

Large Filing Separator Sheet

Case Number: 11-3549-EL-SSO

Date Filed: 6/20/2011

Section: 4

Number of Pages: ²⁰¹~~200~~

Description of Document: Application

1 and win tranches. Financial participants (those that do not own generating assets)
2 have won tranches in previous auctions and will continue to have that opportunity
3 going forward. In fact, any bidder that can purchase power for delivery to the
4 Company's service territory can participate in the CBP. Nothing in the CBP
5 requires bidders to own generation and nothing in the CBP provides preferential
6 treatment to those that do own generation. The descending-price clock auction
7 format is nondiscriminatory because anyone can participate as long as they satisfy
8 the criteria used in the application process. Moreover, the CBP is a structured
9 process that levels the playing field for participants and makes information
10 available so no bidders are advantaged. All bidders are bidding on standardized
11 supply contracts and are subject to identical financial and credit requirements and
12 criteria. All bidders have equal access to information before bidding and during
13 the event itself. Prior to the auction, the process to educate and train bidders on
14 the details of the CBP and the products is the same for all bidders. During the
15 auction, all bidders receive the same information about the status of the auction.

16 **Q. ARE THERE SPECIFIC DESIGN CONSIDERATIONS CHOSEN TO**
17 **PROMOTE COMPETITION IN THE AUCTION?**

18 **A.** There are several rules in place designed to promote competitive bidding. These
19 include the follow:

- 20 (a) All bidders adhere to identical credit qualification procedures. Each
21 bidder's credit-based tranche cap is a function of clearly defined, objective
22 criteria. The criteria prevent any potential subjectivity or favoritism in the
23 process.

- 1 (b) All bidders are bidding on standardized supply contracts. Contracts are
2 not tailored to accommodate the needs or demands of any individual
3 bidder.
- 4 (c) The bidder education and training process is designed to provide all
5 bidders equal access to information. The process includes bidder
6 information sessions to educate all bidders on the CBP, the auction rules,
7 and the products being offered. The Q&A process is designed to provide
8 all bidders equal access to information related to the CBP.
- 9 (d) During the auction, all bidders receive the same information about the
10 status of the auction, including prices and the supply and demand
11 conditions.
- 12 (e) The closing criteria are applied equally to all bidders. Bids are evaluated
13 and winning bidders are determined based on price alone. Any bidder
14 willing to supply at the announced price remains active in the auction.
15 Any bidder active on a product when the auction closes is guaranteed to
16 win the rights to supply SSO load.

17 **Q. DOES THE PROPOSED CBP PROTECT AGAINST THE EXERCISE OF**
18 **MARKET POWER AND, IF SO, HOW?**

19 A. It is my understanding that the applicable statutory provisions and Commission
20 rules do not require the electric distribution utility to demonstrate that its ESP
21 protects against the exercise of market power. Again, there are no provisions
22 under R.C. 4928.143 applicable to procuring energy supply through a competitive
23 auction format. However, I as discussed above, Duke Energy Ohio's CBP plan

1 has been guided by the requirements set forth in R.C. 4928.142. In that regard and
2 as I understand, the statutes and rules only require that the electric distribution
3 utility belong to a regional transmission organization that is overseen by an
4 independent market monitor that is responsible for protecting against market
5 abuses and the improper exercise of market power. Duke Energy Ohio addresses
6 this requirement through Company witness Kenneth J. Jennings. I would further
7 offer that the CBP plan proposed here provides protection against market power
8 abuses. As reflected in the Communications Protocols, Attachment E to the
9 Application, affiliates of Duke Energy Ohio cannot be provided with any
10 information regarding the CBP plan that would provide them an unfair
11 competitive advantage. Affiliates, as used in the Communications Protocols,
12 include that part of its business that engages in merchant activity. As I have
13 discussed previously, all auction participants are afforded the same amount of
14 information, thus preventing any perceived abuse of market power.

15 **Q. ARE CHANGES TO THE CBP POSSIBLE?**

16 A. Although the proposed CBP contains the necessary elements that result in a
17 competitive process, changes may be considered if such changes further promote
18 successful CBP solicitations.

19 **Q. WERE ALTERNATIVES TO THE PROPOSED CBP PLAN**
20 **CONSIDERED?**

21 A. Yes. In addition to a descending-price clock auction format, consideration was
22 given to a one-shot sealed-bid format. Both formats have been used for a number
23 of years to procure electricity and for other competitive bids in electricity and in

1 other industries. A one-shot sealed-bid format is appropriate in some instances
2 and offers the advantage of a potentially simple bidding process. For the types of
3 products being procured here, there is little if any advantage of a one-shot sealed-
4 bid format, and a descending-price clock auction format offers several
5 advantages.

6 First, with multiple products, it is more difficult in a one-shot sealed-bid
7 format for bidders to specify their bids. The number of tranches they would be
8 willing and able to supply depends on price levels and relative prices for the
9 different products. In principle, they could submit contingent bids, specifying
10 how many tranches for each product they would bid for different combinations of
11 prices, but specifying all the possible combinations of prices would be
12 challenging.

13 Second, there is a common value element to the CBP products. This
14 means there is some uncertainty in valuing the tranches and the uncertainty is
15 correlated across bidders (*e.g.*, forecasts of market prices in the future). This can
16 give rise to the winner's curse problem in which the winning bidder wins because
17 it has the lowest estimate of the cost of supplying the tranches — thus, a bidder
18 faces the risk that its bid is an outlier compared to the bids of other market
19 participants and wins at a price that is below competitive market levels. Unless
20 the winner's curse risk is addressed through the appropriate auction design,
21 bidders will compensate for the risk by bidding conservatively, leading to
22 potentially higher clearing prices for the procurement. In a one-shot sealed-bid
23 format, the winner's curse can be addressed somewhat by using uniform pricing

1 (all winning bidders for a product get paid the same price for the product) rather
2 than first-price discriminatory bidding (each winning bidder gets paid the price it
3 bid). However, the one-shot sealed-bid format lacks an effective price discovery
4 mechanism that also mitigates the winner's curse — a price discovery mechanism
5 in which bidders gain confidence from price signals reflecting other bidders' bids,
6 thereby encouraging bidders to bid more aggressively.

7 Third, with multiple products, the more that the products are related in
8 value (*e.g.*, they are substitutes and/or complements), the more important it is that
9 meaningful price signals be provided so that bidders gain information about the
10 value of the tranches, reducing risks for bidders and encouraging them to bid
11 lower prices. A one-shot sealed-bid auction does not provide these price signals,
12 thereby increasing risks faced by bidders and discouraging them from bidding
13 lower prices.

14 In contrast to the one-shot sealed-bid format, the descending-price clock
15 format allows bidders to revise their bids in response to prices that reflect
16 aggregate bidder interest in the products. Because the auction proceeds in a series
17 of rounds with announced prices reflecting competitive bids, bidders do not need
18 to be concerned with specifying combinations of hypothetical prices. There is an
19 effective price discovery mechanism: prices decline in response to supply being
20 bid, and bidders can adjust their bids accordingly. The descending-price clock
21 format provides the price transparency that facilitates effective and efficient
22 bidding among all bidders. The price signals provided through the process enable
23 bidders to bid confidently and aggressively (*i.e.*, at lower prices) without risking

1 “under-bidding the market”. The descending-price clock format also imposes
2 uniform pricing which also reduces bidders’ risks. The bidding mechanics for the
3 descending-price clock format are straightforward. It has been my experience that
4 even bidders participating in this bidding format for the first time find the logic,
5 interface, and experience intuitive and efficient.

6 Fourth, in a simultaneous, multiple-round, descending-price clock
7 procurement, bidders can switch from one of the utility’s products to another
8 product in response to price differences that they believe are not reflective of
9 underlying supply cost differences. This behavior leads to a potentially more
10 efficient outcome and contributes to pricing that is more consistent among the
11 products. Similar products will have similar prices through this process. This
12 further simplifies administration and regulatory oversight.

13 Finally, the descending-price clock format has been used successfully in
14 Ohio in the past. The format performed well and resulted in strong participation
15 from suppliers reflecting the competitive nature of the process. It is a format that
16 participants are used to and are comfortable with.

17 **Q. WHAT OBSTACLES MIGHT CREATE DIFFICULTIES OR BARRIERS**
18 **FOR THE ADOPTION OF THE PROPOSED CBP?**

19 A. There should be no barriers or difficulties for bidders with respect to the proposed
20 CBP. As with any competitive procurement, a critical success factor is whether
21 the products are attractive to bidders and whether bidders have been provided
22 sufficient time and information to evaluate the opportunity to participate. As part
23 of that, any uncertainties in the process that bidders face should be addressed to

1 the extent possible. The proposed CBP products are clearly defined and are
2 designed to be attractive to prospective bidders. The proposed CBP plan is
3 designed to provide sufficient time and readily available information for
4 prospective bidders to participate confidently in the CBP. Thus, as noted, there
5 should be no barriers or difficulties.

III. THE PROPOSED CBP IS CONSISTENT WITH OHIO LAW

6 Q. IS THE PROPOSED CBP CONSISTENT WITH OHIO LAW?

7 A. I believe it is. As I have previously discussed, the CBP plan incorporated into
8 Duke Energy Ohio's proposed ESP has been developed with reference to the
9 statutory criteria applicable to a CBP plan under an MRO. Consistent therewith,
10 the CBP plan here provides for all of the following:

- 11 (a) Open, fair, and transparent competitive solicitation;
- 12 (b) Clear product definition;
- 13 (c) Standardized bid evaluation criteria;
- 14 (d) Oversight by an independent third party that shall design the solicitation,
15 administer the bidding, and ensure that the criteria specified above are
16 met; and,
- 17 (e) Evaluation of the submitted bids prior to the selection of the least-cost bid
18 winner or winners.

19 Q. WILL THERE BE LOAD CAPS FOR THE AUCTIONS?

20 A. Yes. Although load caps may place upward pressure on the auctions' clearing
21 prices, supplier diversity provides some risk mitigation benefits to the Company
22 and ratepayers. As a result, Duke Energy Ohio is proposing to adopt a load cap

1 for these wholesale energy auctions. The proposed load cap will be 80 percent on
2 an aggregated load basis across all auction products for each auction date such
3 that no bidder may bid on and win more tranches than the load cap. The load cap
4 will be implemented by ensuring that each bidder's initial eligibility does not
5 exceed the load cap in an auction.

6 **Q. IS THE CBP PLAN AN OPEN, FAIR, AND TRANSPARENT**
7 **COMPETITIVE SOLICITATION?**

8 A. The CBP provides for open, fair, and transparent competitive solicitation through
9 the product definition, the information channels, the bidder qualification process,
10 the bidding design, and the rules for participation. The products are familiar to
11 market participants and well-defined and are the same for all bidders.
12 Information about the solicitations will be timely and readily available on an
13 equal basis to interested parties. The bidder qualification process is the same for
14 all participants, familiar to market participants, and fully documented. The
15 version of the descending-price clock auction in the solicitations applies the same
16 bidding rules and procedures to all bidders and is familiar to participants. Finally,
17 all the rules for participating in the solicitation are known to all participants ahead
18 of time and applied equally to all participants. All the above encourages
19 participation, and promotes the openness, fairness, and transparency of the
20 solicitations.

1 **Q. PLEASE EXPLAIN HOW THE PROPOSED CBP PROMOTES A CLEAR**
2 **PRODUCT DEFINITION.**

3 A. The products are standardized and familiar to market participants. The products
4 are load-following, full requirements service including energy and ancillary
5 services. The auction products exclude capacity. The products are well-known
6 and understood in the marketplace, and can be readily evaluated and priced by
7 bidders. All bidders know they are bidding on the same products.

8 **Q. PLEASE EXPLAIN HOW THE PROPOSED CBP PROVIDES FOR**
9 **STANDARDIZED BID EVALUATION CRITERIA.**

10 A. Bidders that submit bids are allowed to submit bids only by first successfully
11 completing the Part 1 and Part 2 Application process. That process uses
12 standardized evaluation criteria applied equally to all applicants, and ensures that
13 bidders allowed to submit bids are willing, able, and committed to satisfying the
14 obligations of an SSO supplier should they win tranches in the bidding. The two-
15 part application process ensures that non-price criteria are satisfied in evaluating
16 the qualifications of bidders to become SSO suppliers. This pre-qualification
17 process further ensures: (i) a level playing field for all bidders; (ii) a clear
18 evaluation of bids such that no bidder can gain an unfair advantage in the process;
19 (iii) that all bidders are judged on the same, standardized basis; and, (iv) that the
20 only necessary evaluation by the Commission is on price. This means that bids
21 subsequently can be evaluated on an objective, price-only basis. The bidding
22 design encourages bidders to bid supply at the lowest possible price. There is no
23 ambiguity as to the winning bids, the winning bidders, and the non-winning

1 bidders. Winning bidders win simply because non-winning bidders are not
2 willing and able to supply tranches at prices as low as the prices at which winning
3 bidders are willing and able to supply the tranches. The Commission's statutory
4 oversight in selecting the least-cost bids also ensures standardized bid evaluation
5 criteria are used.

6 **Q. PLEASE EXPLAIN HOW THE PROPOSED CBP ALLOWS FOR**
7 **OVERSIGHT BY AN INDEPENDENT THIRD PARTY.**

8 A. The Auction Manager, CRA International, has provided independent management
9 and oversight of competitive bids for numerous clients in electricity since the mid
10 1990s and CRA's remuneration as Duke Energy Ohio's Auction Manager does
11 not depend on the outcome of the CBP solicitations or which bidders win what
12 tranches at what prices.

13 **Q. PLEASE EXPLAIN HOW THE PROPOSED CBP PROVIDES FOR**
14 **EVALUATION OF THE SUBMITTED BIDS PRIOR TO THE**
15 **SELECTION OF THE LEAST-COST BID WINNER OR WINNERS.**

16 A. After the close of bidding, the Auction Manager will provide the Commission
17 with the post-bidding report that contains the information the Commission needs
18 to evaluate the solicitation and to select the least-cost bid winner(s). Consistent
19 with O.A.C. 4901:1-35-08(B), Duke Energy Ohio proposes that the Auction
20 Manager provide the report within twenty-four hours of the completion of the
21 bidding process. Duke Energy Ohio further anticipates that the report will include
22 a summary of the results of the CBP and all of the elements set forth in O.A.C.
23 4901:1-35-08(B) (1) through (7). Likewise, although there is no express

1 requirement to do so, Duke Energy Ohio will provide access to its employees and
2 CRA to assist the Commission in its review of the CBP, as well as data,
3 information and communications pertaining to the bidding process, on a real time
4 basis and regardless of the confidential nature of such data and information.

IV. CONCLUSION

5 **Q. WERE ATTACHMENTS B, C, D, E, AND G PREPARED UNDER YOUR**
6 **DIRECTION?**

7 A. Yes, they were.

8 **Q. DOES THAT CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

9 A. Yes.



ROBERT J. LEE
Principal

M.S. Industrial Administration,
Carnegie Mellon University,

B.A. Mathematics,
Boston College

Mr. Lee is a Principal in CRA's Auctions & Competitive Bidding Practice. During his consulting career, Mr. Lee has assisted numerous clients to develop structured sales and procurement channels in an array of industries and markets. He has managed structured transactions, acquisitions and divestitures in both traditional and competitive bidding environments. In addition, Mr. Lee has helped clients on a range of valuations and market analyses related to changes in market dynamics and market structure. Prior to joining CRA, Mr. Lee was a Principal with the PA Consulting Group and at Putnam, Hayes and Bartlett, Inc.

AUCTIONS, COMPETITIVE BIDDING AND MARKET MECHANISMS

Electricity

FirstEnergy Ohio Utilities

- For FirstEnergy Service Company, currently assisting in designing and conducting ongoing competitive bidding processes using a clock auction format to procure wholesale generation and capacity for retail Standard Service Offer (SSO) load to be delivered starting June 2011 to customers of FirstEnergy Ohio Utilities — Cleveland Electric Illuminating Company, The Toledo Edison Company, and Ohio Edison Company. Two auctions per year starting in 2010 are planned. The auction process and outcome are subject to approval by the Public Utilities Commission of Ohio (PUCO).
- For FirstEnergy Service Company, assisted in designing and conducting a competitive bidding process using a hybrid clock auction and sealed-bid format to procure wholesale generation and capacity for retail Standard Service Offer (SSO) load to be delivered June 2009 through May 2011 to customers of FirstEnergy Ohio Utilities — Cleveland Electric Illuminating Company, The Toledo Edison Company, and Ohio Edison Company. Played a key role on the Auction Manager team including logistics and managing the mock auction and the live event. The successful auction procured more than \$6 billion in supplies. The auction process and outcome were subject to approval by the Public Utilities Commission of Ohio (PUCO).

RWE

- Auction Manager for RWE's ongoing power supply auction serving major commercial and industrial customers in Europe. Currently working with RWE and the broader CRA auction team on the auction design framework, including all bidding rules, auction parameters, and bidder support documentation and tools. In addition, Mr. Lee helped to develop and test the customized auction software working with software engineering through the design and testing process. The auction process and outcome are subject to approval by the German cartel office (BKartA).

Trans Elect

- Part of CRA's Auction Manager team on an open season auction process for Trans Elect. The open season auction process used CRA's Auction Management System to successfully sell transmission capacity rights through an open and transparent bidding process. The auction process and outcome were subject to approval by the U.S. Federal Energy Regulatory Commission (FERC).

GE EFS

- Auction Manager for the Linden VFT open season auction process. With CRA's assistance, GE successfully auctioned incremental transmission capacity from PJM into New York's Zone J. Mr. Lee worked closely with GE and the broader CRA team to design and test the customized AMS auction software and to educate bidders on the auction design parameters as well as the VFT technology. The auction process and outcome were subject to approval by the U.S. Federal Energy Regulatory Commission (FERC).

Agriculture

Ocean Spray Cranberries

- Project Manager and Auction Manager for the development of an Internet-based trading platform for Ocean Spray Cranberries. The system, launched in the summer of 2009, represented a major innovation in an industry that lacked price transparency and adequate market signals for investment. Through the online system, Ocean Spray successfully is offering cranberry concentrate to major beverage producers worldwide.

Fonterra - globalDairyTrade

- Project Manager and Auction Manager for the development and administration of *globalDairyTrade*, the Internet-based auction sales channel for a major international dairy cooperative. The auction-based system represents a major departure from the industry status quo and served as a mechanism for cost reduction, efficiency improvement, and increased market transparency for the supplier and its customers. Key responsibilities include contributions on the auction design, software development, customer training processes, and client communications. Through December 2009, nearly US\$1 billion in intermediate dairy products have been auctioned and sold to customers worldwide.

ASSET VALUATION AND MARKET STRATEGY

Confidential Client

- Advised the successful bidder in the acquisition of a gas-fired combined cycle power plant located in a remote region of Pakistan. As part of El Paso's divestiture of its Asian power generating assets, Mr. Lee worked closely with a the buyer to value the portfolio of power sales, fuel supply and O&M contracts supporting the facility. Critical considerations included fuel supply risk, FX risk and the proper assessment of the threat of terrorism associated with the facility.

Confidential Client

- Worked closely with the management of a processed coal producer to identify the product's value versus alternative coal options. Established the breakeven value for the fuel under a range of alternative environmental, coal price and transportation cost scenarios. Helped establish the relevant geographic range under which the fuel could potentially compete and identified attractive utilities for targeted marketing activities. Identified alternative distribution strategies that would help mitigate transportation cost concerns.

Hoosier Energy

- Reviewed the NO_x SIP Call compliance plan for Hoosier Energy, a Midwestern G&T Cooperative. Worked closely with management to develop a new framework for evaluating environmental compliance options at Hoosier's principal coal-fired power stations. Identified key risk factors impacting the value of the cooperative's planned environmental expenditures, including the risk of domestic CO₂ restrictions. Identified potential cost saving and risk mitigation strategies in association with pending changes in environmental policies. Proposed alternative allowance banking strategies that would reduce financial exposure associated with SIP investments.

PSEG

- Worked with management to evaluate the impact of a range of environmental scenarios on PSEG asset values. Mr. Lee modeled an array of 3P and 4P proposals and evaluated the likely response of market participants. The modeling exercise examined the impact of incremental environmental restrictions on regional and national new capacity builds, PCE retrofits and fuel selection. In addition, the CRA team quantified the impact of proposed or pending regulations on regional power market prices and on the prices for tradable emissions credits.

Triton Coal

- Advised the management of Triton Coal on antitrust issues associated with their divestiture of the Buckskin and North Rochelle coal mines located in the Wyoming portion of the Powder River Basin. Identified substitute products including coal from alternative producing basins and power generation from alternative fuels. Identified the market for Powder River Basin coal based on transportation access and costs as well as coal quality considerations. Evaluated bidders based on the potential impact of the acquisition on market concentrations. Balanced the bid price for resources versus the likelihood that a potential sale would withstand DOJ scrutiny.

Foster Wheeler

- Performed a strategic assessment of the international coal boiler market for Foster Wheeler. Identified key markets for growth in coal-fired power generation over the near, mid and long-term. Considered key issues such as resource availability, environmental policy uncertainties and power demand growth. Worked closely with Foster Wheeler Oy to identify attractive markets for their CFB coal-boiler marketing activities.

British Petroleum

- Examined the potential strategic impacts of btu convergence on coal and oil markets. The analysis evaluated the economics of coal-to-liquids, coal-to-gas and underground coal gasification. Identified regional discontinuities on project economics and participated in workshops designed to assess opportunities in the coal space and their impact on markets for oil, coal and power.

PRESENTATIONS AND PUBLICATIONS

Brandeis University, Graduate School of International Business, lecturer on coal and environmental markets and energy market dynamics

National Public Radio (NPR), Marketplace, recurrent on air guest discussing coal, environmental markets and environmental policy

"Creating Markets and Structured Sales Channels", presented at the U.S. Apple Association Outlook 2010, Chicago, IL, August 19, 2010

"Not Your Father's Auction", Industry Week, April 2010

"A Better Way to Transact", Beverage Industry: Market Insights, May 2010

"NO_x Trading: Strategies for Electric Cooperatives"; with Anne Smith; Cooperative Research Network, National Rural Electric Cooperative Association; April 2003

EDUCATION

CARNEGIE MELLON UNIVERSITY,
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BEFORE

THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Establish a)	
Standard Service Offer Pursuant to Section)	
4928.143, Revised Code, in the Form of)	Case No. 11-3549-EL-SSO
an Electric Security Plan, Accounting)	
Modifications and Tariffs for Generation)	
Service.)	

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Amend its)	Case No. 11-3550-EL-ATA
Certified Supplier Tariff, P.U.C.O. No. 20.)	

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Amend its)	Case No. 11-3551-EL-UNC
Corporate Separation Plan.)	

REDACTED VERSION

DIRECT TESTIMONY OF

WILLIAM DON WATHEN JR.

ON BEHALF OF

DUKE ENERGY OHIO, INC.

June 20, 2011

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Attachments:

WDW-1: Revenue Requirement Calculation for Rider RC

WDW-2: Projected Rider RC Calculations and the Better in the Aggregate Test

I. INTRODUCTION

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is William Don Wathen Jr., and my business address is 139 East Fourth
3 Street, Cincinnati, Ohio 45202.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed by Duke Energy Business Services LLC (DEBS) as General
6 Manager and Vice President of Rates, Ohio and Kentucky. DEBS provides
7 various administrative and other services to Duke Energy Ohio, Inc., (Duke
8 Energy Ohio or the Company) and other affiliated companies of Duke Energy
9 Corporation (Duke Energy).

10 **Q. PLEASE SUMMARIZE YOUR EDUCATION AND PROFESSIONAL**
11 **EXPERIENCE.**

12 A. I received Bachelor Degrees in Business and Chemical Engineering, and a Master
13 of Business Administration Degree, all from the University of Kentucky. After
14 completing graduate studies, I was employed by Kentucky Utilities Company as a
15 planning analyst. In 1989, I began employment with the Indiana Utility
16 Regulatory Commission as a senior engineer. From 1992 until mid-1998, I was
17 employed by SVBK Consulting Group, where I held several positions as a
18 consultant focusing principally on utility rate matters. I was hired by Cinergy
19 Services, Inc., in 1998, as an Economic and Financial Specialist in the Budgets
20 and Forecasts Department. In 1999, I was promoted to the position of Manager,
21 Financial Forecasts. In August 2003, I was named to the position of Director -

1 Rates. On December 1, 2009, I took the position of General Manager and Vice
2 President of Rates, Ohio and Kentucky.

3 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE PUBLIC**
4 **UTILITIES COMMISSION OF OHIO?**

5 A. Yes. I have presented testimony on numerous occasions before the Public
6 Utilities Commission of Ohio (Commission) and various other state, local, and
7 federal regulators.

8 **Q. PLEASE SUMMARIZE YOUR DUTIES AS GENERAL MANAGER AND**
9 **VICE PRESIDENT OF RATES, OHIO AND KENTUCKY.**

10 A. As General Manager and Vice President of Rates, Ohio and Kentucky, I am
11 responsible for all state and federal rate matters involving Duke Energy Ohio and
12 Duke Energy Kentucky, Inc.

13 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
14 **PROCEEDING?**

15 A. The purpose of my testimony is to support various aspects of Duke Energy Ohio's
16 proposed electric security plan (ESP). I provide testimony regarding the primary
17 components of the Company's proposed ESP, provisions for testing the plan in
18 years four and eight pursuant to R.C. 4928.143(E), transitional conditions should
19 the plan be terminated, and the association with governmental aggregators.
20 Finally, I address the comparison between the proposed ESP and the expected
21 results under R.C. 4928.142 in respect of pricing.

II. PRIMARY COMPONENTS OF THE ESP

1 Q. PLEASE DESCRIBE THE PRIMARY COMPONENTS OF DUKE
2 ENERGY OHIO'S PROPOSED ESP.

3 A. The Company's proposed ESP is comprised of both cost-based and market-based
4 pricing elements, the intent of which is to provide customers with rate stability
5 and price certainty while retaining their ability to select competitive providers of
6 the energy commodity. The table below summarizes the riders that are
7 incorporated into and a part of the proposed ESP.

Table 1 – New Riders		
Rider Name	Description	Avoidable?
Rider RC	Retail Capacity	No
Rider PSM	Profit Sharing Mechanism	No
Rider RE	Retail Energy	Yes
Rider AER-R	Alternative Energy Recovery Rider	Yes
Rider RECON	Reconciliation Rider for over-/under-recovery of eliminated ESP-era riders	Yes
Rider UE-GEN	Uncollectible Expense Rider for Generation	No
Rider DR	Distribution Reliability	No

8 Further, certain riders that were approved in Duke Energy Ohio's current ESP
9 under Case No. 08-920-EL-SSO, *et al.*, will be unaffected by this filing. Those
10 riders are Rider SAW, Rider SAW-R, and Rider ECF. As these three riders are
11 unchanged by this Application, I do not discuss them in detail in my testimony.

12 Finally, upon implementation of the proposed ESP, a number of existing
13 riders will be terminated. Table 2 is a summary of the riders that will be no
14 longer exist under the new ESP.

Table 2 -- Riders Being Eliminated	
Rider Name	Description
Rider PTC-BG	Price-to-Compare: Base Generation
Rider PTC-FPP	Price-to-Compare: Fuel and Purchased Power
Rider PTC-AAC	Price-to-Compare: Annually Adjusted Component
Rider SRA-CD	System Reliability Adjustment: Capacity Dedication
Rider SRA-SRT	System Reliability Adjustment: System Reliability Tracker
Rider DR-IM	Distribution Reliability: Infrastructure Modernization

A. Rider RC (Retail Capacity)

1 **Q. PLEASE DESCRIBE RIDER RC.**

2 **A.** Rider RC is predicated upon a formula rate for developing the fixed costs
3 associated with the Company's legacy generating assets that, under the
4 Company's proposal, will effectively be dedicated to Ohio customers, as well as a
5 reasonable rate of return for those assets. Through Rider RC, Duke Energy Ohio
6 will recover the costs that are incurred in serving its customers with a reliable and
7 adequate supply of capacity over the full term of the ESP. Additionally, to the
8 extent the Company incurs costs to secure sufficient capacity to meet its reliability
9 requirements, such costs would be incorporated into Rider RC. However, any
10 third-party purchases necessary to meet the reliability requirement would be
11 treated as an expense for determining the revenue requirement for Rider RC; so,
12 there would be no return component for such market or third-party purchases.
13 The Rider RC rate will be adjusted each year to reflect actual costs incurred, or
14 changes in rate base as a result of environmental expenditures or other changes to
15 the generating assets on which the rate is predicated.

1 The formula used to develop Rider RC has its roots in traditional
2 ratemaking inasmuch as the Company incorporated many elements of the
3 calculations it would make for determining the revenue requirement for its
4 regulated gas and electric operations. The formula also incorporates a number of
5 ratemaking concepts used by the Federal Energy Regulatory Commission (FERC)
6 for its formula ratemaking for network integrated transmission service (NITS).¹

7 Much like the formula used for setting the Company's NITS revenue
8 requirement, the revenue requirement for Rider RC is based on actual, historic
9 costs. All of the starting information used for the calculation begins with data
10 from the FERC Form 1 Annual Report, a document which is publicly available.
11 The formula includes a calculation of rate base, which in this case will be the rate
12 base attributable to Duke Energy Ohio's Legacy Generating Assets.² In exchange
13 for dedicating the assets to customers, the Company would seek a reasonable
14 return on the rate base. The return would be based on an appropriate return on
15 equity (ROE), as supported by Duke Energy Ohio witness Dr. Roger A. Morin,
16 the average cost of debt for the most recent actual period, and the relative
17 proportion of equity and debt making up the Company's capital structure.

18 The next step of the formula is to determine the expenses to be recovered.

19 Eligible expenses include book depreciation expense, operating and maintenance

¹ As a current member of the Midwest Independent System Operator, Inc. (Midwest ISO), Duke Energy Ohio annually updates its revenue requirement pursuant to a Midwest ISO formula rate, Attachment O, approved by the Federal Energy Regulatory Commission.

² See Direct Testimony of Salil Pradhan for a description of the Legacy Generating Assets.

1 (O&M) expense, property and other taxes, and income taxes on the equity portion
2 of the return on rate base.

3 **Q. ARE ANY ADJUSTMENTS NECESSARY TO THE 'PER BOOKS'**
4 **INFORMATION?**

5 A. Yes. A number of adjustments to the information contained in the Form 1 are
6 necessary to determine the appropriate revenue requirement for Duke Energy
7 Ohio's Legacy Generating Assets.

8 **Rate Base Adjustments:**

9 a. The values represented in the Form 1 for production plant include purchase
10 accounting adjustments associated with the merger of Duke Energy and
11 Cinergy Corp. in 2006. Purchase accounting is typically not allowed for
12 recovery in conventional ratemaking; consequently, the impact of purchase
13 accounting was removed from all plant and O&M accounts, and was also
14 removed from the capital structure.

15 b. In April 2011, Duke Energy Ohio transferred its ownership stake in a number
16 of gas-fired generation assets (often referred to as the DENA plants) that have
17 never been used and useful for its retail customers. Because those assets are
18 now owned by an affiliate and are not being dedicated to customers as part of
19 the proposed ESP, the value of these assets indicated in the Form 1 for 2010 is
20 removed from the Rider RC revenue requirement calculation along with all
21 related expenses.

22 c. Duke Energy Ohio has common and general plant that supports its generation
23 business and its other lines of business (e.g., electric distribution, electric

transmission, and gas distribution); consequently, some common and general plant is being allocated to Legacy Generation rate base in proportion to its relative net plant.

- d. Applying conventional ratemaking principles commonly used before this Commission, the Rider RC formula deducts from rate base Legacy Generation's share of Accumulated Deferred Income Taxes (ADITs) and Accumulated Deferred Income Tax Credits (ADITCs). Some ADITs and ADITCs are clearly attributable to one line of business or another, while some are related to assets/expenses that cross more than one line of business. Because of the magnitude of ADITs, the schedules sponsored in Attachment WDW-1 include a detailed summary of each accounting record for this item and the allocation of those ADITs among the Company's lines of business.
- e. To recognize the need for cash working capital, the FERC allows companies to estimate cash working capital needs by dividing non-fuel O&M expense by 8 (often referred to as the 45-day method). This methodology is often used in FERC rate cases and is a component of the formula rate for establishing the NITS revenue requirement.

O&M Adjustments:

- a. Because the retail capacity rider is only intended to recover fixed costs, costs that are directly proportional to the number of MWh being generated (*i.e.*, variable costs) are excluded from the calculation. Consequently, expenses such as fuel expense, emission allowance (EA) expense, and environmental reagent expenses are eliminated.

1 b. All historic purchased power expense is eliminated; however, [REDACTED]

2 [REDACTED]
3 [REDACTED]
4 [REDACTED]
5 [REDACTED]
6 [REDACTED]
7 [REDACTED]
8 [REDACTED]
9 c. Certain O&M costs, particularly administrative and general (A&G) costs,
10 support lines of business in addition to Legacy Generation. The bulk of these
11 A&G costs are labor related; therefore, it is appropriate to allocate to Legacy
12 Generation an amount of these costs in proportion to that line of business'
13 share of overall salaries and wages. This is another common application of
14 ratemaking principles and is consistent with the allocation methods used in
15 our retail distribution rate cases in Ohio.

16 **Taxes**

17 a. Income taxes are included at the statutory effective rate and the calculation
18 includes an adjustment to reflect the statutory level of Gross Domestic
19 Production Tax Deduction under Section 199 of the Internal Revenue Code
20 (Section 199 Deduction). Although the Section 199 Deduction can only be
21 used if there is a positive taxable income for current taxes (as opposed to book
22 income), ratemaking typically uses statutory rates for taxes and, because the

1 ESP, if approved, will ensure that Duke Energy Ohio will have positive book
2 income, it is appropriate to include this benefit for customers.

3 b. Ohio no longer has a state income tax but, instead, has a commercial activities
4 tax (CAT tax). The effect of this tax is included in the revenue requirement
5 calculation.

6 c. Property and other taxes are included at the levels allocable to Legacy
7 Generation for 2010.

8 **Q. PLEASE DESCRIBE HOW RIDER RC WILL BE UPDATED.**

9 A. As described above, the FERC-approved formula for establishing the revenue
10 requirement for NITS allows for an annual update to the revenue requirement
11 calculation shortly after the source of the data is available. Specifically, because
12 the FERC formula uses the FERC Form 1 and this document is not publicly
13 available until mid-April every year, the formula for calculating new transmission
14 rates is updated in May each year, with rates becoming effective the next month.

15 In order to allow the Commission sufficient time to review the filing each
16 year, the Company proposes that a filing be made each year on or before June 1 to
17 update the revenue requirement and the rates for Rider RC. The Commission
18 would have the opportunity to establish a formal review process and new rates
19 would be updated upon a Commission order approving the rates for
20 implementation by January 1 of the following year.

21 **Q. IS RIDER RC PROPOSED AS A NON-BYPASSABLE RIDER?**

22 A. Yes. In exchange for providing retail customers with virtually all of the value of
23 the Legacy Generating Assets owned by Duke Energy Ohio and a fixed capacity

1 charge that will not be subject to the market volatility that is discussed in the
2 Direct Testimony of Duke Energy Ohio witnesses B. Keith Trent and Judah L.
3 Rose, Rider RC will be unavoidable and thus applicable to all retail customers in
4 Duke Energy Ohio's service territory. The Company's proposal to share most of
5 the benefits of owning the generation (e.g., profits on off-system sales, ancillary
6 service revenue, etc.) is a major element of this proposal and it will also serve to
7 mitigate any volatility that customers may experience in their price for electricity.

B. Rider PSM (Profit Sharing Mechanism)

8 **Q. WHAT IS RIDER PSM?**

9 A. Rider PSM is a mechanism that will enable Duke Energy Ohio to credit back to
10 customers most of the net profits derived from the Legacy Generating Assets.
11 Most of this profit is derived from the sale of economic generation into the
12 market. For example, when the market price of power exceeds the cost to the
13 Company of generating that power, there will be a resulting margin (or profit) on
14 the sale of this generation. Under the Company's ESP proposal, all of Duke
15 Energy Ohio's economic generation will be available for dispatch into the market
16 and all of the net profit derived from that market will be available for sharing
17 between customers and the Company.

18 **Q. HOW WILL DUKE ENERGY OHIO MANAGE ITS PORTFOLIO OF**
19 **ASSETS TO OPTIMIZE THE VALUE OF THIS GENERATION FOR**
20 **CUSTOMERS?**

21 A. In many ways, the Company's management of Rider PSM will resemble its
22 management of the current Rider PTC-FPP (fuel and purchased power rider). In

1 both cases, the Company will have a portfolio of assets including coal, EAs, etc.,
2 that will be the basis for the costs of the products being sold in the market. There
3 is a direct correlation between managing the portfolio of these assets and the
4 value being created from these assets. Duke Energy Ohio witness Salil Pradhan
5 discusses how the Company plans to manage the commodity positions (*e.g.*, fuel,
6 emission allowances, etc.) and hedging strategy for Legacy Generating Assets,
7 thereby creating the value for Rider PSM.

8 **Q. PLEASE DESCRIBE HOW RIDER PSM WILL BE UPDATED.**

9 A. For the initial rates being established in this ESP for 2012, Duke Energy Ohio will
10 forecast the profits projected for sharing in Rider PSM for the entire year. That
11 calculation will establish a baseline amount to be credited against Rider RC.
12 Beginning with a March 1, 2012, filing, the Company will update Rider PSM
13 based on updated forecasts for the upcoming full quarter (*i.e.*, April-June 2012 in
14 the March 1 filing) and will reconcile the most recently completed prior quarter
15 for actual data (*i.e.*, comparing the amount of profits to be shared for the quarter
16 vs. how much was actually shared). In many ways, this process will mirror the
17 current, quarterly filings for the existing Rider PTC-FPP.

18 The projected and reconciliation component of quarterly filings will
19 include the revenue derived from ownership of the Legacy Generating Assets
20 (*e.g.*, day-ahead and real-time sales in PJM, ancillary service revenue, etc.) and all
21 variable costs (*e.g.*, fuel, EAs, reagent costs, etc.) incurred to generate the
22 associated revenue.

1 **Q. DOES THE COMPANY PROPOSE A REVIEW PROCESS FOR RIDER**
2 **PSM?**

3 A. Yes. On both a quarterly and annual basis, the Company proposes a review
4 process that mirrors the current Rider PTC-FPP. The Company will file its
5 quarterly update at least thirty days prior to the effective date of the new Rider
6 PSM rates and, unless there is some intervention or Commission-ordered review,
7 the new rates will become effective without the need for explicit Commission
8 approval.

9 In the first quarter after each year the Rider PSM is in effect, the
10 Commission will conduct an audit of the prior year's operation of Rider PSM.
11 Much like the current annual audit for Rider PTC-FPP, the Commission may
12 review the Company's management, policies, and practices for managing the
13 asset portfolio and may review the financial data underlying the rate setting
14 process for Rider PSM. The auditor would submit a report of its findings to the
15 Commission and a formal review may be conducted. If the Commission engages
16 an independent third-party auditor, those costs would be included, and netted
17 against the customer share of amounts to be credited, in Rider PSM.

18 **Q. YOU MENTIONED EARLIER THAT THE EFFECT OF RIDER PSM**
19 **WILL BE TO MITIGATE THE VOLATILITY RETAIL CUSTOMERS**
20 **MAY EXPERIENCE IN THEIR OVERALL PRICE OF ELECTRICITY.**
21 **PLEASE EXPLAIN WHAT YOU MEAN BY THAT.**

22 A. First of all, although distribution and transmission service would be part of an
23 overall bill, the prices for these components are relatively stable. Principally, what

1 I am describing is the interaction between (1) the cost of service based price of
2 capacity; (2) the availability of a market-based standard service offer exclusively
3 for energy secured via an open auction process; and (3) the assignment of most of
4 the value derived from the Legacy Generating Assets to all retail customers.

5 All involved in the retail and wholesale power markets are aware of how
6 volatile the price of both capacity and energy has been. The Company's
7 witnesses Trent and Rose discuss the volatility that has existed and will continue
8 to exist in the markets for these products. The ESP being proposed by the
9 Company is fundamentally designed to limit the volatility customers will see in
10 electricity prices over an extended period of time. First, the cost-based capacity
11 of the Legacy Generating Assets offers pricing stability to retail customers, which
12 means customers will be exposed to little, if any, volatility in the market price for
13 capacity. One has only to look at the outcome of the recent auction for capacity
14 in PJM for evidence of how volatile the price for capacity can be. From planning
15 year 2013/2014 to planning year 2014/2015, the market price set in PJM's
16 auctions went from about \$28 per MW-day to over \$125 per MW-day. For
17 planning year 2011/2012, the price was \$110 per MW-day and, for planning year
18 2012/2013, the price was \$16 per MW-day. This kind of volatility and instability
19 in a major component of electric prices cannot be in the best interests of the
20 Company, its customers, or the long-term economic growth of our region. Under
21 the proposed ESP, most of the capacity needed to serve retail load will be from
22 identified assets and priced to customers at an embedded cost, ensuring that Duke

1 Energy Ohio's retail customers will not see this type of volatility or instability in
2 the price their capacity.

3 The market price of energy can also be quite volatile. The proposed ESP
4 provides that all customers will pay a market price for energy, whether via a
5 Standard Service Offer or when purchasing from competitive retail electric
6 service (CRES) providers. However, the proposal to share virtually all of the net
7 profits from Duke Energy Ohio's energy sales from its own Legacy Generation
8 serves to mitigate the volatility in the overall price of generation. For example,
9 without such a sharing mechanism, if retail energy prices were to escalate rapidly,
10 customers would have to pay the rapidly escalating energy price as this type of
11 market force would impact both the market-based SSO price and CRES
12 providers' offers. However, with the sharing proposal and a properly managed
13 portfolio of generation components (e.g., fuel, EAs, etc.), higher energy prices
14 should translate into higher profits for the Legacy Generating Assets. The net
15 effect is that, while customers may pay higher energy prices in the market, these
16 higher energy prices should translate into greater profits for Duke Energy Ohio's
17 Legacy Generating Assets that will offset retail customers' overall generation
18 price. Ultimately, the Company's proposal limits customers' exposure almost
19 exclusively to the volatility in the underlying input prices for Duke Energy Ohio's
20 Legacy Generating Assets, which, as discussed in the testimony of Duke Energy
21 Ohio witness Salil Pradhan, can be effectively managed through portfolio
22 optimization (or active management).

23

1 **Q. IS RIDER PSM PROPOSED AS A NON-BYPASSABLE RIDER?**

2 A. Yes. Because this rider is inexorably linked to Rider RC, it will be non-
3 bypassable credit. Duke Energy Ohio's plan centers upon all customers in the
4 footprint paying the non-bypassable charge for the stability offered by the
5 Company's capacity. It is therefore reasonable that all customers also receive the
6 proportional benefit those assets provide through Rider PSM.

C. Rider RE (Retail Energy)

7 **Q. PLEASE DESCRIBE RIDER RE.**

8 A. The Company's proposed ESP decouples capacity from energy. The Company
9 will be the single source of capacity for all retail customers and the market will be
10 the exclusive provider of energy for retail customers. Toward that end, the
11 Company will procure 100 percent of its retail energy requirement via a
12 competitive bid process, as detailed in the Direct Testimony of Duke Energy Ohio
13 witness Robert J. Lee. As proposed by Mr. Lee, such wholesale auctions
14 generally will be conducted two times per year³ for the duration of the ESP and,
15 after the approval process is complete, the results of the auctions will be
16 converted into retail rates for Duke Energy Ohio's SSO customers. The
17 Company's proposed Rider RE (Retail Energy) will be the vehicle for
18 transforming the results of the auction into retail rates. Duke Energy Ohio
19 witness Jeffrey R. Bailey discusses the process for converting the wholesale rates
20 to retail rates, for recovery through Rider RE.

³ During 2011, there will be only one auction, as there would be insufficient time for two auctions.

1 The Company also proposes to recover through Rider RE prudently
2 incurred costs associated with conducting the auctions pursuant to its CBP plan.
3 And, in the event a supplier defaults, Duke Energy Ohio proposes to recover,
4 through Rider RE, the net costs incurred by it to provide SSO service. The net
5 costs would be those unrecovered costs remaining after the Company reasonably
6 pursues contractual remedies against the defaulting supplier.

7 **Q. PLEASE EXPLAIN THE COMPANY'S CONTINGENCY PLAN TO**
8 **PROCURE WHOLESALE ENERGY FOR DELIVERY BEGINNING**
9 **JANUARY 1, 2012, IF IT IS UNABLE TO CONDUCT AN AUCTION IN**
10 **2011 AND THE COST RECOVERY MECHANISM FOR THIS PLAN.**

11 A. As described by Duke Energy Ohio witnesses Robert J. Lee and James S.
12 Northrup, the Company proposes to conduct wholesale energy auctions for its
13 SSO load, with delivery beginning on January 1, 2012. In the event a
14 Commission order approving the proposed ESP is not issued in sufficient time to
15 enable the first auction to be conducted in time to meet that goal, Duke Energy
16 Ohio proposes to procure the energy necessary to serve its load via the PJM Spot
17 Energy Market, for whatever period is necessary as a result of the delay. Costs
18 for the acquisition of this energy will be recovered through Rider RE.

19 **Q. PLEASE EXPLAIN HOW RIDER RE WILL BE UPDATED.**

20 A. Within thirty days of the conclusion of each auction for SSO load, the Company
21 will make a filing with the Commission detailing the process of converting the
22 results of the auction into retail rates. In addition to recovering the cost of
23 supplier-provided energy, the Company will seek to recover the costs of

1 conducting the auction including, but not limited to, the cost of consultants hired
2 by the Commission to review the auction process and the direct costs of
3 conducting the auction. Further, Rider RE will be used to reconcile the rates
4 charged to customers with the amounts paid to wholesale suppliers.

5 **Q. IS RIDER RE PROPOSED AS A NON-BYPASSABLE RIDER?**

6 A. No. Rider RE reflects the Company's SSO energy price and, as such, is
7 unconditionally avoidable by shopping customers.

D. Rider AER-R (Alternative Energy Resource Requirement)

8 **Q. PLEASE DESCRIBE RIDER AER-R.**

9 A. Rider AER-R is being proposed to recover the Company's costs for complying
10 with the Ohio's renewable energy requirements. The responsibility for procuring
11 renewable energy certificates (RECs) generally follows the load obligation,
12 although the nexus is slightly convoluted insofar as the REC obligation is based
13 on the average of the prior three years' of load rather than the current load
14 obligation.⁴ Taken to its extreme, this requirement could mean a supplier of retail
15 energy, whether it is the electric distribution utility or a CRES provider, could
16 have an obligation to supply RECs if it served any load in the prior three years,
17 even if it has no load to serve in the current year.

18 **Q. PLEASE EXPLAIN HOW RIDER AER-R WILL BE UPDATED.**

19 A. The rider will be filed quarterly and will include true-up provisions.
20

⁴ O.A.C. 4901:1-40-03(B)(1).

1 **Q. IS RIDER AER-R PROPOSED AS A NON-BYPASSABLE RIDER?**

2 A. No. Pursuant to R.C. 4928.64(E) costs to comply with the alternative energy
3 resource requirements must be bypassable. Consequently, Rider AER-R is an
4 unconditionally avoidable charge.

E. Rider RECON (Reconciliation)

5 **Q. PLEASE DESCRIBE RIDER RECON.**

6 A. Rider RECON is intended to true up Duke Energy Ohio's current Rider PTC-FPP
7 (fuel and purchased power) and Rider SRA-SRT (system reliability tracker), both
8 of which will expire upon the effective date of the ESP proposed in the
9 Company's Application. It is a near certainty that both of those riders will have a
10 balance of over- or under-recovery as of December 31, 2011. The purpose of
11 Rider RECON, therefore, is to true up the collective balance of any over- or
12 under-recovery for these two existing riders. To the extent the sum of the
13 balances of over-/under-recovery for the two riders is an over-recovery, Rider
14 RECON will be a credit to non-shopping customers. If the cumulative balance is
15 an under-recovery, Rider RECON will be a charge to non-shopping customers.
16 Because the balance of over-/under-recovery for Rider RECON is expected to be
17 relatively small, the anticipated duration of Rider RECON is short – Duke Energy
18 Ohio will be able to resolve any over- or under-recoveries within six months of
19 the new ESP. And once that resolution occurs, Rider RECON will expire. It
20 should also be noted that, because the magnitude of Rider RECON is expected to
21 be relatively small and the duration of recovery is expected to be relatively short,
22 the Company is proposing that no carrying costs be included in the rider. This is

1 reasonable particularly in light of the fact that there are no carrying charges
2 associated with either Rider PTC-FPP or Rider SRA-SRT that are being
3 reconciled in the proposed Rider RECON.

4 **Q. WHEN WILL RIDER RECON BE IMPLEMENTED?**

5 A. As discussed above, the riders being trued up via Rider RECON are proposed to
6 end on December 31, 2011. Because it will take some time to determine the
7 actual results (*i.e.*, revenue and costs) for the period in question, the Company
8 anticipates making a filing on or before March 1, 2012, to establish Rider
9 RECON. Absent any objection from the Commission or intervenors, the rider
10 will go into effect on April 1, 2012. Depending on the magnitude of the amount
11 to be reconciled, the duration of Rider RECON could be up to six months.

12 **Q. RIDERS PTC-FPP AND SRA-SRT ARE SUBJECT TO ANNUAL AUDITS.**
13 **WILL THAT AFFECT YOUR PROPOSAL REGARDING RIDER**
14 **RECON?**

15 A. In prior Commission audits of these two riders, the Commission has ordered Duke
16 Energy Ohio to exclude a cost that had previously been recovered. Because the
17 twelve-month period ending December 31, 2011, is also subject to an annual
18 audit, which will not be conducted until early in 2012, the Company proposes to
19 use Rider RECON to address any Commission-ordered refunds or charges
20 stemming from the audit review process.

21 **Q. IS RIDER RECON PROPOSED AS A NON-BYPASSABLE RIDER?**

22 A. Rider RECON is being proposed as an unconditionally bypassable rider.

F. Rider UE-GEN (Uncollectible Generation Expense)

1 **Q. PLEASE EXPLAIN RIDER UE-GEN.**

2 **A.** Duke Energy Ohio is proposing to recover the cost of bad debt associated with its
3 SSO service, via Rider UE-GEN. The Company currently has an approved rider
4 to recover costs of bad debt associated with distribution service (Rider UE-ED⁵)
5 and bad debt related to retail transmission is a component of the FERC-approved
6 formula rates for calculating the NITS revenue requirement that is recoverable
7 through Rider BTR.⁶ However, there is no existing rider mechanism to recover
8 the bad debt expense associated with serving SSO load, therefore, the Company,
9 proposes to implement Rider UE-GEN for that purpose.

10 Additionally, Duke Energy Ohio proposes to modify its existing Purchase
11 of Accounts Receivable (PAR) program, with such modifications enabling the
12 recovery of the bad debt associated with CRES providers' accounts receivable.

13 As I understand, Duke Energy Ohio is the only electric distribution utility
14 (EDU) in Ohio that purchases accounts receivable on any terms from CRES
15 providers. Under the current structure and pursuant to prior Commission approval,
16 CRES providers must be enrolled in the Company's PAR program in order to
17 have their accounts receivable purchased at a discounted rate. Although the
18 current structure has aided CRES providers and, by extension, the competitive
19 retail market, there are improvements that can be made to the scope of this

⁵ "UE-ED" means "uncollectible expense – electric distribution."

⁶ The Commission approved the Company's Application to implement Rider BTR on May 6, 2011, in Case No. 11-2641-EL-RDR.

1 purchase of accounts receivable program that, if properly implemented, will
2 benefit both CRES providers and the Company.

3 Here, Duke Energy Ohio is proposing to align the purchase of electric
4 generation accounts receivable from CRES providers with its purchase of natural
5 gas accounts receivable. Under this proposal, the Company will purchase electric
6 generation accounts receivable at no discount, remitting payment on the twentieth
7 day of the month after which billing occurs. Duke Energy Ohio will recover the
8 uncollectible generation expense associated with all generation accounts – its own
9 and those purchased from CRES providers – via Rider UE-GEN.

10 **Q. WILL RIDER UE-GEN BE A NON-BYPASSABLE RIDER?**

11 A. Yes. Given that it extends to the uncollectible expense of all customers –
12 shopping and non-shopping – the rider must be non-bypassable.

13 **Q. HAS THE COMMISSION RECENTLY OFFERED AN OPINION**
14 **REGARDING A RIDER LIKE UE-GEN?**

15 A. Yes. A similar rider was discussed as part of Duke Energy Ohio's request for
16 approval of a Market Rate Offer (MRO) in Case No 10-2586-EL-SSO.

17 Specifically, in its February 23, 2011, Order, the Commission held:

18 In considering the proposed creation of Rider UE-GEN, the
19 Commission is mindful that, as proposed by Dominion and RESA,
20 as an unavoidable rider. Rider UE-GEN furthers state policy by
21 promoting competition. Specifically, if Duke purchases accounts
22 receivable at no discount, this will likely increase CRES providers'
23 usage of Duke's billing service. Additionally, greater access to
24 consolidated billing for CRES providers, without a purchase of
25 accounts receivable discount, creates a level playing field and
26 allows greater freedom for customer shopping without undergoing
27 a second credit evaluation by a CRES provider, thus promoting
28 shopping among low-income consumers. Therefore, the
29 Commission would support the creation of Rider UE-GEN as an

unavoidable rider, designed to recover bad debt associated with customers taking generation service through the SSO and from CRES providers. Moreover, the Commission recognizes that if Duke recovered Rider UE-GEN consistent with the process set forth by Duke in its reply brief, it would resolve any issues regarding Duke's PAR.

G. Rider DR (Distribution Reliability)

Q. PLEASE EXPLAIN RIDER DR.

A. Rider DR, as proposed in the Application, is intended to recover incremental capital investment for distribution-related reliability investment that is not otherwise recovered through base rates, and a rate of return. Rider DR would thus be used as a mechanism for all distribution upgrades, including the Company's current SmartGrid deployment program. The incremental revenue requirement applicable to Rider DR would be determined by subtracting from the current distribution cost of service the revenue that is recovered through base rates.

The proposed Rider DR incorporates a decoupling mechanism, thereby reducing any disincentive that an EDU may have to promote energy efficiency programs. In this regard, Rider DR will recover the difference between the actual base distribution revenue and adjusted based distribution revenue, where:

Actual Base Distribution Revenue = Actual Base Distribution Revenue for Each Rate Schedule

Adjusted Base Distribution Revenue = Annual Base Distribution Revenue for Each Rate Schedule Approved in the Most Recent Case, Adjusted for Changes in Billing Determinants

Q. WHAT IS THE RATE OF RETURN THAT WOULD BE APPLICABLE TO THE INCREMENTAL CAPITAL INVESTMENT RECOVERED VIA RIDER DR?

1 A. The rate of return would be equal to the rate of return approved in the Company's
2 most recent electric distribution rate case, which is 10.63 percent.

3 **Q. WHY WOULD YOU USE AN ROE RATE FOR RIDER DR THAT IS**
4 **DIFFERENT THAN WHAT DR. MORIN IS PROPOSING FOR**
5 **CALCULATING RIDER RC?**

6 A. The purpose of Rider DR is limited to tracking the change in "distribution"-
7 related investment and "distribution"-related O&M. Duke Energy Ohio and all
8 investor-owned utilities in Ohio operate unbundled businesses. Rates for
9 distribution, transmission, and generation are set at different times, potentially
10 from different regulatory agencies (*i.e.*, the ROE for transmission investment is
11 set by the FERC), and based on different assessments of risks. Because Rider DR
12 is addressing only the distribution business, it is appropriate to use the most recent
13 ROE established for that line of business. The ROE advocated in this proceeding
14 by Dr. Morin is for the Company's generation business; so, it is not unexpected
15 that the ROE for generation and distribution business would be different.

16 **Q. IF RIDER DR IS APPROVED, WILL THE COMPANY CONTINUE**
17 **SEEKING RECOVERY OF ITS SMARTGRID INVESTMENT THROUGH**
18 **RIDER DR-IM?**

19 A. No. If Rider DR is approved, the Company will make no future filings for
20 recovery of SmartGrid investments via Rider DR-IM. Virtually all of the
21 SmartGrid investment is related to the operation of an electric distribution system.
22 In many ways, the SmartGrid program mirrors another very successful capital
23 improvement program currently underway for the Company's gas operations. In

1 that program, the accelerated main replacement program (AMRP), the Company
2 invested a significant amount of capital in its gas distribution system. The
3 Commission approved a rider (Rider AMRP) for the Company to recover the
4 costs of the program and, since the program began in 2001, the Company has had
5 two base rate cases for gas service. In both rate cases, the then existing AMRP
6 investment was "rolled-in" to base rates. When the Company files its next
7 general rate case for electric distribution, it will make the same proposal for its
8 SmartGrid investment.

9 In the Company's view, SmartGrid investment should be included in
10 Rider DR because it is designated as distribution investment and virtually all of
11 the costs and savings are distribution-related. Also, because it is an investment
12 that would be rolled into distribution base rates, it follows that it should be treated
13 like all other distribution investment for purposes of establishing Rider DR. Duke
14 Energy Ohio witness Mark Wyatt provides testimony regarding the Company's
15 distribution infrastructure investment, including a discussion of the SmartGrid
16 program.

17 **Q. WILL RIDER DR RECOVER ONLY INCREMENTAL COSTS?**

18 A. No. To the extent there are benefits associated with a particular initiative or event,
19 customers would more quickly realize those benefits under the proposed Rider
20 DR. A conspicuous example of a cost reduction that would flow through Rider
21 DR is any savings in distribution-related property taxes. Duke Energy Ohio is
22 currently engaged in an appeal process to reduce its property taxes. If successful,
23 a significant portion of any property tax reduction would be related to distribution

1 investment. Rider DR would provide a vehicle to pass any realized savings on to
2 customers in short order. Absent a vehicle such as Rider DR, customers would
3 not see the benefit of a property tax reduction until the next distribution rate case.

4 **Q. IS DUKE ENERGY OHIO PROPOSING TO RECOVER INCREMENTAL**
5 **OPERATING AND MAINTENANCE EXPENSE THROUGH RIDER DR?**

6 A. Yes. Again, to the extent the costs are distribution-related, the proposal is to
7 compare the current year costs to comparable costs as approved in current rates.
8 Duke Energy Ohio witness James E. Ziolkowski provides a detailed explanation
9 of the rider and an estimate of the rider rates during the ESP.

10 **Q. IS RIDER DR PROPOSED TO BE A NON-BYPASSABLE RIDER?**

11 A. Yes. Rider DR addresses distribution issues and, hence, relates to all customers,
12 whether they purchase energy from Duke Energy Ohio or from a competitive
13 supplier.

H. Riders Unchanged by the ESP

14 **Q. IS THE COMPANY PROPOSING ANY CHANGES TO ITS COST**
15 **RECOVERY FOR MEETING ENERGY EFFICIENCY TARGETS IN**
16 **THIS CASE?**

17 A. Not at this time. Until further notice, the Company will continue to use its Rider
18 SAW-R (save-a-watt Rider) to recover the cost of complying with the state's
19 energy efficiency mandates.

20 **Q. IS THE COMPANY PROPOSING ANY CHANGES TO ITS ECONOMIC**
21 **COMPETITIVENESS FUND RIDER?**

1 A. No. The Company is not intending to alter its current Rider ECF (economic
2 competitiveness fund rider). However, as detailed in the Direct Testimony of Julia
3 S. Janson, Duke Energy Ohio is proposing to create a new program focused on
4 economic development in southwest Ohio.

5 **Q. PLEASE EXPLAIN HOW THE COMPANY'S PROPOSED NEW**
6 **ECONOMIC DEVELOPMENT PROGRAM WILL BE FUNDED.**

7 A. As discussed above, a percentage of the net profits derived from ownership of the
8 Legacy Generating Assets (e.g., energy sales) will be credited back to customers
9 through Rider PSM. Similarly, a percentage of the net profits will be allocated
10 Duke Energy Ohio. The Company is proposing that a portion of these profits,
11 otherwise allocated to customers and the Company, will fund the proposed new
12 economic development program. Specifically, the Company's proposal is to
13 share the net profits such that 80 percent of the net profits benefit customers and
14 20 percent benefit the Company. Of each share, 5 percent will support the new
15 economic development program.

16 As described by Duke Energy Ohio witness Janson, Advance Southwest
17 Ohio will be a program to provide financial support for economic development,
18 retention, and expansion in targeted southwest Ohio regional clusters. This
19 program will be funded with 5 percent of the customers' 80 percent portion of net
20 profits from energy and ancillary services sales and 5 percent of the Company's
21 20 percent portion of such profits. These funds will be provided directly to
22 Advance Southwest Ohio such that the amount credited to customers through
23 Rider PSM is the remaining 76 percent of the net profits. The expenditure of these

1 funds will be controlled, as discussed by witness Janson, by the Company, with
 2 the approval of the Chairman of the Commission as to expenditures of the monies
 3 supplied by the customers.

4 The funding for Advance Southwest Ohio will not be based on any tariff.
 5 Instead, the process of computing the Rider PSM credit will address the funding
 6 of the programs.

I. Summary of ESP Riders

7 Q. WOULD YOU SUMMARIZE THE VARIOUS RIDERS THAT
 8 CUSTOMERS WILL BE SUBJECT TO DURING THE ESP?

9 A. Under the Company's proposal, the only significant difference in the riders
 10 applicable to retail customers is whether the customer is a shopper or a non-
 11 shopper. The proposed ESP is a considerably simpler model in that regard.

Table 3 - Riders Applicable to Non-Shopper and Shopper		
Non-Shopper		Shopper
Generation Riders		Generation Riders
Rider RC		Rider RC
Rider PSM		Rider PSM
<i>Rider RE (bypassable)</i>	→	CRES Offer (Energy + AER + Market-Based RTO costs)
<i>Rider AER-R (bypassable)</i>		
Rider UE-GEN		Rider UE-GEN
<i>Rider RECON (bypassable)</i>		
Transmission Riders ^(a)		Transmission Riders ^(a)
Rider BTR		Rider BTR
<i>Rider RTO (bypassable)</i>		
Distribution Riders		Distribution Riders
Rider SAW-R		Rider SAW-R
Rider DR		Rider DR
Rider ECF		Rider ECF
Note: ^(a) The Company is not seeking approval of transmission cost recovery in this proceeding. Transmission riders are shown here for purposes of comparing charges for shopping and non-shopping customers.		

**III. PROVISIONS FOR TESTING THE ESP AND TRANSITIONAL
CONDITIONS SHOULD THE ESP BE TERMINATED**

1 **Q. IS DUKE ENERGY OHIO RECOMMENDING PROVISIONS FOR**
2 **TESTING ITS PROPOSED ESP?**

3 A. Yes. Pursuant to R.C. 4928.143(B)(1), an ESP having a term longer than three
4 years may include provisions permitting the Commission to test the plan, as
5 required under Section (E) of R.C. 4928.143. Additionally, the ESP may include
6 transitional conditions should the Commission elect to terminate the ESP and
7 migrate to the MRO as a result of the required testing under Section (E).

8 **Q. WHAT ARE THE PROVISIONS THAT THE COMPANY IS PROPOSING**
9 **FOR TESTING THE PLAN?**

10 A. R.C. 4928.143(E) sets forth two prospective tests that must be conducted in
11 respect of any ESP having an approved term longer than three years. Specifically,
12 the law requires that, in year four and every fourth year thereafter, the
13 Commission:

14 [D]etermine whether the plan, including its then-existing pricing
15 and all other terms and conditions, including any deferrals and any
16 future recovery of deferrals, continues to be more favorable in the
17 aggregate and during the remaining term of the plan as compared
18 to the expected results that would otherwise apply under section
19 4928.142 of the Revised Code.

20 Additionally, the Commission is to determine whether the prospective
21 effect of the ESP is "substantially likely" to provide the Company with
22 significantly excessive earnings.

23 Thus, there are two aspects of the prospective testing of the ESP to be
24 conducted by the Commission – an "in the aggregate" test and a significantly

1 excessive earnings test. I identify the recommended provisions for both aspects of
2 the testing below.

A. Prospective "In the Aggregate" Test

3 **Q. PLEASE IDENTIFY THE PROVISIONS FOR CONDUCTING THE "IN**
4 **THE AGGREGATE" TEST UNDER R.C. 4928.143(E).**

5 A. The ESP must be compared against the expected results under R.C. 4928.142 and,
6 as Duke Energy Ohio owned generating assets as of July 31, 2008, it is subject to
7 a blending requirement under the MRO provisions. As the Commission has
8 previously opined, R.C. 4928.142(D) contemplates a default blending period of
9 10 percent market bid in year, 20 percent in year two, 30 percent in year three, 40
10 percent in year four, 50 percent in year five, and 100 percent after year five.

11 As of the fourth year of the ESP, the Company will not have previously
12 filed an MRO and, consequently, this blending criterion is applicable when
13 comparing Duke Energy Ohio's ESP and the expected results under R.C.
14 4928.142. Accordingly, for purposes of establishing the expected results under
15 R.C. 4928.142, Duke Energy Ohio proposes, with respect to the year-four test,
16 that the MRO pricing be based upon the following percentages, for each relevant
17 year of the comparison:

Table 4 - MRO Blending Percentages		
Year of ESP	Market	Most Recent ESP
4	10%	90%
5	20%	80%
6	30%	70%
7	40%	60%
8	50%	50%
9+	100%	0%

1 The “most recent ESP” at the time of the first test, as referenced in the
2 table above, is comprised of the retail rates for Rider RC, as offset by Rider PSM,
3 and Rider RE as of May 31, 2015, and the “market” reflects the projected market
4 prices for capacity and energy at the time of the comparison.

5 Duke Energy Ohio proposes that, at the time such a comparison is made,
6 the forecasted prices resulting from the MRO blending percentages identified
7 above be compared to Company’s projected Rider RC rates at that time, as off-set
8 by Rider PSM, and the projected Rider RE rates for the period between June 1,
9 2015, and May 31, 2021.

10 The “in the aggregate” test contemplates a comparison of all of the terms
11 and conditions of the ESP against with the expected results under R.C. 4928.142.
12 Accordingly, when determining whether the ESP remains more favorable than the
13 expected results under the MRO provisions. Duke Energy Ohio witness Trent
14 summarizes these other considerations. Notably, however, consideration must be
15 given to the benefits derived from, among other things, creating and funding
16 economic development via Advance Southwest Ohio contrasting with the absence
17 of a similar program and dollars for economic development that would not exist
18 under the MRO structure.

19 But a comparison of costs necessary to comply with Ohio’s alternative
20 energy resource (AER) requirements would be an unnecessary exercise as both
21 Duke Energy Ohio and CRES providers have the same obligation. Furthermore,
22 Rider AER-R or something similar would exist in either an ESP or an MRO and
23 would recover the same costs inasmuch as the obligations for alternative energy

1 are independent of the structure of Company's retail generation business (*i.e.*,
2 MRO vs. ESP). Ultimately, the costs to comply with the AER requirements
3 should be largely the same, whether incurred by Duke Energy Ohio or reflected in
4 CRES providers' offers, or whether the Company is operating under an MRO or
5 an ESP. Thus, projections related to Rider AER-R should be excluded from the
6 review.

7 The same analysis should be conducted in year eight of the ESP, revised
8 only to adjust the blending percentages. Again, as no MRO will have been filed
9 by the eighth year of the Company's ESP, the blending percentages for that eighth
10 year must be 10 percent market/90 percent most recent ESP. And the percentages
11 applicable to the ninth year necessarily would be 20 percent market/80 percent
12 most recent ESP. Here, the "most recent ESP" price would be comprised of the
13 retail rates for Rider RC, as offset by Rider PSM, and Rider RE as of May 31,
14 2019.

15 **Q. IS THE COMPANY PROPOSING TO ADJUST THE "MOST RECENT**
16 **ESP" PRICE FOR PURPOSES OF TEST UNDER R.C. 4928.143(E)?**

17 **A.** Yes. The comparison is of the proposed ESP to the "expected results that would
18 otherwise apply under section 4928.142." Because R.C. 4928.142(D) (*i.e.*, the
19 MRO statute) provides that the most recent ESP price can be adjusted for such
20 things as fuel, purchased power, and environmental costs, the Legacy ESP price
21 used in the blending is adjusted for projected changes in these costs for as long as
22 the blending occurs.

B. Prospective Significantly Excessive Earnings Test

1 Q. PLEASE IDENTIFY THE PROVISIONS FOR CONDUCTING THE
2 SIGNIFICANTLY EXCESSIVE EARNINGS TEST UNDER R.C.
3 4928.143(E).

4 A. R.C. 4928.143(E) also requires the Commission to determine, in year four and
5 every fourth year thereafter, whether the prospective effect of the Company's
6 proposed ESP is substantially likely to lead to significantly excessive earnings.
7 Pursuant to this statutory requirement, therefore, the Commission must ascertain
8 the substantial likelihood of Duke Energy Ohio significantly over-earning from
9 June 1, 2015, through the termination of the ESP on May 31, 2021. Again, a
10 similar test will be conducted for the period of June 1, 2019, through May 31,
11 2021. In administering this test, Duke Energy Ohio recommends the following
12 methodology.

13 For purposes of this calculation, Duke Energy Ohio will use calendar year
14 projections. At the time of the first test, the Company will provide a projection of
15 earnings from its electric operations for each year through 2021 (only for
16 purposes of applying this test, it is assumed that the proposed ESP at the end of
17 2021 rather than May 31, 2021). The financial statements supporting this
18 calculation will include an income statement and balance sheet for Duke Energy
19 Ohio's electric operations. To calculate the projected return on equity, the
20 Company will start with Net Income and make the following adjustments, if
21 necessary:

- 1 ○ Eliminate all depreciation and amortization expense and impairment
- 2 charges related to the purchase accounting recorded pursuant to the Duke
- 3 Energy/Cinergy Corp. merger and post-merger impacts to retained
- 4 earnings;
- 5 ○ Eliminate all impacts of refunds to customers pursuant to R.C.
- 6 4928.143(E);
- 7 ○ Eliminate all impacts of mark-to-market accounting;
- 8 ○ Eliminate all impacts of material, non-recurring gains or losses, including
- 9 but not limited to, the sale or disposition of assets;
- 10 ○ Eliminate all impacts of parent, affiliated, or subsidiary companies and, to
- 11 the extent reasonably feasible and prudently justified in the opinion of
- 12 Duke Energy Ohio, eliminate the impacts of its natural gas distribution
- 13 business.

14 The adjusted net income will be divided by Common Equity to determine the

15 resulting ROE. Certain adjustments will be made to Common Equity.

- 16 ○ Eliminate the acquisition premium recorded to equity pursuant to the Duke
- 17 Energy/Cinergy Corp. merger.
- 18 ○ Eliminate the cumulative effect of the Net Income adjustments.

19 If the projected annual return on ending common equity for the relevant

20 years, as adjusted pursuant to the above, is 50 percent higher⁷ than the ROE used

⁷ See *In the Matter of the Application of Columbus Southern Power Company and Ohio Power Company for Administration of the Significantly Excessive Earnings Test under Section 4928.143(F), Revised Code, and Rule 4901:1-35-10, Ohio Administrative Code*, Case No. 10-1261-EL-UNC, Opinion and Order at pages 20, 24-25 (January 11, 2011).

1 for calculating Rider RC, there is a substantial likelihood that the Company will
2 have "significantly" excessive earnings. However, the Commission's reviews in
3 year four and year eight do not obligate the Company to refund any monies to
4 customers as a result of a prospective earnings test. Rather, should the
5 Commission determine that the Company's ESP is no longer better, in the
6 aggregate, than the expected results under R.C. 4928.142 or that there is a
7 substantial likelihood that Duke Energy Ohio will, prospectively, have
8 significantly excessive earnings under the ESP, the Commission can only then
9 decide whether to terminate the then-current ESP.

10 **Q. ARE THERE ANY OTHER ASPECTS TO THE REVIEWS**
11 **CONTEMPLATED FOR YEARS FOUR AND EIGHT OF THE ESP?**

12 **A.** As Rider RC is largely predicated upon costs to serve and a rate of return, it
13 would be reasonable, in the context of the year-four and year-eight reviews, to
14 ascertain whether any adjustment (increase or decrease) to the ROE rate is
15 appropriate. Because the required ROE may change for a variety of factors,
16 including general economic conditions, changes in risk profiles, etc., the
17 Commission, any intervenor, or the Company may, at the time of the review, offer
18 testimony regarding changes to the ROE used for calculating Rider RC. If no
19 party files testimony supporting a new ROE at that time, the then-current,
20 approved ROE will persist until the next review. If a party does file testimony in
21 support of a new ROE, all parties would have an opportunity to respond by filing
22 rebuttal testimony and the Commission would determine, based on the filed
23 evidence, an appropriate ROE for future calculations of Rider RC.

1 **Q. IS DUKE ENERGY OHIO PROPOSING A PARTICULAR DATE BY**
2 **WHICH THE REVIEWS IN YEAR FOUR AND YEAR EIGHT WOULD**
3 **BE INSTITUTED?**

4 A. On or before January 1, 2015, the Company will make a filing with the
5 Commission with all relevant material upon which the Commission may rely in
6 evaluating whether the ESP continues to be better, in the aggregate, than an MRO.
7 The Company will make another filing on or before January 1, 2019, for the next
8 review.

9 **Q. IF THE COMMISSION SHOULD DECIDE TO TERMINATE THE ESP**
10 **AS A RESULT OF THE REVIEW PURSUANT TO R.C. 4928.143(E),**
11 **WHAT ARE THE TRANSITIONAL CONDITIONS THAT THE**
12 **COMPANY PROPOSES?**

13 A. Assuming the Commission would terminate the proposed ESP before it expired
14 on May 31, 2021, it must have made a determination that the ESP was no longer
15 “better in the aggregate” than the MRO or that continuation of the ESP will result
16 in significantly excessive earnings. Thereafter, the Commission will have to
17 determine whether to terminate the plan and migrate Duke Energy Ohio to the
18 alternate MRO structure. It is not possible to predict at this time, what course the
19 Commission may prescribe. Therefore, until the Commission approves an
20 alternative SSO, the Company would operate under the terms of the ESP that
21 exists at that time. Inasmuch as the transition of the proposed ESP to an MRO
22 would affect the auction schedule and products included in the auctions, Duke
23 Energy Ohio proposes some transitional conditions in its application. Company

1 witness Lee speaks to these conditions. However, Duke Energy Ohio expressly
2 reserves the right to recommend additional conditions for an orderly transition,
3 should the Commission require the Company to provide a SSO in the form of an
4 MRO.

IV. GOVERNMENTAL AGGREGATION

5 Q. WHAT IS GOVERNMENTAL AGGREGATION?

6 A. Governmental aggregation is a process by which municipalities, townships, or
7 counties may negotiate for rates for the collective load of the non-mercantile
8 customers in the area. Thus, the loads of the residents are aggregated for
9 improved negotiating leverage. Governmental aggregation is provided for in R.C.
10 4928.20.

11 Q. WHAT IS REQUIRED BY DIVISION (I) OF REVISED CODE 4928.20?

12 A. The words of division (I) of that statute read as follows:

13 Customers that are part of a governmental aggregation under this
14 section shall be responsible only for such portion of a surcharge
15 under section 4928.144 of the Revised Code that is proportionate
16 to the benefits, as determined by the commission, that electric load
17 centers within the jurisdiction of the governmental aggregation as a
18 group receive. The proportionate surcharge so established shall
19 apply to each customer of the governmental aggregation while the
20 customer is part of that aggregation. If a customer ceases being
21 such a customer, the otherwise applicable surcharge shall apply.
22 Nothing in this section shall result in less than full recovery by an
23 electric distribution utility of any surcharge authorized under
24 section 4928.144 of the Revised Code.

25 The words of R.C. 4928.144, referenced in division (I), read as follows:

26 The public utilities commission by order may authorize any just
27 and reasonable phase-in of any electric distribution utility rate or
28 price established under sections 4928.141 to 4928.143 of the
29 Revised Code, and inclusive of carrying charges, as the
30 commission considers necessary to ensure rate or price stability for

1 consumers. If the commission's order includes such a phase-in,
2 the order also shall provide for the creation of regulatory assets
3 pursuant to generally accepted accounting principles, by
4 authorizing the deferral of incurred costs equal to the amount not
5 collected, plus carrying charges on that amount. Further, the order
6 shall authorize the collection of those deferrals through a
7 nonbypassable surcharge on any such rate or price so established
8 for the electric distribution utility by the commission.

9 **Q. WHAT IS REQUIRED BY DIVISION (J) OF REVISED CODE 4928.20?**

10 **A.** The words of division (J) of that statute read as follows:

11 On behalf of the customers that are part of a governmental
12 aggregation under this section and by filing written notice with the
13 public utilities commission, the legislative authority that formed or
14 is forming that governmental aggregation may elect not to receive
15 standby service within the meaning of division (B)(2)(d) of section
16 4928.143 of the Revised Code from an electric distribution utility
17 in whose certified territory the governmental aggregation is located
18 and that operates under an approved electric security plan under
19 that section. Upon the filing of that notice, the electric distribution
20 utility shall not charge any such customer to whom competitive
21 retail electric generation service is provided by another supplier
22 under the governmental aggregation for the standby service. Any
23 such consumer that returns to the utility for competitive retail
24 electric service shall pay the market price of power incurred by the
25 utility to serve that consumer plus any amount attributable to the
26 utility's cost of compliance with the alternative energy resource
27 provisions of section 4928.64 of the Revised Code to serve the
28 consumer. Such market price shall include, but not be limited to,
29 capacity and energy charges; all charges associated with the
30 provision of that power supply through the regional transmission
31 organization, including, but not limited to, transmission, ancillary
32 services, congestion, and settlement and administrative charges;
33 and all other costs incurred by the utility that are associated with
34 the procurement, provision, and administration of that power
35 supply, as such costs may be approved by the commission. The
36 period of time during which the market price and alternative
37 energy resource amount shall be so assessed on the consumer shall
38 be from the time the consumer so returns to the electric distribution
39 utility until the expiration of the electric security plan. However, if
40 that period of time is expected to be more than two years, the
41 commission may reduce the time period to a period of not less than
42 two years.

1 The words of division (B)(2)(d) of R.C. 4928.143, referenced in that
2 section, read as follows, with the lead-in information of division (B)(2):

3 The plan may provide for or include, without limitation, any of the
4 following:

5 (d) Terms, conditions, or charges relating to limitations on
6 customer shopping for retail electric generation service,
7 bypassability, standby, back-up, or supplemental power service,
8 default service, carrying costs, amortization periods, and
9 accounting or deferrals, including future recovery of such
10 deferrals, as would have the effect of stabilizing or providing
11 certainty regarding retail electric service;

12 R.C. 4928.64, referenced in division (J), addresses the provision, by an
13 electric distribution utility, of electricity from alternative energy resources.

14 **Q. WHAT IS REQUIRED BY DIVISION (K) OF REVISED CODE 4928.20?**

15 **A.** The words of Division (K) read as follows:

16 The commission shall adopt rules to encourage and promote large-
17 scale governmental aggregation in this state. For that purpose, the
18 commission shall conduct a immediate review of any rules it has
19 adopted for the purpose of this section that are in effect on the
20 effective date of the amendment of this section by S.B. 221 of the
21 127th general assembly, July 31, 2008. Further, within the context
22 of an electric security plan under section 4928.143 of the Revised
23 Code, the commission shall consider the effect on large-scale
24 governmental aggregation of any nonbypassable generation
25 charges, however collected, that would be established under that
26 plan, except any nonbypassable generation charges that relate to
27 any cost incurred by the electric distribution utility, the deferral of
28 which has been authorized by the commission prior to the effective
29 date of the amendment of this section by S. B. 221 of the 127th
30 general assembly, July 31, 2008.

31 **Q. HOW DOES DUKE ENERGY OHIO INTEND TO ADDRESS**
32 **GOVERNMENTAL AGGREGATION PROGRAMS AND**
33 **IMPLEMENTATION OF DIVISION (I) OF REVISED CODE 4928.20?**

1 A. As I understand based upon advice of counsel, Duke Energy Ohio is not, in this
2 Application, seeking any deferral or phasing in of deferrals, as authorized under
3 R.C. 4928.144. Thus, the provisions of R.C. 4928.20(I) are not applicable to the
4 Company's proposed ESP. And to the extent R.C. 4928.20(I) is intended to assist
5 governmental aggregators, the Company's ESP will not impede that intent.

6 **Q. HOW DOES DUKE ENERGY OHIO INTEND TO ADDRESS**
7 **GOVERNMENTAL AGGREGATION PROGRAMS AND**
8 **IMPLEMENTATION OF DIVISION (J) OF REVISED CODE 4928.20?**

9 A. As I understand, based upon advice of counsel, the provisions of R.C. 4928.20(J)
10 that concern a charge for standby service are also not applicable to the Company's
11 ESP Application. Duke Energy Ohio is not proposing any charge for providing
12 standby service. Accordingly, the implementation of R.C. 4928.20(J) is not
13 complicated by the Company's proposed ESP.

14 **Q. HOW DOES DUKE ENERGY OHIO INTEND TO ADDRESS**
15 **GOVERNMENTAL AGGREGATION PROGRAMS AND**
16 **IMPLEMENTATION OF DIVISION (K) OF REVISED CODE 4928.20?**

17 As I understand, based upon advice of counsel, R.C. 4928.20(K) provides
18 instruction to the Commission in promulgating rules to "encourage and promote
19 large-scale governmental aggregation" in Ohio. As this instruction is directed to
20 the Commission, Duke Energy Ohio's ESP is necessarily irrelevant to
21 implementation of certain parts of R.C. 4928.20(K). That is, the Company's filing
22 is not one that will result in rules designed to encourage or promote aggregations.

1 R.C. 4928.28(K) also directs the Commission to consider the effect of any
2 non-bypassable generation charge on large-scale aggregation, with the exception
3 of non-bypassable charges for which a deferral was created prior to the effective
4 date of SB 221. Again, compliance with this statutory provision requires conduct
5 by the Commission. But to assist the Commission in its consideration, Duke
6 Energy Ohio submits that its proposed ESP will not impede the formation of
7 large-scale governmental aggregations. Rather, the competitive retail market
8 should be more robust under the Company's proposal. All retail load will pay a
9 market price for energy. The proposed ESP removes a perversion that exists in
10 the current ESP where one provider, namely Duke Energy Ohio, must provide
11 energy and capacity at a non-competitive rate while all other providers compete at
12 market rates. The Company's proposed ESP is designed to remove that
13 disconnect. No provider, including Duke Energy Ohio, has a competitive
14 advantage or disadvantage in pricing its product, energy in this case, to retail load,
15 whether it is an aggregated load or its is on an individual customer basis.

16 An additional benefit of the proposed ESP is the long-term nature of the
17 plan. To date, no utility has offered any ESP that lasts longer than three years. In
18 fact, the most recent application for an ESP filed by AEP-Ohio⁸ is shorter still at
19 only twenty-nine months. It is difficult for the utility, CRES providers, and
20 customers – and for aggregations – to operate with any degree of long-term

⁸ *In the Matter of the Application of Columbus Southern Power Company and Ohio Power Company for Authority to Establish a Standard Service Offer Pursuant to 4928.143, Ohio Rev. Code, in the Form of an Electric Security Plan, Case No. 11-348-EL-SSO, et al.*

1 certainty under a regulatory model that gets reset every three years. The nine-
2 year, five-month duration of the Company's proposed ESP will provide a level of
3 certainty about the future that none of these stakeholders have enjoyed since
4 deregulation began more than ten years ago.

5 Duke Energy Ohio's proposal is a straightforward structure. Rider RE and
6 Rider AER-R are the only generation riders relevant to competitive offers. One
7 transmission rider, Rider RTO, would be included in the price-to-compare as well.
8 Although it is not a generation rider, it is a charge that is avoidable for switching
9 customers. Thus, customers need only consider these riders for purposes of
10 determining whether a CRES provider's offer is beneficial.

11 Finally, all retail customers, including those who are aggregated, benefit from the
12 energy credit and participation in Duke Energy Ohio's Rider PSM. Accordingly,
13 customers need not weigh whether exercising their right to choose generation
14 suppliers will deprive them of receiving a credit. Furthermore, because Duke
15 Energy Ohio will be the capacity provider for its entire footprint, all customers,
16 including any those whose load is aggregated, will pay the Company's price for
17 capacity and will, therefore, share in the net profits from energy and ancillary
18 sales from the Legacy Generation Assets. As the Company's proposed economic
19 development program includes the dedication of a portion of those same net
20 profits toward economic development, those municipalities whose residents have
21 aggregated are also eligible to receive the benefits of qualifying economic
22 development projects.

V. BETTER IN THE AGGREGATE TEST

1 **Q. IS THE COMPANY'S PROPOSED ESP BETTER, IN THE**
2 **AGGREGATE, THAN EXPECTED RESULTS THAT WOULD**
3 **OTHERWISE APPLY UNDER R.C. 4928.142, IN RESPECT OF**
4 **PRICING?**

5 **A.** Yes. Attachment WDW-2 provides a summary of the projected generation rates
6 customers can expect to pay under the Company's proposed ESP. I have also
7 included the projected rates that "would otherwise apply under Section 4928.142
8 of the Revised Code." For ease of reference, the latter projected rates are referred
9 to as the MRO rates. Duke Energy Ohio witness Rose includes a summary of the
10 expected retail market prices for energy and for an 'all-in' product that would
11 include energy and capacity. Using these price forecasts and the Company's
12 forecasts for the net capacity rate (*i.e.*, Rider RC + Rider PSM), it is possible to
13 estimate the overall generation price expected in the proposed ESP.

14 Multiplying the proposed ESP prices and the expected MRO prices by
15 retail sales provides an estimate of the total value of either plan. As is shown on
16 Attachment WDW-2, the net present value of the Company's proposed ESP is
17 approximately \$927 million greater than the total value of the alternative MRO
18 using the same weighted-average cost of capital that was used in the calculation
19 of the revenue requirement for Rider RC.

20 **Q. WHAT MEANING SHOULD THE COMMISSION TAKE FROM THIS**
21 **COMPARISON?**

1 A. First, and foremost, the figures contribute significantly to the conclusion that the
2 Company's proposed ESP is better in the aggregate than the results that could be
3 expected under an MRO. Clearly, the Ohio General Assembly contemplated that
4 the ESP versus MRO comparison was more than just economic but the fact that
5 the Company's proposed ESP is almost \$1 billion better than the MRO just on
6 economic value is significant. As described by other Company witnesses,
7 including Keith Trent and Julie Janson, Duke Energy Ohio believes the proposed
8 ESP offers numerous other benefits that are less quantifiable. Combining the
9 nearly \$1 billion in economic value with the numerous other benefits of the ESP
10 over the MRO absolutely satisfies the obligation under R.C. 4928.143(C)(1).

VI. CONCLUSION

11 Q. **WERE ATTACHMENTS WDW-1 AND WDW-2 PREPARED UNDER**
12 **YOUR DIRECTION?**

13 A. Yes.

14 Q. **DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

15 A. Yes.

Duke Energy Ohio
Revenue Requirement for Capacity Dedication
12 Months Ending 12/31/2010 (actuals)

Schedule A

Line No.	Description	Reference	Amount
1	Production Rate Base	Schedule B-1	\$1,710,924,208
2	Return on Rate Base	Schedule D	7.88%
3	Return on Rate Base	Calculated	\$134,820,828
4	Operation & Maintenance Expense	Schedule C-2	\$274,690,153
5	Depreciation Expense	Schedule C-3	\$83,804,191
6	Taxes Other Than Income Taxes	Schedule C-3	\$23,649,423
7	Income Tax & Commercial Activities Tax (60.26% of revenue)	Schedule C-4	\$49,374,541
8	Annual Fixed Cost for Production	Calculated	<u>\$566,339,136</u>
9	Less: Credit for Customer Share of Generation Profits	Schedule E	(\$144,295,425)
10	Net Amount to be Recovered in Retail Capacity Rider	Calculated	<u>\$422,043,711</u>

Duke Energy Ohio
Rate Base Calculation (As of December 31, 2010)

Schedule B-1

Line No.	Rate Base Component	Supporting Schedule	Allocated to Legacy Generation
	Plant in Service		
1	Steam Production Plant	B-2	\$3,051,344,587
2	Other Production Plant	B-2	21,943,247
3	Total Production Plant	calculated	<u>3,073,287,834</u>
4	Transmission	B-2	23,043,118
5	Distribution	B-2	-
6	Intangible Plant	B-2.1	-
7	General	B-2.1	32,447,023
8	Common	B-2.1	99,262,688
9	Total Plant in Service	calculated	<u>\$3,228,040,663</u>
	Reserve for Accumulated Depreciation		
10	Steam Production Plant	B-2	(\$1,082,527,498)
11	Other Production Plant	B-2	(26,258,999)
12	Total Production Plant	B-2	<u>(1,108,786,497)</u>
13	Transmission	B-2	(9,517,588)
14	Distribution	B-2	-
15	Intangible Plant	B-2	-
16	General	B-2	(1,979,874)
17	Common	B-2	(43,661,678)
18	Total Reserve for Accumulated Depreciation	calculated	<u>(\$1,163,945,637)</u>
19	Net Plant in Service (Line 9 + Line 18)	calculated	<u>\$2,064,095,026</u>
20	Construction Work in Progress (production plant)	B-2	\$0
21	Cash Working Capital Allowance	B-3	\$34,336,269
22	Other Working Capital Allowance	B-3	\$158,871,180
23	Other Items:		
24	Deferred Income Taxes	B-4	(\$544,929,835)
25	Investment Tax Credits	B-4	(\$1,448,432)
26	Other Rate Base Adjustments		<u>\$0</u>
27	Rate Base (Line 19 through Line 26)	calculated	<u>\$ 1,710,924,208</u>

Duke Energy Ohio
Plant in Service

Schedule B-2

Line No.	Account Title	Notes 1 Reference	Total Company	Adjustments Debit	Adjustments Credit	Adjusted Total Company	Percent Allocated to Production	Production Plant Allocated to ISO Service
Gross Plant								
1	Electric Production - Steam	A-205(514)	33,893,370,847			33,893,370,847	100.00%	33,893,370,847
2	Electric Production - Other	A-206(548)	1,770,309,022			1,770,309,022	100.00%	1,770,309,022
3	Electric Transmission Plant	A-207(628)	671,111,058			671,111,058	100.00%	671,111,058
4	Electric Distribution Plant	A-207(675)	1,894,181,344			1,894,181,344	100.00%	1,894,181,344
5	Manufacturing Intangible Plant	A-208(683)	76,083,040			76,083,040	100.00%	76,083,040
6	General Plant	A-207(689)	104,371,145			104,371,145	100.00%	104,371,145
7	Construction Plant (Blue portion)	A-208.2	238,285,714			238,285,714	100.00%	238,285,714
8	Total Gross Plant		\$7,894,529,130	\$3,778,034,000	\$0	\$11,672,563,130		
Accumulated Depreciation								
9	Electric Production - Steam	A-210(620)	(51,128,951,408)			(51,128,951,408)	100.00%	(51,128,951,408)
10	Electric Production - Other	A-210(624)	(468,686,115)			(468,686,115)	100.00%	(468,686,115)
11	Electric Transmission Plant	A-210(625)	(281,891,102)			(281,891,102)	100.00%	(281,891,102)
12	Electric Distribution Plant	A-210(626)	(625,324,226)			(625,324,226)	100.00%	(625,324,226)
13	Manufacturing Intangible Plant	A-210(627)	(10,627,318)			(10,627,318)	100.00%	(10,627,318)
14	General Plant	A-210(628)	(111,610,523)			(111,610,523)	100.00%	(111,610,523)
15	Construction Plant (Blue portion)	A-210.2	(12,894,529,130)			(12,894,529,130)	100.00%	(12,894,529,130)
16	Total Accumulated Depreciation		(\$11,672,563,130)	(\$3,778,034,000)	\$0	(\$15,450,597,130)		
Construction Work in Progress								
17	Electric Production - Steam	A-211(629)	54,745,649			54,745,649	100.00%	54,745,649
18	Electric Production - Other	A-211(630)	628,301			628,301	100.00%	628,301
19	Electric Transmission Plant	A-211(631)	44,671,842			44,671,842	100.00%	44,671,842
20	Electric Distribution Plant	A-211(632)	13,334,528			13,334,528	100.00%	13,334,528
21	Manufacturing Intangible Plant	A-211(633)					100.00%	
22	General Plant	A-211(634)					100.00%	
23	Construction Plant	A-211(635)					100.00%	
24	Total Construction Work in Progress	A-211(636)	\$11,672,563,130	\$3,778,034,000	\$0	\$15,450,597,130		

Notes:
a) Excludes AFUDC and capitalized interest.
b) Integral Accounting Method.
c) Construction Plant CHPP included in line 7.
d) Step up transformers.

Duke Energy Ohio Working Capital		Schedule B-3	
Line No.	Account Title	Source	Amount
1	Cash Element of Working Capital	Sch C-2.1 + 8	\$34,336,269
	Based on 1/8 Oper. & Maint. Expense less purchased gas costs or fuel and purchased power expenses.		
2	Other Working Capital:		
	Fuel Stock	Sch B-3.1	\$82,733,128
	Emission Allowance Inventory		
3	SO ₂ Emission Allowances	Sch B-3.1	\$23,545,397
4	NO _x Emission Allowances	Sch B-3.1	\$1,101,380
5	Materials and Supplies	Sch B-3.1	\$36,873,430
6	Prepayments	Sch B-3.1	\$14,617,846
7	Total Other Working Capital	Sum	\$158,871,180
8	Total Working Capital	Sum	\$193,207,449

Schedule B-1.1

Line No.	FISCAL Year	Description	Amount	Percent	Total Quantity	Adjustments		Adjusted Total Quantity	Percent Allocated to Production	Production Plant Allocated to ISO Service
						2004/2005	2005/2006			
1	2004	Feed Stock	6,251,150	8.22%	59,185,407	(11,218)	(1,621,100)	58,063,089	100.00%	\$82,713,128
2	2004	Materials and Supplies (Production)	6,251,150	8.22%	61,394,305	(8,793,772)	-	52,600,533	100.00%	\$86,573,430
3	2005	Preparation	6,111,874	8.11%	58,123,880	(508,054)	-	57,615,826	100.00%	\$14,817,846
4	2005	20% Excess Allowance	6,251,150	8.22%	142,146,119	(134,004,322)	-	8,141,797	100.00%	\$21,546,387
5	2005	40% Excess Allowance	6,251,150	8.22%	1,851,093	(52,451,718)	50	1,300,385	100.00%	\$1,300,385

Notes: 1. Average of beginning and ending balances for 2005.

Duke Energy Ohio
Accumulated Deferred Income Taxes and Investment Tax Credits
Schedule B-4

Line No.	Account Title	Form 1 Source	Total Company	Legacy Generation	Other Electric	Gas
1	Account 190	P. 234	\$150,680,487	\$57,180,700	\$44,281,910	\$49,217,877
2	Account 281	P. 273	(15,661,825)	(15,661,825)		
3	Account 282	P. 275	(\$1,277,200,963)	(\$463,794,104)	(\$633,519,624)	(\$179,877,235)
4	Account 283	P. 277	(244,845,319)	(122,654,606)	(80,051,376)	(67,033,917)
5	Total Deferred Tax Adjustment	Sum	(\$1,387,027,620)	(\$544,929,835)	(\$669,299,090)	(\$177,693,275)
6	Investment Tax Credit (Account 255)	P. 267	\$3,685,922	\$1,448,432	\$2,247,490	3,125,491

Note: The data above was taken from Duke Energy Ohio's internal accounting records. The information does not tie to the FERC Form 1 due to differences in the manner in which ADITs are aggregated internally and reported for FERC Form 1. All detail for the ADITs are provided in Schedule B-4.1.

Duke Energy Ohio
Accumulated Deferred Income Taxes and Investment Tax Credits

Schedule 9-4.1

Line No.	Account Title	Total Company	Legacy Generation	Other Electric	Gas
Account 290 (Detailed Accounts)					
1	FENC - FIT Adj Offset to Regulatory Asset (294100)	(52,117,506)	\$0	(51,481,756)	(635,744)
2	KY 290002 Adjustment to Deferrals	(34,714)	-	(34,714)	-
3	Bad Debts - Tax over Book	664,653	-	443,694	422,859
4	Uncollectible Provision PEP AD	(260,737)	-	-	(260,737)
5	Offsite Gas Storage Costs	2,843,146	-	-	2,843,146
6	Asset Retirement Obligation	7,211,426	1,554,043	290,067	5,469,436
7	Property Tax - Propane Inventory	471,021	-	-	471,021
8	Leased Meters - Elec & Gas	(6,379,598)	-	(7,019,553)	639,955
9	Meters & Transformers	(832,743)	-	(832,743)	-
10	Lease Meters-Current	79,306	-	45,354	27,952
11	Mark to Market - ST	(8,794,648)	(12,691,999)	2,900,359	-
12	Mark to Market - LT	27,839,152	541,253	27,296,897	-
13	Unamortized Debt Premium	781,697	1,123,308	(249,940)	(82,271)
14	Unamortized Debt Discount	(2,399,335)	(2,311,472)	1,593,592	(1,353,415)
15	Cash Flow Hedge - Reg Asset/Liab	(867,706)	-	(867,706)	-
16	Save-A-Well Regulated Deferred Liability	4,018,321	-	4,018,321	-
17	Accrued Vacation	4,565,877	1,881,646	1,880,036	903,955
18	Property Tax Reserves	5,391,011	13,394,684	(17,672,930)	9,068,877
19	Severance Accrued ST	11,950	9,660	1,596	694
20	MGP Sites	17,348,356	-	(217,789)	17,566,145
21	Employee Benefits	(2,513,947)	(987,000)	(981,327)	(539,619)
22	Gas Supplier Refunds	96,611	-	-	96,611
23	Natural Gas in Transit	111,449	-	-	111,449
24	Unbilled Revenue - Real	6,961,868	-	-	6,961,868
25	Demand Side Management (DSM) Defer	746,055	-	746,055	-
26	Excision Allowance Expense	31,598,844	31,598,844	-	-
27	Retirement Plan Expenses - Underfunded	113,492,994	49,677,533	44,329,339	19,395,433
28	Non-qualified Pension - Accrued	2,258,967	646,942	906,012	406,112
29	Retirement Plan Funding - Underfunded	(68,875,504)	(25,937,639)	(27,346,886)	(13,408,851)
30	Non-qualified Pension - Payment	(234,006)	(92,534)	(161,484)	-
31	Environmental Reserve	(256)	-	(256)	-
32	Joint Owner Pension Receivable	(1,454,418)	(1,453,421)	(2,989)	-
33	FAS 87 Qual Plan OCI	(14,348,288)	(14,348,288)	-	-
34	Accrued Pension Admin Fees	1,838,837	1,833,767	70	-
35	Accrued NQ Pension ST	260,635	74,797	130,258	55,580
36	FAS 87 Non Qual Plan OCI	(73,616)	(73,616)	-	-
37	FAS 106 OPEB OCI	4,538,776	4,538,776	-	-
38	Annual Incentive Plan Comp	670,473	204,019	282,576	184,878
39	Payable 401 (k) Match	58,482	19,866	27,707	11,809
40	ST - Known Reserves - Cur Asset	61,541	76,502	(14,961)	-
41	Tax Interest Accrued - Cur Liab	(189,054)	-	(189,054)	-
42	Tax Int Accrued - Non-cur Liab	2,468,850	-	2,468,850	-
43	OPEB Expenses Accrued	18,780,082	4,886,154	14,657,890	736,038
44	OPEB Funding Payment	(2,575,968)	(618,361)	(1,391,881)	(566,224)
45	FAS 112 Medical Expenses Accrued	1,941,272	741,241	783,698	416,333
46	FAS 112 Medical Funding Payment	(314,476)	(30,319)	(234,348)	(29,808)
47	OPEB Admin Fees	(3,415,297)	(1,414,332)	(965)	-
48	Accrued OPEB ST	32,894	(60,885)	77,121	15,716
49	Accrued Post Retirement ST	(77,188)	(55,463)	(9,496)	(12,224)

Duke Energy Ohio
Accumulated Deferred Income Taxes and Investment Tax Credits

Schedule B-4.1

Line No.	Account Title	Total Company	Legacy Generation	Other Electric	Gas
50	OCI - FAS 106 Actuarial Gain/Loss	(4,539,776)	(4,539,776)	-	-
51	OCI - Actuarial GL Qual	16,348,299	16,348,299	-	-
52	OCI - Actuarial GL NQ	73,616	73,616	-	-
53	Federal Benefit of State for 190 CY	58,050	-	58,050	-
54	Federal Benefit of State for 190 PY	620,111	-	620,111	-
55	Federal Benefit of State on 190 Gain Contingency PY	1,036,888	-	1,036,888	-
56	Miscellaneous	(1,715,046)	-	(1,714,791)	(255)
57	Total Account 190	\$150,680,487	\$57,180,700	\$44,281,910	\$49,217,877
Account 281 (Detailed Accounts)					
58	Pollution Control	(\$15,661,825)	(\$15,661,825)	\$0	\$0
Account 282 (Detailed Accounts)					
59	Other Non-Current After-Tax DTL for PP&E	(\$6,913,547)	\$0	(\$6,913,547)	\$0
60	Other Non-Current AT ST DTL for PP&E	(5,348)	-	(5,348)	-
61	FERC - FIT Plant Adj (Unit - 411)	9,420,173	-	9,420,173	-
62	FERC - FIT Plant Adj (Unit - 410)	(1,198,171,621)	(389,773,184)	(675,425,443)	(132,972,994)
63	FERC - FIT Plant Adj (Unit - 411)	(3,152,122)	(3,424,067)	271,945	-
64	FERC - SIT Plant Adj (Unit - 410)	(12,864,043)	(17,062,585)	9,570,270	(5,371,728)
65	FERC - SIT Plant Adj (Unit 411)	4,250,249	(1,181,782)	341,545	5,090,486
66	FERC - FIT Adj Offset to Regulatory Liability (182320)	13,348,634	(3,012,041)	16,728,483	(367,808)
67	KY 282101 Adjustment to Deferreds	(1,683,642)	-	(1,683,642)	-
68	AFUDC Interest	(449,897)	-	(472,216)	22,319
69	Repairs Allowed on Post ADR Prop	(746,844)	(270,620)	(252,561)	(223,663)
70	Book Depreciation/Amortization	278,666,136	114,084,544	129,438,931	35,142,661
71	Book Gain/Loss on Property	(89,829)	-	(89,829)	-
72	Contributions in Aid (CIACs)	3,149,116	486,708	812,158	1,850,250
73	Cost of Removal	(2,229,679)	63,107	(1,283,042)	(1,009,744)
74	Tax Interest Capitalized	7,706,653	5,764,518	1,204,412	737,723
75	Tax Depreciation/Amortization	(383,337,124)	(196,672,243)	(121,070,233)	(65,594,648)
76	Tax Gains/Losses	(11,078,329)	6,564	153,505	(11,238,398)
77	Casualty Loss	(3,525,213)	(3,525,213)	-	-
78	Section 174 R&E Deduction	(956,942)	(590,008)	(366,934)	-
79	Repairs 481(a) (Pursuant to 3115)	(27,352,656)	(27,352,656)	-	-
80	FAS 34	(4,864,002)	(4,802,252)	(65,112)	3,362
81	Book Depr On Trans Equip to ADR	221,484	(305)	190,683	31,106
82	Excess Salvage	777,530	-	38,692	738,838
83	263A ADJUSTMENT	(5,107,145)	(571,906)	(4,535,239)	-
84	Loss on ACRS	(11,141,280)	(307,491)	(6,799,681)	(4,034,108)
85	Non-Cash Overhead Basis Adj	36,455,019	2,789,838	34,198,830	(533,649)
86	Equipment Repairs - Annual Adj	(57,479,136)	(55,100,136)	(2,379,000)	-
87	481(a) Fixed Asset Retirement	265,265	265,265	-	-
88	Impairment of Plant Assets	57,497,207	57,497,207	-	-
89	T & D Repairs 481(a) (pursuant to 3115)	(12,340,414)	-	(12,340,414)	-
90	T & D Repairs - Annual Adj	716,599	-	716,599	-
91	Self Developed Software	(7,212,407)	(2,504,984)	(3,137,914)	(1,569,509)
92	Asset Retirement Costs - ARO	(628,200)	17,231	93,024	(738,455)
93	KY - Bonus Depreciation Adj	475,392	172,964	140,399	162,029

Duke Energy Ohio
Accumulated Deferred Income Taxes and Investment Tax Credits

Schedule B-4.1

Line No.	Account Title	Total Company	Legacy Generation	Other Electric	Gas
94	OH - Bonus Depreciation Adj	38,622	19,737	3,901	14,984
95	OH - Franchise Tax Adj	(64,166)	(14,864)	(33,013)	(16,289)
96	Purchase Accounting Adjustment	61,204,550	61,204,550		
97	Total Account 282	<u>(\$1,277,200,957)</u>	<u>(\$463,794,104)</u>	<u>(\$633,529,618)</u>	<u>(\$179,877,235)</u>
Account 283 (Detailed Accounts)					
98	Other Non-Current After-Tax DTL	(6,740,341)	\$0	(\$6,740,341)	\$0
99	KY 283101 Adjustment to Deferreds	(17,357)	-	(17,357)	-
100	Noncurrent Bad Debt Provision	1,275,319	-	(1,074,113)	2,349,432
101	Reverse Book Partnership Earnings	347,959	-	347,959	-
102	POST IN SERVICE - CARRYING COSTS	(4,962,909)	-	-	(4,962,909)
103	Loss on Recquired Debt-Amort	(2,174,199)	-	(1,390,719)	(783,480)
104	Merger Costs	195,247	72,211	57,718	65,318
105	RTC Amortization	(1,039,005)	-	(1,039,005)	-
106	RSP Costs Capitalization	(42,443,388)	(41,890,132)	(553,256)	-
107	Inventory & Contract Write-up	(1,928,259)	(1,928,259)	-	-
108	Reg Asset/Liab Def Revenue	(7,076,041)	(7,076,041)	-	-
109	Reg Asset - Accr Pension FAS158 - FAS87Qual	(27,923,666)	-	(21,711,853)	(6,211,813)
110	Reg Asset Smart Grid Gas Furnace	(2,255,870)	-	(2,255,870)	-
111	Reg Asset Smart Grid Dfd Other O&M	(4,314,445)	-	(3,164,681)	(1,149,764)
112	Reg Asset Smart Grid PISCC	(1,932,480)	-	(1,613,510)	(318,970)
113	Reg Asset Smart Grid Deferred Depr.	(1,474,058)	-	(1,269,442)	(204,616)
114	Reg Liab RSLI & Other Misc Dfd Costs	33,404	-	33,404	-
115	Reg Asset Hurricane Ike Storm Damage	(5,667,325)	-	(5,667,325)	-
116	Reg Asset - MGP Costs	(21,216,275)	-	-	(21,216,275)
117	Reg Asset - Elec Rate Case Expense	(159,326)	-	(230,160)	70,834
118	Reg Asset-Pension Post Retirement PAA-FAS87Qual enc	(29,857,547)	-	(18,829,475)	(11,028,072)
119	Reg Asset - DEQ Econ Dev	(354,209)	-	(354,209)	-
120	Vacation Carryover - Reg Asset	(1,977,629)	-	(1,386,275)	(591,354)
121	Rate Case - Deferred Costs	(183,455)	-	(183,455)	-
122	Deferred Fuel Cost Purch Gas Adjustment	1,680,031	-	-	1,680,031
123	Deferred Pipeline Installation Costs	(425,568)	-	(425,568)	-
124	Emission Allowance Trading	(71,827,955)	(71,827,955)	-	-
125	Retirement Plan Expense - Overfunded	6,196,136	-	6,196,136	-
126	Retirement Plan Funding - Overfunded	(13,950,396)	-	(13,950,396)	-
127	Miscellaneous Current Taxable Inc. Adj - DTL	(2,959,479)	-	(2,959,479)	-
128	Sec 481 Adj - State Inc Tax	(886)	(886)	-	-
129	Tax Interest Accrual - Cur Asset	(1,210,526)	-	(1,210,526)	-
130	Tax Int Accrual - Non-cur Asset	(497,277)	-	(497,277)	-
131	ARO Regulatory Asset	<u>(3,544)</u>	<u>(3,544)</u>	<u>(162,301)</u>	<u>(4,732,279)</u>
132	Total Account 283	<u>(\$244,845,319)</u>	<u>(\$122,654,606)</u>	<u>(\$80,051,376)</u>	<u>(\$47,033,917)</u>

[illegible]

CONFIDENTIAL PROPRIETARY TRADE SECRET

State County Clerk
Secretary of Legation Consulate-General Chile Santiago

[illegible]

Schedule C-3

Duke Energy Ohio
Depreciation Expense & Property Taxes

Line No.	Account Title	Source	Total Company	Adjustments CDMA	Purch Acctg	Adjusted Total	Percent Allocated to Production	Amount for Legacy Gen
Depreciation Expense								
1	Intangible Plant	A 208.11	\$17,504,693	\$0	(\$7,735,000)	\$9,769,693	33.2%	\$3,821,022
2	Steam Production Plant	A 208.12	73,725,960	-	-	73,725,960	100.0%	73,725,960
3	Other Production Plant	A 208.13	58,360,702	(54,168,842)	-	4,191,860	100.0%	193,860
4	Transmission Plant	A 208.14	11,107,812	-	-	11,107,812	0.0%	-
5	Distribution Plant	A 208.15	42,678,072	-	-	42,678,072	0.0%	-
6	General Plant	A 208.16	2,923,286	-	-	2,923,286	39.2%	1,145,837
7	Common Plant - Electric	A 208.17	14,812,386	-	-	14,812,386	33.2%	4,917,712
8	Total Depreciation Expense		\$221,113,213	(\$54,168,842)	(\$7,735,000)	\$159,209,371		\$80,804,191
Property Tax								
9	Intangible Plant		\$0	\$0	\$0	\$0	33.2%	\$0
10	Steam Production Plant		13,029,700	-	-	13,029,700	100.0%	13,029,700
11	Other Production Plant		3,714,809	(3,714,809)	-	-	100.0%	-
12	Transmission Plant		17,322,248	-	-	17,322,248	0.0%	-
13	Distribution Plant		55,210,089	-	-	55,210,089	0.0%	-
14	General & Common (Electric)		5,307,819	-	-	5,307,819	39.2%	2,072,034
15	Total Property Taxes		\$97,384,776	(\$3,714,809)	\$0	\$93,669,967		\$17,501,734
16	Payroll Taxes		12,810,008	-	-	12,810,008	44.5%	5,690,771
17	Pension Tax		1,642,804	-	-	1,642,804	44.5%	731,354
18	Commercial Activities Tax ^(a)		4,568,022	-	-	4,568,022	0.0%	-
19	Highway Use Tax		34,361	-	-	34,361	44.5%	15,564
20	Total Taxes Other Than Income		\$115,640,870	(\$4,379,543)	\$0	\$111,261,327		\$23,649,423

Note: ^(a) Commercial Activities Tax of 0.30% included in Schedule A revenue requirement calculation.

Duke Energy Ohio
Calculation of Income Tax Factors

Schedule C-4

Line No	Description	Amount
1	Income before Federal Income Tax	100.00%
2	Gross Domestic Production Tax Credit	9.00%
3	Income After Gross Domestic Tax Credit	91.00%
4	Federal Income Tax 35.00%	31.85%
5	Gross Revenue Conversion Factor $(1/(1-0.3442))$	1.4674

Duke Energy Ohio
Capitalization and Cost of Capital as of December 31, 2010
Schedule D

Line No.	Account Title	Total Company (M)	Adjustments		Adjusted Total Company (M)	Ratio (M)	Cost Ratio of (N)	After-Tax WACC (G)	GECC (M)	Pre-Tax WACC (O)
			DEBA (M)	Purch Acctg (M)						
1	Common Equity	\$5,463,938,777	(\$1,077,180,243)	(\$1,190,779,435)	\$3,205,999,099	55.8%	10.75%	6.00%	1,4674	8.80%
2	Preferred Equity									
3	Long-Term Debt	2,534,482,320		2,330,168	2,534,612,488	44.2%	4.26%	3.80%	1,0026	1.88%
4	Total Capitalization	\$7,998,421,097	(\$1,077,180,243)	(\$1,178,443,357)	\$5,742,811,587	100.0%		7.86%		10.68%

Notes: (M) Per Books Capital for DE-Ohio Consolidated. (As reported in the Company's Compliance Filing for Significantly Excessive Earnings Test, Case No. 11-2934-EL-JNC.)
 (N) Based on Internal account information.
 (O) Based on Internal account information.
 (G) Sum of Columns (A), (B), and (C).
 (H) As percent of total capitalization.
 (I) Return on Equity rate as proposed by Company. Interest on long-term debt is actual interest expense from Form 1, page 257.33.1, divided by LTD balance above.
 (J) Column (H) * (Column I).
 (K) Gross Revenue Conversion Factor (GECC) calculated on Schedule C-4.
 (L) Column (J) * (Column K).

Line No	Description	Amount
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1

Bates Energy Office
Allocation of Capacity Costs for Rate Design
Schedule F

Line No	Description	12 CP (a)	Percent of Total 12 CP Demand (b)	Allocation of Fixed Gen Rate (c)	Allocation of P&M Credit (d)	Net Capacity Rate (e)
Average of 12 CP Demand by Rate Schedule						
1	Residential (RS, TD, CMH)	1,502,851	46.78%	\$364,833,157	(\$47,472,866)	\$157,348,591
2	Electric Space Heating (ESH)	15,736	0.41%	2,257,979	(\$85,493)	1,712,486
3	Secondary Distribution - Small (DMS)	87,168	2.57%	14,581,862	(\$,715,513)	10,867,349
4	Unmetered Small Fixed Load (ESFL, ADPL)	4,746	0.14%	783,887	(\$22,297)	\$56,590
5	Secondary Distribution (DS)	976,791	28.91%	163,747,872	(\$1,721,706)	121,027,166
6	Primary Distribution (DP)	311,769	9.21%	52,157,556	(\$1,289,008)	50,868,548
7	Transmission Voltage (TV)	398,191	11.93%	65,377,115	(\$4,531,784)	40,845,331
8	Lighting	15,000	0.47%	2,650,007	(\$77,733)	1,952,274
9	Total	3,885,251	100.00%	\$564,339,156	(\$14,395,425)	\$422,943,731

To Rate Design

Notes: (a) Average of 12 Calendar Monthly Peaks based on latest research data for 2010.

Golden Energy Ohio
Allocation Factors

Line No.	Category	Form 2 Reference	Adjustments		Adjusted Total Company	Ratio
			DEMA	Purch Activity		
W&S Allocator for Electric						
1	Production	304.20.0	527,676,820		545,886,704	44.5%
2	Transmission	254.21.0	3,321,634			
3	Distribution	304.23.0	21,800,724			
4	Other		20,512,455			
5	Total	354.24.25.26.0	<u>510,311,763</u>			
W&S Allocator for Common						
6	Electric	200.8.0	57,886,676,383			
7	Gas	201.8.4	1,462,435,032			
8	Total		<u>59,349,111,415</u>			
W&S Allocator for Common						
			% Electric	W&S Allocator	% Gas for Common	
			84.7%	44.5%	37.7%	
Electric G, T, D Gross Plant						
9	Electric G, T, D Gross Plant		57,841,778,021			
10	Legacy Generation (Gross Plant)		53,073,287,834			
11	Legacy Gen GP as % of G, T, D Plant		33.19%			
12	Legacy Gen GP as % of G&E Plant		33.20%			

Notes: "Other" includes labor for Customer Accounts, Customer Service & Information, Customer Service & Information, and Sales, all of which are allocated to distribution expenses.

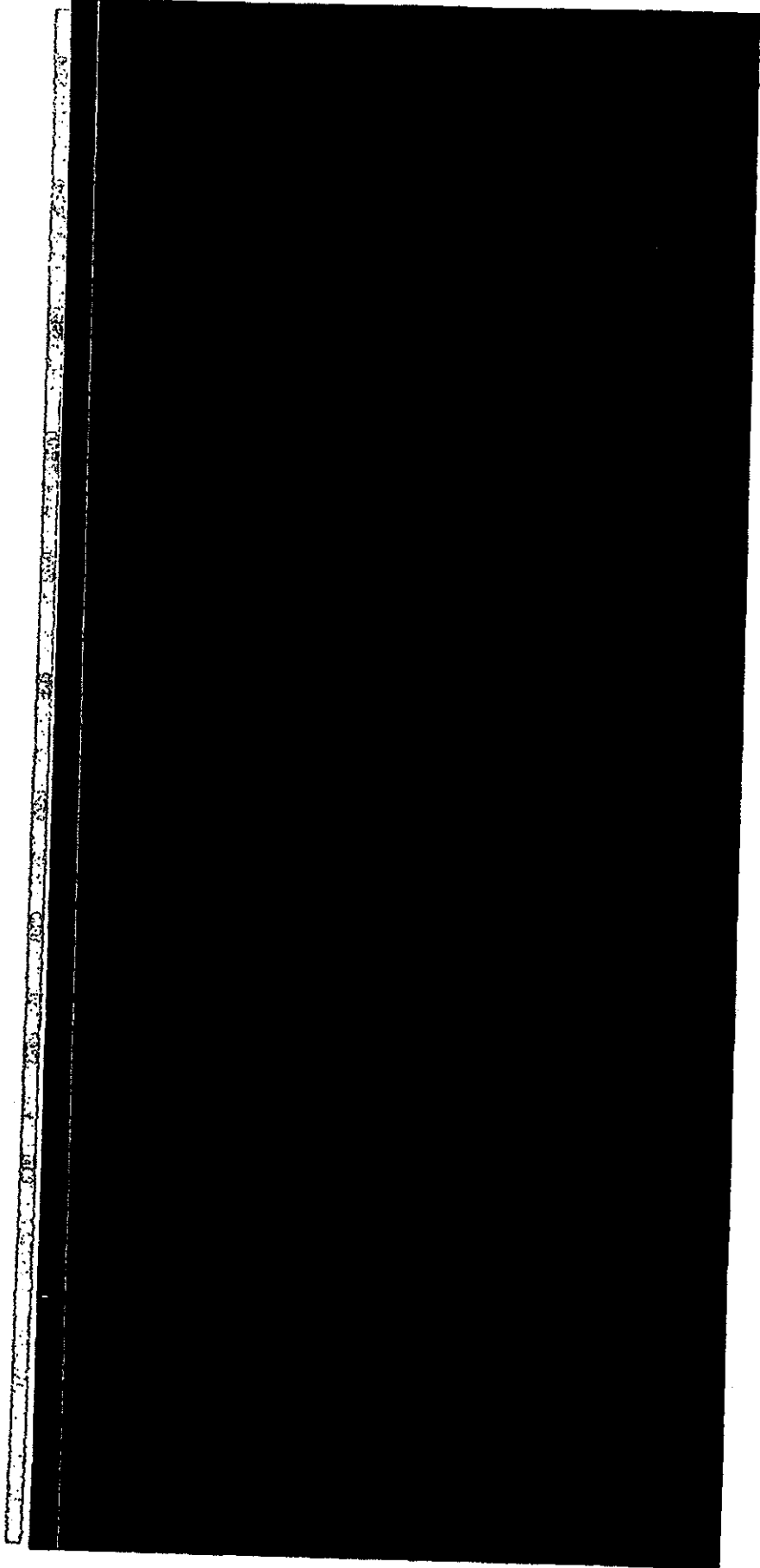
% Electric W&S Allocator W&S for Common
84.7% 44.5% 37.7%

[illegible]

Duke Energy Ohio
Projected Rate Base for Legacy Generation
12 Months Ending 12/31

Rate Base Components	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Plant In Service										
Steam Production Plant	\$3,051,344,507	\$3,399,300,913	\$3,572,369,904	\$3,719,062,304	\$3,975,909,286	\$4,158,743,817	\$4,256,292,063	\$4,395,610,627	\$4,480,380,419	\$4,545,977,169
Other Production Plant	\$21,943,247									
Total Production Plant	\$3,073,287,754	\$3,399,300,913	\$3,572,369,904	\$3,719,062,304	\$3,975,909,286	\$4,158,743,817	\$4,256,292,063	\$4,395,610,627	\$4,480,380,419	\$4,545,977,169
Transmission	\$21,041,118									
Distribution	\$0									
Intangible Plant	\$0									
General	\$31,447,023									
Common	\$99,762,688									
Total Plant In Service	\$3,225,040,483	\$3,399,300,913	\$3,572,369,904	\$3,719,062,304	\$3,975,909,286	\$4,158,743,817	\$4,256,292,063	\$4,395,610,627	\$4,480,380,419	\$4,545,977,169
Reserve for Accumulated Depreciation										
Steam Production Plant	(\$1,082,527,498)	(\$1,237,831,337)	(\$1,298,024,022)	(\$1,369,835,111)	(\$1,447,289,979)	(\$1,530,176,524)	(\$1,618,406,041)	(\$1,707,598,866)	(\$1,802,253,674)	(\$1,899,246,172)
Other Production Plant	(\$28,253,999)									
Total Production Plant	(\$1,110,781,497)	(\$1,237,831,337)	(\$1,298,024,022)	(\$1,369,835,111)	(\$1,447,289,979)	(\$1,530,176,524)	(\$1,618,406,041)	(\$1,707,598,866)	(\$1,802,253,674)	(\$1,899,246,172)
Transmission	(\$9,517,588)									
Distribution	\$0									
Intangible Plant	\$0									
General	(\$1,978,874)									
Common	(\$43,061,878)									
Total Reserve for Accumulated Depreciation	(\$1,163,345,837)	(\$1,237,831,337)	(\$1,298,024,022)	(\$1,369,835,111)	(\$1,447,289,979)	(\$1,530,176,524)	(\$1,618,406,041)	(\$1,707,598,866)	(\$1,802,253,674)	(\$1,899,246,172)
Net Plant In Service	\$2,061,694,646	\$2,171,469,576	\$2,274,345,882	\$2,349,227,194	\$2,528,619,307	\$2,628,567,293	\$2,637,885,982	\$2,688,011,761	\$2,678,126,746	\$2,646,730,997
Construction Work in Progress (production plant)										
Cash Working Capital Allowance	\$34,336,288	\$28,576,980	\$30,318,419	\$31,148,823	\$31,066,866	\$32,713,651	\$29,432,521	\$32,313,584	\$32,654,127	\$33,181,534
Other Working Capital Allowance	\$154,871,180	\$158,871,180	\$158,871,180	\$158,871,180	\$158,871,180	\$158,871,180	\$158,871,180	\$158,871,180	\$158,871,180	\$158,871,180
Other Items:										
Deferred Income Taxes	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)	(\$544,929,835)
Investment Tax Credits	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)	(\$1,448,432)
Other Rate Base Adjustments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Items	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)	(\$546,378,167)
Rate Base	\$1,716,272,559	\$1,812,579,068	\$1,887,477,215	\$1,992,069,190	\$2,072,179,866	\$2,178,778,057	\$2,181,811,418	\$2,189,011,257	\$2,131,771,785	\$2,197,406,444

CONFIDENTIAL PROPRIETARY TRADE SECRET



CONFIDENTIAL PROPRIETARY TRADE SECRET

**Duke Energy Ohio
Projected Operating and Maintenance Expenses
12 Months Ending 12/31**

[illegible]

	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014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CONFIDENTIAL PROPRIETARY TRADE SECRET

**Ohio Energy Ohio
Projecting Other Taxes
12 Months Ending 12/31**

[illegible]

CONFIDENTIAL PROPRIETARY TRADE SECRET

Duke Energy Ohio
Projected Cost of Purchased Capacity
12 Months Ending 12/31

[illegible]

CONFIDENTIAL PROPRIETARY TRADE SECRET

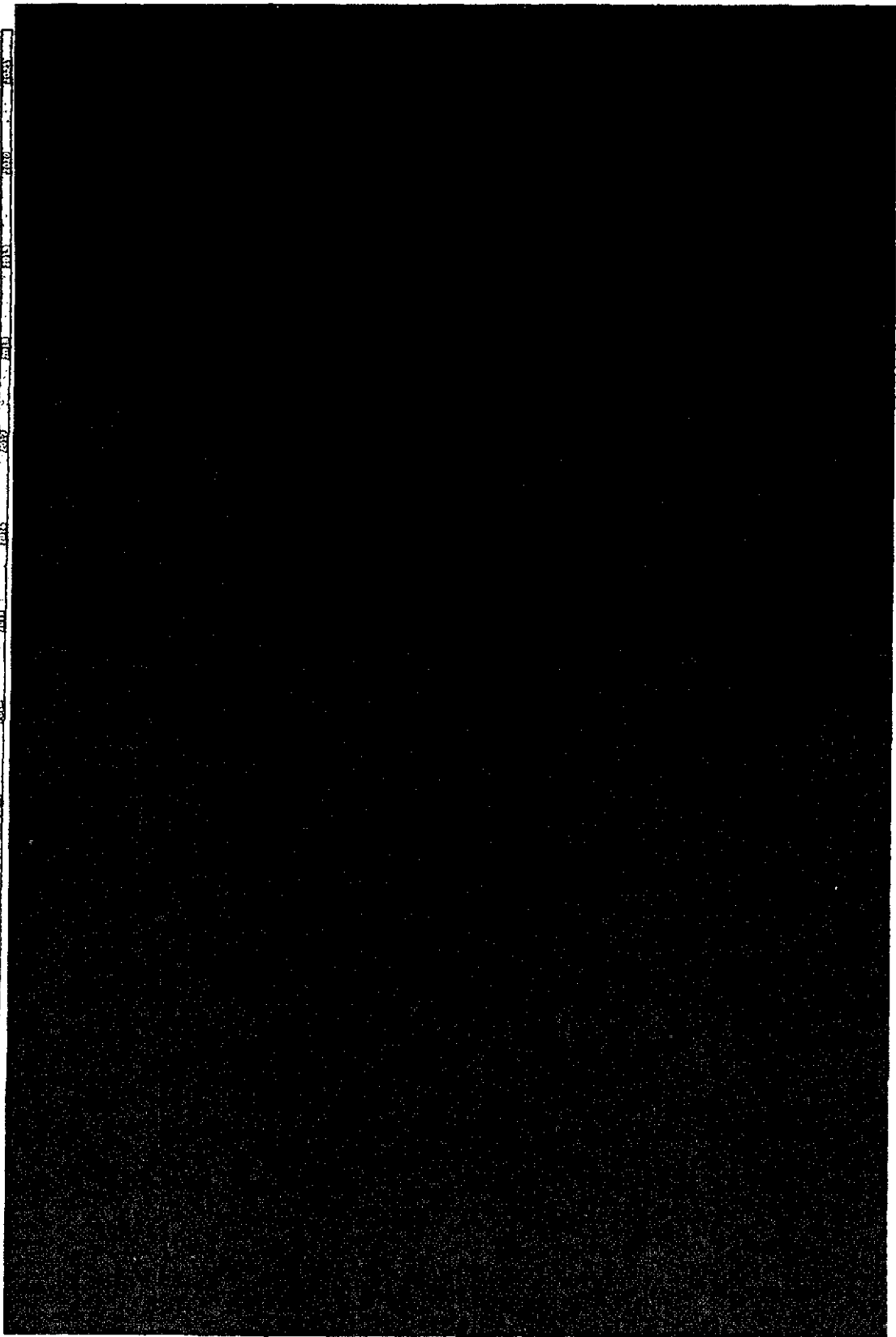
Duke Energy Ohio
Projected Retail Sales
12 Months Ending 12/31

GAUGEEST (MW/m)	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	101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CONFIDENTIAL PROPRIETARY TRADE SECRET

Global Energy Outlook
Projected Net Book Value (Legacy Generation)
1.1 scenario ending 12/31

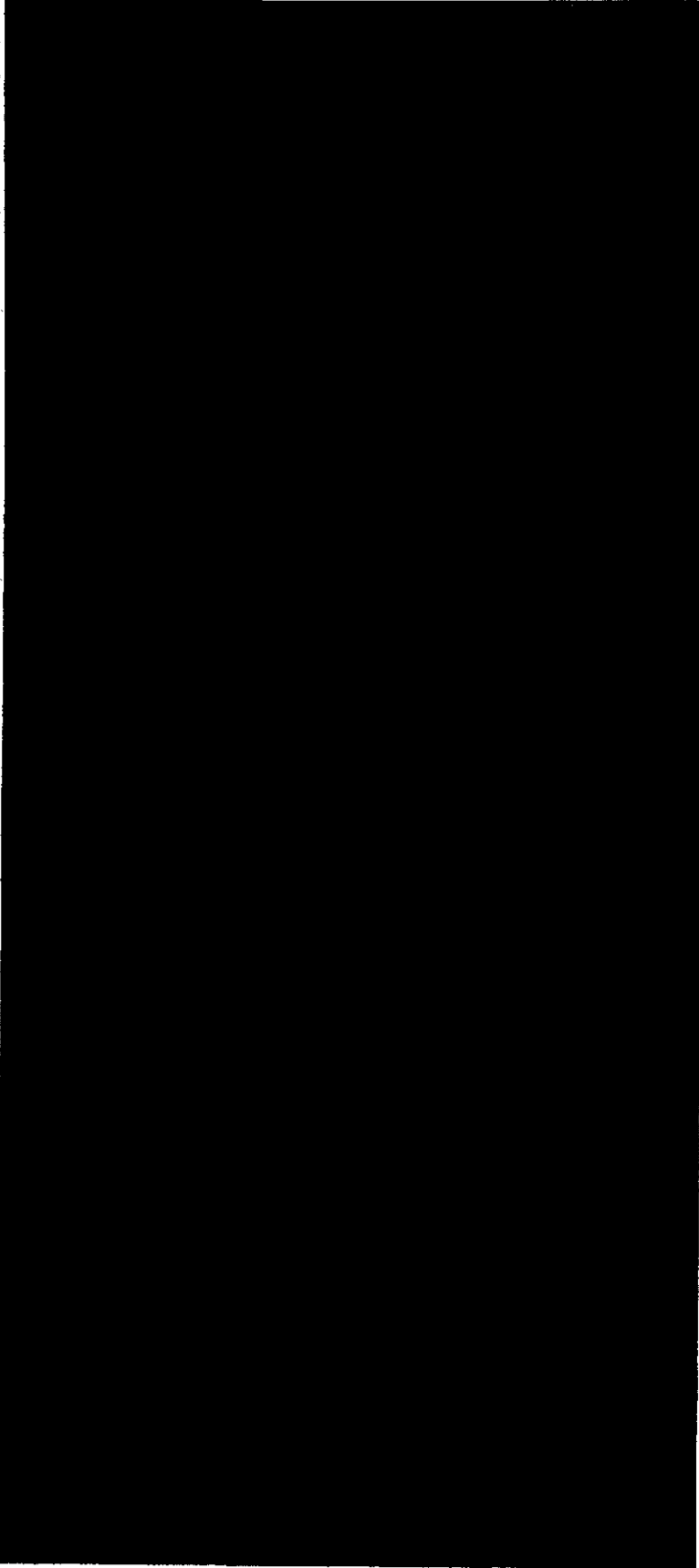
Year	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
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CONFIDENTIAL PROPRIETARY TRADE SECRET

Duke Energy Ohio
Projected Capital Expenditures (Lagacy Generation)
12 Months Ending 12/31

Capital Expenditure Forecast	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
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BEFORE

THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Establish a)	
Standard Service Offer Pursuant to Section)	
4928.143, Revised Code, in the Form of)	Case No. 11-3549-EL-SSO
an Electric Security Plan, Accounting)	
Modifications and Tariffs for Generation)	
Service.)	

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Amend its)	Case No. 11-3550-EL-ATA
Certified Supplier Tariff, P.U.C.O. No. 20.)	

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Amend its)	Case No. 11-3551-EL-UNC
Corporate Separation Plan.)	

DIRECT TESTIMONY OF

ANDREW S. RITCH

ON BEHALF OF

DUKE ENERGY OHIO, INC.

June 20, 2011

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I. INTRODUCTION

1 **Q. PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A. My name is Andrew S. Ritch, and my business address is 139 East Fourth Street,
3 Cincinnati, Ohio 45202.

4 **Q. BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5 A. I am employed by Duke Energy Business Services LLC (DEBS) as the Director
6 of Renewable Strategy and Compliance. DEBS provides various administrative
7 and other services to Duke Energy Ohio, Inc., (Duke Energy Ohio or the
8 Company) and other affiliated companies of Duke Energy Corporation (Duke
9 Energy).

10 **Q. PLEASE BRIEFLY DESCRIBE YOUR EDUCATION AND**
11 **PROFESSIONAL EXPERIENCE.**

12 A. I received a bachelor's degree in English from Colby College in Waterville,
13 Maine, in 1993, and a master's degree in business administration from the F.W.
14 Olin Graduate School of Business at Babson College, Wellesley, Massachusetts,
15 in 2001. I began my career with Cinergy Corp. (Cinergy) in 2002, and have
16 served both Cinergy, as well as the merged entity, Duke Energy, in a variety of
17 capacities prior to my current role. These prior positions included Senior Analyst;
18 Investor Relations; Director, Franchised Electric and Gas Strategy; and Director,
19 Corporate Strategy.

20 **Q. PLEASE BRIEFLY DESCRIBE YOUR DUTIES AS THE DIRECTOR OF**
21 **RENEWABLE STRATEGY AND COMPLIANCE.**

22 A. As the Director of Renewable Strategy and Compliance for Duke Energy's three

1 franchised Midwest jurisdictions (Duke Energy Ohio; Duke Energy Kentucky,
2 Inc.; and Duke Energy Indiana, Inc.) my primary responsibility is to lead the
3 development, execution, and communication of the strategies for activities
4 involving renewable energy in these states. My responsibilities also extend to the
5 compliance obligations for renewable activities, including but not limited to
6 development and implementation strategies to procure or build renewable
7 resources to meet all regulatory and legislative requirements. I am also
8 responsible for managing the interface between Duke Energy and key external
9 stakeholders on matters pertaining to renewable energy and for directing the
10 messages and policies pertaining to renewable energy.

11 **Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE PUBLIC**
12 **UTILITIES COMMISSION OF OHIO?**

13 A. Yes. Earlier this year, I testified before the Public Utilities Commission of Ohio
14 (Commission) in Case No. 10-2586-EL-SSO.

15 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**
16 **PROCEEDING?**

17 A. The purpose of my testimony is to discuss the alternative energy resource (AER)
18 requirements of R.C. 4928.64 and, more specifically, Duke Energy Ohio's
19 procurement practices and policies with respect to the renewable energy
20 requirements of that statutory provision. In this regard, my testimony fulfills the
21 filing requirement set forth in O.A.C. 4901:1-35-03(C)(9)(a). Finally, I address
22 how the Company's plans for complying with the renewable energy requirements
23 are consistent with and advance certain state policies.

II. DISCUSSION

1 **Q. PLEASE DESCRIBE HOW THE COMPANY CURRENTLY ADDRESSES**
2 **ITS ANNUAL ALTERNATIVE ENERGY COMPLIANCE**
3 **OBLIGATIONS.**

4 A. To date, the Company has utilized renewable energy certificate (REC) purchases
5 as the primary means of meeting its AER compliance obligations and has
6 developed a portfolio of transactions with various parties to best assure that
7 compliance can be achieved. The RECs that the Company has acquired for
8 purposes of compliance have been obtained from multiple sources, including
9 brokers, aggregators, and owners of renewable energy resources. The Company
10 has endeavored to pursue a method of assuring compliance that is the most
11 responsive to the expectations and requirements of the sellers of RECs; the most
12 responsive to changes in market conditions; the most mindful of the regulatory
13 and market risks associated with REC compliance; and the most likely to result in
14 meeting the compliance requirements given the nascent nature of the renewable
15 energy market in Ohio and surrounding jurisdictions. The Company has entered
16 into agreements of various tenures, although most transactions have been
17 relatively short-term in nature. The Company has recently implemented methods
18 to supplement these shorter term REC transactions with longer term commitments
19 of up to fifteen years in duration. The rationale for the Company's contracting
20 strategy is described in further detail later in my testimony.

21 **Q. HOW WOULD YOU ASSESS THE COMPANY'S PERFORMANCE TO**
22 **DATE RELATIVE TO ITS AER COMPLIANCE REQUIREMENTS?**

1 A. To date, the Company has performed quite well in terms of meeting its AER
2 compliance requirements. This is not to say that there have not been challenges,
3 but Duke Energy Ohio has risen to the challenge and has demonstrated sincere
4 commitment to meet both the letter and the spirit of the state's policies regarding
5 the development of renewable and advanced energy resources. Evidence of this
6 includes the Commission's Opinion and Order in Case No. 10-511-EL-ACP. In
7 the 2009 Alternative Energy Portfolio Status Report filed in that case, the
8 Company demonstrated that it had met the 2009 AER compliance requirements,
9 subject to certain findings by the Commission. This report also demonstrates that
10 Duke Energy Ohio's methods of procuring RECs have been successful in
11 obtaining the requisite quantities of RECs, even in certain categories such as the
12 in-state (Ohio-based) solar category, which has been the most challenging
13 component of the AER requirements to meet to date. The same argument holds
14 true for Duke Energy Ohio's 2010 Alternative Energy Portfolio Status Report
15 (PUCO Case No. 11-2515-EL-ACP), in which the Company has also
16 demonstrated compliance, subject to certain findings by the Commission.

17 Additional evidence that Duke Energy Ohio's REC procurement strategy
18 has been successful comes from Ohio's Clean Energy Report Card,¹ published by
19 *Environment Ohio* in March 2011. In this publication, Duke Energy Ohio was
20 praised for its compliance efforts, receiving an A grade by scoring 15.5 out of a
21 possible 16 points. As the author of that Report Card concluded:

¹ *Ohio's Clean Energy Report Card: How Wind, solar, and Energy Efficiency and Repowering the Buckeye State*, March, 2011 (<http://www.environmentohio.org/uploads/ec/75/ec758efc7c57740d7f5f11833a8d1e0d/Ohios-Clean-Energy-Report-Card-web.pdf>)

1 Duke Energy (Ohio) led all Ohio utilities in its commitment to
2 solar energy...Duke Energy (Ohio) in particular succeeded in
3 incorporating a large amount of solar energy, obtaining the most
4 solar electricity of any utility despite being only the third-largest
5 utility in the state.

6 **Q. PLEASE DESCRIBE IN FURTHER DETAIL THE RATIONALE**
7 **SUPPORTING THE CONTRACTING STRATEGY THAT THE**
8 **COMPANY HAS UTILIZED TO DATE.**

9 A. As noted above, the Company has found its current methods of procuring RECs
10 through brokers and aggregators, and directly from owners of renewable energy
11 resources, to be effective. To execute on this strategy, the Company engages in
12 frequent correspondence with various sellers and potential sellers of RECs. One
13 primary reason for the effectiveness of this strategy is the flexibility and
14 responsiveness that this affords. An alternative method, for purposes of making a
15 contrasting example, would be a formal request for proposal (RFP) process.
16 Although RFPs can be structured in many ways, they generally can be
17 characterized as entailing specific dates for proposal submission and selection,
18 along with specific requirements for sellers to meet in terms of performance,
19 credit-worthiness, etc. Although RFPs have many merits, they tend to entail less
20 flexibility for both the utility and the counterparties. Given the nascent nature of
21 the market and the ongoing process of obtaining a clearer understanding of
22 regulatory requirements, Duke Energy Ohio has placed a high value on the
23 flexibility afforded by its current strategy and its overall effectiveness. As I will
24 explain in greater detail later, the Company has considered, and continues to
25 consider, RFPs as another viable method to meet compliance and may implement

1 this tactic as appropriate in the future. My purpose here was simply to illustrate
2 some differences between compliance tactics and explain the rationale for the
3 tactics that Duke Energy Ohio has implemented to date.

4 **Q. WHAT FACTORS HAS THE COMPANY CONSIDERED IN**
5 **DETERMINING THE TENURE, OR DURATION, OF THE**
6 **CONTRACTUAL COMMITMENTS THAT IT HAS ENTERED INTO?**

7 A. Broadly speaking, the factors that the Company considers in this regard are need
8 and risk.

9 With respect to need, the Company considers the availability of RECs in
10 the market in relation to the size of the Company's AER requirements.
11 Availability of RECs is influenced by many factors, including the price the
12 Company is willing to pay and the term of the contract it is willing to enter into.
13 Meanwhile, the size of the AER requirement is determined by sales to customers
14 and the corresponding percentage requirement, as set forth in R.C. 4928.64.

15 With respect to risk, the Company considers many factors, including any
16 cost recovery risks and the uncertainty of the availability and cost of RECs in
17 future periods as compared to the present. Cost recovery risk is present due to the
18 short-term nature of the Company's current Electric Security Plan (ESP) and the
19 associated Rider PTC-FPP through which compliance costs are presently
20 recovered, both of which are scheduled to expire on December 31, 2011, as well
21 as the capability that customers have to switch to alternative generation providers.
22 Although customer choice is understood to be a fundamental tenet of the state's
23 energy policy, it introduces a risk associated with long-term REC purchases since

1 the revenue from customers that the Company can count on to support such
2 purchases is inherently short term in nature. As discussed by Duke Energy Ohio
3 witness Julia S. Janson, the Company has experienced substantial customer
4 switching in recent years and, thus, the Company is quite mindful of the need to
5 match, to the extent possible, the cash outflows for REC purchases with the
6 revenue that can be counted on from customers. This has led Duke Energy Ohio
7 to favor shorter term REC transactions to the extent possible and practical.

8 Additionally, there is uncertainty regarding the availability and price of
9 RECs in the future as compared to today. Many renewable energy technologies
10 are experiencing significant advances in cost effectiveness, and as development of
11 renewable resources continues, the Company is mindful that it may be possible to
12 contract for the purchase of RECs at more cost effective prices in the future.

13 The continued improvement in the cost of renewable energy was also
14 contemplated in the structure of Amended Substitute Senate Bill 221 (S.B. 221),
15 as evidenced by the declining alternative compliance payment (ACP) for solar
16 resources. The Company's experience to date suggests that the combination of
17 technological innovation and the legislative structure of S.B. 221 could result in
18 greater cost effectiveness in the procurement of RECs in the future as compared
19 to today. This notion simply informs the Company's contracting strategy as it
20 contemplates how to meet its AER requirements in the most economic manner
21 possible.

22 Taken together, as Duke Energy Ohio has considered both its need for
23 RECs through time and the various risks involved with different tactics that could

1 be employed to procure those RECs, it has, to date, employed a strategy
2 characterized primarily by shorter term REC contracts. As noted, this has been
3 successful in obtaining the requisite quantities of RECs while remaining mindful
4 of the various risks that I have noted. Going forward, the Company will continue
5 to evaluate both of these factors (need and risk) and will implement new tactics to
6 assure compliance with the AER requirements.

7 **Q. YOU NOTED THAT THE COMPANY HAS RELIED PRIMARILY ON**
8 **SHORTER TERM REC TRANSACTIONS FOR COMPLIANCE TO**
9 **DATE. WILL YOU DESCRIBE ANY EFFORTS THAT RELATE TO**
10 **LONGER TERM REC PURCHASES?**

11 A. Yes. Duke Energy Ohio has recently implemented a residential solar REC
12 purchase program. This program is filed under Case No. 09-834-EL-ACP. Under
13 the program, the Company has committed to purchasing solar RECs from
14 residential customers for a term of fifteen years. This program was a product of
15 the settlement of the Company's current ESP. After negotiation with various
16 interested parties, this program was developed and approved by the Commission.
17 The Company believes that this program represents an innovative and important
18 component of the Company's compliance actions; however, given the modest
19 customer response to date, the anticipated contribution from this program toward
20 meeting Duke Energy Ohio's in-state solar requirements is expected to be
21 minimal.

1 **Q. PLEASE DESCRIBE THE COMPANY'S PLAN – UNDER ITS**
2 **PROPOSED ESP – FOR COMPLYING WITH THE ALTERNATIVE**
3 **ENERGY REQUIREMENTS OF S.B. 221.**

4 **A. The Company plans to employ any and all reasonable methods to assure**
5 **compliance with the AER requirements in S.B. 221. The specific tactics**
6 **employed will be adjusted through time, as needed. The Company believes that**
7 **maintaining flexibility in the choice of compliance strategies is necessary to**
8 **provide the greatest certainty of compliance, and to assure that the most cost-**
9 **effective methods are implemented for the benefit of customers. In selecting the**
10 **appropriate compliance tactics to employ, the Company will consider various**
11 **factors that I have addressed in this testimony, including the size of the**
12 **Company's requirements through time, the availability of RECs at various prices**
13 **and contract terms, and various risks noted previously.**

14 More specifically, the Company intends to continue the pursuit of its
15 current successful strategy of procuring RECs through brokers and aggregators,
16 and directly from owners of renewable energy resources. Duke Energy Ohio will
17 continue to favor shorter term REC contracts for the reasons I have noted
18 previously, but the Company recognizes that it may be necessary to supplement
19 this tactic with longer term transactions to adequately assure that the compliance
20 targets are met. In addition to implementing longer term transactions, as needed,
21 the Company will consider supplementing its current successful strategy with the
22 issuance of periodic RFPs for RECs. As the compliance obligations grow through
23 time, Duke Energy Ohio recognizes that multiple tactics will likely be needed and

1 that there could very well be a need to introduce into our strategy the issuance of
2 periodic RFPs for RECs, which could result in less administrative burden and
3 could reach additional sellers of RECs. Furthermore, the Company will consider
4 implementing additional structured programs of various types, along the lines of
5 the residential REC purchase program, to further enhance the certainty of
6 compliance.

7 In summary, Duke Energy Ohio is committed to meeting the AER
8 compliance requirements and will utilize all reasonable methods deemed
9 necessary to assure that goal is accomplished. The Company's base plan for
10 compliance is the continuation of its existing successful approach, and will be
11 supplemented with additional tactics, as necessary. Duke Energy Ohio
12 understands and observes that S.B. 221 creates a strong motivation for achieving
13 compliance, and the Company is committed to doing so.

14 **Q. HOW DOES THE COMPANY'S PROPOSED ESP ADVANCE THE**
15 **DEVELOPMENT OF THE RENEWABLE ENERGY MARKET IN OHIO?**

16 **A.** The Company's proposed ESP is a long-term plan that offers customers and the
17 Company stability and certainty in terms of both the structure of the SSO and its
18 duration. This certainty, in turn, allows the Company to plan further into the
19 future, which may offer greater flexibility to meet its AER obligation.

20 **Q. WHAT BENEFITS ARE AVAILABLE TO DUKE ENERGY OHIO AS A**
21 **RESULT OF THE COSTS ASSOCIATED WITH MEETING THE AER**
22 **OBLIGATION?**

1 A. Benefits to the Company include the ability to provide a source of capacity from
2 cleaner and more affordable generation and to support the development of
3 alternative energy resources in the state. Also, compliance with the AER
4 mandates dovetails with Duke Energy's corporate goal of increasing our
5 renewable generation capacity.

6 Finally, the economic stimulus provided by requiring generation from
7 renewable resources provides jobs within the state that would not otherwise
8 develop in the existing economic environment. A more robust economy allows
9 the Company to serve more customers. These are all benefits to the Company
10 from its compliance with AER mandates.

11 **Q. WHAT BENEFITS ARE AVAILABLE TO DUKE ENERGY OHIO AS A**
12 **RESULT OF THE COSTS ASSOCIATED WITH MEETING THE AER**
13 **OBLIGATION?**

14 A. Benefits to the Company include the ability to provide a source of energy from
15 cleaner and more affordable generation and to support the development of
16 alternative energy resources in the state. Compliance with the AER mandates
17 supports Duke Energy's corporate goal of increasing the Company's renewable
18 generation. Finally, the Company is afforded the benefit of a reasonable
19 assurance of recovering the costs it incurs to meet the AER mandates.

20 **Q. HOW IS THE COMPANY PROPOSING TO RECOVER THE COST OF**
21 **COMPLYING WITH THE STATE'S RENEWABLE ENERGY**
22 **STANDARDS AFTER DECEMBER 31, 2011?**

1 A. As described in the testimony of Duke Energy Ohio witness James E. Ziolkowski,
2 upon the effective date of the ESP, the Company will begin recovering costs for
3 purchasing RECs and for any other costs for complying with the alternative
4 energy standards via its new Rider AER-R (alternative energy recovery rider).
5 This recovery mechanism is similar to existing Rider PTC-FPP (price-to compare:
6 fuel and purchased power), but provides more transparency for customers as the
7 AER compliance costs will no longer be included in the rider used to recover fuel
8 and purchased power. Only those costs specific to AER compliance will be
9 recovered through the proposed Rider AER-R.

10 **Q. PLEASE EXPLAIN HOW DUKE ENERGY OHIO'S AER COMPLIANCE**
11 **PLAN ADVANCES OF STATE POLICY.**

12 A. The plan advances of state policy, as defined within R.C. 4928.02, with particular
13 relevance to divisions C, J, and M.

14 *It is the policy of this state to do the following throughout this state:*
15 *(C) Ensure diversity of electricity supplies and suppliers, by giving*
16 *consumers effective choices over the selection of those supplies and*
17 *suppliers and by encouraging the development of distributed and*
18 *small generation facilities;*

19 This sub-section highlights two important objectives of state policy: customer
20 choice, and the development of distributed and small generation facilities. The
21 Company's plan to meet its AER requirements is supportive of both of these
22 objectives.

1 First, with regards to customer choice, customers will retain the option of
2 obtaining generation resources through the Company's standard service offer or
3 through alternative suppliers. If customers elect service through the Company's
4 standard service offer, Duke Energy Ohio must procure the RECs associated with
5 that customer's usage, and it will do so through the methods described previously.
6 If, however, the customer elects service from an alternative supplier, that
7 alternative supplier would assume the responsibility to meet the AER
8 requirements that correspond to that customer's usage.

9 Second, the Company's plan is also supportive of the state policy to
10 promote the development of distributed and small generation facilities. Most
11 renewable resources are both distributed and small in nature, so it should be
12 evident that procurement of the requisite RECs to meet the Company's
13 compliance obligations, which is the Company's plan and intent, will support this
14 state policy. All RECs are linked to specific renewable energy assets, and the
15 Company's efforts to purchase RECs will inherently stimulate the development of
16 these resources. One specific example that is a clear illustration of how our
17 efforts will support this state policy is the residential REC purchase program,
18 which is very specifically focused on small and distributed generation resources.

19 *(J) Provide coherent, transparent means of giving appropriate*
20 *incentives to technologies that can adapt successfully to potential*
21 *environmental mandates;*

22 The Company's plan is also supportive of this state policy. It should be evident
23 that renewable energy resources are among the best qualified generation

1 technologies to thrive under potential environmental mandates. As such, the
2 Company's plan to purchase RECs from customer-generators or owners of
3 renewable generating assets provides a clear, coherent and market-based
4 economic signal in the form of direct cash payments in exchange for RECs, which
5 is consistent with the stated objective of this sub-section.

6 *(M) Encourage the education of small business owners in this state*
7 *regarding the use of, and encourage the use of, energy efficiency*
8 *programs and alternative energy resources in their businesses;*

9 As a buyer of RECs, the Company's plan stimulates investment in renewable
10 energy projects because it provides for a reliable, long-term outlet for RECs at
11 market prices in return for monetary payment. In this way, the plan encourages
12 small business owners to learn about and utilize renewable energy resources in
13 their businesses because of the financial benefit to install these systems (in
14 addition to tax credits, accelerated depreciation and the value of the displaced
15 energy). Renewable energy and energy efficiency are linked, as the installation of
16 renewable generating resources often follows thorough assessments of a business
17 facility's overall energy efficiency, with actions taken to reduce usage. In
18 essence, the value of the RECs generated provides an additional financial
19 incentive to businesses.

III. CONCLUSION

20 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**

21 **A. Yes.**

BEFORE

THE PUBLIC UTILITIES COMMISSION OF OHIO

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Establish a)	
Standard Service Offer Pursuant to Section)	
4928.143, Revised Code, in the Form of)	Case No. 11-3549-EL-SSO
an Electric Security Plan, Accounting)	
Modifications and Tariffs for Generation)	
Service.)	

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Amend its)	Case No. 11-3550-EL-ATA
Certified Supplier Tariff, P.U.C.O. No. 20.)	

In the Matter of the Application of Duke)	
Energy Ohio for Authority to Amend its)	Case No. 11-3551-EL-UNC
Corporate Separation Plan.)	

DIRECT TESTIMONY OF

ROGER A. MORIN Ph.D.

ON BEHALF OF

DUKE ENERGY OHIO, INC.

June 20, 2011

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Attachments:

RAM-1: Resume of Roger A. Morin

RAM-2: Electric Utility Beta Estimates

RAM-3: S&P Utility Common Stocks Over Long-Term
Treasury Bonds Annual Long-Term Risk Premium
Analysis

RAM-4: Integrated Electric Utilities DCF Analysis: Value
Line Growth Projections

RAM-5: Integrated Electric Utilities DCF Analysis:
Analysts' Growth Forecasts

RAM-6: S&P's Electric Utilities DCF Analysis: Value Line
Growth Forecasts

RAM-7: S&P's Electric Utilities DCF Analysis: Analysts'
Growth Forecasts

Appendix A: CAPM, Empirical CAPM

Appendix B: Flotation Cost Allowance

I. INTRODUCTION

1 **Q. PLEASE STATE YOUR NAME, ADDRESS, AND OCCUPATION.**

2 A. My name is Dr. Roger A. Morin. My business address is Georgia State
3 University, Robinson College of Business, University Plaza, Atlanta, Georgia
4 30303. I am Emeritus Professor of Finance at the College of Business, Georgia
5 State University and Professor of Finance for Regulated Industry at the Center for
6 the Study of Regulated Industry at Georgia State University. I am also a principal
7 in Utility Research International, an enterprise engaged in regulatory finance and
8 economics consulting to business and government.

9 **Q. PLEASE DESCRIBE YOUR EDUCATIONAL BACKGROUND.**

10 A. I hold a Bachelor of Engineering degree and an MBA in Finance from McGill
11 University, Montreal, Canada. I received my Ph.D. in Finance and Econometrics
12 at the Wharton School of Finance, University of Pennsylvania.

13 **Q. PLEASE SUMMARIZE YOUR ACADEMIC AND BUSINESS CAREER.**

14 A. I have taught at the Wharton School of Finance, University of Pennsylvania,
15 Amos Tuck School of Business at Dartmouth College, Drexel University,
16 University of Montreal, McGill University, and Georgia State University. I was a
17 faculty member of Advanced Management Research International, and I am
18 currently a faculty member of The Management Exchange Inc. and Exnet, Inc.,
19 where I continue to conduct frequent national executive-level education seminars
20 throughout the United States and Canada. In the last thirty years, I have
21 conducted numerous national seminars on "Utility Finance," "Utility Cost of
22 Capital," "Alternative Regulatory Frameworks," and on "Utility Capital

1 Allocation," which I have developed on behalf of The Management Exchange,
2 Inc., and Exnet (now SNL Energy) in conjunction with Public Utilities Reports,
3 Inc.

4 I have authored or co-authored several books, monographs, and articles in
5 academic scientific journals on the subject of finance. They have appeared in a
6 variety of journals, including The Journal of Finance, The Journal of Business
7 Administration, International Management Review, and Public Utilities
8 Fortnightly. I published a widely-used treatise on regulatory finance, Utilities'
9 Cost of Capital, Public Utilities Reports, Inc., Arlington, Va. 1984. In late 1994,
10 the same publisher released Regulatory Finance, a voluminous treatise I wrote on
11 the application of finance to regulated utilities. A revised and expanded edition of
12 this book entitled The New Regulatory Finance was published in August 2006. I
13 have engaged in extensive consulting activities on behalf of numerous
14 corporations, legal firms, and regulatory bodies in matters of financial
15 management and corporate litigation. Exhibit RAM-1 describes my professional
16 credentials in more detail.

17 **Q. HAVE YOU PREVIOUSLY TESTIFIED ON COST OF CAPITAL**
18 **BEFORE UTILITY REGULATORY COMMISSIONS?**

19 A. Yes, I have been a cost of capital witness before nearly fifty (50) regulatory
20 bodies in North America, including the Public Utilities Commission of Ohio
21 (PUCO or the Commission), the Federal Energy Regulatory Commission, and the
22 Federal Communications Commission. Below is a comprehensive list of the state,
23 provincial, and other local regulatory commissions to which I have provided

1 testimony:

Alabama	Florida	Missouri	Ontario
Alaska	Georgia	Montana	Oregon
Alberta	Hawaii	Nevada	Pennsylvania
Arizona	Illinois	New Brunswick	Quebec
Arkansas	Indiana	New Hampshire	South Carolina
British Columbia	Iowa	New Jersey	South Dakota
California	Kentucky	New Mexico	Tennessee
City of New Orleans	Louisiana	New York	Texas
Colorado	Maine	Newfoundland	Utah
CRTC	Manitoba	North Carolina	Vermont
Delaware	Maryland	North Dakota	Virginia
District of Columbia	Michigan	Nova Scotia	Washington
FCC	Minnesota	Ohio	West Virginia
FERC	Mississippi	Oklahoma	

2 Details of my participation in regulatory proceedings are provided in Exhibit
3 RAM-1.

4 **Q. WHAT IS THE PURPOSE OF YOUR DIRECT TESTIMONY IN THIS**
5 **PROCEEDING?**

6 A. The purpose of my direct testimony in this proceeding is to present an
7 independent appraisal of the fair and reasonable rate of return on common equity
8 (ROE) on the capital invested in the generation capacity component of Duke
9 Energy Ohio, Inc.'s (Duke Energy Ohio or Company) electric utility operations of
10 in the state of Ohio. Based upon this appraisal, I have formed my professional
11 judgment as to a return on such capital that would: (1) be fair to the ratepayer, (2)
12 allow the Company to attract capital on reasonable terms, (3) maintain the
13 Company's financial integrity, and (4) be comparable to returns offered on
14 comparable risk investments. I will testify in this proceeding as to that opinion.

15 This testimony and accompanying exhibits and appendices were prepared

1 by me or under my direct supervision and control. The source documents for my
2 testimony are Company records, public documents, commercial data sources, and
3 my personal knowledge and experience.

4 **Q. PLEASE BRIEFLY IDENTIFY THE EXHIBITS AND APPENDICES**
5 **ACCOMPANYING YOUR TESTIMONY.**

6 A. I have attached to my testimony Exhibits RAM-1 through RAM-7 and
7 Appendices A and B. These Exhibits and Appendices relate directly to points in
8 my testimony, and are described in further detail in connection with the
9 discussion of those points in my testimony. A listing of my Exhibits and
10 Appendix is provided below:

11	Exhibit RAM-1	Resume of Roger A. Morin
12	Exhibit RAM-2	Electric Utility Beta Estimates
13	Exhibit RAM-3	S&P Utility Common Stocks Over Long-Term
14		Treasury Bonds Annual Long-Term Risk Premium
15		Analysis
16	Exhibit RAM-4	Integrated Electric Utilities DCF Analysis: Value
17		Line Growth Projections
18	Exhibit RAM-5	Integrated Electric Utilities DCF Analysis:
19		Analysts' Growth Forecasts
20	Exhibit RAM-6	S&P's Electric Utilities DCF Analysis: Value Line
21		Growth Forecasts
22	Exhibit RAM-7	S&P's Electric Utilities DCF Analysis: Analysts'
23		Growth Forecasts
24	Appendix A	CAPM, Empirical CAPM
25	Appendix B	Flotation Cost Allowance

1 **Q. PLEASE SUMMARIZE YOUR FINDINGS CONCERNING DUKE**
2 **ENERGY OHIO'S RETURN ON COMMON EQUITY CAPITAL.**

3 A. It is my opinion that a just and reasonable ROE for Duke Energy Ohio's
4 investment in generation capacity is 10.75%. My recommendation is derived
5 from studies I performed using the Capital Asset Pricing Model (CAPM), Risk
6 Premium, and Discounted Cash Flow (DCF) methodologies. I performed two
7 CAPM analyses: a "traditional" CAPM and a methodology using an empirical
8 approximation of the CAPM (ECAPM). I performed two historical risk premium
9 analyses on the electric utility industry, one based on historical data, the other on
10 returns allowed by regulators. I also performed DCF analyses on two surrogates
11 for the Company's electric utility business. They are: a group of investment-
12 grade integrated electric utilities, and a group consisting of the electric utilities
13 that make up Standard & Poor's Utility Index, representative of the industry.

14 My recommended rate of return reflects the application of my professional
15 judgment to the indicated returns from my CAPM, Risk Premium, and DCF
16 analyses.

17 **Q. WOULD IT BE IN THE BEST INTERESTS OF RATEPAYERS FOR THE**
18 **COMMISSION TO ADOPT YOUR RECOMMENDED 10.75% RETURN**
19 **ON EQUITY FOR DUKE ENERGY OHIO'S ELECTRIC GENERATION**
20 **CAPACITY?**

21 A. Yes. My analysis shows that a ROE of 10.75% is required to fairly compensate
22 investors, maintain the Company's credit strength, and attract the capital needed
23 for utility infrastructure and environmental compliance capital investments.

1 Adopting a lower ROE would jeopardize the Company's stability and its ability to
2 provide for the reliability of supply required by its customers.

3 **Q. PLEASE EXPLAIN HOW A LOW AUTHORIZED ROE CAN INCREASE**
4 **COSTS FOR RATEPAYERS.**

5 A. If a utility is authorized a ROE below the level required by equity investors,
6 regardless of their identity, the utility will find it difficult to access the equity
7 market through common stock issuance at its current market price. Investors will
8 not provide equity capital at the current market price if the earnable return on
9 equity is below the level they require given the risks of an equity investment in
10 the utility. The equity market corrects this by generating a stock price in
11 equilibrium that reflects the valuation of the potential earnings stream from an
12 equity investment at the risk-adjusted return equity investors require. In the case
13 of a utility that has been authorized a return below the level that investors believe
14 is appropriate for the risk they bear, the result is a decrease in the utility's market
15 price per share of common stock. This reduces the financial viability of equity
16 financing in two ways. First, because the utility's price per share of common
17 stock decreases, the net proceeds from issuing common stock are reduced.
18 Second, because the utility's market to book ratio decreases with the decrease in
19 the share price of common stock, the potential risk from dilution of equity
20 investments reduces investors' inclination to purchase new issues of common
21 stock. The ultimate effect is the utility will have to rely more on debt financing to
22 meet its capital needs.

23 As the utility relies more on debt financing, its capital structure becomes

1 more leveraged. Because debt payments are a fixed financial obligation to the
2 utility, and income available to common equity is subordinate to fixed charges,
3 this decreases the operating income available for dividend and earnings growth.
4 Consequently, equity investors face even greater uncertainty about future
5 dividends and earnings from the utility. As a result, the utility's equity becomes a
6 riskier investment. The risk of default on the company's bonds also increases,
7 making the utility's debt a riskier investment. This increases the cost to the utility
8 from both debt and equity financing and increases the possibility the company
9 will not have access to the capital markets for its outside financing needs.
10 Ultimately, to ensure that Duke Energy Ohio has access to capital markets for its
11 capital needs through its parent company, a fair and reasonable authorized ROE
12 of 10.75% is required.

13 It is imperative the Company have access to capital funds at reasonable
14 terms and conditions. The Company must secure outside funds from capital
15 markets to finance required utility plant and equipment investments irrespective
16 of capital market conditions, interest rate conditions and the quality consciousness
17 of market participants. Therefore, rate relief requirements and supportive
18 regulatory treatment, including approval of my recommended ROE, are essential
19 requirements.

20 **Q. DR. MORIN, PLEASE DESCRIBE HOW THE REST OF YOUR**
21 **TESTIMONY IS ORGANIZED.**

22 **A.** In Section II, I address the regulatory framework and rate of return. This section
23 discusses the rudiments of rate of return regulation and the basic notions

1 underlying rate of return. In Section III, I present cost of equity estimates. This
2 section contains the application of CAPM, Risk Premium, and DCF tests. In
3 Section IV, I provide my summary and recommendation.

II. REGULATORY FRAMEWORK AND RATE OF RETURN

4 **Q. DR. MORIN, WHAT IS YOUR UNDERSTANDING REGARDING HOW**
5 **DUKE ENERGY OHIO IS PROPOSING TO ESTABLISH ITS CAPACITY**
6 **COSTS IN THIS PROCEEDING?**

7 A. My understanding is that Duke Energy Ohio is seeking to establish a price for
8 capacity that is based upon the Company's actual embedded cost of service, with
9 certain adjustments, which includes a return based on my recommendation of an
10 ROE, in a manner similar to that of a more traditional cost of service paradigm,
11 while still maintaining a fully competitive market for energy. The direct
12 testimony of Duke Energy Ohio witness William Don Wathen Jr., explains Duke
13 Energy Ohio's cost recovery proposal in that regard.

14 **Q. PLEASE EXPLAIN HOW A REGULATED COMPANY'S RATES**
15 **SHOULD BE SET UNDER TRADITIONAL COST OF SERVICE**
16 **PRINCIPLES.**

17 A. Under the traditional ratemaking process, a utility's rates are set so that the
18 company recovers its costs, including income taxes and depreciation, plus a fair
19 and reasonable return on its invested capital. The allowed rate of return must
20 necessarily reflect the cost of the funds obtained, that is, investors' return
21 requirements. In determining a company's rate of return, the starting point is
22 investors' return requirements in financial markets. A rate of return can then be

1 set at a level sufficient to enable the company to earn a return commensurate with
2 the cost of those funds.

3 Funds can be obtained in two general forms, debt capital and equity
4 capital. The cost of debt funds can be easily ascertained from an examination of
5 the contractual interest payments. The cost of common equity funds, that is,
6 investors' required rate of return, is more difficult to estimate. It is the purpose of
7 the next section of my testimony to estimate Duke Energy Ohio's cost of common
8 equity capital.

9 **Q. WHAT FUNDAMENTAL PRINCIPLES UNDERLIE THE**
10 **DETERMINATION OF A FAIR AND REASONABLE ROE?**

11 A. The heart of utility regulation is the setting of just and reasonable rates by way of
12 a fair and reasonable return. There are two landmark United States Supreme Court
13 cases that define the legal principles underlying the regulation of a public utility's
14 rate of return and provide the foundations for the notion of a fair return:

- 15 1. Bluefield Water Works & Improvement Co. v. Public Service
16 Commission of West Virginia, 262 U.S. 679 (1923).
- 17 2. Federal Power Commission v. Hope Natural Gas Company, 320
18 U.S. 591 (1944).

19 The Bluefield case set the standard against which just and reasonable rates
20 of return are measured:

21 *A public utility is entitled to such rates as will permit it to earn a*
22 *return on the value of the property which it employs for the*
23 *convenience of the public equal to that generally being made at the*
24 *same time and in the same general part of the country on*
25 *investments in other business undertakings which are attended by*
26 *corresponding risks and uncertainties ... The return should be*

1 *reasonable, sufficient to assure confidence in the financial*
2 *soundness of the utility, and should be adequate, under efficient*
3 *and economical management, to maintain and support its credit*
4 *and enable it to raise money necessary for the proper discharge of*
5 *its public duties. (Emphasis added.)*

6 The Hope case expanded on the guidelines to be used to assess the
7 reasonableness of the allowed return. The Court reemphasized its statements in
8 the Bluefield case and recognized that revenues must cover "capital costs." The
9 Court stated:

10 *From the investor or company point of view it is important that there be*
11 *enough revenue not only for operating expenses but also for the capital*
12 *costs of the business. These include service on the debt and dividends on*
13 *the stock ... By that standard the return to the equity owner should be*
14 *commensurate with returns on investments in other enterprises having*
15 *corresponding risks. That return, moreover, should be sufficient to assure*
16 *confidence in the financial integrity of the enterprise, so as to maintain its*
17 *credit and attract capital. (Emphasis added.)*

18 The United States Supreme Court reiterated the criteria set forth in Hope
19 in Federal Power Commission v. Memphis Light, Gas & Water Division, 411
20 U.S. 458 (1973), in Permian Basin Rate Cases, 390 U.S. 747 (1968), and most
21 recently in Duquesne Light Co. vs. Barasch, 488 U.S. 299 (1989). In the Permian
22 cases, the Supreme Court stressed that a regulatory agency's rate of return order
23 should:

24 *"...reasonably be expected to maintain financial integrity, attract*
25 *necessary capital, and fairly compensate investors for the risks they have*
26 *assumed..."*

27 Therefore, the "end result" of the Commission's decision should be to
28 allow Duke Energy Ohio the opportunity to earn a return on equity that is:
29 (1) commensurate with returns on investments in other firms having

1 corresponding risks, (2) sufficient to assure confidence in the Company's
2 financial integrity, and (3) sufficient to maintain the Company's creditworthiness
3 and ability to attract capital on reasonable terms.

4 **Q. HOW IS THE FAIR RATE OF RETURN DETERMINED?**

5 A. The aggregate return required by investors is called the "cost of capital." The cost
6 of capital is the opportunity cost, expressed in percentage terms, of the total pool
7 of capital employed by the utility. It is the composite weighted cost of the various
8 classes of capital (*i.e.*, bonds, preferred stock, common stock) used by the utility,
9 with the weights reflecting the proportions of the total capital that each class of
10 capital represents. The fair return in dollars is obtained by multiplying the rate of
11 return set by the regulator by the utility's "rate base." The rate base is essentially
12 the net book value of the utility's plant and other assets used to provide utility
13 service in a particular jurisdiction.

14 Utilities like Duke Energy Ohio, operating in jurisdictions that have
15 embraced retail competition in the sale of public utility services, must compete
16 with everyone else in the free, open market for the input factors of production,
17 whether they be labor, materials, machines, or capital. The prices of these inputs
18 are set in the competitive marketplace by supply and demand, and it is these input
19 prices that are incorporated in the cost of service computation. This item is just as
20 true for capital as for any other factor of production. Since utilities and other
21 investor-owned businesses must go to the open capital market and sell their
22 securities in competition with every other issuer, there is obviously a market price
23 to pay for the capital they require, for example, the interest on debt capital, or the

1 expected market return on common and/or preferred equity.

2 **Q. HOW DOES THE CONCEPT OF A FAIR RETURN RELATE TO THE**
3 **CONCEPT OF OPPORTUNITY COST?**

4 A. The concept of a fair return is intimately related to the economic concept of
5 "opportunity cost." When investors supply funds to a utility by buying its stocks
6 or bonds, they are not only postponing consumption, giving up the alternative of
7 spending their dollars in some other way, they also are exposing their funds to
8 risk and forgoing returns from investing their money in alternative comparable-
9 risk investments. The compensation that they require is the price of capital. If
10 there are differences in the risk of the investments, competition among firms for a
11 limited supply of capital will bring different prices. These differences in risk are
12 translated by the capital markets into price differences in much the same way that
13 differences in the characteristics of commodities are reflected in different prices.

14 The important point is that the prices of debt capital and equity capital are
15 set by supply and demand, and both are influenced by the relationship between
16 the risk and return expected for the respective securities and the risks expected
17 from the overall menu of available securities. Because utility debt and equity
18 investors receive their returns on a different basis, have different types of
19 investment objectives, and are affected in different ways by external market and
20 company factors, their risks are quite dissimilar.

21 **Q. WHAT ECONOMIC AND FINANCIAL CONCEPTS HAVE GUIDED**
22 **YOUR ASSESSMENT OF DUKE ENERGY OHIO'S COST OF COMMON**
23 **EQUITY?**

1 A. Two fundamental economic principles underlie the appraisal of the Company's
2 cost of equity, one relating to the supply side of capital markets and the other to
3 the demand side.

4 On the supply side, the first principle asserts that rational investors
5 maximize the performance of their portfolios only if they expect the returns
6 earned on investments of comparable risk to be the same. If not, rational
7 investors will switch out of those investments yielding lower returns at a given
8 risk level in favor of those investment activities offering higher returns for the
9 same degree of risk. This principle implies that a company will be unable to
10 attract the capital funds it needs to meet its service demands and to maintain
11 financial integrity unless it can offer returns to capital suppliers that are
12 comparable to those achieved on competing investments of similar risk.

13 On the demand side, the second principle asserts that a company will
14 continue to invest in real physical assets if the return on these investments
15 exceeds or equals the company's cost of capital. This concept suggests that a
16 regulatory commission should set rates at a level sufficient to create equality
17 between the return on physical asset investments and the company's cost of
18 capital.

19 **Q. WHAT SOURCES OF CAPITAL ARE EMPLOYED BY THE COMPANY**
20 **AND HOW IS ITS OVERALL COST OF CAPITAL DETERMINED?**

21 A. The funds employed by the Company are obtained in two general forms, debt
22 capital and equity capital. The latter consists of common equity capital. The cost
23 of debt funds can be ascertained easily from an examination of the contractual

1 terms for the interest payments. The cost of common equity funds, that is, equity
2 investors' required rate of return, is more difficult to estimate because the
3 dividend payments received from common stock are not contractual or guaranteed
4 in nature. They are uneven and risky, unlike interest payments.

5 Once a cost of common equity estimate has been developed, it can then
6 easily be combined with the embedded cost of debt, based on the utility's capital
7 structure, in order to arrive at the overall cost of capital.

8 **Q. WHAT IS THE MARKET REQUIRED ROE?**

9 A. The market required ROE, or cost of equity, is the return demanded by the equity
10 investor. Investors establish the price for equity capital through their buying and
11 selling decisions. Investors set return requirements according to their perception
12 of the risks inherent in the investment, recognizing the opportunity cost of
13 forgone investments, and the returns available from other investments of
14 comparable risk.

15 **Q. WHAT MUST BE CONSIDERED IN ESTIMATING A FAIR ROE?**

16 A. The basic premise is that the allowable ROE should be commensurate with
17 returns on investments in other firms having corresponding risks. The allowed
18 return should be sufficient to assure confidence in the financial integrity of the
19 firm, in order to maintain creditworthiness, and ability to attract capital on
20 reasonable terms. The attraction of capital standard focuses on investors' return
21 requirements that are generally determined using market value methods, such as
22 the Risk Premium, CAPM, or DCF methods. These market value tests define fair
23 return as the return that investors anticipate when they purchase equity shares of

1 comparable risk in the financial marketplace. This return is a market rate of
2 return, defined in terms of anticipated dividends and capital gains as determined
3 by expected changes in stock prices, and reflects the opportunity cost of capital.
4 The economic basis for market value tests is that new capital will be attracted to a
5 firm only if the return expected by the suppliers of funds is commensurate with
6 that available from alternative investments of comparable risk.

7 **Q. HOW DOES DUKE ENERGY OHIO'S COST OF CAPITAL RELATE TO**
8 **THAT OF ITS ULTIMATE PARENT COMPANY, DUKE ENERGY?**

9 A. I am treating Duke Energy Ohio as a separate stand-alone entity, distinct from its
10 parent company Cinergy and distinct from the ultimate parent company Duke
11 Energy Corp. (Duke Energy), because it is the cost of capital for Duke Energy
12 Ohio's generation capacity component that we are attempting to measure and not
13 the cost of capital for Duke Energy's consolidated activities. Financial theory
14 clearly establishes that the cost of equity is the risk-adjusted opportunity cost to
15 the investor, in this case, Duke Energy. The true cost of capital depends on the
16 use to which the capital is put, in this case Duke Energy Ohio's electric
17 generation business. The specific source of funding an investment and the cost of
18 funds to the investor are irrelevant considerations.

19 For example, if an individual investor borrows money at the bank at an
20 after-tax cost of 8% and invests the funds in a speculative oil extraction venture,
21 the required return on the investment is not the 8% cost but, rather, the return
22 foregone in speculative projects of similar risk, say 20%. Similarly, the required
23 return for Duke Energy Ohio is the return foregone in comparable risk

1 investments, and is unrelated to the parent's cost of capital and the
2 distribution/transmission businesses as these have ROEs set under different
3 circumstances. The cost of capital is governed by the risk to which the capital is
4 exposed and not by the source of funds. The identity of the shareholders has no
5 bearing on the cost of equity, be it either individual investors or a parent holding
6 company.

7 Just as individual investors require different returns from different assets
8 in managing their personal affairs, corporations behave in the same manner. A
9 parent company normally invests money in many operating companies of varying
10 sizes and varying risks. These operating subsidiaries pay different rates for the
11 use of investor capital, such as for long-term debt capital, because investors
12 recognize the differences in capital structure, risk, and prospects between
13 subsidiaries. Thus, the cost of investing funds in an electric utility, such as Duke
14 Energy Ohio, operating in a competitive generation market such as Ohio, is the
15 return foregone on investments of similar risk and is unrelated to the investor's
16 identity.

III. COST OF EQUITY ESTIMATES

17 **Q. DR. MORIN, HOW DID YOU ESTIMATE THE FAIR ROE FOR DUKE**
18 **ENERGY OHIO?**

19 **A.** I employed three methodologies: (1) the CAPM, (2) the Risk Premium, and (3) the
20 DCF. All three are market-based methodologies and are designed to estimate the
21 return required by investors on the common equity capital committed to Duke
22 Energy Ohio's electric utility business. I have applied the aforementioned

1 methodologies to two samples of electric utilities comparable in risk to Duke Energy
2 Ohio.

3 **Q. WHY DID YOU USE MORE THAN ONE APPROACH FOR ESTIMATING**
4 **THE COST OF EQUITY?**

5 A. No one individual method provides the necessary level of precision for
6 determining a fair return, but each method provides useful evidence to facilitate
7 the exercise of an informed judgment. Reliance on any single method or preset
8 formula is inappropriate when dealing with investor expectations because of
9 possible measurement difficulties and vagaries in individual companies' market
10 data. Examples of such vagaries include dividend suspension, insufficient or
11 unrepresentative historical data due to a recent merger, impending merger or
12 acquisition, and a new corporate identity due to restructuring activities. The
13 advantage of using several different approaches is that the results of each one can
14 be used to check the others.

15 As a general proposition, it is extremely dangerous to rely on only one
16 generic methodology to estimate equity costs. The difficulty is compounded
17 when only one variant of that methodology is employed. It is compounded even
18 further when that one methodology is applied to a single company. Hence,
19 several methodologies applied to several comparable risk companies should be
20 employed to estimate the cost of common equity.

21 As I have stated, there are three broad generic methodologies available to
22 measure the cost of equity: CAPM, Risk Premium, and DCF. All three of these
23 methodologies are accepted and used by the financial community and firmly

1 supported in the financial literature. The weight accorded to any one
2 methodology may very well vary depending on unusual circumstances in capital
3 market conditions.

4 Each methodology requires the exercise of considerable judgment
5 concerning the reasonableness of the assumptions underlying the methodology
6 and on the reasonableness of the proxies used to validate the theory and apply the
7 methodology, especially in the current atmosphere of turmoil and volatility in
8 capital markets. The failure of the traditional infinite growth DCF model to
9 account for changes in relative market valuation, and the practical difficulties of
10 specifying the expected growth component, are vivid examples of the potential
11 shortcomings of the DCF model.

12 Each methodology has its own way of examining investor behavior, its
13 own premises, and its own set of simplifications of reality. Investors do not
14 necessarily subscribe to any one method, nor does the stock price reflect the
15 application of any one single method by the price-setting investor. There is no
16 guarantee that a single DCF result is necessarily the ideal predictor of the stock
17 price and of the cost of equity reflected in that price, just as there is no guarantee
18 that a single CAPM or Risk Premium result constitutes the perfect explanation of
19 a stock's price or the cost of equity.

20 **Q. ARE THERE ANY PRACTICAL DIFFICULTIES IN APPLYING COST**
21 **OF CAPITAL METHODS IN THE CURRENT ENVIRONMENT OF**
22 **VOLATILITY IN CAPITAL MARKETS?**

23 **A.** Yes, there are. All the traditional cost of equity estimation methods are difficult

1 to implement when you are dealing with the unprecedented conditions of
2 instability and volatility in the capital markets and the fast-changing
3 circumstances of the utility industry. This is not only because stock prices are
4 extremely volatile at this time, but also utility company historical data has become
5 less meaningful for an industry experiencing unprecedented volatility. Past
6 earnings and dividend trends may simply not be indicative of the future. For
7 example, historical growth rates of earnings and dividends have been depressed
8 by eroding margins due to a variety of factors including structural transformation,
9 restructuring, and the transition to a more competitive environment and, like in
10 Ohio, availability of customer choice and significant switching. Moreover,
11 historical growth rates may not be representative of future trends for several
12 utilities involved in mergers and acquisitions, as these companies going forward
13 are not the same companies for which historical data is available.

14 **Q. DR. MORIN, PLEASE PROVIDE AN OVERVIEW OF YOUR RISK**
15 **PREMIUM ANALYSES.**

16 **A.** In order to quantify the risk premium for Duke Energy Ohio, I performed four risk
17 premium studies. The first two studies deal with aggregate stock market risk
18 premium evidence using two versions of the CAPM methodology, and the other two
19 deal directly with the utility industry.

A. CAPM ESTIMATES

20 **Q. PLEASE DESCRIBE YOUR APPLICATION OF THE CAPM RISK**
21 **PREMIUM APPROACH.**

22 **A.** My first two risk premium estimates are based on the CAPM and on an empirical

1 approximation to the CAPM (ECAPM). The CAPM is a fundamental paradigm
2 of finance. Simply put, the idea underlying the CAPM is that risk-averse
3 investors demand higher returns for assuming additional risk, and higher-risk
4 securities are priced to yield higher expected returns than lower-risk securities.
5 The CAPM quantifies the additional return, or risk premium, required for bearing
6 incremental risk. It provides a formal risk-return relationship anchored on the
7 basic idea that only market risk matters, as measured by beta. According to the
8 CAPM, securities are priced such that their:

9
$$\text{EXPECTED RETURN} = \text{RISK-FREE RATE} + \text{RISK PREMIUM}$$

10 Denoting the risk-free rate by R_F and the return on the securities market as
11 a whole by R_M , the CAPM is:

12
$$K = R_F + \beta (R_M - R_F)$$

13 This is the seminal CAPM expression, which states that the return required
14 by investors is made up of a risk-free component, R_F , plus a risk premium
15 determined by $\beta(R_M - R_F)$. The latter bracketed expression is known as the
16 market risk premium (MRP). To derive the CAPM risk premium estimate, three
17 quantities are required: the risk-free rate (R_F), beta (β), and the MRP, ($R_M - R_F$).
18 For the risk-free rate, I used 5.0% based on the current and anticipated level of
19 long-term Treasury interest rates. For beta, I used 0.72 and for the MRP, I used
20 6.7%. These inputs to the CAPM are explained below.

21 **Q. HOW DID YOU ARRIVE AT THE RISK FREE RATE OF 5.0%?**

22 A. To implement the CAPM and Risk Premium methods, an estimate of the risk-free
23 return is required as a benchmark. As a proxy for the risk-free rate, I have relied

1 on the current level of 30-year Treasury bond yields and on forecasts which call
2 for a rising trend in interest rates in response to the recovering economy and
3 record high federal deficits.

4 The appropriate proxy for the risk-free rate in the CAPM is the return on
5 the longest term Treasury bond possible. This is because common stocks are very
6 long-term instruments more akin to very long-term bonds rather than to short-
7 term or intermediate-term Treasury notes. In a risk premium model, the ideal
8 estimate for the risk-free rate has a term to maturity equal to the security being
9 analyzed. Common stock is a very long-term investment because the cash flows
10 to investors in the form of dividends last indefinitely. Thus, the yield on the
11 longest-term possible government bonds, that is the yield on 30-year Treasury
12 bonds, is the best measure of the risk-free rate for use in the CAPM. The
13 expected common stock return is based on very long-term cash flows, regardless
14 of an investor's holding time period. Moreover, utility asset investments generally
15 have very long-term useful lives and should correspondingly be matched with
16 very long-term maturity financing instruments. Thus the yield on the longest-
17 term possible government bonds, that is the yield on 30-year Treasury bonds, is
18 the best measure of the risk-free rate for use in the CAPM.

19 While long-term Treasury bonds are potentially subject to interest rate
20 risk, this is only true if the bonds are sold prior to maturity. A substantial fraction
21 of bond market participants, usually institutional investors with long-term
22 liabilities (*e.g.*, pension funds, insurance companies), in fact hold bonds until they
23 mature, and therefore are not subject to interest rate risk. Moreover, institutional

1 bondholders neutralize the impact of interest rate changes by matching the
2 maturity of a bond portfolio with the investment planning period, or by engaging
3 in hedging transactions in the financial futures markets. The merits and
4 mechanics of such immunization strategies are well documented by both
5 academicians and practitioners.

6 Another reason for utilizing the longest maturity Treasury bond possible is
7 that common equity has an infinite life span, and the inflation expectations
8 embodied in its market-required rate of return therefore will be equal to the
9 inflation rate anticipated to prevail over the very long-term. The same
10 expectation should be embodied in the risk free rate used in applying the CAPM
11 model. It stands to reason that the actual yields on 30-year Treasury bonds will
12 more closely incorporate within their yield the inflation expectations that
13 influence the prices of common stocks than do short-term or intermediate-term
14 U.S. Treasury notes.

15 Among U.S. Treasury securities, 30-year Treasury bonds have the longest
16 term to maturity and the yield on such securities should be used as proxies for the
17 risk-free rate in applying the CAPM, provided there are no anomalous conditions
18 existing in the 30-year Treasury market. In the absence of such conditions, I have
19 relied on the yield on 30-year Treasury bonds in implementing the CAPM and
20 risk premium methods.

21 **Q. DR. MORIN, ARE THERE OTHER REASONS WHY YOU REJECT**
22 **SHORT-TERM INTEREST RATES AS PROXIES FOR THE RISK-FREE**
23 **RATE IN IMPLEMENTING THE CAPM?**

1 A. Yes. Short-term rates are volatile, fluctuate widely, and are subject to more
2 random disturbances than are long-term rates. Short-term rates are largely
3 administered rates. For example, as was seen since the commencement of the
4 financial crisis, Treasury Bills are used by the Federal Reserve as a policy vehicle
5 to stimulate the economy and to control the money supply, and are used by
6 foreign governments, companies, and individuals as a temporary safe-house for
7 money.

8 As a practical matter, it makes no sense to match the return on common
9 stock to the yield on 90-day Treasury Bills. This is because short-term rates, such
10 as the yield on 90-day Treasury Bills, fluctuate widely, leading to volatile and
11 unreliable equity return estimates. Moreover, yields on 90-day Treasury Bills
12 typically do not match the equity investor's planning horizon. Equity investors
13 generally have an investment horizon far in excess of 90 days.

14 As a conceptual matter, short-term Treasury Bill yields reflect the impact
15 of factors different from those influencing the yields on long-term securities such
16 as common stock. For example, the premium for expected inflation embedded
17 into 90-day Treasury Bills is likely to be far different than the inflationary
18 premium embedded into long-term securities yields. On grounds of stability and
19 consistency, the yields on long-term Treasury bonds match more closely with
20 common stock returns.

21 **Q. WHAT IS YOUR ESTIMATE OF THE RISK-FREE RATE IN APPLYING**
22 **THE CAPM?**

23 A. The level of U.S. Treasury 30-year long-term bonds prevailing in March 2011 as

1 reported in Value Line is 5.0%. I note that interest rate forecasts from Value
2 Line, Blue Chip, and Consensus Forecasts all indicate rising rates over the next
3 several years in response to record high federal deficits and economic recovery.
4 Accordingly, I use 5.0% as my estimate of the risk-free rate component of the
5 CAPM.

6 **Q. HOW DID YOU SELECT THE BETA FOR YOUR CAPM ANALYSIS?**

7 A. A major thrust of modern financial theory as embodied in the CAPM is that
8 perfectly diversified investors can eliminate the company-specific component of
9 risk, and that only market risk remains. The latter is technically known as "beta,"
10 or "systematic risk." The beta coefficient measures the change in a security's
11 return relative to that of the market. The beta coefficient states the extent and
12 direction of movement in the rate of return on a stock relative to the movement in
13 the rate of return on the market as a whole. The beta coefficient indicates the
14 change in the rate of return on a stock associated with a one percentage point
15 change in the rate of return on the market, and, thus, measures the degree to which
16 a particular stock shares the risk of the market as a whole. Modern financial
17 theory has established that beta incorporates several economic characteristics of a
18 corporation that are reflected in investors' return requirements.

19 As a wholly-owned subsidiary of Duke, Duke Energy Ohio is not publicly
20 traded and, therefore, proxies must be used. In the discussion of DCF estimates
21 of the cost of common equity below, I discuss the issue of constructing groups of
22 companies comparable in risk to the Company's generation business.
23 Specifically, I examine a sample of widely-traded investment-grade dividend-

1 paying integrated electric utilities covered by Value Line that have (i) at least
2 50% of their revenues from regulated utility operations, and (ii) a market
3 capitalization that is more than \$500 million.¹ The average beta for this group is
4 currently 0.72. Please see Exhibit RAM-2 page 1 for the betas of this sample of
5 utilities.

6 As a second proxy for Duke Energy Ohio's beta, I examined the average
7 beta of the electric utility companies that make up Standard & Poor's Electric
8 Utility Index. The average beta for the group is 0.73. If we remove the
9 companies with less than 50% of their revenues from regulated electric utility
10 operations, the average beta of the remaining companies is 0.71. Please see
11 Exhibit RAM-2 page 2 for the betas of the electric utilities in the S&P's Electric
12 Utility Index.

13 Based on these results, I shall use the average of the three estimates, 0.72,
14 as a reasonable estimate applicable to Duke Energy Ohio's generation operations.
15 It is important to note that betas are estimated on five-year historical periods and,
16 therefore, do not capture the re-pricing of risk and the increase in volatility and
17 capital costs that followed the October 2008 – December 2009 period.

18 **Q. WHAT MRP ESTIMATE DID YOU USE IN YOUR CAPM ANALYSIS?**

19 A. For the MRP, I used 6.7%. This estimate was based on the results of both
20 forward-looking and historical studies of long-term risk premiums, mainly the

¹ This is necessary in order to minimize the well-known thin trading bias in measuring beta. For securities for which there is only periodic trading, beta estimates are downward biased. This is because observed returns contain stale information about past period returns rather than current period returns. Intuitively, if the stock market index surges forward but an individual company stock price remains unchanged due to lack of trading, the estimated beta is imparted a downward bias.

1 latter. First, the Morningstar (formerly Ibbotson Associates) study, Stocks,
2 Bonds, Bills, and Inflation, 2011 Yearbook, compiling historical returns from
3 1926 to 2010, shows that a broad market sample of common stocks outperformed
4 long-term U. S. Treasury bonds by 6.0%. The historical MRP over the income
5 component of long-term Treasury bonds rather than over the total return is 6.7%.
6 Morningstar recommends the use of the latter as a more reliable estimate of the
7 historical MRP, and I concur with this viewpoint. The historical MRP should be
8 computed using the income component of bond returns because the intent, even
9 using historical data, is to identify an expected MRP. This is because the income
10 component of total bond return (*i.e.*, the coupon rate) is a far better estimate of
11 expected return than the total return (*i.e.*, the coupon rate + capital gain), as
12 realized capital gains/losses are largely unanticipated by bond investors. The
13 long-horizon (1926-2010) MRP (based on income returns, as required) is
14 specifically calculated to be 6.7% rather than 6.0%.

15 **Q. ON WHAT MATURITY BOND DOES THE MORNINGSTAR**
16 **HISTORICAL RISK PREMIUM DATA RELY?**

17 A. Because 30-year bonds were not always traded or even available throughout the
18 entire 1926-2010 period covered in the Morningstar study of historical returns, the
19 latter study relied on bond return data based on 20-year Treasury bonds. Given
20 that the normal yield curve is virtually flat above maturities of 20 years over most
21 of the period covered in the Morningstar study, the difference in yield is not
22 material.

1 **Q. WHY DID YOU USE LONG TIME PERIODS IN ARRIVING AT YOUR**
2 **HISTORICAL MRP ESTIMATE?**

3 A. Because realized returns can be substantially different from prospective returns
4 anticipated by investors when measured over short time periods, it is important to
5 employ returns realized over long time periods rather than returns realized over
6 more recent time periods when estimating the MRP with historical returns.
7 Therefore, a risk premium study should consider the longest possible period for
8 which data are available. Short-run periods during which investors earned a
9 lower risk premium than they expected are offset by short-run periods during
10 which investors earned a higher risk premium than they expected. Only over long
11 time periods will investor return expectations and realizations converge.

12 I have therefore ignored realized risk premiums measured over short time
13 periods, because they are heavily dependent on short-term market movements.
14 Instead, I relied on results over periods of enough length to smooth out short-term
15 aberrations, and to encompass several business and interest rate cycles. The use
16 of the entire study period in estimating the appropriate MRP minimizes subjective
17 judgment and encompasses many diverse regimes of inflation, interest rate cycles,
18 and economic cycles.

19 To the extent that the estimated historical equity risk premium follows
20 what is known in statistics as a "random walk," the best estimate of the future risk
21 premium is the historical mean. Because I found no evidence that the MRP in
22 common stocks has changed over time (at least until now), that is, no significant
23 serial correlation in the Morningstar study, it is reasonable to assume that these

1 quantities will remain stable in the future.

2 **Q. DID YOU BASE YOUR MRP ESTIMATE ON ANY OTHER SOURCE?**

3 A. Yes, I did. I applied a prospective DCF analysis to the aggregate equity market
4 using Value Line's VLIA software. The dividend yield on the dividend-paying
5 stocks that make up the Value Line Composite Index is currently 2.4% (VLIA
6 03/2011 edition), and the average projected long-term growth rate is 8.96%.
7 Adding the dividend yield to the growth component produces an expected market
8 return on aggregate equities of 11.36%. Following the tenets of the DCF model,
9 the spot dividend yield must be converted into an expected dividend yield by
10 multiplying it by one plus the growth rate. This brings the expected return on the
11 aggregate equity market to 11.58%. Recognition of the quarterly timing of
12 dividend payments rather than the annual timing of dividends assumed in the
13 annual DCF model brings the MRP estimate to approximately 11.78%.
14 Subtracting the risk-free rate of 5.0% from the latter, the implied risk premium is
15 6.8% over long-term U.S. Treasury bonds. This estimate is virtually identical to
16 the historical estimate of 6.7%, corroborating its reasonableness.

17 As a further check on the MRP estimate, I also examined a 2003
18 comprehensive article published in Financial Management (see Harris, R. S.,
19 Marston, F. C., Mishra, D. R., and O'Brien, T. J., "*Ex Ante* Cost of Equity
20 Estimates of S&P 500 Firms: The Choice Between Global and Domestic CAPM,"
21 Financial Management, Autumn 2003, pp. 51-66).

22 These authors provide estimates of the prospective expected market
23 returns for S&P 500 companies. They measure the expected market rate of

1 return of each dividend-paying stock in the S&P 500 for each month from January
2 1983 to August 1998 by using the constant growth DCF model. The prevailing
3 risk-free rate for each year was then subtracted from the expected rate of return
4 for the overall market to arrive at the market risk premium for that year. The
5 average MRP estimate from that study for the overall period is 7.2%, which is
6 reasonably close to my own estimate of 6.7%.

7 **Q. DR. MORIN, IS YOUR MRP ESTIMATE OF 6.7% CONSISTENT WITH**
8 **THE ACADEMIC LITERATURE ON THE SUBJECT?**

9 A. Yes, it is. In their authoritative corporate finance textbook, Professors Brealey,
10 Myers, and Allen² conclude from their review of the fertile literature on the MRP
11 that a range of 5% to 8% is reasonable for the MRP in the United States. My own
12 survey of the MRP literature, which appears in Chapter 5 of my latest textbook,
13 The New Regulatory Finance, is also quite consistent with this range.

14 **Q. WHAT IS YOUR RISK PREMIUM ESTIMATE OF DUKE ENERGY**
15 **OHIO'S COST OF EQUITY USING THE CAPM APPROACH?**

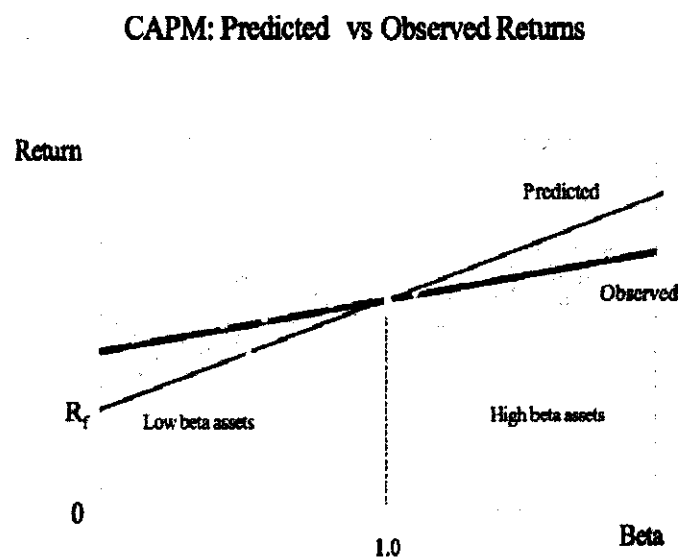
16 A. Inserting those input values in the CAPM equation, namely a risk-free rate of 5.0%,
17 a beta of 0.72, and a MRP of 6.7%, the CAPM estimate of the cost of common
18 equity for Duke Energy Ohio is: $5.0\% + 0.72 \times 6.7\% = 9.8\%$. This estimate
19 becomes 10.1% with flotation costs, discussed later in my testimony.

20 **Q. CAN YOU DESCRIBE YOUR APPLICATION OF THE EMPIRICAL**
21 **VERSION OF THE CAPM?**

² Richard A. Brealey, Stewart C. Myers, and Paul Allen, Principles of Corporate Finance, 8th Edition, Irwin McGraw-Hill, 2006.

1 A. There have been countless empirical tests of the CAPM to determine to what
2 extent security returns and betas are related in the manner predicted by the
3 CAPM. This literature is summarized in Chapter 13 of my 1994 book, Regulatory
4 Finance, and Chapter 6 of my latest book, The New Regulatory Finance, both
5 published by Public Utilities Report Inc. The results of the tests support the idea
6 that beta is related to security returns, that the risk-return tradeoff is positive, and
7 that the relationship is linear. The contradictory finding is that the risk-return
8 tradeoff is not as steeply sloped as the predicted CAPM. That is, empirical
9 research has long shown that low-beta securities earn returns somewhat higher
10 than the CAPM would predict, and high-beta securities earn less than predicted.

11 A CAPM-based estimate of cost of capital underestimates the return
12 required from low-beta securities and overstates the return required from high-
13 beta securities, based on the empirical evidence. This is one of the most well-
14 known results in finance, and it is displayed graphically below.



1 A number of variations on the original CAPM theory have been
2 proposed to explain this finding. The ECAPM makes use of these empirical
3 findings. The ECAPM estimates the cost of capital with the equation:

$$4 \quad K = R_F + \alpha + \beta \times (MRP - \alpha)$$

5 where the symbol alpha prime, α , represents the "constant" of the risk-return
6 line, MRP is the market risk premium ($R_M - R_F$), and the other symbols are
7 defined as usual.

8 Inserting the long-term risk-free rate as a proxy for the risk-free rate, an
9 alpha in the range of 1% - 2%, and reasonable values of beta and the MRP in the
10 above equation produces results that are indistinguishable from the following
11 more tractable ECAPM expression:

$$12 \quad K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

13 An alpha range of 1% - 2% is somewhat lower than that estimated
14 empirically. The use of a lower value for alpha leads to a lower estimate of the
15 cost of capital for low-beta stocks such as regulated utilities. This is because
16 the use of a long-term risk-free rate rather than a short-term risk-free rate already
17 incorporates some of the desired effect of using the ECAPM. In other words,
18 the long-term risk-free rate version of the CAPM has a higher intercept and a
19 flatter slope than the short-term risk-free version that has been tested. This is
20 also because the use of adjusted betas rather than the use of raw betas
21 incorporates some of the desired effect of using the ECAPM³. Thus, it is

³ The regression tendency of betas to converge to 1.0 over time is very well known and widely discussed in the financial literature. As a result of this beta drift, several commercial beta producers adjust their forecasted betas toward 1.00 in an effort to improve their forecasts. Value Line, Bloomberg, and Merrill Lynch betas are

1 reasonable to apply a conservative alpha adjustment.

2 Appendix A contains a full discussion of the ECAPM, including its
3 theoretical and empirical underpinnings. In short, the following equation provides
4 a viable approximation to the observed relationship between risk and return, and
5 provides the following cost of equity capital estimate:

$$6 \quad K = R_F + 0.25 (R_M - R_F) + 0.75 \beta (R_M - R_F)$$

7 Inserting 5.0% for the risk-free rate R_F , a MRP of 6.7% for $(R_M - R_F)$ and a
8 beta of 0.72 in the above equation, the ROE is 10.3%. This estimate becomes
9 10.6% with flotation costs, discussed later in my testimony.

10 **Q. IS THE USE OF THE ECAPM CONSISTENT WITH THE USE OF**
11 **ADJUSTED BETAS?**

12 **A.** Yes, it is. Some have argued that the use of the ECAPM is inconsistent with the
13 use of adjusted betas, such as those supplied by Value Line. Such critics argue
14 that the reason for using the ECAPM is to allow for the tendency of betas to
15 regress toward the mean value of 1.00 over time, and, since Value Line betas are
16 already adjusted for such trend, an ECAPM analysis results in double-counting.
17 This argument is erroneous. Fundamentally, the ECAPM is not an adjustment,
18 increase or decrease, in beta. This is obvious from the fact that the observed
19 return on high beta securities is actually lower than that produced by the CAPM
20 estimate. The ECAPM is a formal recognition that the observed risk-return
21 tradeoff is flatter than predicted by the CAPM based on myriad empirical
22 evidence. The ECAPM and the use of adjusted betas comprised two separate

adjusted for their long-term tendency to regress toward 1.0 by giving approximately 66% weight to the measured raw beta and approximately 33% weight to the prior value of 1.0 for each stock.

1 features of asset pricing. Even if a company's beta is estimated accurately, the
2 CAPM still understates the return for low-beta stocks. Even if the ECAPM is
3 used, the return for low-beta securities is understated if the betas are understated.
4 Referring back to the previous graph, the ECAPM is a return (vertical axis)
5 adjustment and not a beta (horizontal axis) adjustment. Both adjustments are
6 necessary. Moreover, the use of adjusted betas compensates for interest rate
7 sensitivity of utility stocks not captured by unadjusted betas, as explained in
8 Appendix A.

9 **Q. PLEASE SUMMARIZE YOUR CAPM ESTIMATES.**

10 A. The table below summarizes the common equity estimates obtained from the
11 CAPM studies.

METHOD	% ROE
Traditional CAPM	10.1%
Empirical CAPM	10.6%

B. HISTORICAL RISK PREMIUM ESTIMATE

12 **Q. PLEASE DESCRIBE YOUR HISTORICAL RISK PREMIUM ANALYSIS**
13 **OF THE ELECTRIC UTILITY INDUSTRY.**

14 A. My analysis of the historical risk premium for the electric utility industry was
15 estimated with an annual time series analysis applied to the utility industry as a
16 whole over the 1930-2010 period, using *Standard and Poor's Utility Index* as an
17 industry proxy. The analysis is depicted on Exhibit RAM-3. The risk premium
18 was estimated by computing the actual realized return on equity capital for the
19 S&P Utility Index for each year, and then subtracting the long-term Treasury
20 bond return for that year.

1 As shown on Exhibit RAM-3, the average risk premium over the period
2 was 5.7% over long-term Treasury bond yields. Given that the current yield on
3 long-term Treasury bonds is 5.0%, and using the historical estimate of 5.7%, the
4 implied cost of equity for the average risk utility from this particular method is
5 $5.0\% + 5.7\% = 10.7\%$ without flotation costs and 11.0% with the flotation cost
6 allowance. The need for a flotation cost allowance is discussed at length later in
7 my testimony.

8 **Q. DR. MORIN, ARE RISK PREMIUM STUDIES WIDELY USED?**

9 A. Yes, they are. Risk Premium analyses are widely used by analysts, investors,
10 economists, and expert witnesses. Most college-level corporate finance and/or
11 investment management texts, including Investments by Bodie, Kane, and
12 Marcus, McGraw-Hill Irwin, 2002, which is a recommended textbook for CFA
13 (Chartered Financial Analyst) certification and examination, contain detailed
14 conceptual and empirical discussion of the risk premium approach. The latter is
15 typically recommended as one of the three leading methods of estimating the cost
16 of capital. Professor Brigham's best-selling corporate finance textbook, for
17 example, Corporate Finance: A Focused Approach, 4th ed., South-Western, 2011,
18 recommends the use of risk premium studies, among others. Techniques of risk
19 premium analysis are widespread in investment community reports. Professional
20 certified financial analysts are certainly well versed in the use of this method.

21 **Q. ARE YOU CONCERNED ABOUT THE RESTRICTIVENESS OF THE**
22 **ASSUMPTIONS THAT UNDERLIES THE HISTORICAL RISK**
23 **PREMIUM METHODOLOGY?**

1 A. No, I am not, for they are no more restrictive than the assumptions that underlie
2 the DCF model or the CAPM. While it is true that the method looks backward in
3 time and assumes that the risk premium is constant over time, these assumptions
4 are not necessarily restrictive. By employing returns realized over long time
5 periods rather than returns realized over more recent time periods, investor return
6 expectations and realizations converge. Realized returns can be substantially
7 different from prospective returns anticipated by investors, especially when
8 measured over short time periods. By ensuring that the risk premium study
9 encompasses the longest possible period for which data are available, short-run
10 periods during which investors earned a lower risk premium than they expected
11 are offset by short-run periods during which investors earned a higher risk
12 premium than they expected. Only over long time periods will investor return
13 expectations and realizations converge, or else, investors would be reluctant to
14 invest money.

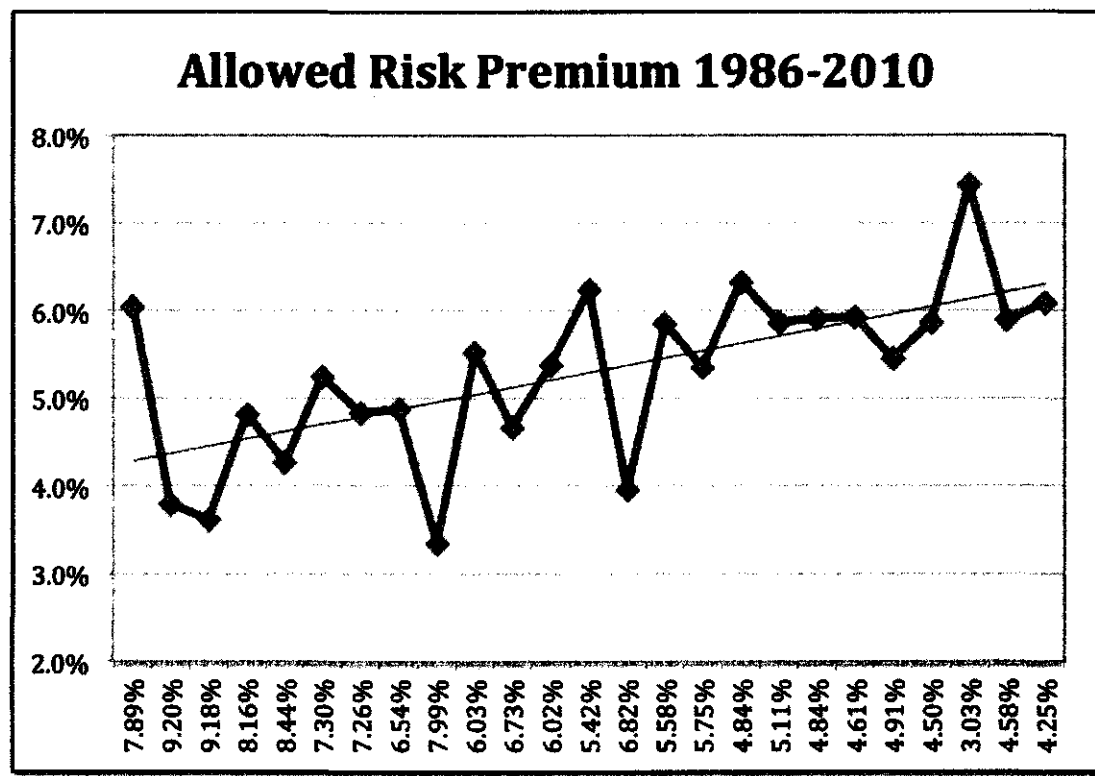
C. ALLOWED RISK PREMIUMS

15 **Q. PLEASE DESCRIBE YOUR ANALYSIS OF ALLOWED RISK**
16 **PREMIUMS IN THE ELECTRIC UTILITY INDUSTRY.**

17 A. To estimate the electric utility industry's cost of common equity, I also examined
18 the historical risk premiums implied in the ROEs allowed by regulatory
19 commissions for electric utilities over the 1986-2010 period for which data were
20 available, relative to the contemporaneous level of the long-term Treasury bond
21 yield. This variation of the risk premium approach is reasonable because allowed
22 risk premiums are presumably based on the results of market-based

1 methodologies (DCF, Risk Premium, CAPM, etc.) presented to regulators in rate
2 hearings and on the actions of objective unbiased investors in a competitive
3 marketplace. Historical allowed ROE data are readily available over long periods
4 on a quarterly basis from Regulatory Research Associates (now SNL) and easily
5 verifiable from SNL publications and past commission decision archives.

6 The average ROE spread over long-term Treasury yields was 5.3% over
7 the entire 1986-2010 period for which data were available from SNL. The graph
8 below shows the year-by-year allowed risk premium. The escalating trend of the
9 risk premium in response to lower interest rates and rising competition is
10 noteworthy.

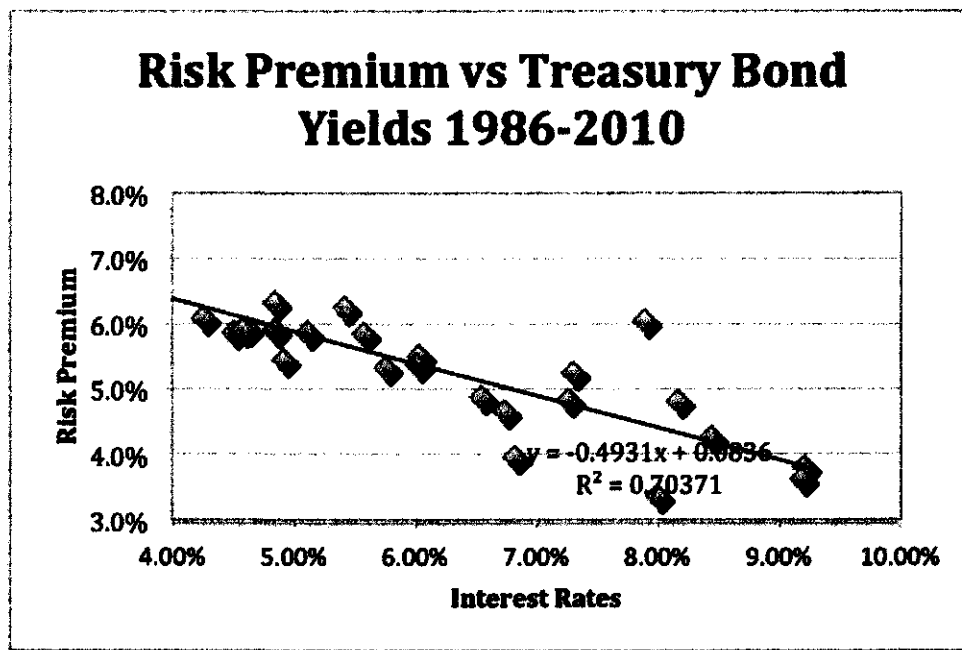


11 A careful review of these ROE decisions relative to interest rate trends

reveals a narrowing of the risk premium in times of rising interest rates, and a widening of the premium as interest rates fall. The following statistical relationship between the risk premium (RP) and interest rates (YIELD) emerges over the 1986-2010 period:

$$RP = 8.3600 - 0.4931 \text{ YIELD} \quad R^2 = 0.70$$

The relationship is highly statistically significant⁴ as indicated by the very high R^2 . The graph below shows a clear inverse relationship between the allowed risk premium and interest rates as revealed in past ROE decisions.



Inserting the current long-term Treasury bond yield of 5.0% in the above equation suggests that a risk premium estimate of 5.9% should be allowed, implying a cost of equity of 10.9% and 11.2% inclusive of the flotation cost

⁴ The coefficient of determination R^2 , sometimes called the “goodness of fit measure,” is a measure of the degree of explanatory power of a statistical relationship. It is simply the ratio of the explained portion to the total sum of squares. The higher R^2 the higher is the degree of the overall fit of the estimated regression equation to the sample data. The t-statistic is a standard measure of the statistical significance of an independent variable in a regression relationship. A t-value above 2.0 is considered highly significant.

1 allowance. I note that the latter estimate is nearly identical to that obtained from
2 the historical risk premium study of the utility industry.

3 **Q. DO INVESTORS TAKE INTO ACCOUNT ALLOWED RETURNS IN**
4 **FORMULATING THEIR RETURN EXPECTATIONS?**

5 A. Yes, they do. Investors do take into account returns granted by various regulators
6 in formulating their risk and return expectations, as evidenced by the availability
7 of commercial publications disseminating such data, including Value Line and
8 SNL. Allowed returns, while certainly not a precise indication of a particular
9 company's cost of equity capital, are nevertheless an important determinant of
10 investor growth perceptions and investor expected returns.

11 **Q. PLEASE SUMMARIZE YOUR RISK PREMIUM ESTIMATES.**

12 A. The table below summarizes the ROE estimates obtained from the two risk
13 premium studies.

<u>Risk Premium Method</u>	<u>ROE</u>
Historical Risk Premium Electric	11.0%
Allowed Risk Premium	11.2%

D. DCF ESTIMATES

17 **Q. PLEASE DESCRIBE THE DCF APPROACH TO ESTIMATING THE COST**
18 **OF EQUITY CAPITAL.**

19 A. According to DCF theory, the value of any security to an investor is the expected
20 discounted value of the future stream of dividends or other benefits. One widely
21 used method to measure these anticipated benefits in the case of a non-static
22 company is to examine the current dividend plus the increases in future dividend
23 payments expected by investors. This valuation process can be represented by the

1 following formula, which is the standard DCF model:

2
$$K_e = D_1/P_o + g$$

3 where: K_e = investors' expected return on equity.

4 D_1 = expected dividend at the end of the coming year.

5 P_o = current stock price.

6 g = expected growth rate of dividends, earnings,
7 stock price, book value.

8 The traditional DCF formula states that under certain assumptions, which
9 are described in the next paragraph, the equity investor's expected return, K_e , can
10 be viewed as the sum of an expected dividend yield, D_1/P_o , plus the expected
11 growth rate of future dividends and stock price, g . The returns anticipated at a
12 given market price are not directly observable and must be estimated from
13 statistical market information. The idea of the market value approach is to infer
14 ' K_e ' from the observed share price, the observed dividend, and an estimate of
15 investors' expected future growth.

16 The assumptions underlying this valuation formulation are well known, and
17 are discussed in detail in Chapter 4 of my reference book, Regulatory Finance, and
18 Chapter 8 of my latest textbook, The New Regulatory Finance. The standard DCF
19 model requires the following main assumptions: a constant average growth trend for
20 both dividends and earnings, a stable dividend payout policy, a discount rate in
21 excess of the expected growth rate, and a constant price-earnings multiple, which
22 implies that growth in price is synonymous with growth in earnings and dividends.
23 The standard DCF model also assumes that dividends are paid at the end of each
24 year when, in fact, dividend payments are normally made on a quarterly basis.

1 **Q. HOW DID YOU ESTIMATE DUKE ENERGY OHIO'S COST OF EQUITY**
2 **WITH THE DCF MODEL?**

3 A. I applied the DCF model to two proxies for Duke Energy Ohio: (1) a group of
4 investment-grade dividend-paying integrated electric utilities, and (2) a group
5 consisting of the electric utility companies that make up S&P's Electric Utility
6 Index. The proxy companies were required to have at least 50% of their revenues
7 from regulated electric revenues.

8 In order to apply the DCF model, two components are required: the
9 expected dividend yield (D_1/P_0) and the expected long-term growth (g). The
10 expected dividend, D_1 in the annual DCF model, can be obtained by multiplying
11 the current indicated annual dividend rate by the growth factor $(1 + g)$.

12 From a conceptual viewpoint, the stock price to employ in calculating the
13 dividend yield is the current price of the security at the time of estimating the cost
14 of equity. This is because the current stock prices provide a better indication of
15 expected future prices than any other price in an efficient market. An efficient
16 market implies that prices adjust rapidly to the arrival of new information.
17 Therefore, current prices reflect the fundamental economic value of a security. A
18 considerable body of empirical evidence indicates that capital markets are
19 efficient with respect to a broad set of information. This implies that observed
20 current prices represent the fundamental value of a security, and that a cost of
21 capital estimate should be based on current prices.

22 In implementing the DCF model, I have used the dividend yields reported
23 in the March 2011 edition of Value Line Investment Analyzer (VLIA) software.

1 Basing dividend yields on average results from a large group of companies
2 reduces the concern that the vagaries of individual company stock prices will
3 result in an unrepresentative dividend yield.

4 **Q. HOW DID YOU ESTIMATE THE GROWTH COMPONENT OF THE DCF**
5 **MODEL?**

6 A. The principal difficulty in calculating the required return by the DCF approach is in
7 ascertaining the growth rate that investors currently expect. Since no explicit
8 estimate of expected growth is observable, proxies must be employed.

9 As proxies for expected growth, I examined growth estimates developed
10 by professional analysts employed by large investment brokerage institutions.
11 Projected long-term growth rates actually used by institutional investors to
12 determine the desirability of investing in different securities influence investors'
13 growth anticipations. These forecasts are made by large and reputable
14 organizations, and the data are readily available to investors and are representative
15 of the consensus view of investors. Because of the dominance of institutional
16 investors in investment management and security selection, and their influence on
17 individual investment decisions, analysts' growth forecasts influence investor
18 growth expectations and provide a sound basis for estimating the cost of equity
19 with the DCF model.

20 Growth rate forecasts of analysts are available from published investment
21 newsletters and from systematic compilations of analysts' forecasts, such as those
22 tabulated by Zacks Investment Research Inc. (Zacks). I used analysts' long-term
23 growth forecasts contained in Zacks as proxies for investors' growth expectations

1 in applying the DCF model. The latter are also conveniently provided in the
2 Value Line software. I also used Value Line's growth forecasts as additional
3 proxies.

4 **Q. WHY DID YOU REJECT THE USE OF HISTORICAL GROWTH RATES**
5 **IN APPLYING THE DCF MODEL?**

6 A. I have rejected historical growth rates as proxies for expected growth in the DCF
7 calculation for two reasons. First, historical growth patterns are already
8 incorporated in analysts' growth forecasts that should be used in the DCF model,
9 and are therefore redundant. Second, published studies in the academic literature
10 demonstrate that growth forecasts made by security analysts are reasonable
11 indicators of investor expectations, and that investors rely on analysts' forecasts.
12 This considerable literature is summarized in Chapter 9 of my most recent book,
13 The New Regulatory Finance.

14 **Q. DID YOU CONSIDER ANY OTHER METHOD OF ESTIMATING**
15 **EXPECTED GROWTH IN THE DCF MODEL?**

16 A. Yes, I did. I considered using the so-called "sustainable growth" method, also
17 referred to as the "retention growth" method. According to this method, future
18 growth is estimated by multiplying the fraction of earnings expected to be
19 retained by the company, 'b', by the expected return on book equity, 'ROE', as
20 follows:

$$g = b \times ROE$$

22 where: g = expected growth rate in earnings/dividends

23 b = expected retention ratio

1 ROE = expected return on book equity

2 **Q. DO YOU HAVE ANY RESERVATIONS IN REGARD TO THE**
3 **SUSTAINABLE GROWTH METHOD?**

4 A. Yes, I do. First, the sustainable method of predicting growth is only accurate
5 under the assumptions that the ROE is constant over time and that no new
6 common stock is issued by the company, or if so, it is sold at book value. Second,
7 and more importantly, the sustainable growth method contains a logic trap: the
8 method requires an estimate of ROE to be implemented. But if the ROE input
9 required by the model differs from the recommended return on equity, a
10 fundamental contradiction in logic follows. Third, the empirical finance literature
11 demonstrates that the sustainable growth method of determining growth is not as
12 significantly correlated to measures of value, such as stock prices and
13 price/earnings ratios, as analysts' growth forecasts. I therefore chose not to rely
14 on this method.

15 **Q. DID YOU CONSIDER DIVIDEND GROWTH IN APPLYING THE DCF**
16 **MODEL?**

17 A. No, not at this time. The reason is that as a practical matter, while there is an
18 abundance of earnings growth forecasts, there are very few forecasts of dividend
19 growth. Moreover, it is widely expected that some utilities will continue to lower
20 their dividend payout ratio over the next several years in response to heightened
21 business risk and the need to fund very large construction programs over the next
22 decade. Dividend growth has remained largely stagnant in past years as utilities
23 are increasingly conserving financial resources in order to hedge against rising

1 business risks and finance large infrastructure investments. As a result, investors'
2 attention has shifted from dividends to earnings. Therefore, earnings growth
3 provides a more meaningful guide to investors' long-term growth expectations.
4 Indeed, it is growth in earnings that will support future dividends and share prices.

5 **Q. IS THERE EMPIRICAL EVIDENCE DOCUMENTING THE**
6 **IMPORTANCE OF EARNINGS IN EVALUATING INVESTORS'**
7 **EXPECTATIONS?**

8 A. Yes, there is an abundance of evidence attesting to the importance of earnings in
9 assessing investors' expectations. First, the sheer volume of earnings forecasts
10 available from the investment community relative to the scarcity of dividend
11 forecasts attests to their importance. To illustrate, Value Line, Zacks Investment,
12 First Call Thompson, and Multex provide comprehensive compilations of
13 investors' earnings forecasts, to name some. The fact that these investment
14 information providers focus on growth in earnings rather than growth in dividends
15 indicates that the investment community regards earnings growth as a superior
16 indicator of future long-term growth. Second, Value Line's principal investment
17 rating assigned to individual stocks, Timeliness Rank, is based primarily on
18 earnings, which account for 65% of the ranking.

19 **Q. DR. MORIN, HOW DID YOU APPROACH THE COMPOSITION OF**
20 **COMPARABLE GROUPS IN ORDER TO ESTIMATE DUKE ENERGY**
21 **OHIO'S GENERATION ASSETS' COST OF EQUITY WITH THE DCF**
22 **METHOD?**

23 A. Because the common equity supporting Duke Energy Ohio's generation assets are

1 not publicly traded, the DCF model cannot be applied to these assets and proxies
2 must be used. There are two possible approaches in forming proxy groups of
3 companies.

4 The first approach is to apply cost of capital estimation techniques to a
5 select group of companies directly comparable in risk to Duke Energy Ohio's
6 generation assets. Theoretically, these companies are chosen by the application
7 of stringent screening criteria to a universe of electric utility stocks in an attempt
8 to identify companies with the same investment risk as Duke Energy Ohio's
9 generation assets. Examples of screening criteria include bond rating, beta risk,
10 size, percentage of revenues from electric utility operations, and common equity
11 ratio. In practice, there are very few, if any, such publicly-traded "pure-play"
12 companies.

13 Moreover, Duke Energy Ohio faces unique market circumstances in the
14 state of Ohio. Under current Ohio legislation, Duke Energy Ohio's electric
15 generation is sold in a competitive market in Ohio, and its retail customers have
16 the ability to switch to alternative suppliers for their electric generation service.
17 Competitive retail electric suppliers can and do supply power to Duke Energy
18 Ohio's current customers in Ohio, and the Company has experienced an increase
19 in customer switching in the second half of 2009 and into 2010 and 2011. These
20 evolving market conditions may continue to impact Duke Energy Ohio's results
21 of operations. Increased competition resulting from deregulation or restructuring
22 efforts in Ohio, coupled with the rules governing ESPs whereby every three to
23 four years the Commission may alter a utility's standard service offer model,

1 could continue to have a significant adverse impact on Duke Energy Ohio's
2 financial position, results of operations or cash flow. The uniqueness of Duke
3 Energy Ohio's regulatory model and market circumstances makes it almost
4 impossible to identify a statistically viable sample of comparable companies for
5 Duke Energy Ohio. Consequently, one must turn to the second approach to
6 defining comparable companies.

7 The second approach is to apply cost of capital estimation techniques to a
8 large group of electric utilities representative of the electric utility industry
9 average and then make adjustments to account for any difference in investment
10 risk between the subject assets, here Duke Energy Ohio's generation assets, and
11 the industry average, if any such differences exist. In view of the extreme
12 scarcity of pure plays for Duke of Ohio's generation assets, I have chosen the
13 latter approach.

14 Moreover, in the current unstable industry environment, it is important to
15 select relatively large sample sizes, as opposed to small sample sizes consisting of
16 a handful of companies. This is because the electric utility industry capital market
17 data is highly unstable at this time. As a result of this instability, the composition
18 of small groups of companies is very fluid, with companies exiting the sample due
19 to dividend suspensions or reductions, insufficient or unrepresentative historical
20 data due to recent mergers, impending merger or acquisition, and changing
21 corporate identities due to restructuring activities.

22 From a statistical standpoint, confidence in the reliability of the DCF
23 model result is considerably enhanced when applying the DCF model to a large

1 group of companies. Any distortions introduced by measurement errors in the
 2 two DCF components of equity return for individual companies, namely dividend
 3 yield and growth are mitigated. Utilizing a large portfolio of companies reduces
 4 the chance of either overestimating or underestimating the cost of equity for an
 5 individual company. For example, in a large group of companies, positive and
 6 negative deviations from the expected growth will tend to cancel out owing to the
 7 law of large numbers, provided that the errors are independent.⁵ The average
 8 growth rate of several companies is less likely to diverge from expected growth
 9 than is the estimate of growth for a single firm. More generally, the assumptions
 10 of the DCF model are more likely to be fulfilled for a large group of companies
 11 than for any single firm or for a small group of companies.

12 **Q. CAN YOU DESCRIBE YOUR FIRST PROXY GROUP OF COMPANIES?**

13 A. Yes. As a first proxy for Duke Energy Ohio's generation business, I examined a
 14 group of investment-grade dividend-paying utilities designated as "integrated"
 15 utilities by S&P, meaning that these companies all possess electricity generation,
 16 distribution, and transmission assets. I began with all the companies designated
 17 as electric utilities by Value Line, that is, with Standard Industry Classification
 18 (SIC) codes 4911 to 4913. Foreign companies, private partnerships, private

⁵ If σ_i^2 represents the average variance of the errors in a group of N companies, and σ_{ij} the average covariance between the errors, then the variance of the error for the group of N companies, σ_N^2 is:

$$\sigma_N^2 = \frac{1}{N} \sigma_i^2 + \frac{N-1}{N} \sigma_{ij}$$

If the errors are independent, the covariance between them (σ_{ij}) is zero, and the variance of the error for the group is reduced to:

$$\sigma_N^2 = \frac{1}{N} \sigma_i^2$$

As N gets progressively larger, the variance gets smaller and smaller.

1 companies, non dividend-paying companies, and companies below investment-
2 grade, that is, companies with a Moody's bond rating below Baa3 as reported in
3 AUS Utility Reports March 2011, were eliminated, as well as those companies
4 whose market capitalization was less than \$500 million in order to minimize any
5 stock price anomalies due to thin trading. The group was further narrowed down
6 to include only the parent companies of electric utilities designated as
7 "integrated" by S&P, as is Duke Energy Ohio, in other words companies that
8 include generation assets. The final group of 31 companies only includes those
9 companies with at least 50% of their revenues from regulated electric utility
10 operations. The same group was utilized earlier in connection with beta estimates
11 and is retained for the DCF analysis.

12 I stress that this proxy group as well as the second group of proxy
13 companies described below must be viewed as a portfolio of comparable risk. It
14 would be inappropriate to select any particular company or subset of companies
15 from these two groups and infer the cost of common equity from that company or
16 subset alone.

17 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE INTEGRATED**
18 **ELECTRIC UTILITY GROUP USING VALUE LINE GROWTH**
19 **PROJECTIONS?**

20 **A.** Page 1 of Exhibit RAM-4 shows the raw dividend yield and growth data for the
21 31 companies while page 2 displays the DCF analysis. Ameren, Exelon, Edison,
22 and FirstEnergy were eliminated on account of negative growth projections.
23 PNM Resources was removed on account of its very high growth rate. As shown

1 on Column 3, line 28 of page 2 of Exhibit RAM-4, the average long-term growth
2 forecast obtained from Value Line is 6.1% for this group. Combining this growth
3 rate with the average expected dividend yield of 4.7% shown in Column 4
4 produces an estimate of equity costs of 10.9% for the group shown in Column 5.
5 Recognition of flotation costs brings the cost of equity estimate to 11.1%, shown
6 in Column 6.

7 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE INTEGRATED**
8 **ELECTRIC UTILITY GROUP USING THE ANALYSTS' CONSENSUS**
9 **GROWTH FORECAST?**

10 A. From the original sample of 31 companies shown on page 1 of Exhibit RAM-5,
11 DPL, Inc., was eliminated, as no analysts' growth forecasts were available from
12 Zacks. Exelon was eliminated on account for its negative growth rate projection.
13 For the remaining 29 companies shown on page 2 of Exhibit RAM-5, using the
14 consensus analysts' earnings growth forecast published by Zacks of 6.1% instead
15 of the Value Line forecast, the cost of equity for the group is 10.8%, unadjusted
16 for flotation cost. Recognition of flotation costs brings the cost of equity estimate
17 to 11.0%, shown in Column 6, line 31. This estimate is virtually identical to the
18 previous estimate of 11.1% obtained from using Value Line's growth forecasts.

19 **Q. WHAT DCF RESULTS DID YOU OBTAIN FOR THE S&P UTILITY**
20 **INDEX GROUP?**

21 A. Exhibit RAM-6, page 1 displays the electric utilities that make up S&P's Utility
22 Index along with the input data for the DCF analysis. Page 2 of Exhibit RAM-6
23 displays the DCF analysis using Value Line growth projections. Ameren, Edison,

1 Exelon, and First Energy were removed on account of their negative growth rates.
2 As shown on column 2 of page 2 of Exhibit RAM-6, the average long-term
3 growth forecast obtained from Value Line is 5.1% for this group. Coupling this
4 growth rate with the average expected dividend yield of 4.9% shown in column 3
5 for each company produces an estimate of equity costs of 10.0% for the group,
6 unadjusted for flotation costs. Adding an allowance for flotation costs to the
7 results of column 4 brings the cost of equity estimate to 10.2%, as shown in
8 column 5. Removing the companies with less than 50% of their revenues from
9 regulated electric operations, the average cost of equity is 10.5%, as shown on
10 column 6.

11 Using the consensus analysts' growth forecast from Zacks instead of the
12 Value Line growth forecast, the average cost of equity estimate for the group is
13 10.7%. Removing the companies with less than 50% of their revenues from
14 regulated electric operations, the average cost of equity is 10.3%. This analysis is
15 displayed on pages 1 and 2 of Exhibit MECO-1807.

16 **Q. PLEASE SUMMARIZE YOUR DCF ESTIMATES.**

17 **A.** The table below summarizes the DCF estimates:

DCF STUDY		ROE
Integrated Electric Utilities Value Line Growth		11.1%
Integrated Electric Utilities Zacks Growth		11.0%
S&P Electric Utilities Value Line Growth		10.5%
S&P Electric Utilities Zacks Growth		10.3%

E. NEED FOR FLOTATION COST ADJUSTMENT

18 **Q. PLEASE DESCRIBE THE NEED FOR A FLOTATION COST**
19 **ALLOWANCE.**

1 A. All the market-based estimates reported above include an adjustment for flotation
2 costs. The simple fact of the matter is that issuing common equity capital is not
3 free. Flotation costs associated with stock issues are exactly like the flotation
4 costs associated with bonds and preferred stocks. Flotation costs are not expensed
5 at the time of issue, and therefore must be recovered via a rate of return
6 adjustment. This is done routinely for bond and preferred stock issues by most
7 regulatory commissions, including FERC. Clearly, the common equity capital
8 accumulated by the Company is not cost-free. The flotation cost allowance to the
9 cost of common equity capital is discussed and applied in most corporate finance
10 textbooks; it is unreasonable to ignore the need for such an adjustment.

11 Flotation costs are very similar to the closing costs on a home mortgage. In
12 the case of issues of new equity, flotation costs represent the discounts that must
13 be provided to place the new securities. Flotation costs have a direct and an
14 indirect component. The direct component is the compensation to the security
15 underwriter for his marketing/consulting services, for the risks involved in
16 distributing the issue, and for any operating expenses associated with the issue
17 (e.g., printing, legal, prospectus). The indirect component represents the
18 downward pressure on the stock price as a result of the increased supply of stock
19 from the new issue. The latter component is frequently referred to as "market
20 pressure."

21 Investors must be compensated for flotation costs on an ongoing basis to
22 the extent that such costs have not been expensed in the past, and therefore the
23 adjustment must continue for the entire time that these initial funds are retained in

1 the firm. Appendix B to my testimony discusses flotation costs in detail, and
2 shows: (1) why it is necessary to apply an allowance of 5% to the dividend yield
3 component of equity cost by dividing that yield by 0.95 (100% - 5%) to obtain the
4 fair return on equity capital; (2) why the flotation adjustment is permanently
5 required to avoid confiscation even if no further stock issues are contemplated;
6 and (3) that flotation costs are only recovered if the rate of return is applied to
7 total equity, including retained earnings, in all future years.

8 By analogy, in the case of a bond issue, flotation costs are not expensed but
9 are amortized over the life of the bond, and the annual amortization charge is
10 embedded in the cost of service. The flotation adjustment is also analogous to the
11 process of depreciation, which allows the recovery of funds invested in utility
12 plant. The recovery of bond flotation expense continues year after year,
13 irrespective of whether the Company issues new debt capital in the future, until
14 recovery is complete, in the same way that the recovery of past investments in
15 plant and equipment through depreciation allowances continues in the future even
16 if no new construction is contemplated. In the case of common stock that has no
17 finite life, flotation costs are not amortized. Thus, the recovery of flotation costs
18 requires an upward adjustment to the allowed return on equity.

19 A simple example will illustrate the concept. A stock is sold for \$100, and
20 investors require a 10% return, that is, \$10 of earnings. But if flotation costs are
21 5%, the Company nets \$95 from the issue, and its common equity account is
22 credited by \$95. In order to generate the same \$10 of earnings to the

1 shareholders, from a reduced equity base, it is clear that a return in excess of 10%
2 must be allowed on this reduced equity base, here 10.53%.

3 According to the empirical finance literature discussed in Appendix B, total
4 flotation costs amount to 4% for the direct component and 1% for the market
5 pressure component, for a total of 5% of gross proceeds. This in turn amounts to
6 approximately 30 basis points, depending on the magnitude of the dividend yield
7 component. To illustrate, dividing the average expected dividend yield of around
8 5.0% for utility stocks by 0.95 yields 5.3%, which is 30 basis points higher.

9 Sometimes, the argument is made that flotation costs are real and should be
10 recognized in calculating the fair return on equity, but only at the time when the
11 expenses are incurred. In other words, as the argument goes, the flotation cost
12 allowance should not continue indefinitely, but should be made in the year in
13 which the sale of securities occurs, with no need for continuing compensation in
14 future years. This argument is valid only if the Company has already been
15 compensated for these costs. If not, the argument is without merit. My own
16 recommendation is that investors be compensated for flotation costs on an on-
17 going basis rather than through expensing, and that the flotation cost adjustment
18 continue for the entire time that these initial funds are retained in the firm.

19 There are several sources of equity capital available to a firm including:
20 common equity issues, conversions of convertible preferred stock, dividend
21 reinvestment plans, employees' savings plans, warrants, and stock dividend
22 programs. Each carries its own set of administrative costs and flotation cost
23 components, including discounts, commissions, corporate expenses, offering

1 spread, and market pressure. The flotation cost allowance is a composite factor
2 that reflects the historical mix of sources of equity. The allowance factor is a
3 build-up of historical flotation cost adjustments associated with and traceable to
4 each component of equity at its source. It is impractical and prohibitively costly
5 to start from the inception of a company and determine the source of all present
6 equity. A practical solution is to identify general categories and assign one factor
7 to each category. My recommended flotation cost allowance is a weighted
8 average cost factor designed to capture the average cost of various equity vintages
9 and types of equity capital raised by the Company.

10 **Q. DR. MORIN, CAN YOU PLEASE ELABORATE ON THE MARKET**
11 **PRESSURE COMPONENT OF FLOTATION COST?**

12 A. The indirect component, or market pressure component of flotation costs
13 represents the downward pressure on the stock price as a result of the increased
14 supply of stock from the new issue, reflecting the basic economic fact that when
15 the supply of securities is increased following a stock or bond issue, the price
16 falls. The market pressure effect is real, tangible, measurable, and negative.
17 According to the empirical finance literature the market pressure component of
18 the flotation cost adjustment is approximately 1% of the gross proceeds of an
19 issuance. The announcement of the sale of large blocks of stock produces a
20 decline in a company's stock price, as one would expect given the increased
21 supply of common stock.

1 Q. IS A FLOTATION COST ADJUSTMENT REQUIRED FOR AN
2 OPERATING SUBSIDIARY LIKE DUKE ENERGY OHIO THAT DOES
3 NOT TRADE PUBLICLY?

4 A. Yes, it is. It is sometimes alleged that a flotation cost allowance is inappropriate
5 if the utility is a subsidiary whose equity capital is obtained from its ultimate
6 parent, in this case, Duke. This objection is unfounded since the parent-
7 subsidiary relationship does not eliminate the costs of a new issue, but merely
8 transfers them to the parent. It would be unfair and discriminatory to subject
9 parent shareholders to dilution while individual shareholders are absolved from
10 such dilution. Fair treatment must consider that, if the utility-subsidary had gone
11 to the capital markets directly, flotation costs would have been incurred.

IV. SUMMARY OF COST OF EQUITY RECOMMENDATION

12 Q. CAN YOU SUMMARIZE YOUR RESULTS AND RECOMENDATION?

13 A. To arrive at my final recommendation, I performed four risk premium analyses.
14 For the first two risk premium studies, I applied the CAPM and an empirical
15 approximation of the CAPM using current market data. The other two risk
16 premium analyses were performed on historical and allowed risk premium data
17 from utility industry aggregate data, using the current yield on long-term Treasury
18 bonds. I also performed DCF analyses on two surrogates for Duke Energy Ohio's
19 electric utility business: a group of investment-grade vertically integrated electric
20 utilities and a group of electric utility companies that make up S&P's Electric
21 Utility Index. The results are summarized in the table below.

<u>METHODOLOGY</u>	<u>ROE</u>
Traditional CAPM	10.1%
Empirical CAPM	10.6%
Historical Risk Premium Electric	11.0%
Allowed Risk Premium	11.2%
DCF Integrated Electric Utilities Value Line Growth	11.1%
DCF Integrated Electric Utilities Zacks Growth	11.0%
DCF S&P Elec Utilities Value Line Growth	10.5%
DCF S&P Elec Utilities Zacks Growth	10.3%

1 The results range from 10.1% to 11.2% with a midpoint of 10.7%. The
2 average result is 10.7%. The median and truncated mean results are 10.8%.⁶ I
3 stress that no one individual method provides an exclusive foolproof formula for
4 determining a fair return, but each method provides useful evidence so as to
5 facilitate the exercise of an informed judgment. Reliance on any single method or
6 preset formula is hazardous when dealing with investor expectations. Moreover,
7 the advantage of using several different approaches is that the results of each one
8 can be used to check the others. Thus, the results shown in the above table must
9 be viewed as a whole rather than each as a stand-alone. It would be inappropriate
10 to select any particular number from the summary table and infer the cost of
11 common equity from that number alone.

12 **Q. HAVE YOU ADJUSTED THE COST OF EQUITY ESTIMATES TO**
13 **ACCOUNT FOR THE FACT THAT DUKE ENERGY OHIO'S**
14 **GENERATION BUSINESS IS RISKIER THAN THE AVERAGE**
15 **ELECTRIC UTILITY?**

16 A. No, I did not. Although Duke Energy Ohio's generation business is riskier than

⁶ The truncated mean is obtained by removing the low and high estimates and averaging the remaining estimates.

1 the average utility given the structure of the Ohio regulatory model, I did not
2 make such an adjustment as part of my analysis. Duke Energy Ohio's plan is
3 designed to provide long-term stability of price for its customers as well as a
4 greater level of stability in its earnings for maintaining and committing its
5 generation capacity to Ohio customers.

6 **Q. WHAT IS YOUR FINAL CONCLUSION REGARDING DUKE ENERGY**
7 **OHIO'S COST OF COMMON EQUITY CAPITAL?**

8 A. Based on the above results of all my analyses and the application of my
9 professional judgment, it is my opinion that a just and reasonable return on the
10 common equity capital of Duke Energy Ohio at this time is 10.75%.

11 **Q. WHAT CAPITAL STRUCTURE ASSUMPTION UNDERLIES YOUR**
12 **RECOMMENDED RETURN ON DUKE ENERGY OHIO'S COMMON**
13 **EQUITY CAPITAL?**

14 A. My recommended return on common equity for Duke Energy Ohio is predicated
15 on the adoption of a certification period capital structure consisting of
16 approximately 55% - 56% common equity capital. As discussed below, a
17 stronger than average capital structure is required in order to offset the higher
18 business risks experienced by the Company and the uncertainties regarding the
19 regulatory regime to prevail in the state of Ohio over the next five years.

20 If the Commission imputes a capital structure consisting of substantially
21 more or (less) debt than the Company's test year capital structure, the higher or
22 (lower) common equity cost rate related to a changed common equity ratio should
23 be reflected in the approach. If the Commission ascribes a capital structure

1 different from the test year capital structure, which imputes a higher debt amount
2 for example, the repercussions on equity costs must be recognized. It is a
3 rudimentary tenet of basic finance that the greater the amount of financial risk
4 borne by common shareholders, the greater the return required by shareholders in
5 order to be compensated for the added financial risk imparted by the greater use
6 of senior debt financing. In other words, the greater the debt ratio, the greater is
7 the return required by equity investors. Both the cost of incremental debt and the
8 cost of equity must be adjusted to reflect the additional risk associated with the
9 more debt-heavy capital structure. Lower common equity ratios imply greater
10 risk and higher capital cost, and conversely.

11 Should the Commission decide to deviate from the capital structure,
12 empirical finance literature demonstrates that with each reduction in common
13 equity ratio of 1%, the return on equity increases by approximately 10 basis
14 points, and conversely of course.

15 **Q. GIVEN THE COMPANY'S UNIQUE BUSINESS RISKS AND**
16 **REGULATORY RISKS, IS THE COMPANY'S TEST YEAR CAPITAL**
17 **STRUCTURE REASONABLE?**

18 **A.** Yes, it is. I have compared the Company's rate year capital structure with: 1) the
19 capital structures adopted by regulators for electric utilities, and 2) the actual
20 capital structures of comparable electric utilities.

21 The April 2011 edition of SNL Energy's (formerly Regulatory Research
22 Associates) "*Regulatory Focus: Major Rate Case Decisions*" reports an average
23 percentage of common equity in the adopted capital structure of 49% for electric

1 utilities for 2010, which is slightly below the Company's 55% - 56% proposed
2 common equity ratio in this case. The same is true for the actual capital structures
3 of my comparable group of integrated electric utilities.

4 Although the Company's capital structure contains slightly less financial
5 risk than its peers, a stronger capital structure than that of its peers is required in
6 order to offset: 1) the unique business risks in the Ohio jurisdiction, 2) the
7 regulatory risks with regards to the regime of regulation expected to prevail in
8 Ohio over the next ten years, and 3) the risks associated with the proposed term of
9 the Company's pricing plan in this case and the tenants of Ohio's regulatory
10 structure. The Company's business risks associated with its generation assets
11 exceed the industry average at this time. As discussed earlier, since the
12 Company's electric security plan (ESP) was implemented in 2009, the Company
13 has experienced customer losses and deteriorating financial results because of
14 both low market prices in the generation market and greater competitive forces in
15 Ohio. The continuing recessionary economy of Ohio, along with low power
16 prices, exacerbates margin losses and customer switching. As I alluded to earlier,
17 regulatory risks remain high as well since the terms of the regulatory compact in
18 Ohio now include periodic price testing for Commission-approved ESPs that
19 extend beyond three year terms and earnings caps on utilities.

20 **Q. WOULD YOU NOW DISCUSS THE IMPLICATIONS OF A STAYOUT**
21 **PROVISION FOR THE ALLOWED ROE?**

22 A. The Company has informed me that it will be proposing an ESP that will cover
23 nine years and five months. This exposes the Company to the risk that the cost of

1 equity may go up during the course of the rate plan, without the Company having
2 an opportunity to reset the allowed return to reflect such an increase. It seems
3 likely that upward changes in interest rates may be more likely than downward
4 changes. As more fully explained by Duke Energy Ohio witness William Don
5 Wathen Jr, the Company's proposed non-bypassable capacity charge (Rider RC)
6 is largely predicated upon costs to serve and a rate of return. It is further my
7 understanding that under Ohio law that the Company's proposed ESP will be
8 subject to Commission review and testing every four years. Over the long-term
9 period of the ESP, the required ROE may change for a variety of factors including
10 general economic conditions, changes in risk profiles, etc., and as such, it would
11 be reasonable, in the context of the year four and year eight reviews, to ascertain
12 whether any adjustment (increase or decrease) to the ROE rate is appropriate. As
13 a result, and as supported by Mr. Wathen, the Company is proposing that
14 Commission, any intervenor, or the Company may, at the time of the periodic
15 review, offer testimony regarding changes to the ROE used for calculating Rider
16 RC.

17 **Q. IF CAPITAL MARKET CONDITIONS CHANGE SIGNIFICANTLY**
18 **BETWEEN THE DATE OF FILING YOUR PREPARED TESTIMONY**
19 **AND THE DATE ORAL TESTIMONY IS PRESENTED, WOULD THIS**
20 **CAUSE YOU TO REVISE YOUR ESTIMATED COST OF EQUITY?**

21 **A.** Perhaps. Capital market conditions are extremely volatile and uncertain at this
22 time. Interest rates and security prices do change over time, and risk premiums
23 change also, although much more sluggishly. If substantial changes were to occur

1 between the filing date and the time my oral testimony is presented, I would
2 evaluate those changes and their impact on my testimony accordingly.

V. CONCLUSION

3 **Q. DOES THIS CONCLUDE YOUR DIRECT TESTIMONY?**

4 **A. Yes.**

APPENDIX A

CAPM, EMPIRICAL CAPM

The Capital Asset Pricing Model (CAPM) is a fundamental paradigm of finance. Simply put, the fundamental idea underlying the CAPM is that risk-averse investors demand higher returns for assuming additional risk, and higher-risk securities are priced to yield higher expected returns than lower-risk securities. The CAPM quantifies the additional return, or risk premium, required for bearing incremental risk. It provides a formal risk-return relationship anchored on the basic idea that only market risk matters, as measured by beta. According to the CAPM, securities are priced such that their:

$$\text{EXPECTED RETURN} = \text{RISK-FREE RATE} + \text{RISK PREMIUM}$$

Denoting the risk-free rate by R_F and the return on the market as a whole by R_M , the CAPM is:

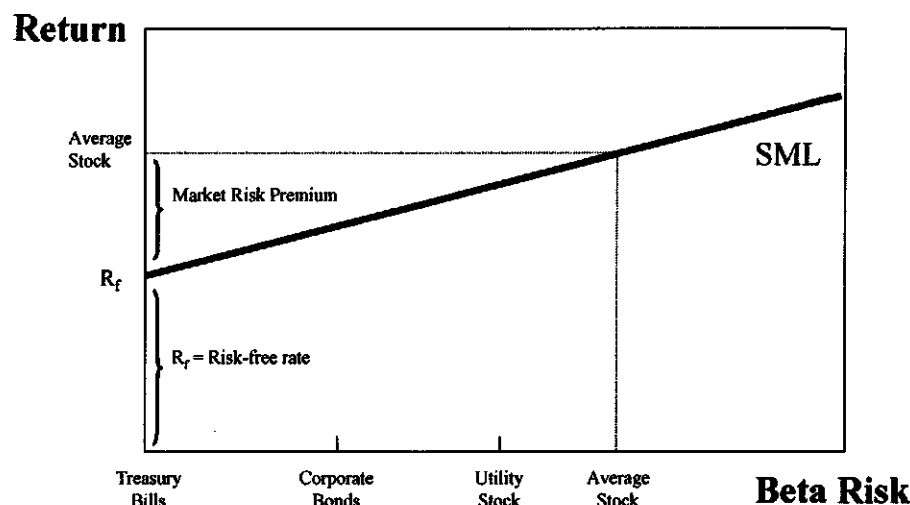
$$K = R_F + \beta(R_M - R_F) \quad (1)$$

Equation 1 is the CAPM expression which asserts that an investor expects to earn a return, K , that could be gained on a risk-free investment, R_F , plus a risk premium for assuming risk, proportional to the security's market risk, also known as beta, β , and the market risk premium, $(R_M - R_F)$, where R_M is the market return. The market risk premium $(R_M - R_F)$ can be abbreviated MRP so that the CAPM becomes:

$$K = R_F + \beta \times \text{MRP} \quad (2)$$

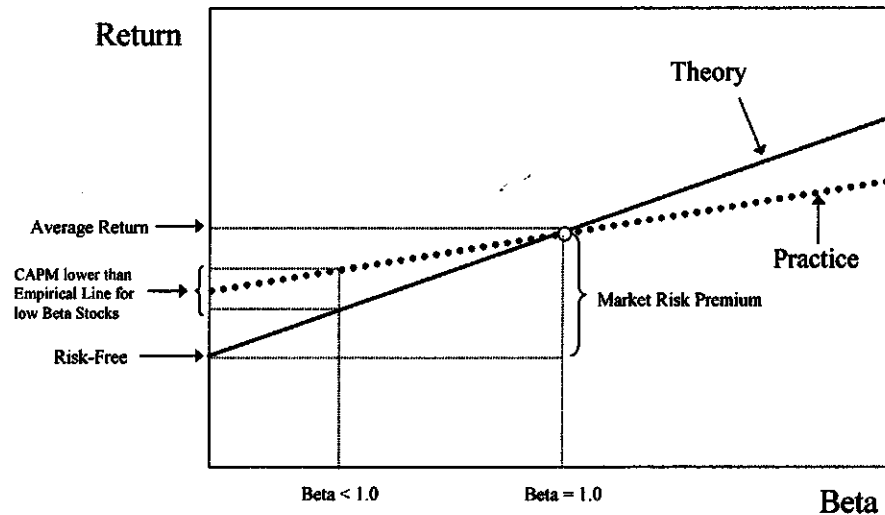
The CAPM risk-return relationship is depicted in the figure below and is typically labeled as the Security Market Line (SML) by the investment community.

CAPM and Risk - Return in Capital Markets



A myriad empirical tests of the CAPM have shown that the risk-return tradeoff is not as steeply sloped as that predicted by the CAPM, however. That is, low-beta securities earn returns somewhat higher than the CAPM would predict, and high-beta securities earn less than predicted. In other words, the CAPM tends to overstate the actual sensitivity of the cost of capital to beta: low-beta stocks tend to have higher returns and high-beta stocks tend to have lower risk returns than predicted by the CAPM. The difference between the CAPM and the type of relationship observed in the empirical studies is depicted in the figure below. This is one of the most widely known empirical findings of the finance literature. This extensive literature is summarized in Chapter 13 of Dr. Morin's book [Regulatory Finance, Public Utilities Report Inc., Arlington, VA, 1994].

Risk vs Return Theory vs. Practice



A number of refinements and expanded versions of the original CAPM theory have been proposed to explain the empirical findings. These revised CAPMs typically produce a risk-return relationship that is flatter than the standard CAPM prediction. The following equation makes use of these empirical findings by flattening the slope of the risk-return relationship and increasing the intercept:

$$K = R_F + \alpha + \beta (MRP - \alpha) \quad (3)$$

where α is the "alpha" of the risk-return line, a constant determined empirically, and the other symbols are defined as before. Alternatively, Equation 3 can be written as follows:

$$K = R_F + a MRP + (1-a) \beta MRP \quad (4)$$

where a is a fraction to be determined empirically. Comparing Equations 3 and 4, it is easy to see that alpha equals 'a' times MRP, that is, $\alpha = a \times MRP$

Theoretical Underpinnings

The obvious question becomes what would produce a risk return relationship which is flatter than the CAPM prediction, or in other words, how do you explain the presence of “alpha” in the above equation. The exclusion of variables aside from beta would produce this result. Three such variables are noteworthy: dividend yield, skewness, and hedging potential.

The dividend yield effects stem from the differential taxation on corporate dividends and capital gains. The standard CAPM does not consider the regularity of dividends received by investors. Utilities generally maintain high dividend payout ratios relative to the market, and by ignoring dividend yield, the CAPM provides biased cost of capital estimates. To the extent that dividend income is taxed at a higher rate than capital gains, investors will require higher pre-tax returns in order to equalize the after-tax returns provided by high-yielding stocks (e.g. utility stocks) with those of low-yielding stocks. In other words, high-yielding stocks must offer investors higher pre-tax returns. Even if dividends and capital gains are undifferentiated for tax purposes, there is still a tax bias in favor of earnings retention (lower dividend payout), as capital gains taxes are paid only when gains are realized.

Empirical studies by Litzenberger and Ramaswamy (1979) and Litzenberger et al. (1980) find that security returns are positively related to dividend yield as well as to beta. These results are consistent with after-tax extensions of the CAPM developed by Breenan (1973) and Litzenberger and Ramaswamy (1979) and suggest that the relationship between return, beta, and dividend yield should be estimated and employed to calculate the cost of equity capital.

As far as skewness is concerned, investors are more concerned with losing money than with total variability of return. If risk is defined as the probability of loss, it appears more logical to measure risk as the probability of achieving a return which is below the expected return. The traditional CAPM provides downward-biased estimates of cost of capital to the extent that these skewness effects are significant. As shown by Kraus and Litzenberger (1976), expected return depends on both on a stock's systematic risk (beta) and the systematic skewness. Empirical studies by Kraus and Litzenberger (1976), Friend, Westerfield, and Granito (1978), and Morin (1981) found that, in addition to beta, skewness of returns has a significant negative relationship with security returns. This

result is consistent with the skewness version of the CAPM developed by Rubinstein (1973) and Kraus and Litzenberger (1976).

This is particularly relevant for public utilities whose future profitability is constrained by the regulatory process on the upside and relatively unconstrained on the downside in the face of socio-political realities of public utility regulation. The process of regulation, by restricting the upward potential for returns and responding sluggishly on the downward side, may impart some asymmetry to the distribution of returns, and is more likely to result in utilities earning less, rather than more, than their cost of capital. The traditional CAPM provides downward-biased estimates of cost of capital to the extent that these skewness effects are significant.

As far as hedging potential is concerned, investors are exposed to another kind of risk, namely, the risk of unfavorable shifts in the investment opportunity set. Merton (1973) shows that investors will hold portfolios consisting of three funds: the risk-free asset, the market portfolio, and a portfolio whose returns are perfectly negatively correlated with the riskless asset so as to hedge against unforeseen changes in the future risk-free rate. The higher the degree of protection offered by an asset against unforeseen changes in interest rates, the lower the required return, and conversely. Merton argues that low beta assets, like utility stocks, offer little protection against changes in interest rates, and require higher returns than suggested by the standard CAPM.

Another explanation for the CAPM's inability to fully explain the process determining security returns involves the use of an inadequate or incomplete market index. Empirical studies to validate the CAPM invariably rely on some stock market index as a proxy for the true market portfolio. The exclusion of several asset categories from the definition of market index mis-specifies the CAPM and biases the results found using only stock market data. Kolbe and Read (1983) illustrate the biases in beta estimates which result from applying the CAPM to public utilities. Unfortunately, no comprehensive and easily accessible data exist for several classes of assets, such as mortgages and business investments, so that the exact relation between return and stock betas predicted by the CAPM does not exist. This suggests that the empirical relationship between returns and stock betas is best estimated empirically (ECAPM) rather than by relying on theoretical and elegant CAPM models expanded to include missing assets

effects. In any event, stock betas may be highly correlated with the true beta measured with the true market index.

Yet another explanation for the CAPM's inability to fully explain the observed risk-return tradeoff involves the possibility of constraints on investor borrowing that run counter to the assumptions of the CAPM. In response to this inadequacy, several versions of the CAPM have been developed by researchers. One of these versions is the so-called zero-beta, or two-factor, CAPM which provides for a risk-free return in a market where borrowing and lending rates are divergent. If borrowing rates and lending rates differ, or there is no risk-free borrowing or lending, or there is risk-free lending but no risk-free borrowing, then the CAPM has the following form:

$$K = R_Z + \beta(R_m - R_F)$$

The model, christened the zero-beta model, is analogous to the standard CAPM, but with the return on a minimum risk portfolio which is unrelated to market returns, R_Z , replacing the risk-free rate, R_F . The model has been empirically tested by Black, Jensen, and Scholes (1972), who found a flatter than predicted CAPM, consistent with the model and other researchers' findings.

The zero-beta CAPM cannot be literally employed in cost of capital projections, since the zero-beta portfolio is a statistical construct difficult to replicate.

Empirical Evidence

A summary of the empirical evidence on the magnitude of alpha is provided in the table below.

Empirical Evidence on the Alpha Factor		
Author	Range of alpha	Period relied
Black (1993)	-3.6% to 3.6%	1931-1991
Black, Jensen and Scholes (1972)	-9.61% to 12.24%	1931-1965
Fama and McBeth (1972)	4.08% to 9.36%	1935-1968
Fama and French (1992)	10.08% to 13.56%	1941-1990
Litzenberger and Ramaswamy (1979)	5.32% to 8.17%	
Litzenberger, Ramaswamy and Sosin (1980)	1.63% to 5.04%	1926-1978
Pettengill, Sundaram and Mathur (1995)	4.6%	
Morin (1994)	2.0%	1926-1984
Harris, Marston, Mishra, and O'Brien (2003)	2.0%	1983-1998

Given the observed magnitude of alpha, the empirical evidence indicates that the risk-return relationship is flatter than that predicted by the CAPM. Typical of the empirical evidence is the findings cited in Morin (1989) over the period 1926-1984 indicating that the observed expected return on a security is related to its risk by the following equation:

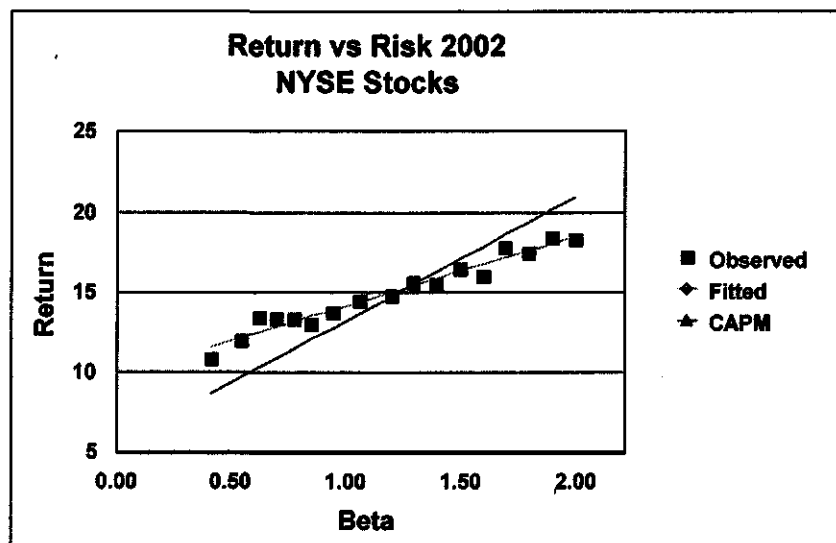
$$K = .0829 + .0520 \beta$$

Given that the risk-free rate over the estimation period was approximately 6 percent, this relationship implies that the intercept of the risk-return relationship is higher than the 6 percent risk-free rate, contrary to the CAPM's prediction. Given that the average return on an average risk stock exceeded the risk-free rate by about 8.0 percent in that period, that is, the market risk premium ($R_M - R_F$) = 8 percent, the intercept of the observed relationship between return and beta exceeds the risk-free rate by about 2 percent, suggesting an alpha factor of 2 percent.

Most of the empirical studies cited in the above table utilize raw betas rather than Value Line adjusted betas because the latter were not available over most of the time periods covered in these studies. A study of the relationship between return and adjusted beta is reported on Table 6-7 in Ibbotson Associates Valuation Yearbook 2001. If we

exclude the portfolio of very small cap stocks from the relationship due to significant size effects, the relationship between the arithmetic mean return and beta for the remaining portfolios is flatter than predicted and the intercept slightly higher than predicted by the CAPM, as shown on the graph below. It is noteworthy that the Ibbotson study relies on adjusted betas as stated on page 95 of the aforementioned study.

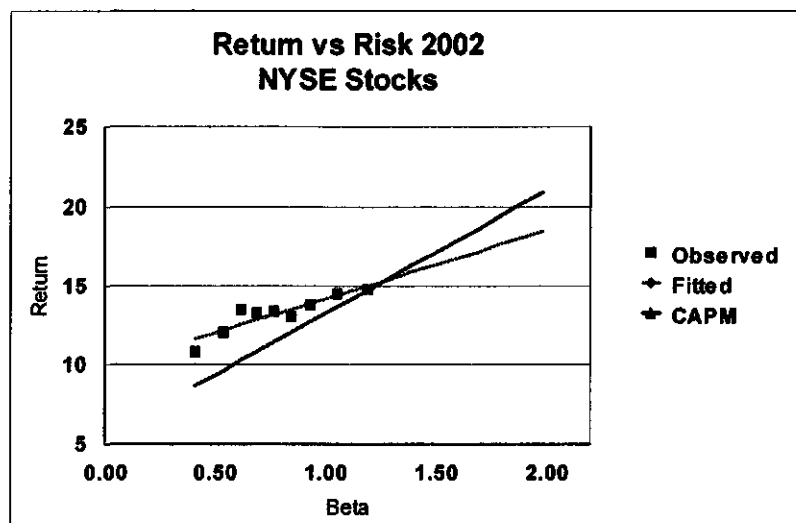
CAPM vs ECAPM



Another study by Morin in May 2002 provides empirical support for the ECAPM. All the stocks covered in the Value Line Investment Survey for Windows for which betas and returns data were available were retained for analysis. There were nearly 2000 such stocks. The expected return was measured as the total shareholder return ("TSR") reported by Value Line over the past ten years. The Value Line adjusted beta was also retrieved from the same data base. The nearly 2000 companies for which all data were available were ranked in ascending order of beta, from lowest to highest. In order to palliate measurement error, the nearly 2000 securities were grouped into ten portfolios of approximately 180 securities for each portfolio. The average returns and betas for each portfolio were as follows:

Portfolio #	Beta	Return
portfolio 1	0.41	10.87
portfolio 2	0.54	12.02
portfolio 3	0.62	13.50
portfolio 4	0.69	13.30
portfolio 5	0.77	13.39
portfolio 6	0.85	13.07
portfolio 7	0.94	13.75
portfolio 8	1.06	14.53
portfolio 9	1.19	14.78
portfolio 10	1.48	20.78

It is clear from the graph below that the observed relationship between DCF returns and Value Line adjusted betas is flatter than that predicted by the plain vanilla CAPM. The observed intercept is higher than the prevailing risk-free rate of 5.7 percent while the slope is less than equal to the market risk premium of 7.7 percent predicted by the plain vanilla CAPM for that period.



In an article published in Financial Management, Harris, Marston, Mishra, and O'Brien ("HMMO") estimate ex ante expected returns for S&P 500 companies over the period 1983-1998¹. HMMO measure the expected rate of return (cost of equity) of each dividend-paying stock in the S&P 500 for each month from January 1983 to August 1998 by using the constant growth DCF model. They then investigate the relation between the

risk premium (expected return over the 20-year U.S. Treasury Bond yield) estimates for each month to equity betas as of that same month (5-year raw betas).

The table below, drawn from HMMO Table 4, displays the average estimate prospective risk premium (Column 2) by industry and the corresponding beta estimate for that industry, both in raw form (Column 3) and adjusted form (Column 4). The latter were calculated with the traditional Value Line – Merrill Lynch – Bloomberg adjustment methodology by giving 1/3 weight of to a beta estimate of 1.00 and 2/3 weight to the raw beta estimate.

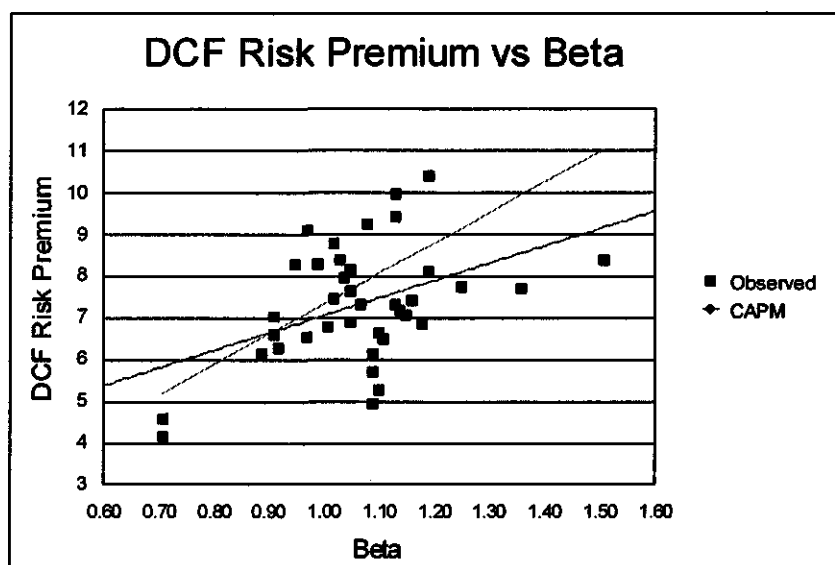
Table A-1 Risk Premium and Beta Estimates by Industry

	Industry	DCF Risk Premium	Raw Industry Beta	Adjusted Industry Beta
	(1)	(2)	(3)	(4)
1	Aero	6.63	1.15	1.10
2	Autos	5.29	1.15	1.10
3	Banks	7.16	1.21	1.14
4	Beer	6.60	0.87	0.91
5	BldMat	6.84	1.27	1.18
6	Books	7.64	1.07	1.05
7	Boxes	8.39	1.04	1.03
8	BusSv	8.15	1.07	1.05
9	Chems	6.49	1.16	1.11
10	Chips	8.11	1.28	1.19
11	Clths	7.74	1.37	1.25
12	Cnstr	7.70	1.54	1.36
13	Comps	9.42	1.19	1.13
14	Drugs	8.29	0.99	0.99
15	ElcEq	6.89	1.08	1.05
16	Energy	6.29	0.88	0.92
17	Fin	8.38	1.76	1.51
18	Food	7.02	0.86	0.91
19	Fun	9.98	1.19	1.13
20	Gold	4.59	0.57	0.71
21	Hlth	10.40	1.29	1.19
22	Hsld	6.77	1.02	1.01
23	Insur	7.46	1.03	1.02
24	LabEq	7.31	1.10	1.07
25	Mach	7.32	1.20	1.13
26	Meals	7.98	1.06	1.04
27	MedEq	8.80	1.03	1.02
28	Pap	6.14	1.13	1.09
29	PerSv	9.12	0.95	0.97
30	Retail	9.27	1.12	1.08
31	Rubber	7.06	1.22	1.15

¹ Harris, R. S., Marston, F. C., Mishra, D. R., and O'Brien, T. J., "Ex Ante Cost of Equity Estimates of S&P 500 Firms: The Choice Between Global and Domestic CAPM," *Financial Management*, Autumn 2003, pp. 51-66.

32	Ships	1.95	0.95	0.97
33	Stee	4.96	1.13	1.09
34	Telc	6.12	0.83	0.89
35	Toys	7.42	1.24	1.16
36	Trans	5.70	1.14	1.09
37	Txtls	6.52	0.95	0.97
38	Util	4.15	0.57	0.71
39	Whlsl	8.29	0.92	0.95
MEAN		7.19		

The observed statistical relationship between expected return and **adjusted beta** is shown in the graph below along with the CAPM prediction:



If the plain vanilla version of the CAPM is correct, then the intercept of the graph should be zero, recalling that the vertical axis represents returns in excess of the risk-free rate. Instead, the observed intercept is approximately 2 percent, that is approximately equal to 25 percent of the expected market risk premium of 7.2 percent shown at the bottom of Column 2 over the 1983-1998 period, as predicted by the ECAPM. The same is true for the slope of the graph. If the plain vanilla version of the CAPM is correct, then the slope of the relationship should equal the market risk premium of 7.2 percent. Instead, the observed slope of close to 5 percent is approximately equal to 75 percent of the expected market risk premium of 7.2 percent, as predicted by the ECAPM.

In short, the HMMO empirical findings are quite consistent with the predictions of the ECAPM.

Practical Implementation of the ECAPM

The empirical evidence reviewed above suggests that the expected return on a security is related to its risk by the following relationship:

$$K = R_F + \alpha + \beta (MRP - \alpha) \quad (5)$$

or, alternatively by the following equivalent relationship:

$$K = R_F + a MRP + (1-a) \beta MRP \quad (6)$$

The empirical findings support values of α from approximately 2 percent to 7 percent. If one is using the short-term U.S. Treasury Bills yield as a proxy for the risk-free rate, and given that utility stocks have lower than average betas, an alpha in the lower range of the empirical findings, 2 percent - 3 percent is reasonable, albeit conservative.

Using the long-term U.S. Treasury yield as a proxy for the risk-free rate, a lower alpha adjustment is indicated. This is because the use of the long-term U.S. Treasury yield as a proxy for the risk-free rate partially incorporates the desired effect of using the ECAPM². An alpha in the range of 1 percent - 2 percent is therefore reasonable.

To illustrate, consider a utility with a beta of 0.80. The risk-free rate is 5 percent, the MRP is 7 percent, and the alpha factor is 2 percent. The cost of capital is determined as follows:

$$\begin{aligned} K &= R_F + \alpha + \beta (MRP - \alpha) \\ K &= 5\% + 2\% + 0.80(7\% - 2\%) \\ &= 11\% \end{aligned}$$

² The Security Market Line (SML) using the long-term risk-free rate has a higher intercept and a flatter slope than the SML using the short-term risk-free rate

A practical alternative is to rely on the second variation of the ECAPM:

$$K = R_F + a \text{ MRP} + (1-a) \beta \text{ MRP}$$

With an alpha of 2 percent, a MRP in the 6 percent - 8 percent range, the 'a' coefficient is 0.25, and the ECAPM becomes³:

$$K = R_F + 0.25 \text{ MRP} + 0.75 \beta \text{ MRP}$$

Returning to the numerical example, the utility's cost of capital is:

$$\begin{aligned} K &= 5\% + 0.25 \times 7\% + 0.75 \times 0.80 \times 7\% \\ &= 11\% \end{aligned}$$

For reasonable values of beta and the MRP, both renditions of the ECAPM produce results that are virtually identical⁴.

³ Recall that alpha equals 'a' times MRP, that is, $\alpha = a \text{ MRP}$, and therefore $a = \alpha / \text{MRP}$. If alpha is 2 percent, then $a = 0.25$

⁴ In the Morin (1994) study, the value of "a" was actually derived by systematically varying the constant "a" in equation 6 from 0 to 1 in steps of 0.05 and choosing that value of 'a' that minimized the mean square error between the observed relationship between return and beta:

$$K = 0.0829 + .0520 \beta$$

The value of a that best explained the observed relationship was 0.25.

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APPENDIX B

FLOTATION COST ALLOWANCE

To obtain the final cost of equity financing from the investors' expected rate of return, it is necessary to make allowance for underpricing, which is the sum of market pressure, costs of flotation, and underwriting fees associated with new issues. Allowance for market pressure should be made because large blocks of new stock may cause significant pressure on market prices even in stable markets. Allowance must also be made for company costs of flotation (including such items as printing, legal and accounting expenses) and for underwriting fees.

1. MAGNITUDE OF FLOTATION COSTS

According to empirical studies, underwriting costs and expenses average at least 4% of gross proceeds for utility stock offerings in the U.S. (See Logue & Jarrow: "Negotiations vs. Competitive Bidding in the Sale of Securities by Public Utilities", Financial Management, Fall 1978.) A study of 641 common stock issues by 95 electric utilities identified a flotation cost allowance of 5.0%. (See Borum & Malley: "Total Flotation Cost for Electric Company Equity Issues", Public Utilities Fortnightly, Feb. 20, 1986.)

Empirical studies suggest an allowance of 1% for market pressure in U.S. studies. Logue and Jarrow found that the absolute magnitude of the relative price decline due to market pressure was less than 1.5%. Bowyer and Yawitz examined 278 public utility stock issues and found an average market pressure of 0.72%. (See Bowyer & Yawitz, "The Effect of New Equity Issues on Utility Stock Prices", Public Utilities Fortnightly, May 22, 1980.)

Eckbo & Masulis ("Rights vs. Underwritten Stock Offerings: An Empirical Analysis", University of British Columbia, Working Paper No. 1208, Sept., 1987) found an average flotation cost of 4.175% for utility common stock offerings. Moreover, flotation costs increased progressively for

smaller size issues. They also found that the relative price decline due to market pressure in the days surrounding the announcement amounted to slightly more than 1.5%. In a classic and monumental study published in the prestigious Journal of Financial Economics by a prominent scholar, a market pressure effect of 3.14% for industrial stock issues and 0.75% for utility common stock issues was found (see Smith, C.W., "Investment Banking and the Capital Acquisition Process," Journal of Financial Economics 15, 1986). Other studies of market pressure are reported in Logue ("On the Pricing of Unseasoned Equity Offerings, Journal of Financial and Quantitative Analysis, Jan. 1973), Pettway ("The Effects of New Equity Sales Upon Utility Share Prices," Public Utilities Fortnightly, May 10 1984), and Reilly and Hatfield ("Investor Experience with New Stock Issues," Financial Analysts' Journal, Sept.-Oct. 1969). In the Pettway study, the market pressure effect for a sample of 368 public utility equity sales was in the range of 2% to 3%. Adding the direct and indirect effects of utility common stock issues, the indicated total flotation cost allowance is above 5.0%, corroborating the results of earlier studies.

As shown in the table below, a comprehensive empirical study by Lee, Lochhead, Ritter, and Zhao, "The Costs of Raising Capital," Journal of Financial Research, Vol. XIX, NO. 1, Spring 1996, shows average direct flotation costs for equity offerings of 3.5% - 5% for stock issues between \$60 and \$500 million. Allowing for market pressure costs raises the flotation cost allowance to well above 5%.

FLOTATION COSTS: RAISING EXTERNAL CAPITAL

(Percent of Total Capital Raised)

<u>Amount Raised in \$ Millions</u>	<u>Average Flotation Cost: Common Stock</u>	<u>Average Flotation Cost: New Debt</u>
\$ 2 - 9.99	13.28%	4.39%
10 - 19.99	8.72	2.76
20 - 39.99	6.93	2.42
40 - 59.99	5.87	1.32
60 - 79.99	5.18	2.34
80 - 99.99	4.73	2.16
100 - 199.99	4.22	2.31
200 - 499.99	3.47	2.19
500 and Up	3.15	1.64

Note: Flotation costs for IPOs are about 17 percent of the value of common stock issued if the amount raised is less than \$10 million and about 6 percent if more than \$500 million is raised. Flotation costs are somewhat lower for utilities than others.

Source: Lee, Inmoo, Scott Lochhead, Jay Ritter, and Quanshui Zhao, "The Costs of Raising Capital," *The Journal of Financial Research*, Spring 1996.

Therefore, based on empirical studies, total flotation costs including market pressure amount to approximately 5% of gross proceeds. I have therefore assumed a 5% gross total flotation cost allowance in my cost of capital analyses.

2. APPLICATION OF THE FLOTATION COST ADJUSTMENT

The section below shows: 1) why it is necessary to apply an allowance of 5% to the dividend

yield component of equity cost by dividing that yield by 0.95 (100% - 5%) to obtain the fair return on equity capital, and 2) why the flotation adjustment is permanently required to avoid confiscation even if no further stock issues are contemplated. Flotation costs are only recovered if the rate of return is applied to total equity, including retained earnings, in all future years.

Flotation costs are just as real as costs incurred to build utility plant. Fair regulatory treatment absolutely must permit the recovery of these costs. An analogy with bond issues is useful to understand the treatment of flotation costs in the case of common stocks.

In the case of a bond issue, flotation costs are not expensed but are rather amortized over the life of the bond, and the annual amortization charge is embedded in the cost of service. This is analogous to the process of depreciation, which allows the recovery of funds invested in utility plant. The recovery of bond flotation expense continues year after year, irrespective of whether the company issues new debt capital in the future, until recovery is complete. In the case of common stock that has no finite life, flotation costs are not amortized. Therefore, the recovery of flotation cost requires an upward adjustment to the allowed return on equity. Roger A. Morin, Regulatory Finance, Public Utilities Reports Inc., Arlington, Va., 1994, provides numerical illustrations that show that even if a utility does not contemplate any additional common stock issues, a flotation cost adjustment is still permanently required. Examples there also demonstrate that the allowance applies to retained earnings as well as to the original capital.

From the standard DCF model, the investor's required return on equity capital is expressed as:

$$K = D_1/P_0 + g$$

If P_0 is regarded as the proceeds per share actually received by the company from which dividends and earnings will be generated, that is, P_0 equals B_0 , the book value per share, then the company's required return is:

$$r = D_1/B_0 + g$$

Denoting the percentage flotation costs 'f', proceeds per share B_0 are related to market price P_0 as follows:

$$P - fP = B_0$$

$$P(1 - f) = B_0$$

Substituting the latter equation into the above expression for return on equity, we obtain:

$$r = D_1/P(1-f) + g$$

that is, the utility's required return adjusted for underpricing. For flotation costs of 5%, dividing the expected dividend yield by 0.95 will produce the adjusted cost of equity capital. For a dividend yield of 6% for example, the magnitude of the adjustment is 32 basis points: $.06/.95 = .0632$.

In deriving DCF estimates of fair return on equity, it is therefore necessary to apply a conservative after-tax allowance of 5% to the dividend yield component of equity cost.

Even if no further stock issues are contemplated, the flotation adjustment is still permanently required to keep shareholders whole. Flotation costs are only recovered if the rate of return is applied to total equity, including retained earnings, in all future years, even if no future financing is contemplated. This is demonstrated by the numerical example contained in pages 7-9 of this Appendix. Moreover, even if the stock price, hence the DCF estimate of equity return, fully reflected the lack of permanent allowance, the company always nets less than the market price. Only the net proceeds from an equity issue are used to add to the rate base on which the investor earns. A permanent allowance for flotation costs must be authorized in order to insure that in each year the investor earns the required return on the total amount of capital actually supplied.

The example shown on pages 7-9 shows the flotation cost adjustment process using illustrative, yet realistic, market data. The assumptions used in the computation are shown on page 7. The stock is selling in the market for \$25, investors expect the firm to pay a dividend of \$2.25 that will grow at a rate of 5% thereafter. The traditional DCF cost of equity is thus $k = D/P + g = 2.25/25 + .05 = 14\%$. The firm sells one share stock, incurring a flotation cost of 5%. The traditional DCF cost of equity adjusted for flotation cost is thus $ROE = D/P(1-f) + g = .09/.95 + .05 = 14.47\%$.

The initial book value (rate base) is the net proceeds from the stock issue, which are \$23.75, that is, the market price less the 5% flotation costs. The example demonstrates that only if the company is allowed to earn 14.47% on rate base will investors earn their cost of equity of 14%. On page 8, Column 1 shows the initial common stock account, Column 2 the cumulative retained earnings balance, starting

at zero, and steadily increasing from the retention of earnings. Total equity in Column 3 is the sum of common stock capital and retained earnings. The stock price in Column 4 is obtained from the seminal DCF formula: $D_1/(k - g)$. Earnings per share in Column 6 are simply the allowed return of 14.47% times the total common equity base. Dividends start at \$2.25 and grow at 5% thereafter, which they must do if investors are to earn a 14% return. The dividend payout ratio remains constant, as per the assumption of the DCF model. All quantities, stock price, book value, earnings, and dividends grow at a 5% rate, as shown at the bottom of the relevant columns. Only if the company is allowed to earn 14.47% on equity do investors earn 14%. For example, if the company is allowed only 14%, the stock price drops from \$26.25 to \$26.13 in the second year, inflicting a loss on shareholders. This is shown on page 9. The growth rate drops from 5% to 4.53%. Thus, investors only earn $9\% + 4.53\% = 13.53\%$ on their investment. It is noteworthy that the adjustment is always required each and every year, whether or not new stock issues are sold in the future, and that the allowed return on equity must be earned on total equity, including retained earnings, for investors to earn the cost of equity.

ASSUMPTIONS:

ISSUE PRICE = \$25.00
FLOTATION COST = 5.00%
DIVIDEND YIELD = 9.00%
GROWTH = 5.00%

EQUITY RETURN = 14.00%
($D/P + g$)
ALLOWED RETURN ON EQUITY = 14.47%
($D/P(1-f) + g$)

Yr	COMMON STOCK (1)	RETAINED EARNINGS (2)	TOTAL EQUITY (3)	STOCK PRICE (4)	MARKET / BOOK RATIO (5)	EPS (6)	DPS (7)	PAYOUT (8)
1	\$23.75	\$0.000	\$23.750	\$25.000	1.0526	\$3.438	\$2.250	65.45%
2	\$23.75	\$1.188	\$24.938	\$26.250	1.0526	\$3.609	\$2.363	65.45%
3	\$23.75	\$2.434	\$26.184	\$27.563	1.0526	\$3.790	\$2.481	65.45%
4	\$23.75	\$3.744	\$27.494	\$28.941	1.0526	\$3.979	\$2.605	65.45%
5	\$23.75	\$5.118	\$28.868	\$30.388	1.0526	\$4.178	\$2.735	65.45%
6	\$23.75	\$6.562	\$30.312	\$31.907	1.0526	\$4.387	\$2.872	65.45%
7	\$23.75	\$8.077	\$31.827	\$33.502	1.0526	\$4.607	\$3.015	65.45%
8	\$23.75	\$9.669	\$33.419	\$35.178	1.0526	\$4.837	\$3.166	65.45%
9	\$23.75	\$11.340	\$35.090	\$36.936	1.0526	\$5.079	\$3.324	65.45%
10	\$23.75	\$13.094	\$36.844	\$38.783	1.0526	\$5.333	\$3.490	65.45%

	5.00%	5.00%
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5.00%	5.00%
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	COMMON STOCK	RETAINED EARNINGS	TOTAL EQUITY	STOCK PRICE	MARKET/ BOOK RATIO	EPS	DPS	PAYOUT
Yr	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
1	\$23.75	\$0.000	\$23.750	\$25.000	1.0526	\$3.325	\$2.250	67.67%
2	\$23.75	\$1.075	\$24.825	\$26.132	1.0526	\$3.476	\$2.352	67.67%
3	\$23.75	\$2.199	\$25.949	\$27.314	1.0526	\$3.633	\$2.458	67.67%
4	\$23.75	\$3.373	\$27.123	\$28.551	1.0526	\$3.797	\$2.570	67.67%
5	\$23.75	\$4.601	\$28.351	\$29.843	1.0526	\$3.969	\$2.686	67.67%
6	\$23.75	\$5.884	\$29.634	\$31.194	1.0526	\$4.149	\$2.807	67.67%
7	\$23.75	\$7.225	\$30.975	\$32.606	1.0526	\$4.337	\$2.935	67.67%
8	\$23.75	\$8.627	\$32.377	\$34.082	1.0526	\$4.533	\$3.067	67.67%
9	\$23.75	\$10.093	\$33.843	\$35.624	1.0526	\$4.738	\$3.206	67.67%
10	\$23.75	\$11.625	\$35.375	\$37.237	1.0526	\$4.952	\$3.351	67.67%

4.53%	4.53%
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4.53%	4.53%
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- Assistant Professor, University of Montreal School of Business, 1973-1976.
- Associate Professor, University of Montreal School of Business, 1976-1979.
- Professor of Finance, Georgia State University, 1979-2011
- Professor of Finance for Regulated Industry and Director, Center for the Study of Regulated Industry, Robinson College of Business, Georgia State University, 1985-2009
- Visiting Professor of Finance, Amos Tuck School of Business, Dartmouth College, Hanover, N.H., 1986
- Emeritus Professor of Finance, Georgia State University, 2007-11

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- Communications Engineer, Bell Canada, 1962-1967.
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- Co-founder and Director Canadian Finance Research Foundation, 1977.
- Vice-President of Research, Garmaise-Thomson & Associates, Investment Management Consultants, 1980-1981.
- Member Board of Directors, Executive Visions Inc., 1985-2011
- Member Board of Directors, Oceanstone Inn & Cottages Resort 2011
- Board of External Advisors, College of Business, Georgia State University, Member 1987-1991.
- Member Board of Directors, Hotel Equities, Inc., 2009-2011

PROFESSIONAL CLIENTS

AGL Resources
AT & T Communications
Alagasco - Energen
Alaska Anchorage Municipal Light & Power
Alberta Power Ltd.
Allete
AmerenUE
American Water Works Company
Ameritech
Arkansas Western Gas
Baltimore Gas & Electric – Constellation Energy
Bangor Hydro-Electric
B.C. Telephone
B C GAS
Bell Canada
Bellcore
Bell South Corp.
Bruncor (New Brunswick Telephone)
Burlington-Northern
C & S Bank
Cajun Electric
Canadian Radio-Television & Telecomm. Commission
Canadian Utilities
Canadian Western Natural Gas
Cascade Natural Gas
Centel
Centra Gas
Central Illinois Light & Power Co
Central Telephone

Central & South West Corp.
CH Energy
Chattanooga Gas Company
Cincinnati Gas & Electric
Cinergy Corp.
Citizens Utilities
City Gas of Florida
CN-CP Telecommunications
Commonwealth Telephone Co.
Columbia Gas System
Consolidated Edison
Consolidated Natural Gas
Constellation Energy
Delmarva Power & Light Co
Deerpath Group
Detroit Edison Company
Duke Energy Indiana
Duke Energy Kentucky
Duke Energy Ohio
DTE Energy
Edison International
Edmonton Power Company
Elizabethtown Gas Co.
Emera
Energen
Engraph Corporation
Entergy Corp.
Entergy Arkansas Inc.
Entergy Gulf States, Inc.
Entergy Louisiana, Inc.

Entergy Mississippi Power
Entergy New Orleans, Inc.
First Energy
Florida Water Association
Fortis
Garmaise-Thomson & Assoc., Investment Consultants
Gaz Metropolitain
General Public Utilities
Georgia Broadcasting Corp.
Georgia Power Company
GTE California - Verizon
GTE Northwest Inc. - Verizon
GTE Service Corp. - Verizon
GTE Southwest Incorporated - Verizon
Gulf Power Company
Havasut Water Inc.
Hawaiian Electric Company
Hawaiian Elec & Light Co
Heater Utilities – Aqua - America
Hope Gas Inc.
Hydro-Quebec
ICG Utilities
Illinois Commerce Commission
Island Telephone
Jersey Central Power & Light
Kansas Power & Light
KeySpan Energy
Manitoba Hydro
Maritime Telephone
Maui Electric Co.

Metropolitan Edison Co.
Minister of Natural Resources Province of Quebec
Minnesota Power & Light
Mississippi Power Company
Missouri Gas Energy
Mountain Bell
National Grid PLC
Nevada Power Company
New Brunswick Power
Newfoundland Power Inc. - Fortis Inc.
New Market Hydro
New Tel Enterprises Ltd.
New York Telephone Co.
Niagara Mohawk Power Corp
Norfolk-Southern
Northeast Utilities
Northern Telephone Ltd.
Northwestern Bell
Northwestern Utilities Ltd.
Nova Scotia Power
Nova Scotia Utility and Review Board
NUI Corp.
NV Energy
NYNEX
Oklahoma G & E
Ontario Telephone Service Commission
Orange & Rockland
PNM Resources
Pacific Northwest Bell
People's Gas System Inc.

People's Natural Gas
Pennsylvania Electric Co.
Pepco Holdings
Potomac Electric Power Co.
Price Waterhouse
PSI Energy
Public Service Electric & Gas
Public Service of New Hampshire
Public Service of New Mexico
Puget Sound Energy
Quebec Telephone
Regie de l'Energie du Quebec
Rockland Electric
Rochester Telephone
SNL Center for Financial Execution
San Diego Gas & Electric
SaskPower
Sierra Pacific Power Company
Source Gas
Southern Bell
Southern States Utilities
Southern Union Gas
South Central Bell
Sun City Water Company
TECO Energy
The Southern Company
Touche Ross and Company
TransEnergie
Trans-Quebec & Maritimes Pipeline
TXU Corp

US WEST Communications

Union Heat Light & Power

Utah Power & Light

Vermont Gas Systems Inc.

MANAGEMENT DEVELOPMENT AND PROFESSIONAL EXECUTIVE EDUCATION

- Canadian Institute of Marketing, Corporate Finance, 1971-73
- Hydro-Quebec, "Capital Budgeting Under Uncertainty," 1974-75
- Institute of Certified Public Accountants, Mergers & Acquisitions, 1975-78
- Investment Dealers Association of Canada, 1977-78
- Financial Research Foundation, bi-annual seminar, 1975-79
- Advanced Management Research (AMR), faculty member, 1977-80
- Financial Analysts Federation, Educational chapter: "Financial Futures Contracts" seminar
- Exnet Inc. a.k.a. The Management Exchange Inc., faculty member 1981-2008:

National Seminars:

Risk and Return on Capital Projects
Cost of Capital for Regulated Utilities
Capital Allocation for Utilities
Alternative Regulatory Frameworks
Utility Directors' Workshop
Shareholder Value Creation for Utilities
Fundamentals of Utility Finance in a Restructured Environment
Contemporary Issues in Utility Finance

- SNL Center for Financial Education. faculty member 2008-2011.
National Seminars: *Essentials of Utility Finance*
- Georgia State University College of Business, Management Development Program, faculty member, 1981-1994.

EXPERT TESTIMONY & UTILITY CONSULTING AREAS OF EXPERTISE

Corporate Finance
Rate of Return
Capital Structure
Generic Cost of Capital
Costing Methodology
Depreciation
Flow-Through vs Normalization
Revenue Requirements Methodology
Utility Capital Expenditures Analysis
Risk Analysis
Capital Allocation
Divisional Cost of Capital, Unbundling
Incentive Regulation & Alternative Regulatory Plans
Shareholder Value Creation
Value-Based Management

REGULATORY BODIES

Alabama Public Service Commission
Alaska Regulatory Commission
Alberta Public Service Board
Arizona Corporation Commission
Arkansas Public Service Commission
British Columbia Board of Public Utilities