background experience in engineering and management in the Electric and Natural Gas industries
- Expertise includes providing energy brokerage and aggregation services for governments, and commercial and industrial customers
- Conducting energy efficiency audits and facility energy benchmarking
- Utility tariff analysis and utility bill auditing
- Operational, financial, and credit risk management
- Founder of two successful energy consulting services companies
- Designed, implemented and administered Governmental Aggregation Programs (natural gas and electric) that form the basis of over 100 community relationships in Ohio and serve 31 communities in Illinois.
- Risk Control oversight of a \$1 Billion Gas and Electric trading group (FirstEnergy Corporation)
- Utility Company Strategic Planning Manager (Centerior Energy)
- Shift Manager Davis-Besse Nuclear Power Station (Toledo Edison)
- Instrument and Control Engineer Davis-Besse Nuclear Power Station (Toledo Edison)
- Electrical Test Engineer of Naval Nuclear Submarines (Newport News Shipbuilding)

Exhibit D-3 "Key Technical Personnel"

Joseph Cerny National Sales Executive

Education:

- Bachelor of Science Electrical Engineering Cleveland State University, 1974
- Additional course work in Financial Management and Accounting Cleveland State University
- 30+ years of professional training courses and development

Certifications and Licenses: (previously held)

- Ohio Department of Commerce Electrical Contractor
- City of Cleveland Electrical Contractor

Experience:

- Sales in energy consulting services (Independent Energy Consultants)
- Sales and consulting in the use of induction heating equipment and systems for forging, heat treating, and melting (Inductoheat)
- Consulting and project management in the induction heating equipment industry as an independent contractor (Self-employed)
- Project Manager responsible for the successful installations of many government owned water treatment, wastewater treatment, wastewater collection, and electrical systems (Bay Mechanical & Electrical)
- Director of Operations managing the daily operations of an induction heating equipment systems manufacturing business (Welduction)
- Technical Support Specialist and Sales working with customers of a utility to improve efficiencies of electrical consumption and efficiencies and quality of manufacturing processes. In addition attending workshops and working with EPRI in various capacities (Centerior Energy)
- Owner & Founder of two successful businesses for over a 14 year period. One installed electrical power and control systems within industrial facilities and the other designed and built induction heating equipment for the heating of metals (Industrial Power & Controls, Induction Heating Systems)
- Engineering Manager for an electrical contracting company managing the designs, preparing bids, scheduling, and supervision (Supreme Electric & Motor Repair)

Exhibit D-3 "Key Technical Personnel" Anne Czerwinski Senior Analyst, Independent Energy Consultants, Inc.

Independent Energy Consultants, Inc.

Feb 2011-Present

Senior Analyst - responsibilities include:

- Prepare and email quarterly reports to active clients
- Prepare PUCO Market Monitor Reports
- Prepare and file clients' annual report with the PUCO
- Prepare and file PUCO certification and renewal documents for clients
- Prepare and distribute company sales material to potential clients
- Maintain an Access database of potential and current clients
- · Prepare and email natural gas and electric price quotes to clients
- Update company website
- Audit utility bills

Analyst - responsibilities include:

Feb 2009 - Feb 2011

- Prepare and distribute company sales material to potential clients
- Maintain an Access database of potential and current clients
- Prepare and email natural gas and electric price quotes to clients
- Update company website
- Audit utility bills

OL-H AFESC/CEMIRT Secretary for Department of Defense

1989-1992

- Directed visitors, phone calls and service requests to the appropriate personnel
- Maintained files and current publications library according to prescribing directives
- Cost accounting
- Time and attendance reporting
- Maintained status log and prepared travel vouchers for personnel on TDY (temporary duty) status

Training and Proficiency

- EnergyCAP software training Energy Accounting and Utility Bill Auditing
- Proficient in Microsoft Office Products; Word, Excel, PowerPoint, Access
- Natural Gas Market Fundamentals Training
- Electric Markets Fundamentals Training Targeted Opportunities Program: Executive Training Management Leadership Skills
- Air Force Technical Order System Training

Jane Grudowski Sales and Marketing Coordinator

Independent Energy Consultants, Inc.

2011-Present

Sales and Marketing Coordinator-responsibilities include:

- Prepare Marketing materials
- Follow up with potential new clients
- Maintain social media forums
- Prepare material for docketing with the State Regulators
- Utility bill auditing
- Maintain general office functions as assigned by company president

Utility Choice International

Mar 2009-2011

- Maintain website used for Internet Marketing
- Back office support for approximately 4,000 Independent Energy Sales Representatives, nationwide.
- Processing utility company letters of authorization (LOA's)
- · Website troubleshooting
- Uploading customer information into CIS

Jorgensen Steel Corp

Oct 1993-Feb 2009

Inside Sales Rep

- Maintained numerous accounts and contracts in the steel industry
- Responsible for purchasing various commodities from numerous steel mills
- Maintained test reports and customers specifications
- Order expediting
- Was involved in many ISO certification audits

Training and Certifications

- Have attended many sales seminars and courses such as
- Dale Carnegie sales training
- · Lou Tice team building
- Timken Institute technical sales training
- STNA certified
- Social Media Training
- Microsoft Excel Basics and Beyond the Basics Training