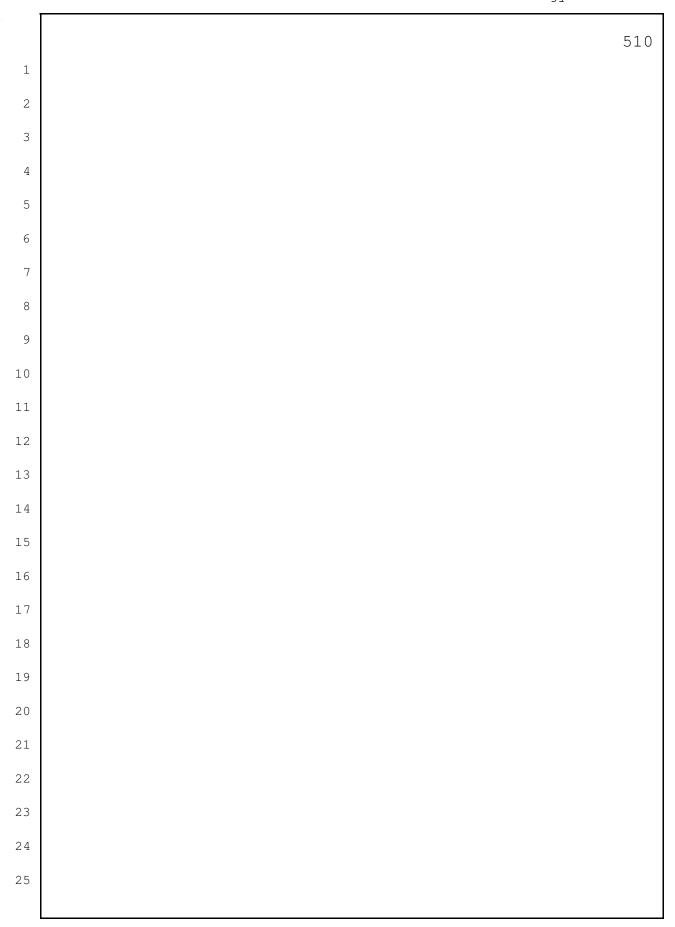
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                          BEFORE THE
             PUBLIC UTILITIES COMMISSION OF OHIO
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    In the Matter of the
    Application of Ohio
                               : Case Nos. 09-1947-EL-POR
4
    Edison Company, The
                                          09-1948-EL-POR
    Cleveland Electric
                                          09-1949-EL-POR
    Illuminating Company,
    and The Toledo Edison
6
    Company For Approval of
    Their Energy Efficiency
    and Peak Demand Reduction :
    Program Portfolio Plans
8
    for 2010 through 2012 and:
    Associated Cost Recovery
    Mechanisms.
10
    In the Matter of the
    Application of Ohio
                             : Case Nos. 09-1942-EL-EEC
    Edison Company, The
11
                                          09-1943-EL-EEC
    Cleveland Electric
                                          09-1944-EL-EEC
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    Illuminating Company, and :
    The Toledo Edison Company:
13
    For Approval of Their
    Initial Benchmark Reports.:
14
    In the Matter of the
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    Energy Efficiency and : Case Nos. 09-580-EL-EEC
    Peak Demand Reduction
                                          09-581-EL-EEC
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                                         09-582-EL-EEC
    Edison Company, The
17
    Cleveland Electric
    Illuminating Company, and :
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    The Toledo Edison Company .:
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                         PROCEEDINGS
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    before Mr. Gregory Price and Ms. Kimberly Bojko,
22
    Hearing Examiners, at the Public Utilities Commission
23
    of Ohio, 180 East Broad Street, Room 11-A, Columbus,
24
    Ohio, called at 10:30 a.m. on Monday, March 8, 2010.
25
                    VOLUME IV - REBUTTAL
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506 1 **APPEARANCES:** 2 FirstEnergy By Ms. Ebony L. Miller 3 Ms. Kathy J. Kolich Mr. Arthur E. Korkosz 4 76 South Main Street Akron, Ohio 44308 5 Calfee, Halter & Griswold, LLP 6 By Mr. James F. Lang 1400 Key Bank Center 7 800 Superior Avenue Cleveland, Ohio 44114 8 On behalf of the Company. 9 Office of Consumers' Counsel 10 By Mr. Gregory J. Poulos Mr. Christopher J. Allwein 11 10 West Broad Street, Suite 1800 Columbus, Ohio 43215 12 On behalf of the Residential Consumers. 13 Environmental Law and Policy Center 14 By Mr. Michael E. Heintz 1207 Grandview Avenue, Suite 201 15 Columbus, Ohio 43212 16 On behalf of the ELPC. 17 Ohio Environmental Council By Mr. Will Reisinger 18 Mr. Trent Dougherty 1207 Grandview Avenue 19 Columbus, Ohio 43212 20 On behalf of the OEC. 21 McNees, Wallace & Nurick, LLC By Ms. Lisa G. McAlister 22 Mr. Samuel C. Randazzo Mr. Joseph M. Clark 23 Fifth Third Center, Suite 1700 21 East State Street 24 Columbus, Ohio 43215-4288 25 On behalf of the Industrial Energy

		507
1	Richard Cordray, Ohio Attorney General	
2	Duane Luckey, Section Chief By Mr. Thomas G. Lindgren Mr. Stephen A. Reilly	
3	Assistant Attorneys General Public Utilities Section	
4	180 East Broad Street, Floor 6 Columbus, Ohio 43215	
5	On behalf of the Staff.	
6	Bricker & Eckler, LLP	
7	By Mr. Thomas J. O'Brien 100 South Third Street	
8	Columbus, Ohio 43215	
9	Ohio Hospital Association	
10	By Mr. Richard L. Sites	
10	155 East Broad Street Columbus, Ohio 43215	
11		
12	On behalf of the Ohio Hospital Association.	
13	Schottenstein, Zox & Dunn Co., LPA	
10	By Mr. Andre T. Porter	
14	Mr. Christopher L. Miller	
15	Mr. Gregory Dunn 250 West Street	
10	Columbus, Ohio 43215	
16		
17	On behalf of the Association of Independent Colleges and Universities of Ohio.	
18	01110:	
19	Bricker & Eckler, LLP By Mr. Matthew W. Warnock	
20	Mr. Glen Krassen 100 South Third Street	
	Columbus, Ohio 43215	
21	On behalf of the Obje Cabaela Council	
22	On behalf of the Ohio Schools Council.	
23		
24		
25		

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1	Ohio Partners for Affordable Energy By Mr. David C. Rinebolt	
2	Ms. Colleen L. Mooney 231 West Lima Street	
3	Findlay, Ohio 45839	
4	On behalf of the Ohio Partners for Affordable Energy.	
5		
6	Mr. Craig I. Smith Attorney at Law	
7	2824 Coventry Road Cleveland, Ohio 44120	
8	On behalf of Material Sciences Corp.	
9	Brickfield, Burchette, Ritts & Stone, PC	
10	By Mr. Michael K. Lavanga Mr. Garrett A. Stone	
11	1025 Thomas Jefferson Street, NW 8th Floor, West Tower	
12	Washington, DC 20007	
13	On behalf of the Nucor Steel Marion	
14	EnerNOC, Inc. By Ms. Jacqueline Lake Roberts	
15	75 Federal Street, Suite 300 Boston, Massachusetts 02110	
16	On behalf of EnerNOC.	
17		
18		
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21		
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1 Monday Morning Session, 2 March 8, 2010. 3 EXAMINER PRICE: Let's go on the record. 5 Good morning. The Public Utilities 6 Commission has set for hearing at this time and this 7 place Case No. 09-1947-EL-POR, et al. This is our 8 fourth day in this proceeding regarding FirstEnergy's peak demand reduction and energy efficiency portfolio 10 plans for 2010 through 2012. 11 My name is Gregory Price. With me is 12 Kimberly Bojko. We're the Examiners assigned to 13 preside over today's hearing. 14 Do we have any preliminary issues for the 1.5 Bench before we take our first witness? 16 Seeing none. FirstEnergy, you may call 17 your first rebuttal witness. 18 MS. KOLICH: Thank you, your Honor. 19 The companies would call Katherine M. 20 Kettlewell to the stand. 21 (Witness sworn.) 22 EXAMINER PRICE: Please be seated. 23 Please state your name and business address for the

THE WITNESS: My name is Katherine

24

25

record.

1 Kettlewell, K-e-t-t-l-e-w-e-l-l, my business address 2 is 76 South Main Street, Akron, Ohio 44308.

EXAMINER PRICE: Thank you.

Please proceed.

MS. KOLICH: Thank you, your Honor. Your Honor, I have a document labeled "Rebuttal Testimony of Katherine M. Kettlewell" that I would like marked Company Exhibit 11 for identification.

EXAMINER PRICE: So marked.

(EXHIBIT MARKED FOR IDENTIFICATION.)

_ _ -

KATHERINE M. KETTLEWELL

being first duly sworn, as prescribed by law, was examined and testified as follows:

DIRECT EXAMINATION

By Ms. Kolich:

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- Q. Ms. Kettlewell, do you have a copy of what's been marked as Company Exhibit 11?
- A. Yes.
- Q. And is that your rebuttal testimony in this proceeding?
 - A. Yes.
- Q. Do you have any corrections to this testimony?
 - A. Yes, I do. On page 3, line 1, it starts

1 with "Section 49-1," that should read "Section 4901." 2 Q. Do you have any other corrections? 3 Α. No. If I were to ask you the questions set 5 forth in Exhibit 11 today, would your answers set 6 forth in that exhibit be the same? 7 Α. Yes. 8 MS. KOLICH: Your Honor, at this time the 9 witness is available for cross-examination. 10 EXAMINER PRICE: Thank you. 11 OCC? 12 MR. POULOS: No, your Honor, thank you. 13 EXAMINER PRICE: Mr. Porter? 14 MS. PORTER: No questions, your Honor. 15 EXAMINER PRICE: Mr. Heintz? 16 MR. HEINTZ: No questions, your Honor. 17 EXAMINER PRICE: Mr. Reisinger? 18 MR. REISINGER: No questions, your Honor. 19 EXAMINER PRICE: Mr. Lavanga? 20 MR. LAVANGA: Just a few, your Honor. 21 22 CROSS-EXAMINATION 23 By Mr. Lavanga: 24 Good morning, Ms. Kettlewell. 0. 25 Α. Good morning.

- Q. My name is Mike Lavanga and I'm an attorney for Nucor Steel Marion.
 - A. Nice to meet you.

- Q. Ms. Kettlewell, you testify in your rebuttal testimony that FirstEnergy currently registers rider ELR interruptible capability as a load modifying resource capacity in Midwest ISO; is that correct?
- A. Yes. Can you tell me where you're reading that from in the testimony?
- Q. I believe it's on page 3, line 17, "The Companies currently register the Companies' ELR Interruptible Capability as load modifying resource capacity in MISO."
 - A. Yes, I see that. Thank you.
- Q. And you propose to use the interruptible load registered as load modifying resource capacity in Midwest ISO as the amount of rider ELR interruptible load that will be counted toward meeting FirstEnergy's peak demand reduction benchmarks for 2009 and 2010; is that correct?
 - A. Yes.
- Q. Okay. And under this methodology 258 megawatts of rider ELR interruptible load will be counted toward meeting FirstEnergy's peak demand

reduction benchmarks in 2009 and 2010.

- A. That's what we plan to count, yes.
- Q. Okay. So that will be -- it will be the same amount in both 2009 and 2010?
- A. Oh, excuse me. The value right now, 258, is what we know today for 2009 that would apply. As we go through 2010, if that number changes with MISO, we do refresh it continually, we would use whatever's the most applicable amount for 2010.
- Q. So it's possible that the 2010 number will be different from the 2009.
 - A. Yes.

1.5

- Q. Now, is it correct that load modifying resource capacity in Midwest ISO is used only in the case of an emergency?
 - A. I believe that's true, yes.
- Q. So it's interruptible load that Midwest ISO can call on in the cases of a system emergency to back down.
 - A. Yes.
- Q. Now, starting on page 3 and on to page 4, you testify that "The Companies utilize a multi-factor calculation to develop the load modifying resource capacity," and you go on to describe this multifactor calculation, well, it's on

page 4.

Is this calculation dictated by the Midwest ISO tariff or is this something that FirstEnergy itself developed?

- A. I believe the MISO tariff allows the companies to define how to calculate their particular interruptible capability.
- Q. Okay. So this is a calculation that FirstEnergy developed to calculate the amount of interruptible capacity that it wanted -- wants to dedicate to Midwest ISO.
- A. Right. And the companies' intent in whatever methodology they choose is to try to make it as achievable as they believe it can be.
- Q. Okay. So is it fair to say that not every Midwest ISO participant does this the same way?
- A. I wouldn't know what other participants do.
- Q. I believe you testified on page 3 and into page 4 that the multifactor calculation looks at several different measures of performance or factors, and then these factors are given weights to arrive at the capability associated with interruptible resources.
 - A. Yes.

- Q. Can you explain how you develop the weights.
- A. The intent of the calculation is to see how much capability is available at a broad range of time, and we focus on the chance that MISO would call an interruption would be probably most consistent with the ATSI system peak. So we would weight the time period in that area of time more than some of the other periods in the calculation.
- Q. Are these fixed weights? I guess I'm not -- you have several different, again, several different factors. I think you have three or four factors and you say they're weighted. I guess I just want to be clear on how you developed the particular weights given to each factor.
- A. Like I mentioned, we would weight the periods of time have historically been closest to the ATSI system peak greater. As to whether we could change the weights at some point, we would have the option to do that if we felt that the historical patterns, you know, had changed.
- Q. Okay. When you say it's "weighted greater," how much greater?
- A. I don't have the specific percentages in front of me to refer to, so the best I can say is

it's greater.

Q. Okay. And you testify on page 4 that

"The time period covered by the multi-factor
calculation is consistent with the time periods that
would most likely result in emergency interruptions."

Now, are these time periods the weekdays between 3:00 and 6:00 p.m. in the months of June through August, as you mention on page 4 here?

- A. That is one of the time periods. I believe the time period in the calculation, though, is 4:00 to 6:00, not 3:00 to 6:00.
- Q. The time period in the calculation is 4:00 to 6:00?
 - A. Yes.
- Q. Okay. Well, on page 4 on line 3 you mention the time period 3:00 to 6:00. Is that a mistake? Is that just a different time period?
- A. Well, I need to refer back, again, I don't have the actual methodology in front of me to know for sure if it's 4:00 or 3:00 on that particular page. So I guess I would have to check to see if that's 4:00 or 3:00.

And that's not to say if it's 4:00 on the sheet, that the 3:00 o'clock time period isn't represented in another one of the factors.

- Q. This is another one of the factors.
- A. Yeah.

- Q. Okay. Did you do any study or analysis in developing this calculation to demonstrate the hours when an emergency interruption is most likely to occur?
- A. Well, there have not been emergency interruptions in MISO frequently enough to establish some data points for that analysis. We're mostly using our beliefs about how load is driven in certain time periods to arrive at when it would be most likely to lead to an emergency.
- Q. So this is just the judgment of you and others at FirstEnergy to when an interruption for an emergency reason would most likely occur.
 - A. Yes.
- Q. But you would agree that an emergency could occur at any time.
 - A. Yes.
- Q. Okay. Now, under required ELR a customer can be interrupted for an emergency in any hour of any day, correct?
 - A. That's my belief, yes.
- Q. And under ELR a customer can be interrupted by the RTO or the operating companies?

The transmission company. I think

there's maybe two or three different roles that can interrupt there.

Q. Right, I believe it's the RTO, a transmission provider, or the operating companies.

A. Yes.

Α.

- Q. And the emergency can be for anything within the judgment of FirstEnergy or one of those other entities, that there's an emergency condition that requires an interruption and it could be for distribution reasons or transmission reasons, generation reasons.
- A. Yeah. And I would have to check again the ELR, the words in the ELR, but I do believe the entity that calls it has sole discretion.
- Q. Okay. Going back to page 4 of your testimony, Ms. Kettlewell, the question starting on line 10 states that "Dr. Goins recommends that the Commission 'determine that FirstEnergy may use rider ELR and OLR interruptible load toward meeting its peak demand reduction benchmarks under Revised Code Section 4928.66(A).'"

Did I read that correctly?

- A. Yes.
- Q. And the question is "Do you agree with

this recommendation?" And you say "No."

Now, I just want to be clear here. Are you testifying that you agree that interruptible load under required ELR and OLR can be used to meet the benchmarks and you just disagree with how Dr. Goins is calculating how much?

EXAMINER PRICE: Mr. Lavanga, can you rephrase your question and separate ELR and OLR so the record is clear as to which load she's talking about?

MR. LAVANGA: Sure.

EXAMINER PRICE: Thank you.

- Q. The question is whether in responding to this question "no," are you testifying that rider ELR load can be used to provide peak can be counted toward meeting the peak demand reduction benefit or, I'm sorry, can be counted toward meeting the peak demand reduction benchmark, but that you just disagree with how Dr. Goins is calculating how much of that load can be used?
- A. Yes. When I read that recommendation, what I believed he meant by "load" was the calculation as defined in ELR for that capability.
- Q. So you would agree that interruptible load under rider ELR can count toward meeting the

peak demand reduction benchmark.

- A. Yes. We believe that ELR counts as an interruptible program.
- Q. And would the same be the case for rider OLR interruptible load to the extent that there's load under that rider?
 - A. Yes.

EXAMINER PRICE: If I could just follow up, Mr. Lavanga.

In the Commission rules it states that an electric utility, I can give you the cite, it's 4901:1-39-05(E)(2), which I believe you cite to in your testimony.

THE WITNESS: Yes.

EXAMINER PRICE: So you're familiar with that rule.

THE WITNESS: Yes.

EXAMINER PRICE: In that rule it says for demand response programs an electric utility may count demand reductions towards satisfying some or all of the peak demand reduction benchmarks by demonstrating that either the electric utility has reduced its actual demand or has the capability to reduce its peak demand and such capability is created under either of the following circumstances.

And then (A) is a peak demand reduction program meets the requirements to be counted as a capacity resource under the tariff of regional transmission organization approved by the FERC.

And so you're testifying that rider ELR is a capacity resource under the MISO tariff.

THE WITNESS: Yes. MISO has seen the ELR tariff and agrees that it is a contract between the companies and the customers for the companies to acquire the interruptible capability. So they allow you to use it as a contract.

And they know who the customers are, and we provide them with this calculation on the module E which is how you demonstrate you own the capacity and they've been accepting of that.

So, yes, MISO does agree that that is an interruptible program that satisfies their requirements.

EXAMINER PRICE: And likewise, required OLR is also a capacity resource under MISO.

THE WITNESS: If there were load there, we would calculate that and use that, yes.

EXAMINER PRICE: Okay. And in your testimony, just to clarify, page 3, line 18, you call it a "load modifying resource capacity." Is there a

difference between the term "capacity resource" and the term "load modifying resource capacity"?

THE WITNESS: Yes. MISO allows you to use capacity that's, for example, generating plant if you have them, it could be a bilateral contract to purchase the energy, so there's different sort of capacity definitions. And a load modifying resource is their term for "demand response resource" which would be different than a generating plant resource.

EXAMINER PRICE: Okay. Thank you.

EXAMINER BOJKO: So would you use the same term for OLR, because your testimony only speaks to ELR?

THE WITNESS: Yes, we would. It's my understanding right now we don't have OLR customers -- this is cutting out -- at the moment on that required, but is intended to be inclusive.

EXAMINER BOJKO: So is the module E for OLR as well?

THE WITNESS: Yes, module E is MISO's mechanism for the company to demonstrate that it has sufficient capacity to cover its load in MISO, whether that be a demand response capacity or a generating plant or some other bilateral contract. It all goes on module E.

EXAMINER PRICE: And you haven't registered any OLR load under module E because you have no OLR customers.

THE WITNESS: I believe that's right. I would have to check for sure, but I don't think we have any.

EXAMINER BOJKO: And just so the record's clear, your distinction or your use of only speaking towards — to ELR in your testimony is for what you just said, because you don't have any OLR load right now.

THE WITNESS: Yes. I did not intentionally exclude OLR from this testimony.

EXAMINER BOJKO: Okay. Thank you.

EXAMINER PRICE: Thank you very much.

Thank you, Mr. Lavanga.

- Q. (By Mr. Lavanga) Ms. Kettlewell, at the bottom of page 4 of your testimony you testify that it's unlikely that the maximum load of all ELR customers would be available for curtailment at the time of an interruption. Is that correct?
 - A. Yes.

Q. Okay. Now, under rider ELR a customer's curtailable load for purposes of determining the ELR credit is determined by taking the customer's

designated firm demand and subtracting that from a maximum demand that occurs within a period of time over the course of the month; is that correct?

A. Yes.

- Q. Okay.
- A. Subject I think to a cap, isn't it, of some sort? I may be wrong about that.
 - O. I'm not sure.
- A. Okay. But there is a calculation as you have described.
- Q. Right. And, well, let's take a hypothetical. Let's assume that my designated firm load is 10 megawatts and my maximum load in a given month is 30 megawatts, so that the curtailable load would be 20 megawatts.
 - A. For the purpose of calculating a credit.
 - Q. Curtailable load, right.
 - A. Yes.
- Q. Now, let's assume that this customer is operating at 10 megawatts and an emergency interruption is called. Now, that customer isn't going to be required to curtail anymore, but it's also going to be restricted or precluded from increasing its load up to its maximum, correct?
 - A. Yes.

- Q. Would you agree that there's a benefit, a reliability benefit to the system to that customer not being able to increase its load at the time of that emergency?
- A. Can you maybe give me a better idea of what you mean by "reliability benefit"?
- Q. Well, when an interruption is called for an emergency reason, obviously either the transmission provider or the RTO or the operating company believes there's some kind of problem or contingency on the system that requires them to interrupt a load for emergency reasons, correct?
 - A. Yes.
- Q. Now, isn't there also a benefit provided by customers that are not at their maximum from being precluded from increasing their demand up to that maximum during the course of that emergency interruption?
- A. I understand what you're saying, and I wouldn't call it a reliability benefit. I would say that the customer has an obligation not to make matters any worse on the system that's already in an emergency, so I would just say he has an obligation not to make it worse.
 - Q. Right. So increasing your load at a time

when the transmission provider or the operating
company is trying to reduce load could make matters
worse.

- A. I think it could make matters worse.
- Q. Okay. Just a few more questions,

 Ms. Kettlewell. On page 5 of your testimony you

 explained how you're going to calculate interruptible

 capability that will count toward meeting the

 benchmarks in 2011 and 2012.

As I understand your recommendation, there are going to be two requirements; number one, the interruptible capability will need to be qualified as a demand resource in the PJM reliability pricing model, and number two, it would need to clear the capacity auction; is that correct?

- A. That's correct, for participating in PJM.
- Q. Okay. Is it your expectation that under this approach you are going to get approximately the same amount of peak demand reduction benefit, or, well, peak demand reduction that you can count toward meeting the benchmark as you get under the MISO approach?
- A. And at this point I don't know whether that would be the same or greater than what would be true in the PJM world, if you will.

Q. Would you agree with me that there's no specific requirement in Section 4901:1-39-05(E) that interruptible capability clear an RTO's capacity auction in order to qualify it meeting peak demand reduction benchmarks?

A. If I could refer a minute here.

MS. KOLICH: Objection. The document -- the rule speaks for itself whether or not the provision is in there.

EXAMINER PRICE: I think she has been speaking quite expertly as the conscience that rules. She can answer if she knows.

A. Okay. So it's my interpretation of the statement in rule (E)(2) that it meets the requirements to be counted as a capacity resource under the RTO. So going into PJM what that means is first of all you have to qualify as a resource, and you have to clear in the auction.

If you don't clear in the auction, you are not available for interruption, you are not paid as a capacity resource. So I believe it's very consistent with (E)(2) in the rules

Q. Okay. But, again, there's no specific requirement in there that it clears, that's just your interpretation.

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1
                 Well, it's specific to the extent that it
            Α.
2
     points you in this case to PJM and PJM's rules do
3
     say, you know, to be in the capacity auction you have
     to be resource.
                 The rule doesn't specifically point to
            Q.
6
     PJM, though, correct?
7
            Α.
                  It does not point to PJM specifically,
8
     but it does point to RTOs.
                  I think that's all I have, Ms.
10
     Kettlewell. Thank you very much.
11
            Α.
                 You're welcome.
12
                  EXAMINER PRICE: Mr. Clark?
13
                  MR. CLARK: No questions, your Honor.
14
                  EXAMINER PRICE: Mr. Lindgren?
1.5
                  MR. LINDGREN: No questions, your Honor.
16
                  EXAMINER PRICE: Redirect?
17
                  MS. KOLICH: Could I have a minute,
18
     please?
19
                  EXAMINER PRICE: You may.
20
                  (Discussion off the record.)
21
                  (Recess taken.)
22
                  EXAMINER PRICE: Let's go back on the
23
     record.
              Ms. Kolich.
24
                  MS. KOLICH: Yes, thank you, your Honor.
25
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REDIRECT EXAMINATION

By Ms. Kolich:

- Q. Ms. Kettlewell, Mr. Lavanga asked you several questions about the time period for your calculations, specifically a 3:00 to 6:00 time frame versus a 4:00 to 6:00 time frame. Could you explain the difference?
- A. Yes. Sometimes we talk about the beginning of the hour and sometimes we talk about the ending of the hour, and so I misspoke about 4:00 to 6:00. What I really meant was the hour ending 4:00 through the hour ending 6:00 which would so the hour ending at 4:00 would start at 3:00, sometimes we talk about the start and sometimes we talk about the end. So that was my confusion there, sorry about that.

MS. KOLICH: That's all I have, your Honor.

EXAMINER PRICE: Recross, OCC?

MR. POULOS: No, your Honor.

EXAMINER PRICE: Mr. Porter?

MR. PORTER: No questions.

EXAMINER PRICE: Mr. Heintz?

MR. HEINTZ: No, your Honor.

EXAMINER PRICE: Mr. Reisinger?

1 MR. REISINGER: No, your Honor. 2 EXAMINER PRICE: Mr. Lavanga? 3 MR. LAVANGA: No questions, your Honor. EXAMINER PRICE: Mr. Clark. MR. CLARK: No questions. 6 EXAMINER PRICE: Mr. Lindgren. 7 MR. LINDGREN: No questions, your Honor. 8 9 EXAMINATION 10 By Examiner Price: 11 Turning your testimony back to page 5, I 12 just had a question about the transition to PJM, and 13 what you will do for interruptible capacity after, I 14 think May 31st, 2011 is your transition date; is 1.5 that correct? 16 Α. Yes. 17 Q. Is there a structural issue with the --18 leaving aside the point that riders ELR and OLR are 19 scheduled to expire on their terms May 31st, 2011, 20 leaving aside that, is there an issue with required 21 ELR and OLR that they could not qualify as capacity 22 resources under PJM?

A. When you say "structural," what are you referring to?

23

25

Q. Is there any reason why riders ELR and

OLR could not qualify as capacity resources under PJM?

A. The purpose of ELR/OLR, whether it be now or then, will be to define how the companies acquire the interruptible capability. How they schedule that or sell that into PJM is, you know, based on the RPM rule.

So I think our PJM would look to their own rules about that and would not be concerned with how we might purchase it from the interruptible customer.

So those can be -- the ELR/OLR can take whatever form it takes and not be incompatible with using it as capacity in MISO -- PJM, excuse me.

- Q. So there is no reason, just to summarize, there is no reason that riders ELR and OLR could not be capacity resources under PJM.
- A. Well, it's hard for me to say there is no reason.
 - Q. That you know of.
- A. I don't know what that will look like come 2011, so I would have to say that I would expect that the companies count the interruptible capability as defined through PJM depending on, you know, how that looks. I don't know how it's going to look.

- -

EXAMINATION

By Examiner Bojko:

- Q. Is the transition from MISO to PJM the reason FirstEnergy is proposing to discontinue those two riders?
- A. Well, I don't know what "discontinue the riders" means.
 - Q. Well, they're expiring.
- A. They do expire. You know, for the companies to be able to count interruptible capability in 2011 we have to have it in -- we have to have it. So in other words, there needs to be a mechanism for us to get it. So however that turns out through the other proceeding, you know, is still an open issue.
- Q. Okay. So you're just saying that because of what other proceeding -- that it's not necessarily tied to the portfolio proceeding; is that what you're stating?
- A. I think it's separate -- you can talk about how the companies count interruptible capability in a separate discussion from how they may acquire it from the interruptible customers.

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Q. Okay. So, I mean the bottom line, you're

just saying for purposes of the counting proceeding, which is this, the portfolio proceeding, that you don't see why a -- or you don't know why the transition to PJM would have an effect on the counting or you don't believe it would have an effect on the counting as long as you have the interruptible capacity to count.

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A. Yes. I believe we will plan to count that capability in 2011 for purposes of this plan in accordance with the PJM requirements provided, of course, that we have it to, you know, purchase it in some way from the interruptible customers.

EXAMINER PRICE: And the decision as to how you will acquire your interruptible capacity after May 31st, 2011, is a decision before the Commission in the market offering.

THE WITNESS: Yes, and this rebuttal testimony is only about how we might value it, how we might measure it, in a PJM environment. And this plan assumes that we do have it.

Q. Okay. When you were talking to Mr. Lavanga, you discussed 39-05(E)(2)(a) in the rule. Do you recall your discussion with regard to whether something clears at capacity? Do you recall that discussion?

A. Yes.

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- Q. Can you think of some reason why it wouldn't clear, or are you just saying it has to meet the PJM requirements which includes clearing?
- A. Well, you have to bid it into the RPM, and not all resources that are bid in -- or capacity that's bid into the RPM will clear. I don't know how to define what "clear" means, so I guess I have to leave that part open. But it has to be cleared in order to get compensated.
- Q. And is there not a requirement in MISO for the clearing?
- A. Right. MISO capacity is a bilateral market so you have contracts bilaterally with suppliers of some sort, so there's no annual auction that is cleared.

MISO does allow you to -- it provides a procedure for parties to get together through some monthly, I believe it's monthly auctions, but it is not a market in that sense.

Q. If we can go back to page 4 of your testimony, I think Mr. Lavanga asked you about, on line 4, you state that the factors in your calculations are then given weights, and I believe you said you didn't know what the weights were at

this time.

I mean, FirstEnergy -- it's FirstEnergy's calculation still, that's what you're referencing, so FirstEnergy has a weighting calculation, you just --

- A. Yes.
- Q. -- don't have it in front of you?
- A. I don't have it in front of me. I certainly can get that, if you were interested in that.
- Q. I just wanted to make sure it was part of FirstEnergy's calculation and it was their weighting as part of that calculation.
- A. Yes, it's the company's percentage weights.
 - Q. Okay.

EXAMINER PRICE: Thank you. You're excused.

THE WITNESS: Thank you.

Ms. Kolich. Do you have to move for admission?

MS. KOLICH: Yes, yes. At this time, your Honor, I'd like to move into the record Company Exhibit 11.

EXAMINER PRICE: Any objections to the admission of Company Exhibit 11?

1 Seeing none, it will be admitted. 2 (EXHIBIT ADMITTED INTO EVIDENCE.) 3 EXAMINER BOJKO: Ms. Kolich, would you 4 like to call your next witness? Sorry, Mr. Lang. MR. LANG: Thank you, your Honor. 6 companies call Gregory M. Toth. 7 EXAMINER BOJKO: Mr. Toth, could you 8 please raise your right hand. 9 (Witness sworn.) 10 EXAMINER BOJKO: Please be seated. 11 Please state your name and address for the record. THE WITNESS: My name is Gregory M. Toth. 12 13 I work at 76 South Main Street, Akron, Ohio 44308. 14 EXAMINER BOJKO: Thank you. 15 Please proceed. 16 MR. LANG: Your Honors, we'd like to have 17 the rebuttal testimony of Gregory M. Toth marked as 18 Company Exhibit 12. 19 EXAMINER BOJKO: It will be so marked. 20 (EXHIBIT MARKED FOR IDENTIFICATION.) 21 22 23 24 25

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2 GREGORY M. TOTH

being first duly sworn, as prescribed by law, was examined and testified as follows:

DIRECT EXAMINATION

By Mr. Lang:

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- Q. Mr. Toth, do you have in front of you what has been marked as Company Exhibit 12?
 - A. I do.
- Q. Is this your rebuttal testimony in this proceeding?
 - A. It is.
- Q. Do you have any additions or corrections to your testimony?
 - A. I do not.
- Q. If I asked you the same questions that appear in your testimony, Company Exhibit 12, will your answers be the same as they appear in that exhibit?
 - A. Yes.
- MR. LANG: Your Honors, Mr. Toth is available.
- EXAMINER BOJKO: Let's begin with
- Mr. Clark.
 - MR. CLARK: No questions, your Honor.

EXAMINER BOJKO: Mr. Lavanga?

MR. LAVANGA: No questions, your Honor.

EXAMINER BOJKO: Mr. Reisinger?

MR. REISINGER: No questions, your Honor.

EXAMINER BOJKO: Mr. Heintz?

MR. HEINTZ: No questions, your Honor.

EXAMINER BOJKO: Mr. Poulos?

MR. POULOS: I do, your Honor, thank you.

EXAMINER BOJKO: Please proceed.

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CROSS-EXAMINATION

By Mr. Poulos:

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- Q. Good morning, Mr. Toth.
- A. Hello.
 - Q. As you are aware, my name is Greg Poulos and I represent the Ohio Consumers' Counsel and residential customers of FirstEnergy.

One of the items in Mr. Sawmiller's testimony that you address in your testimony is Mr. Sawmiller's assertion that the company's management costs are not supported; is that correct?

- A. Where in my testimony? Let me take a look.
- Q. I'll refer you to page 7 through page 11 of your testimony.

A. Yes.

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- Q. Now, Mr. Sawmiller stated in his testimony that he has asked for the figures behind the management costs for quite a while. Do you recall that, his testimony?
- A. Yes. I gave the collaborative members all the information we had through all the requests, brought them to many collaborative meetings.
- Q. And it is also true that the companies are requesting recovery of the management costs as part of the plan going forward, the plan going forward; is that correct?
 - A. Yes.
- Q. And I want to refer you to your testimony on page 8, line 1, start with --

EXAMINER BOJKO: I'm sorry, Mr. Poulos, before you move on.

So are you stating that Mr. Sawmiller's assertion that he did not have the information is incorrect? Do you know if you provided information specifically to Mr. Sawmiller?

THE WITNESS: I did provide additional information to Mr. Sawmiller above and beyond the information we brought to the collaborative.

EXAMINER BOJKO: Okay. And would that

include the numbers that are bullet pointed in your testimony on page 8? The dollar amounts as well as the description on page 8.

THE WITNESS: No, it would not.

EXAMINER BOJKO: Okay. So you provided, just so we're clear here, you provided certain information to all the collaborative members and then you provided additional information to Mr. Sawmiller, but then this is additional information on top of those two pieces of information?

THE WITNESS: This is additional information.

EXAMINER BOJKO: Okay. And why was this not provided to the collaborative and/or Mr. Sawmiller specifically?

THE WITNESS: Sure. This information I recently pulled together. We had settlement discussions on February 10th and 11th and there was some additional requests at that time.

We got back to the CFL vendor and said can you give us anything else supporting this and maybe a breakdown. And they recently came back with a little more information, and I included it then in my testimony.

EXAMINER BOJKO: Okay.

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EXAMINER PRICE: Could I ask you a question?

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When you said you provided additional information to Mr. Sawmiller, do you mean you provided that to him as part of the collaborative discussions like off to the side, or do you mean you provided that to him in the discovery in this proceeding?

THE WITNESS: The way the collaborative was operating, we were having many, many meetings so I was sharing as much information as I had. If I asked for something, if I had it, I gave it to everybody.

We then had some additional conversations in the settlement discussions on February 10th and 11th, they got a little more information then just based on us digging a little deeper into, and then the information I include in testimony.

EXAMINER PRICE: Okay. Thank you.

THE WITNESS: Sure.

EXAMINER BOJKO: Please proceed. Sorry.

MR. POULOS: Thank you, your Honor.

Q. (By Mr. Poulos) And I have a couple questions relating to that information as well, I want to start at page 8 of your testimony. Let me

know when you're there.

- A. I am.
- Q. Thank you.

Starting with the second sentence on line

1, "One line item of costs provided to the

Residential Subcommittee participants is 225,000 for

the services." Do you see that?

- A. Yes.
- Q. I want to start by focusing on the "provided to residential subcommittee participants," and you've already been asked a couple questions about that by the Bench.

You would agree that OCC is one of the participants in the residential subcommittee of the collaborative, correct?

- A. Yes.
- Q. And Sierra Club is one of those members, correct?
 - A. Yes.
- Q. And the Council of Small Enterprises, sometimes referred to as COSE, is also a participant in the residential subcommittee of the collaborative.
 - A. Yes.
 - O. And OPAE.
 - A. Yes.

Q. NRDC.

- A. Yes.
- O. The PUCO staff.
- A. Yes.
- Q. And of course, FirstEnergy.
- A. Yes.
- Q. Now, Mr. Toth, you would agree that the residential subcommittee of the collaborative met a number of times in November to address the redesign of the CFL program, correct?
- A. We did meet in November, yes. Many times.
- Q. And when I refer to November, that's -the November time period was critical because on
 November 4th the Commission came out with an entry
 on rehearing that stated the company had until
 November 30th to work with the collaborative and
 file a redesigned program; is that correct? Or would
 you agree with that?
 - A. Yes, that's correct.
- Q. And the initial meeting of the residential subcommittee of the collaborative to talk about the redesign was November 6th; is that correct?
 - A. Are you asking did we have a meeting that

day?

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- Q. Yeah. Do you recall that meeting?
- A. We did have a meeting that day. We sent information out on the 3rd.
- Q. And that's a face-to-face meeting, correct? Everyone who could make it was in attendance.
 - A. On the 1st.
- Q. And then there were three other meetings of the residential subcommittee to discuss the CFL program. Do you recall those?
- A. I would have to go back and look through the dates for the number.
- Q. You don't specifically recognize the dates?
- A. Yeah, I've got them, I just -- I'm counting them now. But it's four or five and a conference call.
- MR. POULOS: Your Honor, may I approach the witness?
- EXAMINER BOJKO: You may.
- MR. POULOS: Thank you.
- Your Honor, for identification purposes

 may I have the document that was handed to the

 witness marked as OCC Exhibit 12?

EXAMINER BOJKO: Which is OCC's first set of discovery, DR No. 3.

MR. POULOS: Yes, your Honor, it's two pages long.

EXAMINER BOJKO: It will be so marked.

(EXHIBIT MARKED FOR IDENTIFICATION.)

MR. POULOS: Thank you, your Honor.

- Q. (By Mr. Poulos) Mr. Toth, looking at this response of FirstEnergy to OCC's discovery, does this refresh your recollection of the dates of the collaborative meetings for the residential subcommittee?
 - A. Yes.

- Q. And this Exhibit 12, OCC Exhibit 12, states that in November there were four residential/low-income subcommittee meetings, do you see that?
 - A. Yes.
- Q. November 6th, November 12th, November 17th, and then there was a call on November 20th, correct?
 - A. Yes.
- Q. And you would agree with those figures or have no reasons to disagree with those figures.
 - A. That's correct.

Q. And FirstEnergy has not called a meeting of the residential subcommittee of the collaborative since November 20th, correct?

A. Correct.

- Q. When I refer to FirstEnergy calling any more residential subcommittee collaborative meetings, isn't it true that you are the chairman of the residential subcommittee? Correct?
- A. I am the chairman of the residential and low-income subcommittee.
- Q. When I refer to the residential subcommittee, it is residential and low-income subcommittee, isn't it?
 - A. Yes.
- Q. I believe you were here for Mr. Paganie's testimony, but do you recall him stating that FirstEnergy is the facilitator for the whole collaborative? Do you recall that testimony?
 - A. I do not.
- Q. Would you consider FirstEnergy the facilitator for the residential subcommittee?
 - A. Yes.
- Q. And you are in charge of that subcommittee, correct? You personally.
 - A. I'm the chairman of the subcommittee.

- Q. Isn't it also true that you coordinated putting all the CFL documents together and sending them out to the parties?
 - A. I did coordinate that, yes.
- Q. And I think as you alluded to some of the questions from the Bench, some of those responses were during collaborative meetings and some of them were outside of collaborative meetings; is that correct?
 - A. Yes.

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- Q. And do you recall having discussions with Mr. Sawmiller outside of the collaborative?
- A. I do recall having conversations with Mr. Sawmiller and yourself and other people from the residential subcommittee. In fact, we did that quite frequently.
- MR. POULOS: Your Honor, may I approach the witness?
 - EXAMINER BOJKO: You may.
- MR. POULOS: Thank you.
- EXAMINER BOJKO: As you approach, I think we mismarked the last discovery response. It should have been OCC Exhibit 13. I apologize,
- Mr. Sawmiller's testimony was 12.
 - MR. POULOS: Thank you, your Honor. I

apologize.

(EXHIBIT REMARKED FOR IDENTIFICATION.)

EXAMINER BOJKO: So we will remark OCC discovery with the Response Set 1, DR No. 3 will be OCC Exhibit 13. And I'm assuming you want to mark another one?

MR. POULOS: Yes, your Honor. Your Honor, I ask that the document that was just handed to the witness marked as OCC Exhibit 14.

EXAMINER BOJKO: And for the record that document being?

MR. POULOS: Thank you, your Honor. Your Honor, the document that has just been handed, OCC Exhibit 14, states at the top, it's basically an e-mail from TothG@FirstEnergyCorp. to Daniel Sawmiller, and it is five pages long, your Honor.

EXAMINER BOJKO: The e-mail and attachments will be marked as OCC Exhibit 14.

MR. POULOS: Thank you, your Honor. (EXHIBIT MARKED FOR IDENTIFICATION.)

- Q. (By Mr. Poulos) Mr. Toth, this is a chain of e-mails and I ask you to look at page 2 to start.
 - A. Okay.
- Q. Looking at page 2 right in the middle do you recognize the part where you see three little

carets pointing to the right, do you recognize that as an e-mail from you to the collaborative members inviting the collaborative members to a conference call on November 20th?

A. Yes.

- Q. And that November 20th conference call, that would be the last time the residential collaborative would meet, correct?
- A. Yes. We had full collaborative meetings after that date.
- $\,$ Q. So the residential collaborative was done but there were full collaborative meetings after that date.
- A. Yes, but we always covered any residential issues at the full collaborative to bring them up to speed.
 - Q. And we'll get to that in a moment.

Now looking at the response which is from Mr. Sawmiller to your e-mail, that is right above at the top of page 2, do you see that?

- A. Yes.
- Q. And do you recognize that as the response to your e-mail?
- A. I don't recognize this chain of e-mails.

 I certainly sent that. I'm assuming that this is

accurate. I would guess so. I don't recall. We shared e-mails frequently.

Q. Absolutely.

And the 9.1 million that is referring to, and I will lay a foundation here, but the 9.1 million that he is referring to in sunk costs at the top of the page --

A. Yes.

- Q. If you look at the last page, page 5 of OCC Exhibit $14 \, -\! -$
 - A. Yes.
- Q. -- is it your understanding that CFL program committed/spent, that number at the top, that's the 9.1 million he's referring to?
- A. Yes. It could be that number or it could be the number from the previous page where we break it down to 9.1 -- 9,160,890. We were approximating many of these things going through multiple renditions. So 9.1 we would, you know, in the conversation of it be rounding and using approximate numbers.
- Q. Absolutely. And when you're looking at that page before, page 4, that is supposed to that number, that 9,160,890, that's supposed to go at the top of page 5, correct?

- A. Right, approximate.
- Q. And the date on the top of this on page 5 states this is an estimate as of 11/13/2009, correct? Page 5.
- A. Yes. It's also marked a draft. The 11/13 date is really the date I was working on it. The initials at the bottom on the 16th are also is probably the date I finished it. So this is really a working document.
 - Q. Yes.

- A. But it's approximate to those dates.
- Q. And GMT is your initials, correct?
- A. That's me.
- Q. I want to go to the first page of OCC Exhibit 14, and this is your response to Mr. Sawmiller, correct?
- A. You're talking about the first page from me to Dan on 11/18?
 - Q. Yes.
 - A. I believe so.
- Q. Isn't it true that if you look back at page 4 which we've been referring to, which is the CFL program committed/spent, this is the first time that you've separated the \$9.1 million number out for anyone in the collaborative?

A. No.

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- Q. When did you do it before this?
- A. It was separated out earlier in November. In fact, I think you brought it into testimony in one of the other -- I saw a document that I think probably had an earlier date, we'd have to look.
- Q. So it was an e-mail or a document that was provided that came up with this program CFL committed/spent numbers, is that what we're referring to?
- A. Yes, I think there's an earlier date out there when we shared this information with the collaborative.
- Q. Okay. Let me go to the other e-mail then.
- MR. POULOS: Your Honor, may I approach the witness?
 - EXAMINER BOJKO: You may.
 - MR. POULOS: Thank you.
- Your Honor, the document I just handed the witness, I'd ask that be marked as OCC Exhibit 15. It states in the first line "From TothG@FirstEnergyCorp.com to Greg Poulos," dated 11/19/2009, 2:12 p.m., and it is two pages long.

attachments, or this one's just an e-mail.

MR. POULOS: Yes, your Honor.

EXAMINER BOJKO: The e-mail dated

November 19th will be marked as OCC Exhibit 15.

(EXHIBIT MARKED FOR IDENTIFICATION.)

- Q. (By Mr. Poulos) Mr. Toth, do you recognize OCC Exhibit 15?
- A. I don't know. I recognize it as a correspondence that you and I probably had back and forth, like numerous times, so I don't know how to answer that. Yes, I do recognize it. How about that?
- Q. Well, I mean if you don't, I want to be sure that -- I mean this is your e-mail address, correct?
 - A. It is.
- Q. And in this e-mail this is the date after you provided the other information, correct? OCC Exhibit 14.
 - A. Looks like the next day.
- Q. And isn't it true that this e-mail on page 2 I am asking you for figures behind the fourth page of OCC Exhibit 14 which is the incurred costs?

 Correct?
 - A. Those approximately match, yes.

- Q. Well, in fact, don't they exactly match?
- A. Let me take a look.

 Yes, they do.
- Q. And in your response on page 1 to my request for the figures isn't it true that you state a description of what the costs were used for?
 - A. I do.

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- Q. Isn't it true also that there were other parties that were also asking for these figures and costs behind the CFL redesigned program?
- A. Yes. I think everybody in the collaborative was interested in the costs and we shared them with everybody.
- Q. Now, I think as you referred to it, after the residential committee meetings at the end of November there was a couple full collaborative meetings that took place, correct?
 - A. Yes.
- Q. And do you recall there was a full collaborative meeting on November 23rd?
 - A. Yes.
- Q. And do you recall during that meeting OCC, namely myself, asking -- stating that there were still concerns with the CFL program, though the design of the program was much -- had improved

significantly? Do you recall that?

A. Yes, I do.

- Q. And do you recall OCC stating to the collaborative that although the design was looking good, that there were concerns about the marketing and the customer awareness, correct?
- A. No, I don't recall having issues with marketing and customer awareness. We had by this time had multiple renditions of the marketing plan as well as all of the communication pieces and they circulated, in fact, we made many edits to those public documents or public pieces that we call them collateral, that piece that would be going to the public, and throughout that month November, and we're very close I think to what I would have considered, I think everybody would have considered our finals.

We might have had minor edits left but we worked together as a collaborative and pulled together I think a very comprehensive marketing and communications plan.

EXAMINER BOJKO: I'm sorry, maybe we're -- I think we need to be clear about the words we're using.

In your questions you're talking about the CFL program looking pretty good, and I'm not sure

if he's responding, I mean, we have two, I don't know if we want to call it initial or in his testimony he calls it approved CFL program versus the, I think you call it redesigned CFL program or revised we've been talking through the hearing.

I'm afraid that he's answering a different question than what you're asking because of that distinction. So why don't we try you rephrasing your question with that clarification and see if the response is the same.

MR. POULOS: Thank you, your Honor.

- Q. Mr. Toth, do you recall as part of the November 23rd meeting there was a presentation regarding the redesigned program? Correct?
 - A. Yes.

- Q. And after that presentation that was given by you to the collaborative, a number of parties commented about the CFL redesigned program, correct?
- A. At every collaborative meeting everyone commented on the revised CFL program.
 - Q. Okay. Thank you.

And as part of OCC's statement regarding the redesigned CFL program, OCC's stating that there were still some issues left unresolved. Do you

recall that? Strike that. Let me ask that again.

As part of OCC's comments to your presentation on the redesigned program do you recall OCC commenting that there were still some concerns with the redesigned program including the lost revenues going — as part of the old program and the new program that were going to be collected? Do you recall that?

- A. I do remember us having -- hearing some concerns about cost issues.
- Q. And other cost issues that were included were the fact that OCC was concerned about not having documentation for the figures from the initial CFL program that were going to be incorporated into the redesigned program; is that correct?
- A. No, I don't think so. I think we had -I had given all the information I had up to that
 point to the OCC, to you, and so I didn't have
 anything additional at that time to share. So I gave
 you everything I had.

EXAMINER BOJKO: And in that answer you're talking about the committed and spent from the approved CFL program, or are you talking about the redesigned dollars?

THE WITNESS: I'm talking about the spent

on the approved CFL program.

- Q. The initial program, correct?
- A. Yes.

EXAMINER BOJKO: So you didn't think there were any issues related to the committed/spent dollars on the initial CFL program.

THE WITNESS: No, I knew we had some cost issues, but I didn't have any additional information to share. Those were just items that they said we still have an issue with these things.

And we cleared 27, 30, 40 other issues up, so it was an evolution, it wasn't a one-day-in-time kind of thing. We were constantly redesigning and evaluating.

And I had brought all the costs forward to the collaborative members on multiple occasions, we addressed them, and there were a couple items that they had pointed out as still being open in their —from their perspective.

MR. POULOS: Your Honor, may I approach the witness?

EXAMINER BOJKO: You may.

MR. POULOS: Your Honor, may I have what has been handed to the witness marked as OCC Exhibit 16, the first page is an, it looks to be an e-mail

from WilliamsW@FirstEnergyCorp.com to the full collaborative, it starts with Ballio@COSE.org and it is dated 12/2/2009, and the remaining pages, which are four, are stated at the top of page 2 "FirstEnergy's Ohio Energy Efficiency Collaborative 11/23/09 Meeting Minutes."

EXAMINER BOJKO: The e-mail with the attached meeting minutes will be marked as OCC Exhibit 16.

MR. POULOS: Thank you, your Honor. (EXHIBIT MARKED FOR IDENTIFICATION.)

- Q. (By Mr. Poulos) Mr. Toth, do you recognize the meeting minutes that are attached to the e-mail, pages 2 through 6 of this document?
 - A. Yes, I do.
- Q. I'll have you look at the bottom of page -- that first page of meeting minutes.
 - A. Okay.

- Q. Let me ask you first, these meeting minutes, is it your understanding FirstEnergy is the one that produces these to the collaborative?
 - A. We do.
- Q. And if you see at the bottom, this part, section 3 is all referring to the CFL program updates, correct?

- A. Yeah, this is all information around my update on the sixth draft, which ended up being the final draft of the redesigned CFL plan.
- Q. Section C under 3 on that first page of the meeting minutes is comments from the collaborative members regarding the program, correct?
 - A. Yes.

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- Q. If you see at the bottom they're from Greg Poulos, OCC, and it states that "The program design has come a long way, and has a lot of ideas."

 Do you recall that?
 - A. T do.
- Q. And the OCC stated that there were still concerns with the customer awareness and marketing.

 Do you recall that?
 - A. Yes.
- Q. Lost revenue was still at issue, as stated by OCC at that time. Do you recall that?
 - A. I do.
- Q. And that there were details behind the amounts that OCC was still looking for. Do you recall that?
 - A. On the lost revenues.
- Q. And that was also on the other numbers as well, correct? The CFL, the incurred costs from the

CFL program.

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A. Well, doesn't say that, but that looks to be an issue on the lost revenues, however, we had many conversations, you and I, about these issues.

Q. In response --

EXAMINER PRICE: Can I ask you a question briefly?

MR. POULOS: Sure.

EXAMINER PRICE: And again this gets back to the point Ms. Bojko was making about which programs we're talking about.

The line that says "OCC would like to work with FE Communications on customer awareness and marketing," is that comment to the best of your knowledge referring to marketing the revised program or marketing costs of the initial program?

THE WITNESS: I believe since it's under the redesigned category in my update that that's probably what it's stating here, is that it's on the redesign.

EXAMINER PRICE: Thank you.

Thank you, Mr. Poulos.

EXAMINER BOJKO: Wait. I'm sorry. So when -- this No. 3 program update has the same meaning as redesigned or revised CFL?

THE WITNESS: It says in "a, reviewed FirstEnergy Redesigned CFL," so I think it was a program update presented by me on the redesigned CFL distribution proposal. So we would be calling this the redesigned plan.

EXAMINER BOJKO: Okay.

- Q. (By Mr. Poulos) Now, in response to the concerns OCC states in here about costs, isn't it true that you responded with an e-mail the next day? Do you recall that?
 - A. No, I don't.

MR. POULOS: Your Honor, may I approach the witness?

EXAMINER BOJKO: You may.

MR. POULOS: Your Honor, may I have the document that's been handed to the witness marked as OCC Exhibit 17? This is an e-mail from Mr. Toth to Mr. Poulos on 11/25/2009, at 11:05, and it is a total of three pages.

EXAMINER BOJKO: The 11/25/09 e-mail will be marked as OCC Exhibit 17 for identification purposes.

Mr. Poulos, to clarify, did you mean the e-mail was sent, correspondence, two days after the collaborative meeting?

MR. POULOS: Yes, your Honor. Thank you. It was two days after.

(EXHIBIT MARKED FOR IDENTIFICATION.)

- Q. (By Mr. Poulos) Mr. Toth, do you recognize this e-mail and the attachment?
 - A. I do.
- Q. And isn't it true that this was providing further information about the expenses for the initial CFL program?
- A. This is a breakdown of the costs for the approved CFL program on page 3. Page 2 is a cost estimate of the opt-in program that we worked through in the collaborative to redesign the program.
- Q. So page 2 is a redesign -- is the redesigned program. These are the costs that will be incurred by the company for the redesigned program, correct?
- A. Yes, this is a draft of that, so these are working documents. We would continuously work with the collaborative going back and forth and picking up issues such as what group may have wanted something for home delivery and making sure we were hitting all of the categories, and it was very much a collaborative effort.

So in the moment of time in which I sent

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this, this was our cost at the time, as well as on page 3, a breakdown of some of the additional costs from the approved CFL program.

- Q. So on page 3 is the approved program with broken down figures that equal \$8,916,000 -- \$8,916,640, correct?
- A. Yes. That's an approximate number based upon what day I sent this. We were working diligently to drive our costs down from the approved CFL program, so these numbers as of today aren't accurate, but at the time were.

We really tried to drive the costs down of the original because our enormous challenge here was to run the original plan, redesign it, and get the CFLs out to customers in the redesign all under the original approved amount of \$13.1 million.

So it was us driving these prices down with our vendors and really putting some of our relationships with these folks in peril because we were really squeezing them to bring our costs down on this. So this is accurate on the day I sent this to you.

- Q. On 11/25, correct?
- A. Yes.
- Q. And that number 8,916,640 from page 3 of

this document goes right into the top of page 2, correct?

A. Yes, it does.

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- Q. And what that is implying, more than implying, what that actually means is that the incurred costs from the original program, which is page 3, are being incorporated into the redesigned program, correct?
- A. Yes. Absolutely. You wouldn't have had a redesigned program without the original approved program.
- Q. And looking at some of these costs on page 3, that would be, for example the CFLs are a cost that you're using those light bulbs from the first program from the initial program, the redesign, correct?
 - A. Yeah.
- Q. Now, isn't it true that this page 3, this breakdown of the costs into eight categories is the first time that you've broken down -- gone this far into breaking down the \$8,916,640? Correct?
 - A. No.
- Q. Do you have any information available to show that you provided this information, this breakdown, to members of the collaborative before

this?

A. I think there's an earlier document, however, it would be very similar to this. We really had the same information. The numbers may have been changing, but in the collaborative process I had brought early in the process, when we were deciding if it was going to be an opt-in or an opt-out or a voucher coupon program with the collaborative, I brought as many costs from the approved program as I had. So we may have seen parts of this or some parts of this as early as the beginning of November.

MR. POULOS: Your Honor, OCC does not have that document. We'd like to have that document made available to us that he's alluding to.

EXAMINER BOJKO: Can you reread the response?

(Record read.)

EXAMINER BOJKO: Mr. Toth, are you referring to, maybe if you look at OCC Exhibit 14, it was an e-mail sent on 11/18, and I believe you have a comparable two pages, one of the redesigned committed/spent costs that totaled the 9.1 that we referenced earlier and then you incorporated that and including a new, an estimate of the redesigned program. Is that maybe what you're referencing, you

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had different versions of --
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THE WITNESS: That would be an example of it, yes.

EXAMINER BOJKO: You said early November, so I don't know if you are talking about November 13th or even earlier?

THE WITNESS: No. We were so interactive with these folks, and this is a good example of an earlier one to the date. You can see the categories are slightly different and the costs are changing based upon us kind of working through the plan. So this is a good example of me giving them information sooner.

EXAMINER BOJKO: Okay. So the estimates dated 11/13 that came out to approximately, rounding, 9.1 is comparable to a revised estimate on November 24th that now comes out to be 8.9.

THE WITNESS: Yes.

EXAMINER BOJKO: Okay.

MR. POULOS: And, your Honor, if I could further clarify my questions, maybe that might help.

EXAMINER BOJKO: Please.

MR. POULOS: Thank you.

Q. (By Mr. Poulos) Looking strictly at, on Exhibit 17, OCC Exhibit 17, the CFL Program

Committed/Spent page. Do you see that?

- A. I didn't number them like I was supposed to, so let's -- that was the three-page e-mail dated 11/25/09?
 - Q. Yes.

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- A. What is that?
- Q. Exhibit 17.
- A. Okay. Go ahead.
- Q. And looking strictly at the, I'm looking at the CFL program costs from the original, the original program costs, and isn't it true that number is \$8,916,640? Correct?
 - A. Yes.
- Q. And isn't it true that this e-mail here, page 3 of OCC Exhibit 17, is the first time you have broken out that specific cost of 8,916,640 or the figures that are close to that?

Like, for example, on earlier versions it was 9.1 million and we were asking — that's where Mr. Sawmiller was asking for a breakout of what those costs were. And isn't it true this is the first time that you break it out into such categories as management services or personnel services?

EXAMINER BOJKO: Mr. Poulos, are you specifically referring to the 8.9 breakout?

MR. POULOS: Yes, your Honor.

EXAMINER BOJKO: Because there was a 9.1

breakout.

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MR. POULOS: Yes. And the 9.1 was not broken out.

EXAMINER BOJKO: That's what I'm trying to clarify for the record. Are you asking for a further breakout? Because Exhibit 14 has a comparable breakout of committed/spent costs for the 9.1.

MR. POULOS: Your Honor, yes, the CFL distribution. Thank you. Just the initial part of the 8.4, and I apologize for misstating that.

Q. (By Mr. Poulos) If you look at Exhibit

14, we were asking Mr. Sawmiller's -- Mr. Sawmiller's

e-mail was asking for a specific breakout of the

8.49 -- \$8,493,750 figure and the \$427,000 figure and
the \$240,000 figure. So we're trying to -- I'm

trying to focus on the CFL distribution vendor

committed costs of 8,493,000.

EXAMINER PRICE: Could I ask a question?

What's the relevance to this line of
questioning? I mean, if he comes up with a document
that shows on November 10th they gave you this
information, do your objections fall away? I mean,

is there a magic date where if you got it before that date, then you don't object to it?

MR. POULOS: We'd like to know what the information is and I think what it comes down to is, as you're asking, is when we did get provided this information was February 11th as part of the full group, so there's a lot of information here that we don't know or don't have the information behind.

I think as the initial questions alluded to, he has testimony where he states \$440,000 for rescheduling, for management services, 31,000. We don't know anything behind these figures and --

EXAMINER PRICE: Was there a discovery dispute I'm not aware of? Did they not provide you information you requested in discovery?

MR. POULOS: I will show you, I asked for the incurred costs, I got a document with just general numbers, and then after depositions I got these full numbers, but I still haven't been able to get, you know, to flush them out because of the lateness of getting them.

I would say if there's a discovery dispute, the problem is I didn't know there were documents out there and I still think that we don't know how we got to some of these numbers, so this is

the first chance I'm getting to explore with the witness how these numbers were accrued. And it's been a process of us asking for these numbers like the management services since November.

MR. LANG: Your Honor.

EXAMINER BOJKO: Yes.

MR. LANG: If perhaps we could, to
Hearing Examiner Price's point, talk about the
rebuttal testimony that's been submitted and the data
submitted which is data the companies have now and
are submitting as part of rebuttal testimony, I'm
sure the witness would be happy to answer questions
about what's submitted as part of the rebuttal
testimony rather than preliminary documents that were
submitted in November.

MR. POULOS: Your Honor, at this point I will be happy to move on to those discussions about the specific documents he provided. I just, this is the first time we've seen these numbers behind the management services was late-February and I was curious why we hadn't seen them till then.

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EXAMINATION

By Examiner Bojko:

Q. Okay. I think that we need to clarify

some things because now I'm afraid that the record is very confused, because I think people are talking about management services and meaning something different. So let me ask a couple questions to try to help a little bit and then we'll go on from there.

I think the information in the record is not clear and I'd like to make it clear at least with what we've discussed before and then we can move on if you choose to move on.

I need for you to look, please, at OCC Exhibit 14, which is the 11/18 e-mail, and then OCC Exhibit 17 which is the 11/25 e-mail. Approximately a week apart; is that right?

A. Yes.

Q. Okay. If you look at, let's first look at the CFL program committed/spent costs because the breakdown is not exactly the same structurally, so this might be causing some confusion.

If I look at the -- it starts with the vendor committed cost of 8.4. I'm going to round, I don't want to say all these numbers.

- A. Sure.
- Q. Well, it's really almost 8.5, it has that distribution vendor. And if I look over on the revised update, the newer 11/25 update, I see it says

distribution vendor committed costs at 8.9. So I can see why there's some confusion in the numbers.

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But then when I look down to the advertising and expenses, which is separate on the 11/18 version, it's \$427,140, and I look at the last line of the 11/25 version and it has that same \$427,140 for advertising artwork and design, am I to assume that that \$427,000 is the same in both of those documents for the same costs? Maybe you can explain the two versions because — do you see the confusion?

And I think that this might be part of what the questions have gotten to is they're called the same thing, but the numbers don't seem to match up exactly correct.

- A. Right. The 427,140 on the one that's dated GMT 11/16 of 09 at the bottom.
- Q. You're going to go not by the e-mail date, let's go by the date at the bottom.
- A. Yeah, that's that page, the 11/24/09, the GMT 11/24/09, I could compare those. So the 427,140 is the advertising compensation. It's the same thing, I just named it something different; advertising artwork and design. It's only because I didn't duplicate it, I re-wrote it. But it's the

same number.

- Q. Okay.
- A. Now, that's also -- those two are the same.

You can see that there's a different number for the warehousing and that's because we were working our advertising so warehousing for CFLs and materials, warehousing facilities and services, one was 315,000, one says 240,000.

It was based upon us estimating how many dates we were going to go out, how much space we were taking up at the warehouse facility. We were really working with these people, we were getting different numbers from them so those numbers were always kind of in flux.

- Q. Okay. So you're saying the 240 dated 11/16 was an underestimate and that estimate went up to 315 on the 11/24 estimate.
- A. All I did was, in this particular case, for the -- yes -- for the warehousing it was changing based upon information I was receiving at the time.
- Q. I'm just trying to make sure it didn't incorporate multiple lines on this document.

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- A. No, it's the same thing.
- Q. Equates to 315.

A. Exactly.

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Q. Okay. Now then, why don't you tell us how 11/16 came out with about 8.5 million for what is the only other number you have on the 11/16 document, but then on the 11/24 document you have one, two, three, four, five other costs making up I guess what I would maybe call that top line. Is that an accurate --

A. Yes.

Q. -- assumption?

A. Yes.

Q. Okay. So now why don't you tell me, if the warehousing increased and the advertising stayed the same, what decreased in the remaining items that would have lowered the total ultimate cost from 9.1 to 8.9?

A. I understand.

The difference is, I'm sorry, I did the math, the difference was \$244,250. I would have to really dive into this. It's really us working through the process. I don't know what the \$244,000 difference is, but the reduction is what we were driving for. We were working to try to bring our costs down the best we could.

So I may have gotten an updated invoice

or a change from one of our suppliers.

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- Q. Okay. Just one more time so we're clear, that the 8.493750 amount on the 11/16 e-mail equates to the first -- or, the five line items underneath the total 8.9 on the 11/24 e-mail. So it's fair to say that those five listed items was a breakdown from the 8.4 on the 11/16 e-mail.
- A. That's correct. That is a breakdown of the 8.9.
- Q. Because the 8.4, because then the advertising and warehouse are in addition.
 - A. On top of that.
- Q. Okay. Now, if we can go -EXAMINER BOJKO: Bear with me for one
 more moment, Mr. Poulos, I apologize.
- Q. Let's go, Mr. Toth, to the second page of the OCC Exhibit 17, which is also dated 11/24 at the bottom.
 - A. I see it.
- Q. And then go to the corresponding page, which is the last page of OCC Exhibit 14, which has the 11/16 date on the bottom, although note that the top of this one has an 11/13 date.
 - A. I see that.
 - Q. I think you said it was a working

document those three days.

- A. Right.
- Q. Now, this breakdown of costs shows this is the redesigned program but it incorporates the initial approved CFL committed/spent program costs, so the very first line you're going to see the difference between the 8.9 and the 9.1 which is what we just talked about.
 - A. Yes.
- Q. If you walk down this list I have a question of -- everything appears to be the same in the first block of the Retail and Community Group, all those numbers appear to be the same; is that correct? Between the two estimates.
 - A. Yes.
- Q. Okay. And then when we go to the second block, all of those numbers appear to be the same of the two e-mails.
 - A. Right.
- Q. Okay. And when we go to the third block, that's outlined in an actual square, the total costs for small business appears to be different.
 - A. It is different.
- Q. But the 14- and the 42,000 are the same, and then on 11/24 estimate it says 154,000 and on the

11/16 it says 462,000?

- A. That's correct.
- Q. Okay. Can you tell me why that is different?
- A. Yes, I can. As the program evolved, this small business distribution was us working with a couple of small business groups, one from Cleveland, one from Toledo, and we anticipated mailing most of those to customers on the first go-around the first go-around in the original in this plan you see here with the 462,000, we were anticipating sending all of those out in the mail and using other forms of distribution.

As we redesigned the -- as we were working on multiple redesigns, we worked with those groups and instead of mailing a lot of those light bulbs, we were going to go to their events and to their annual meetings and hand them out in person, thus lowering our cost.

Instead of mailing them to each customer or each of their clients, we were going to reduce that by going to their organization, speaking about our programs, and then giving away the light bulbs to their members.

So the first plan was us literally

putting them in boxes, mailing them. The second one does have some mail in it, but it was mostly us going directly to their convention or their organizations.

- Q. Okay. So from what we've discussed so far then you add sales tax and verification costs and you come out with two different totals, and is it fair to say that both the lowered committed/spent figure, the 8.9 versus the 9.1, as well as the total cost for small business decrease which you just explained, which was the difference between 426 and 154,000, that those two decreases in the estimate produced the lower total cost on the line after the sales tax which is about 3.1 million on the 11/24 estimate and 3.4 million on the 11/16 estimate?
 - A. That's correct.

- Q. Okay. And then you add a block of additional costs for the multiyear program and those costs remained the same in your two estimates and, again, you have a grand total that has a difference based on those two factors that we just discussed.
 - A. Yes, that's correct.
- Q. And that gave a total lower cost per CFL light bulb in those estimates well.
 - A. That's exactly what it did, yes.

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Q. Okay. Now, in addition to the breakdowns

that we just talked about and the differences between at least the two documents that we have in front of us on the 11/16 estimate and the 11/24 estimate, did the company produce any further breakdowns during this November period?

- A. No. This is it.
- Q. Okay.

- A. This is a lot of detail and multiple renditions of this, but this is basically the information we were sharing.
- Q. Okay. And then I think going to one of my very early questions of this afternoon or this morning, after these breakdowns that you provided via e-mail that we discussed today, then the only further additional item that you provided to the collaborative would be that through your rebuttal testimony.
- A. No. On February 11th during settlement discussions we e-mailed some backup documentation on February 11th, and then I provided additional breakdown from that in my testimony.
- Q. Okay. And from the cross-examination you've received today in your rebuttal testimony, have we seen discussed, marked, talked about today the breakdown information from the February

settlement discussions?

- A. Does that include my testimony? Because some of the information from the February 11th settlement discussions I do reiterate in my testimony.
- Q. Okay. I thought you said your testimony was in addition to that.
- A. It is in addition to that, but that's where the number comes from and then I dig into it a little bit more.
- Q. Okay. So the answer really would be the specific breakdown that was in any February settlement discussions has not been presented today before us except for that that might also be included in your rebuttal testimony.
- A. That's correct. I didn't bring that information, so it's not in my testimony.
 - Q. Okay.
- A. I don't know if previous testimonies had it in there from other groups.
 - Q. Okay.

EXAMINER BOJKO: Let's go off the record.

(Discussion off the record.)

EXAMINER BOJKO: Let's go on the record.

Mr. Poulos, you may continue.

584 1 MR. POULOS: Thank you, your Honor. 2 3 CROSS-EXAMINATION (Continued) 4 By Mr. Poulos: 5 Mr. Toth, looking at OCC Exhibit 17, Q. 6 which is -- the third page which is GMT 11/24/09 at 7 the bottom of the page, do you see that? 8 Α. T do. I'm looking for information. Do you have 10 further documentation to break down this \$630,000 11 that's categorized as personnel services? 12 Α. I do have additional information and I 13 put it in my testimony. 14 And do you have additional documentation 1.5 other than your testimony to support the breakdown of 16 the \$630,000 figure? 17 Α. No. I don't have any additional 18 documentation. 19 So you can't tell us what went into that Q. 20 cost. 21 Certainly I can tell you what went into Α. 22 the cost. 23 How did you receive that information? 0. How do you know that information goes into the cost,

630,000 for personnel services that were spent on the

original CFL program?

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A. As you know, I certainly lived this plan from the day we designed it and worked with the vendor continuously, in fact, day after day, week after week. I knew exactly what I was getting and what was included in those services.

So we spent a lot of time with these folks, I was very comfortable with the CFL vendor, they stuck with us through multiple renditions, so I was very comfortable and knew what the funds were for.

EXAMINER BOJKO: Okay. Mr. Toth, you're referencing your reference in your testimony at page 10, the Q and A that begins on 4, and this is the \$630,000 for vendor services that you were just referencing in your response?

THE WITNESS: Yes.

EXAMINER BOJKO: Is there an associated attachment from your testimony or is there an attachment associated with that \$630,000 attached to your testimony?

THE WITNESS: I did attach on the final page of Exhibit GMT-1, the last page is the invoice from the CFL vendor breaking down the costs really by item. So I did include this.

EXAMINER BOJKO: And that is referencing a document titled "Power Direct"?

THE WITNESS: That's Power Direct, yes.

EXAMINER BOJKO: And I see that number to be 8.4, almost 8.5 million. So maybe you could tell me --

THE WITNESS: Sure.

EXAMINER BOJKO: -- where you get the 630 from that.

THE WITNESS: If you look on the right, the fourth number down is 630,000. And that was for the personnel services that I believe Mr. Sawmiller made reference to or that was asked throughout testimony.

EXAMINER BOJKO: Okay. But you don't have any further line item breakdown of that 630, because that 630 is just included in the overall bill.

THE WITNESS: It is. I do not have an additional breakdown of that aside from the narrative I put in my testimony about what it was for.

EXAMINER BOJKO: And that narrative would be that on page 10, the Q and A beginning on 4, and I guess as well as the Q and A beginning on 13.

THE WITNESS: Yes.

1 EXAMINER BOJKO: And going over to page 2 11. 3 THE WITNESS: Correct. EXAMINER BOJKO: Mr. Poulos. 5 MR. POULOS: Thank you, your Honor. 6 (By Mr. Poulos) In looking at this Power 0. 7 Direct attachment to your testimony --8 Α. Okay. -- looking at the management supervision 10 and personnel services --11 Α. Yes. 12 Q. And the quantity total you move over to 13 the right from the description is 1.5 million. Do 14 you see that? 15 Α. I do. 16 0. And the rate for that is .15. Do you see 17 that? 18 T do. Α. 19 And if I multiplied those by each other, Q. 20 you get 225,000, correct? 21 I don't know. The number is 225,000. 22 don't know if those multiply out to that or not. 23 And that 225,000, other than your 0. 24 testimony, there's no documentation to support how

that 225,000 was spent, correct?

A. That's correct. We didn't have the breakdown until just recently. That number of 225,000 for a project from this vendor that was nearly 8.5 million was, you know, less than 2.5 percent of the total price of the job for management, so it was well within line and deemed reasonable. Really anything between 2 and 5 percent would be considered reasonable for a management of a project this size.

So I never questioned the vendor. I had been working with them all this time, I knew exactly what I was getting for that. I was very comfortable with the number. I was very comfortable with them.

- Q. And you provided this document to all the parties February 11th, correct?
 - A. I did.

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- Q. And this document is dated September 17th of 2009.
- A. This document is September 17th, 2009. It was for our September 23rd contract date.
- Q. You had this document for approximately five months and waited until February 11th to provide it to the parties.
- A. It didn't give any other additional -yes. It didn't give any additional detail. You look

at the numbers, they match all of the other numbers I was showing you continuously. This was just the invoice from the approved CFL plan that I included in all of the documents that the collaborative used to make decisions going forward in the redesign from the beginning of November.

- Q. And these numbers, you found them to be reasonable, it sounds like, that are on this page as Power Direct.
 - A. Yes.
- Q. And you are aware that OCC would like to -- further documentation how these figures were spent, correct?
 - A. Figures from this invoice?
- 15 Q. Yes.

- A. I sent them to you.
- Q. You sent the invoices regarding this Power Direct to us?
- A. No. I think you're -- what exactly are you asking me?
- Q. The Power Direct invoice, September 17th, 2009.
 - A. Got it.
- Q. And you are aware that we have asked in the past for as much documentation as we can for

these costs, correct?

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- A. Yes.
- Q. And you have not provided us with further documentation regarding the personnel services or the management services, correct?
- A. That's correct. I gave you everything we had. This isn't the breakdown. It's the same number, I continuously used it throughout all of our worksheets.

EXAMINER BOJKO: Do you have a breakdown from Power Direct?

THE WITNESS: They did give me a breakdown that I included in my testimony on the management services. They did break it down by percentages and dollars. And I say that --

EXAMINER BOJKO: That's of the 225,000.

THE WITNESS: Correct. That's for the 225,000. So I did get a breakdown of that. But I recently went back to them and asked them for a little more information around that.

EXAMINER BOJKO: But you never got a breakdown for any of the other items on that invoice, such as the 630.

THE WITNESS: No. I had a conversation, continuous conversations with these

folks on what they were doing, what we were needing to have done in the program. The timeline here is extremely critical. To pull the 630,000 out and just say "What's this for," is not really fair.

The 630,000 we spent for the personnel services were an ongoing, us redesigning the program continuously, putting the program on hold and pushing all of the prestaging of these packages that we were going to send to customers' houses forward, because as we were lopping days off because of the delay, we weren't giving them days at the end to deliver.

We were compressing their window on delivery days, so they were doing as much back office or in warehouse efforts that they could trying to make sure they were meeting their deadline.

We were even into their contingency days they were prestaging and prestaging and prestaging ready to launch when we said -- it wasn't until October 18th when you look at this we finally said to them "We're not going to have anything that's going to launch soon. We need to take all of this -- of this material that's prestaged and we need to prepare it for storage."

One thing that really gets lost is this program was enormous. It was two warehouses about

half the size of a football field with millions of light bulbs lined up in boxes and bags ready to be door-to-door delivered.

So they were coming in on 16, 17 semi trucks being unloaded, packaged, set up, prestaged and sorted for neighborhood delivery, and they kept doing that. As the light bulbs came in, none were going out, so they were stacking up and stacking up.

At one point they were about 40 feet high to the ceiling the size of -- about half the football field ready to go out. On the 18th we said to them "We're not going to, it's just not going to happen."

So I walked into the warehouse on the 18th, I saw this massive amount of prestaged materials and I thought, this is going to take us a month to put away. And if you look at the timeline I put in there, they did it in about nine days, and they broke it all down saving us thousands of dollars in storage, condensing all the materials.

And then prestaging it for the redistribution -- or, for the now next plan because we put it all in pallets, we sorted it, we got it ready to go to retailers. We knew we weren't going to go door to door so we took out of that kind of prestaging and put it ready for retail distribution

for distribution to some of our affinity partners, like United Way and things like that, the collaborative work done in the redesign.

EXAMINER BOJKO: Wait. Wait. Was that before or after knowing the redesign?

THE WITNESS: We didn't know. What we knew was we weren't going to go door to door, so in knowing that we weren't going door to door we staged everything for some kind of bulk shipment. And that was perfect for us to warehouse and it's turned out to be perfect for us to send to retailers. So now all of the materials are in storage ready to be sent for the new plan.

EXAMINER BOJKO: I mean, I guess if you sat there and told me that it cost a lot of money to package these and put them all for neighborhood distribution and then, without having a collaborative decision on the redesigned program and without having Commission approval, FirstEnergy just made a decision to package a different way, not knowing whether that packaging was going to have to be then again repackaged to do something different, say the neighborhood distribution was allowed.

THE WITNESS: Right. We couldn't keep the materials in the warehouse the way they were.

They were in the middle of the floor prestaged ready for door-to-door. We had to do something with them, the warehouse people were not going to let us keep them like that.

EXAMINER PRICE: When you say "prestaged ready for door-to-door," are you saying that there were thousands of bags each with two light bulbs in it sitting on the floor?

THE WITNESS: With "A Hundred Ways to Save" brochure and a usage manual. Absolutely that's exactly how it was. And they were counted and sorted for communities. So the trucks would come in and pick it up for that community, take it to that community, distribute it, and come back.

EXAMINER PRICE: So there was a big Parma pile, a big Cleveland Heights pile, a big Shaker pile.

THE WITNESS: That's exactly how it worked. Even broken down even more detailed than that. So we couldn't leave it like that, they were stacked ready for hands to touch them. We needed to be able to lift this stuff up with forklifts, so we put it back in pallets and counted it and got the inventory straight and secured it.

We would have had to do that no matter

what. The warehouse people weren't going to let us keep that in the middle of their floors.

EXAMINER PRICE: And your testimony is that that saved actual money on the warehousing by condensing it to pallet size.

THE WITNESS: Sure. Some of the estimates we received were double the amount we're paying now. I think I say that in here, I know I say it's \$30,000 a month for those two warehouses. The original estimates were \$60,000 a month.

So just by condensing all of that put us in a better situation and it secured our inventory, which was important to us as well.

EXAMINER BOJKO: Mr. Poulos.

MR. POULOS: Thank you, your Honor.

Q. (By Mr. Poulos) So looking at this Power Direct invoice, are there other invoices you received from Power Direct other than this September 17th invoice prior to that? Let me ask, prior to September 17th?

A. No.

Q. So that the, let's take, for example, the 630,000 for personnel services, that number has not been negotiated down, it's the same price it was before.

A. That price wasn't negotiated. What we were buying from them was a designated service. Now, that service certainly morphed into something that was very much out of scope. They worked about, you know, we had about a 26-day distribution period in here.

They worked about 10 days previous to the distribution launch getting ready and then things went out of scope as the program changed and they redesigned and they reevaluated the delivery timetables.

Things were coming in/out of scope, but still within the limits of what we put forth and said, look, how much is this going to cost us? Where are we? What's the best way to save money?

It was actually our vendor working with us on the 18th that they said to us we're not going to need a year-end deadline or get into the holidays, and that's how we were making that decision on the 18th.

- Q. So that 630,000, you were relying on Power Direct for that figure, and I wanted to look at some of these other figures on this page.
 - A. We can look at the other figures, yes.
 - Q. I would look at, since you're relying on

them, the two CFLs right above that. Do you see the two CFs right above the Power Direct?

A. Yes.

- Q. There's 1.5 million CFLs, correct?
- A. Yes.
- Q. At a rate of \$3 a CFL. Do you see that?
- A. Yes.
- Q. Shouldn't that equal \$4.5 million or 4.725 million?
- A. I would have to do the math. Let me look. There's also another CFL for the door-to-door below that, and -- I wouldn't be able to do that in my head, I'm sorry.
- Q. One of the easy ways that I was able to look at was if you look at the top one, the recycled kraft paper bag, it's 1.5 million at a rate of .3, which is \$450,000.
- A. Well, then if that's the case, the one below it at 375,000 at \$3 --
- Q. That was the next one I was going to point out that was a little trickier because it's not an easy number.
- A. Sure. This invoice itself is, the one that's dated 9/17 from Power Direct, I can't say if -- we're making a lot of round numbers and I would

have to doublecheck the 1.5 million if it wasn't 1,500,230 or some other number.

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If you look, these are all very round numbers and we may have had a trueup or something else to make -- because I know we don't have exactly 1.875 million households and we were sending two to everybody plus the small business customers.

So to say we were going to be at 3.75, I think what this is is probably just some estimations on total.

- Q. So what you're saying is this shouldn't be relied upon.
- A. No; I think it's very -- I think the amount due is very reliable. I think when you come down to quantity of 1.5 million or the rate, the 4,725,000 is very reliable.

EXAMINER BOJKO: I guess I don't understand. Aren't you the person that created the breakdown of the bag and box costs, the CFLs? Aren't the documents we've been talking about your documents?

THE WITNESS: They are.

get -- how did you come up with 1,031,250 when you did your breakdown? It says bag and box cost and

assemble, but now I hear you don't know how to get these numbers. I don't understand.

THE WITNESS: No, it's not that I don't know how to get the numbers. I took that, the bag and box cost and assembly of \$1 million came from the numbers here that you can see, there's line items for each of these items, recycled kraft paper bag, preparation, insertion, there's the boxes, manufacture of box, the assembly of the box.

EXAMINER BOJKO: So tell me the numbers that you added. You added 450, then you added the 285,000 and then you added 187,500? And did you say another one? Tell me how you came up with \$1,031,250.

THE WITNESS: So without having my worksheet directly in front of me, I'm going to tell you that I think the way I did it was took the 450,000 on line 1, recycled kraft paper bag, line No. 5, preparing and inserting bag content, and third area down 187,500 for manufacturer of bags, and then — or the boxes, I'm sorry. And then there's two items, 37,500, 71,250 for the labeling and the insertion.

So I think that's what's coming up to 1 million. Does that add up? I'm trying.

1 EXAMINER BOJKO: I don't have a 2 calculator, but okay. 3 THE WITNESS: I know that's close. 4 That's where I got the numbers from. EXAMINER BOJKO: So just to be clear, on 6 your committed/spent 11/24 document with the 7 breakdowns for the CFL of the old program or initial 8 approved program, you just did that. You went to the Power Direct invoice and you added specific line 10 items together to create the breakdown that you 11 provided on 11/24. 12 THE WITNESS: That's correct. That's the 13 information I had. 14 EXAMINER BOJKO: Okay. 15 EXAMINER PRICE: Now, did you continue to 16 negotiate with Power Direct to move some of these 17 numbers down? I mean, the document we're looking at 18 here in front of us, the invoice is from September, 19 so it, obviously, was for the initial program. 20 THE WITNESS: Right.

EXAMINER PRICE: Did you continue to negotiate with Power Direct to move them down, is that why these numbers are shifting over time?

shifting. They're also shifting because we're

THE WITNESS:

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That's why they're

redesigning the program and that final redesign is using this same vendor and they gave us, here's a great example of the numbers coming down, we had this number and we were trying to redesign it and we said "Well, how much would it cost us to use retail and our affinity groups and low-income and all the things we wanted to do? "Well, they gave us a number that put us over the 13.125" million from our original CFL filing that we needed to stay under. So we went back to them and said "We can't be over. What can you do to help us not be over?"

And that's when we started -- that's when they started, we were negotiating with them on the redesigned program to bring that in under or at the \$13.125 million.

So our challenge was bring these prices down, get a better price on the redesigned program, and do it all for what we originally had an approval for from the original CFL approved filing and pull that all together and get something out the door to customers and still be under our target number.

EXAMINER BOJKO: Okay. But right now we're -- I understand that for the redesign, but I thought we were focusing a little bit on the committed/spent breakdown which is the old program.

And I guess what I'm really struggling with is the invoice is dated September 17th, 2009, you have one line item breakdown dated 11/16 that we've been discussing today on OCC Exhibit 14. Then you have another breakdown that has a lower cost dated -- OCC Exhibit 17, dated November 24th.

I thought you told me the difference between the 11/16 draft and the 11/24 was what you were just kind of referencing there, the negotiating lower costs, the negotiating of the warehouse costs, and things of that nature. But then when I asked you where you got the numbers on the 11/24, you go to a 9/17 invoice.

So where did you get the numbers? If there were any kind of negotiations involved that reduced your numbers, where did you pull those numbers from to create this lower 11/24 draft estimate?

THE WITNESS: That was just our conversation, our negotiations with the CFL vendor. He didn't take it out of a line. He just was, we were just talking about what was being used, what was being reused, how many — where were we on actual days, what day did we cut it off. We were — this was a conversation we were going on and we were —

EXAMINER BOJKO: Okay, but then when I just asked you if this \$1,031,250, you pulled, you know, one, two, three, four, you gave me five line items from the September invoice that you pulled to create that number. And I don't see where it could possibly be reflected in the discussions that you're talking about, if you told me you pulled the numbers from this invoice.

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I guess what I'm hearing you say is you didn't pull the numbers from the invoice, or if you did, I don't understand how you could have pulled the numbers from the invoice for the 11/16 estimate versus the 11/24 estimate.

THE WITNESS: I'm not really sure I understand.

EXAMINER BOJKO: Well, we're talking about the 11/24 estimate which is a reduction from the 11/16 estimate, right?

THE WITNESS: Right.

EXAMINER BOJKO: And you just told me you pulled from the 9/17 invoice certain cost figures that the consultant provided, or the vendor provided to you to arrive at your cost estimate of what was committed and spent for the CFLs, and we just specifically talked about the bag and box cost and

assembly.

there to start, yes.

I thought you told me that, I asked you the question specifically for each line item on your 11/24 draft estimate, did you get that from the invoice on 9/17, and you said "yes." But then I hear you -- I thought you said "yes."

THE WITNESS: Yes.

EXAMINER BOJKO: Is that right? Yes?

THE WITNESS: I got the numbers from

EXAMINER BOJKO: Okay. Then you talk about this negotiation and things coming down. Where is that reflected and how did we get from 9.1 to 8.9 if we're looking at a 9/17 invoice?

THE WITNESS: I can't specifically say what the 24,000 is. It was discussions that were ongoing with these folks. So there were --

EXAMINER BOJKO: Okay. Okay. I understand there were discussions and things, but you had to create a hard document. You said you had a worksheet. Where did you get those numbers?

If the discussions resulted in a \$244,000 reduction from 11/16 to 11/24, was that in -- that wasn't in a document? How did you create your spreadsheet?

THE WITNESS: I'm not really sure what —— how I created the spreadsheet on 11/24. I started with the Power Direct invoice. There's some changes in the two between warehousing and facilities. We negotiated those items down.

EXAMINER BOJKO: Oh, well then that's different from what you said. Is that the only thing you negotiated down was the warehousing and that was the difference of the repackaging and making smaller warehouse space?

THE WITNESS: That's -- when I'm comparing them, see the difficulty is that we're selecting two distinct things out of a moment in time and this was an evolving process. To say that, I think the warehousing was 315 and it ended up coming in under that, so I know there that's \$75,000 in reduction.

EXAMINER BOJKO: Whoa. But 315 is what's on the 11/24 invoice or estimate.

THE WITNESS: Oh, I'm sorry. Those are the numbers I started with, the warehousing has been in flux, we're down now to \$30,000 a month. The warehousing numbers were based upon how many months we were looking out.

You can see that I said final cost

subject to timing and delivery schedule. So we were estimating some of the numbers going forward.

We know that it was 30,000 a month, so if I went back and made a new spreadsheet or a copy, I would say 30, 30, 30, for the warehousing expense since we put them in there starting in -- at the end of October.

question. Is it fair to say that your primary goal throughout all these iterations of spreadsheets and invoices was to simply push the price for the revised program below the price for the initial program and that once you were done with that and negotiated with Power Direct that they would do different tasks for the same price, that you were done?

THE WITNESS: That's exactly right.

That -- it was us meeting the 13.125 million in the final cost on the final day that we filed and sent forth on December 15th. That's exactly what my main purpose was, was to take something that was costing estimating way over 13.125 and bringing it down to that number.

EXAMINER PRICE: So, for example, for management services you're not going to have a document that shows initial budget equals \$225,000

for X activities and then revised budget is \$225,000 for Y activities. You just know that the total management fee is \$225,000 and that contributed to you keeping this below your target budget which is the initial cost of the initial program; is that correct?

THE WITNESS: That's correct.

EXAMINER BOJKO: Whoa. The budgeted initial program?

THE WITNESS: Yes, the 13.125 million is ultimately the price I have to stay under in the redesign.

EXAMINER BOJKO: No. No. No. Not the redesign, because you have a specific — in the redesigned program, if I understand on your spreadsheet dated 11/24 attached to OCC Exhibit 17, this is the redesigned program and in that redesigned program you have a specific line item for CFL program committed and spent costs, and that \$225,000 of management that we were talking about is in that line item. It's not in what was worked out to redesign the program. Right? It's in the committed and spent for the old CFL program.

THE WITNESS: It is. However, it also -- it's the final number to keep us under 13.125. So it

is included in that. There is no reason to redesign if we went through with the original approved CFL program. So I had to take all of those costs, include them in the redesign, and get the redesigned program out all under or at 13.125 million.

So that, the challenge was not to separate things out and understand what these services were for, I was kind of doing that for the OCC's requests. My goal was at the end of the day to take two programs and make them cheaper than my first one or at the same cost as my first one.

EXAMINER PRICE: And Power Direct is performing services for the revised program under that \$225,000.

THE WITNESS: There is not a separate line item now if you look in the redesigned program. There's not a separate line item anymore where we're saying, okay, management costs, I took that old — the original program, rolled it into the new one, negotiated with them to be under the amount, and that at the end of the day that's the number we came up with.

I don't know where they cut back their cost.

EXAMINER PRICE: Let me ask the question

a different way. Power Direct is still your primary vendor for the revised program.

THE WITNESS: That's correct.

EXAMINER BOJKO: I still don't understand if you don't know where they cut back or what changed, how you got your revised estimates to get the committed/spent number. You just told me you didn't think the whole 244,000 was just warehousing, it was other things, right? It wasn't just the warehouse costs that went down. Well, that was an increase actually from the first one to the second one.

THE WITNESS: The total cost was just that to us, a total cost. So that's how we negotiated with them. I didn't ask them to break those items out. We knew what our mailing costs were going to be going forward. We knew some of the other costs from working with them.

They gave us -- I think we went through five or six full renditions of different programs to come up with one that the collaborative helped us with and generally supported and one that we could do to meet our cost requirements.

EXAMINER BOJKO: I guess maybe I just misunderstand. I thought your testimony was

addressing what had been termed by Mr. Sawmiller to be the "sunk costs," and the sunk costs on your own definition was costs that were used to do the old CFL, the original approved CFL program.

Are you telling me that's not the case?

THE WITNESS: No; that is the case. When I say "sunk costs," we're not doing any services if there's not an original plan. The original approved plan. So all the expenses and all of the services we got and everything we developed to launch that program on our approved date, and we were going to go live on October 10th, all of those charges are real. There's no question about that. We were ready to go on the day before, you know, we temporarily halted the launch.

So we did have management expense. We were ready. And then as the program changed, the scope changed. So it morphed into something else. We had a delay period, at the end of the delay period we worked with the vendor to revise the program, we revised the program with them, included all of the original costs and came up with a number that still met our goal.

EXAMINER BOJKO: Okay, look at page 5 of your testimony. This is where you use the word

"sunk," and maybe we just need to put a dollar figure to that. What, in your opinion, is "sunk"? Which costs, when you use that word on line 15, did you believe were sunk?

THE WITNESS: I don't break it out that way. I apologize, it's not how I defined it. I was responding to the question — the sunk costs, from what I say here, is not directly contributing to the redesigned CFL program, those items that they worked on we would have never done had we not an approved program.

So did we work on the original? Yes.

Most of these costs in here go back and forth between
the original approved plan and items that they did to
help us redesign the other plan, the revised program.

So the scope was changing.

They certainly, in the management cost breakdown, I can give you a little bit more -- if you go to page 8, line 15, we talk about some of the \$225,000 broken out and things they worked on for us, and much of that was for the development and the planning required before the launch taking us right up to the launch. You know, we started those discussions way back with these folks and they provided the support to us.

So I do break it down a little bit more, but then on line 6 I clearly say that they were working on helping us change the schedule, redesign the program to meet the delays, constantly reevaluating their formulas. So I did my best to break it down based upon the information they gave me. These were all items that certainly were for the approved CFL program.

And then there's some items in there that include putting the things into like line 12, 13, 14, where we talk about sending things to the warehouse and safe storage and reorganizing the materials for lower storage costs and managing that service. So some things do carry over into the new.

Are those costs sunk? Well, sure, they're in the invoice, they're in the number for management services they provided me. I need them to have provided that service for the new program.

I can't have one really without the other. It wouldn't be the first -- it wouldn't have been my first choice on how to do it, but this is us playing the cards that we were dealt, and it worked. I think now we're in a position to deliver.

EXAMINER BOJKO: Okay. But you don't have a dollar figure associated with the sunk costs.

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     You don't know the dollar figure associated with what
     you call the sunk costs as you defined it.
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                  THE WITNESS: No, I don't break it out
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     like that.
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                  EXAMINER BOJKO: Okay. Let's go off the
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     record.
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                   (Discussion off the record.)
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                  EXAMINER BOJKO: Let's take a lunch
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     break. 2:15 we'll return.
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                   (Lunch recess taken.)
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614 1 Monday Afternoon Session, 2 March 8, 2010. 3 4 EXAMINER BOJKO: Let's go back on the 5 record. 6 Mr. Toth, please remember that you are 7 still under oath. 8 Mr. Poulos, would you like to continue? MR. POULOS: Thank you, your Honor. 10 11 GREGORY M. TOTH 12 CROSS-EXAMINATION (Continued) 13 By Mr. Poulos: 14 Mr. Toth, I'll have you look at OCC 17 15 again and the last page. 16 Α. Okay. 17 Q. This page states at the top "CFL Program 18 Committed/Spent." Do you see that? 19 Α. Yes. 20 "11/24/09" on the bottom left corner? Q. 21 Α. Yes. 22 Q. The number for management services 23 directly from the Power Direct invoices attached to your testimony, 225,000? 25 A. Yes.

Q. And the -- for personnel services, the 630,000, that's directly from the Power Direct invoice as well?

A. Yes.

- Q. And the CFLs, the 5,996,250, did you get that number directly from calculating the figures for CFLs on the Power Direct invoice?
 - A. No.
 - Q. How did you get that figure?
- A. This particular one, the 5.996250, I have to say "approximately" because I don't have the exact numbers, but when we ended up on 11/24 as we were refining the number of households and we were getting down to we had ordered for CFLs and some of the rush delivery things, the average bulb cost, because of some delivery issues and some other things, went up just slightly, it was approximately -- for two CFLs went from like \$3 to approximately \$3.15.

Keep in mind, these were -- this was a working document and was ongoing. When the 9/17 invoice we were looking at, we hadn't purchased all of the CFLs. So this 5,996,250 might be slightly different than the original invoice amount.

Q. And do you have any documentation to show how you calculated that?

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We had a conversation with the Α. suppliers. We bought -- keep in mind, we were buying 3.75 million light bulbs, which was about all of the available inventory in about a 15-state area.

So it was not like we were just getting these at the local warehouse. These were being shipped directly from manufacturers, overseas, and when we were doing the final numbers, we were seeing that we were off some and we wanted to make sure that we had no delays in shipment and delivery to customers, so the average costs varied a bit.

So I don't have documentation, I just have us having conversations with manufacturers saying this bulb's going to cost you a little more than the next bulb because it's out of a wholesale environment and not from a manufacturer, and there were other details that kind of went into that.

- Q. So looking at this Power Direct invoice, is it your testimony that any discrepancies in this individual -- in the individual numbers on this page are not important because you met your goal of the \$13.1 million? Is that your position?
- No. That's certainly not that Α. they're not important. I would say no. They're all very important. It was -- all of this was a critical

component into designing and redesigning with the collaborative this program, so I'm not going to say that any of these numbers weren't affecting our program in the redesign, how we were working with the collaborative, or what our final price was going to end up being.

Q. Well, didn't you say earlier that this document here, the Power Direct, this wasn't provided to the parties until February 11th? Correct?

MR. LANG: Objection. Your Honors, if we could try again, we're dealing with rebuttal testimony to Mr. Sawmiller. Mr. Sawmiller addresses specific line items of costs dealing with the CFL program. None of those line items are being questioned at this point by Mr. Poulos.

His questioning is beyond the scope of the rebuttal testimony. The scope of the rebuttal testimony is personnel services, management services, warehousing costs, and advertising. That's what Mr. Sawmiller addressed in his testimony, that's what's being rebutted.

The cost of the CFLs is not in dispute in this case. I understand Mr. Poulos has a curious nature and likes to ask questions about everything, but, your Honors, so that we can maybe get out of

here today, I would ask that you ask Mr. Poulos to limit his questioning to the issues that are actually here in the rebuttal testimony.

EXAMINER BOJKO: I'll let you respond.

MR. POULOS: Thank you, your Honor. Your Honor, this is related to — these figures are related to management services and personnel costs, but even further than that is that these are documents that had been provided by the company in the rebuttal testimony, we have a right to cross-examine their witness who's offering these for evidence into the record.

MR. LANG: Your Honors, they're offered by the witness as party of the rebuttal testimony on specific cost items, nothing else -- no other cost items are in dispute.

EXAMINER BOJKO: I actually think that there was a dispute about what information was provided. I believe that was discussed in Mr. Sawmiller's testimony and that was responded to by your witness. So on that basis I'm going to allow the questioning.

Please reread the question.

(Record read.)

A. That's correct. I did break down some of

the line items out of this invoice when I was asked for additional detail, and you can see that between the two dates on the -- No. 13 and No. 17, or No. 14 and No. 17. You can see the differences.

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So I was trying to accommodate the OCC's wanting additional information with all the information I had. So I did try to break it down a little bit more on the one dated 11/24, but I did not give them this Power Direct invoice directly.

MR. POULOS: Your Honor, motion to strike everything after "that is correct."

EXAMINER BOJKO: Granted.

Before proceeding on to your next question, just help us out a little bit. You mention the 3.15 and just per light bulb it increased from your vendor's estimate of \$3. I'm not sure how you calculated that.

I heard many things from you. Did you get an array of prices from \$2 to \$5 and you yourself averaged the cost to get to 3.15? Tell me how you came to 3.15.

THE WITNESS: Sure. The \$3.15 was based off of a request for prices from manufacturers. So some bulbs came in under \$3, some bulbs came in over \$3.

EXAMINER BOJKO: Okay.

THE WITNESS: That's correct.

EXAMINER BOJKO: Tell me what you did next. I'm trying to figure out if you did the physical calculations or your vendor did the physical calculations.

THE WITNESS: We did them together. The vendor -- we were certainly talking about where the light bulbs were coming from, some of them weren't meeting our specs, so we had to go back to some manufacturers, we were a little bit short, and so we end up on the 9/17 invoice date, I think the real math here and the reason they don't add up when I do the math in my head, I think they meant to have \$3.15 in as the rate, not \$3, but I'll have to dig into that a little deeper.

The prices were averaged, they came in some lower, some higher. We decided as a company which bulbs we were going to buy based upon how high we wanted those costs to go. So if we wanted to buy a Sylvania light bulb, it was, you know, \$4.10, were we going to buy those and how did that effect our average price.

So we were looking at each manufacturer. There were some manufacturers we did not buy from

because they were taking our average price up too high.

EXAMINER BOJKO: Okay. Did you have a spreadsheet that listed all the costs of the bulbs and you averaged that to get the \$3, the 3.15?

THE WITNESS: I did not have the spreadsheet. The vendor had the spreadsheet and then we were talking about what the numbers were.

EXAMINER BOJKO: And then you got from them the average of 3.15 and then -- now I'm hearing something different. You think that if 3.15 is inserted on the Power Direct's statement, that it would equal the \$4,725,000? I thought you said the 3.15 calculation got you to the \$5.9 million.

THE WITNESS: Yeah, I think both these approximate numbers. I think on the 5.996250 I would have to do the math and see what the average price was at that time and where we were on the purchases.

Keep in mind, these are moments in time you're asking me about. We were evolving through this process --

EXAMINER BOJKO: I understand that,

Mr. Toth. We were just trying to figure out where

your numbers came from as you did those calculations

at that moment in time.

I understand it was evolving, but I thought you just told me that on the statement \$3 should have really been 3.15 to get to the 4.7 million, and I thought you had said a few minutes ago that the reason why it's higher on your 11/24/09 estimate sheet is because the 5.9 really equaled -- showed the increase of the CFL cost of 3.15. So I'm just confused.

THE WITNESS: Yeah, it could be -- I don't really have the worksheets behind it so I'm just kind of speculating a little bit on -- I see that the invoice has round numbers. We obviously have to say 1.875 million households is an estimate. So as we got closer to delivery time, we were doing calculations off of our customer data to make sure we had the exact number.

So the 9/17 invoice is showing some approximate numbers. I am questioning a little bit just the \$3 rate. I think that might be \$3.15. I'll have to do the math on that.

And then on the 11/24, this is far after, so we probably by this time have a more refined number on households and we probably have a more refined number on average costs.

EXAMINER BOJKO: So now I'm hearing a

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different thing. So two numbers could have been evolving during this process; it was the number of households evolving as well as the price of the bulb.

I'm just looking at the average numbers, I'm looking at rounded numbers here and that's not how we -- at the end of the day, you know, we bought an exact number.

estimate of 5.9, what -- do you have some kind of documentation that shows your math of doing both the price of the light bulb as well as the number of households that you were going to deliver those light bulbs to?

THE WITNESS: Do I have that here in front of me? No.

EXAMINER BOJKO: Does it exist?

THE WITNESS: No. I don't have anything broken down like that. I've got -- at the end of the day, I could probably see exactly how many light bulbs we bought. I do have that number. That's a solid number. So that would be a number that we would have.

But I didn't include that on the 11/24. We're not really saying anything here about how many

light bulbs that was or how many customers that was for. I was just trying to, you know, in a worksheet form kind of give approximate numbers to what this program was going to cost.

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EXAMINER BOJKO: Okay. So how did you get to \$5,996,250? How did you arrive at that number?

THE WITNESS: Right. On this 11/24/09 when I did this, I would say I received this number from the CFL vendor telling us how many light bulbs he bought, knowing how I was getting some of these other numbers, and that would have been the average price times how many light bulbs.

EXAMINER PRICE: You believe this is the actual cost of the light bulbs?

THE WITNESS: It's getting close to that, by this date on 11/24 we should be close to the actual cost. I don't know if this is the final document. I didn't bring this, it was, you know, dated -- we know the actual number. That's not a question.

\$5.9 million, was that number given to you and you inserted it into this document?

THE WITNESS: Yes.

1 EXAMINER BOJKO: And it was given to you 2 by your Power Direct vendor? 3 THE WITNESS: Yes. 4 EXAMINER BOJKO: Thank you. 5 EXAMINER PRICE: But it may not be the 6 final number. 7 THE WITNESS: It may not be the final 8 number. 9 EXAMINER PRICE: Because this is a draft 10 document. 11 THE WITNESS: Right. 12 EXAMINER PRICE: Which is why it says 13 "Draft." 14 THE WITNESS: Right. 15 EXAMINER BOJKO: But you didn't do the 16 calculation. You told me three hours ago that you 17 did the calculation. 18 THE WITNESS: But it's easy to do. These are conversations we're having with these people, 20 it's not like they, you know, they send us an 21 invoice, we don't talk to them. 22 We were going over manufacturers and who 23 was going to charge us what and making decisions by the minute on do we want to buy the Sylvania or the 25 GE, and how much does that change our price, and

okay.

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So it's an approximate number, you know, from the vendor, it's easily derived by the average of the number we purchased at this time.

I don't know how to answer, I'm sorry.

EXAMINER BOJKO: Please proceed,

Mr. Poulos.

MR. POULOS: Thank you, your Honor.

- Q. (By Mr. Poulos) Mr. Toth, you stated that there's a more current document out there than this document?
- A. No. There's not a more current document. I didn't say that. What I said was we would know -- no. We would know at some point how many light bulbs we actually ended up purchasing at the end of the day.
- Q. Is there a more -- let me make sure I'm clear with that, the GMT 11/24/09 the CFL Program Committed/Spent, this document, there's a more current document for the costs regarding this original program?
- A. I did this break -- no, I did this breakdown for you when you asked me when we were setting it. So I had no reason to do this kind of document again.

Q. So when you say there's -- you have more current information, there's no documentation of that current information.

- A. I would know the total CFL cost.
- Q. And what is that?

A. I don't know that at this time. I would have to look and see how many we ended up purchasing. It would be approximately -- we're very close here. This is towards the end. This is an approximate number close to this.

EXAMINER BOJKO: Wait, what's "towards the end" mean?

THE WITNESS: We weren't changing things much after this point. We were getting down to we knew how many households, we knew, you know, we had some things in flux, but the program was evolving.

EXAMINER BOJKO: Then maybe you need to explain to me a little more the time -- I thought the launch of this program was October 10th.

THE WITNESS: Yeah. But we were looking at some costs here of committed/spent, we weren't finished negotiating the advertising expense, we didn't have the warehousing expenses --

EXAMINER BOJKO: No, no, no, I'm talking about CFLs right now.

THE WITNESS: I would know certainly at this point in time how many we had purchased, but I can't say for certain. This is just a draft of me trying to gather the numbers together. So --

EXAMINER BOJKO: No. I'm asking you more fundamental to help me through the timeline. I thought the program was supposed to launch by October 10th. So I thought for the approved, the initial program, which to me in my mind was the committed/spent and I've learned today you just used "sunk" synonymous with that again today and I don't think that's what you meant.

I mean, we talked about this before lunch and you said "sunk" did not mean all of these costs, because I thought some of the management and some of the advertising and some of the stuff was going to carry forward, especially the 630 and the 225, and I thought they were going to use some of these costs in the redesigned program, particularly the light bulbs, so I thought I heard you say earlier today that it wasn't sunk. This did not mean "sunk."

THE WITNESS: That's correct, I just said sunk, that's not how I meant it. You're absolutely right. Thank you for pointing that out to me.

EXAMINER BOJKO: Okay. So I thought that

the light bulbs were purchased for the October 10th launch.

THE WITNESS: They were.

EXAMINER BOJKO: Okay. What date would that have had to have occurred in order to be for the October 10th launch?

THE WITNESS: They would have been being purchased and negotiated for purchase well in advance for that. We wouldn't have bought any light bulbs until approximately September 23rd when we got the approval to move forward. So we didn't buy any until September 23rd and that's when we started the purchases.

EXAMINER BOJKO: And when would you have finished the purchases?

THE WITNESS: We would have -- well, I can't give you an exact date. We would have finished the purchases in the middle of October.

EXAMINER BOJKO: Okay. So then I don't understand with the 11/24 date why you're saying we were getting to the end. Shouldn't the light bulbs have already been purchased? So shouldn't that have already been a finite number?

THE WITNESS: Yes. That may -- the light bulb being a finite number -- see, I don't remember

putting all of this in and how I developed it and it's just one sheet with no details, so I'm trying to say we were negotiating these other things. The CFLs is that finite cost for that -- I don't know.

EXAMINER BOJKO: Go ahead.

MR. POULOS: Thank you, your Honor.

- Q. (By Mr. Poulos) Mr. Toth, this third page of OCC Exhibit 17, the CFL Program Committed/Spent, the \$8,916,640 there on that page, do you see that?
 - A. Yes.

- Q. That total, isn't it true that all that \$8,916,640 will come out of the pockets of residential customers? Correct?
 - A. Ask me that again exactly.
- Q. Isn't it true that the \$8,916,640 will be paid by residential customers? Correct?
- A. Well, I guess I don't know how to answer your question. Are you saying that is the CFL, the approved CFL program being recovered? Is that what you're asking, are we recovering --
- Q. Yes. Is it going to be recovered from residential customers, the full amount?
- A. No, not the full amount. I believe we have a small commercial category, some of those customers in there.

- Q. For some of the customers that -- the small business customers?
 - A. Yes.

- Q. So between the small business customers and residential customers they will be incurring they will all those costs will be collected from them; is that correct?
- A. Well, I'm not an expert in cost recovery, but I will say yes, that all of those costs are included, and those are the costs that -- if we're referring to the items in my testimony, then yes.

 Yes.
- Q. Okay. I'll have you turn now to your testimony on page 8.
 - A. I'm there.
- Q. You've been asked by the Bench a couple questions about these figures on this page earlier, but I had a couple of clarification questions for you. Let's start with the \$40,750 that's on line 6. Do you see that?
 - A. Yes.
- Q. How did you get that number? Where did you get that number from?
- A. The CFL vendor gave it to me after a conversation I had with him just recently.

Q. Now, right above it on line 4 it talks about an invoiced amount. Do you see that? At the end of line 4.

A. Yes.

- Q. So there is no invoice for that 40,750.
- A. The invoice is for the 225.
- Q. Would that be the same answer, that the vendor gave you the amount of money for the 31,250? Is that correct?
 - A. Yes.
 - Q. And for the 153,000?
 - A. Yes.
- Q. Are these activities that are being summarized under those figures, let's start with the 40,000, 40,750 for rescheduling, that figure, is that something you have personal knowledge about? Were you actually there or knew this was going on?
- A. Yes, I did. We had many, many conversations as the delays were coming in day after day about what communities we were going to push back and which ones we were going to accelerate in trying to maximize their delivery time when their window was compressing for days that we gave them as a schedule.

So I worked very closely with them on the five occasions I mentioned in doing the redesign

work.

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- Q. You said you had conversations with them?
- A. This was a daily process with us; yes.

MR. POULOS: Your Honor, I motion to strike his response -- his testimony, line 6 to line 21 on page 8 as hearsay.

EXAMINER BOJKO: Mr. Lang.

MR. LANG: I think the witness just explained that he has personal knowledge of all the services that are described. He was there.

MR. POULOS: Your Honor, if I may, he stated that he had personal conversations regarding these activities.

MR. LANG: He was involved in the decision-making. This is -- hearsay is after the fact he calls up and says "What did you do because I have no idea." He knows exactly what was done because he was involved when it was done.

EXAMINER BOJKO: Motion is denied. Please continue, Mr. Poulos.

EXAMINER PRICE: Excuse me, Mr. Poulos, I just have a question. I hate to interrupt you, but the \$225,000, let's assume hypothetically that the initial program had rolled out, everybody was happy, the bulbs were delivered, was your vendor bearing the

risk on that? If it had taken twice as long as they had estimated, they still were just going to bill you \$225,000?

THE WITNESS: Yes.

EXAMINER PRICE: If it had taken half the time they estimated, it would have been their profit, right?

THE WITNESS: Yeah.

EXAMINER PRICE: They were paid for performance, not by the hour, not by the bulb delivered, this was a lump \$225,000 sum; is that correct?

THE WITNESS: Yes.

EXAMINER PRICE: Okay. And so when you decide to redo this program, or when the program was canceled -- poor question.

To the best of your knowledge, when the program was delayed, cancelled, whatever you want to say, was FirstEnergy still contractually obligated to pay your vendor the \$225,000?

THE WITNESS: Yes.

EXAMINER PRICE: I'm done. Thank you.

Thank you, Mr. Poulos.

MR. POULOS: Thank you.

Q. (By Mr. Poulos) Have you provided that

contract to the collaborative or any of the parties in the collaborative?

A. No.

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- Q. The first time that we have seen these statements with these figures was in the testimony, correct?
 - A. The ones on page 8?
 - Q. Yes; thank you.
- A. Yes. I showed them on -- the 225 date is indicated -- or, the 225 number is indicated on other "pre" documents that date this, but the breakdown was from this document page 8.
- Q. So when you're referring on line 1 and 2 to "one line item of costs provided to the Residential Subcommittee participants," that's just that figure, right? That's all you provided to the residential subcommittee was just one figure, 225, correct?
 - A. Yes.
- Q. I'm going to have you turn to a different subject --
- EXAMINER PRICE: Before you leave, now I have a follow-up, I was just making sure you were done on this topic.
 - The 225 -- not that you're committed.

You can ask all the questions you want.

MR. POULOS: Thank you.

EXAMINER PRICE: The 225, you say you were contractually obligated to pay that. So the three figures on there, 40 -- 40,750, 31,250, and \$150,000, those are just to illustrate -- are they just to illustrate that their renegotiated contract was reasonable?

THE WITNESS: Yes. What it's showing is the scope of work was changing.

EXAMINER PRICE: The scope of work was changing.

additional services to us, many, many things out of the scope that we weren't getting additional charges for, and when I asked for a breakdown of "what were you working on?" You know, I had listed all of these and they helped me kind of put them in the buckets like the three categories.

EXAMINER PRICE: Okay. Thank you.
Thank you, Mr. Poulos.

- Q. (By Mr. Poulos) I'm sorry, Mr. Toth, when did you say you had the conversation with that vendor to get that information?
 - A. I didn't say. I had it after the

February 11th settlement discussions.

Q. At that point when you had that conversation, did it -- strike that.

I want to have you turn to page 2 of your testimony, lines 17 and 18.

A. I'm ready.

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- Q. Looking at line 2, excuse me, line 17 and 18, you're talking about Mr. Sawmiller's testimony regarding the 427,000 of the \$1.8 million of advertising costs. Do you see that?
 - A. Yes.
- Q. Now, it's my understanding that that number is now 405,000; is that correct?
 - A. It's \$405,140.
- Q. And you can find that number by looking at one of your attachments to your testimony, correct?
- A. It is there. It was also in the documentation we sent on February 11th.
- Q. And February 11th was the first day you provided this documentation to the other parties, correct?
 - A. Which documentation?
 - Q. Exhibit GMT-1.
 - A. Are you referring to the invoices

attached?

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- Q. Yes.
- A. First time I sent the invoices.
- Q. That would be to the -- when I refer to "the parties," that includes the residential subcommittee parties as well.
 - A. February 11th.

direct me to the 405 number in the attachments? Just so we're clear then, GMT-1 exhibit attached to your rebuttal testimony shows the reduced advertising and marketing expenses, and that's the line that was 427,140 in both of the draft CFL committed/spent breakdown exhibits that we've been talking about today?

THE WITNESS: That's correct.

EXAMINER BOJKO: Thank you.

- Q. And this \$405,140, this is for advertising -- excuse me, preadvertising or premarketing for this CFL, the original CFL program.
 - A. The approved CFL program, yes.

THE WITNESS: Yeah, this is for the approved CFL program. The original.

1 EXAMINER PRICE: When you say "approved," 2 you mean initial. 3 THE WITNESS: Original. The first. 4 Yeah. 5 EXAMINER PRICE: Okay. 6 EXAMINER BOJKO: And the reduced 7 reflects, however, the approved costs that you -- or 8 the costs for the approved CFL program that you renegotiated or reduced because it did not go 10 forward; is that accurate? 11 THE WITNESS: Yes. We brought the price 12 down based upon negotiating the fees, the charges, 13 looking at the actual dates an ad might have run. 14 There were numerous things that helped us draw the 1.5 price down. 16 EXAMINER BOJKO: Can you give us a date 17 that's associated with GMT-1? 18 THE WITNESS: This would be for the 19 marketing and advertising expenses associated with 20 the prelaunch and the launch of the program, so I --21 EXAMINER BOJKO: No. I'm sorry, I just 22 mean which date did you create this document? 23 THE WITNESS: Oh. 24 EXAMINER BOJKO: All your other ones have a nice little "GMT" date at the bottom. 25

THE WITNESS: I know. This was created for the February 10th and 11th settlement discussions and it was, the final one was sent on February 11th.

EXAMINER BOJKO: Thank you.

MR. POULOS: Thank you, your Honor.

- Q. (By Mr. Poulos) Looking at these costs on this page 1 of Exhibit GMT which is the one that itemizes the 405,000, there are eight costs on there, correct? Eight items.
 - A. Yes.

- Q. As you look through the invoices, the invoices -- let me take one for example. The next page is Artists -- Artists, Incorporated, I think.
 - A. Yes.
- Q. And that invoice shows \$1,616 on the bottom; is that correct?
 - A. Yes.
- Q. And the date of that is 9/30/09. Is that the date that you received it or the date that the actual layout energy efficient light bulb storyboard was created? If you're aware.
- A. I'm not sure if that's the date we received it or the date the invoice came in.
 - Q. Looking at the second one, the IMR, Inc.

A. Yes.

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- Q. This invoice states a date of 9/29/2009, correct?
 - A. Yes.
- Q. And these costs are specifically broken down both on this page and the next page as to what specific items were received by the company or at least the services that were received, correct?
 - A. No.
 - Q. What is the second, the back page?
- A. The back page represents the amount of -represents the amount of media buys plus some agency
 support fees for the campaign.
- Q. The amount on the back side is 227,655. Do you see that?
 - A. I do see that.
- Q. And that figure, is that figure incorporated into your \$405,140?
- A. That figure is on the invoice previous to that.
 - Q. Okay. The 238,341?
- A. The invoice for 238,341 is the IMR, Inc. advertising invoice on the previous page. So it's 227 represented in the first two lines, and then the third line of the invoice dated 9/29 is \$10,000 for

support fees.

- Q. I'm sorry, I didn't understand that. The \$238,341 on the bottom of this page which says "IMR, Inc." at the top.
 - A. Yes.
 - Q. This is the radio campaign, correct?
 - A. This is radio.
- Q. Okay. Is this 238,341 part of the \$405,140 that's on the itemized list of all the reduced advertising and marketing expenses?
 - A. It is.
- Q. And is this the whole number or was this a negotiated down number?
- A. This was negotiated down and is included in the IMR, Inc. advertising of 279,115 supported by a second IMR invoice a couple more pages back of 510,792, those combined and then negotiated down to 279,115.
- Q. Let me ask you this, were there any other numbers that were negotiated down besides those two invoices you just pointed out?
 - A. Let me look.
- The IMR invoices were the ones that were negotiated down.
 - Q. All the others are strictly what they are

listed for, correct?

- A. Yes.
- Q. Okay. Looking at the -- I want to talk about both the IMR ones but looking at the newspaper campaign.
 - A. Okay.
- Q. It says "IMR, Inc." at the top, it's dated 9/29/2009, correct?
 - A. Yes.
- Q. And it says under description "Newspaper campaign."
 - A. Yes.
- Q. Isn't it true that FirstEnergy received this before the November collaborative meeting started?

EXAMINER BOJKO: I'm sorry, which one are you asking about that was received before?

MR. POULOS: The invoice for the IMR, Inc. regarding the newspaper campaign.

EXAMINER BOJKO: Okay. Thank you.

- A. Yes. These were from the original approved CFL campaign.
- Q. So all these would have been received before the November residential collaborative meetings started, correct? All the invoices included

in this packet.

- A. Yes.
- Q. Going back to the newspaper one, I want to know some basic information about these advertisements, if you could look at the second page or the back side, the one that on the back side has a, just a whole list of newspapers it appears. Do you see that?
 - A. Yes.
- Q. Could you describe what the Cleveland Plain Dealer and the total net cost of \$177,601, what were the services provided for that \$177,000?
 - A. I believe this was for the media buy.
- Q. What do you mean you "believe"? Is there someone else who would know? Is there some other information that you have?
- A. I don't have any additional information. Just going by the two pages it clearly states in the front that it's for print magazine and newspaper advertising, so the 4601 Cleveland Plain Dealer 177,000 I would conclude that that's for the print buy, the media buy, in the Plain Dealer.
- Q. Do you know how many ads, I guess you -- strike that.

Part of your answer said you believe and

I'm curious to know if you know how many ads or type of ads this line item, this first line item for the Cleveland Plain Dealer would have bought.

A. Well, it's for print ads because it's a newspaper.

EXAMINER BOJKO: Did you see the ad campaign? Did you see the design?

- A. Yes, I did. And so you can see some samples of the ad in very small little boxes on some of the other services rendered by other vendors. But this was for the newspaper campaign.
- Q. And what do you mean by "the newspaper campaign"?
 - A. It was print ads for the Plain Dealer.
- Q. Was it one ad or was there multiple days of ads?
- A. Yeah, this would have been for an entire campaign. It would have been for -- it would have been for so many times it got printed in each newspaper. So it's kind of a multiple print day campaign. So it would go on.
- Q. That's what I'm looking for. I'm looking for do you know how long the campaign was?
- A. No, I don't know how long it was intended or how many print buys that included.

- Q. Do you know if the campaign had started?
- A. The campaign had started.

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- Q. And how many days had it run?
- A. I don't know the exact number.
- Q. Do you know how many days that -- do you know if days were canceled in the run?
- A. Many -- most of the days, many of the days were canceled, that's how the price came down from a combined 740 or 50,000 down to 279,000. We were able to cancel radio and TV -- radio, pardon me, radio and print ads and then negotiate down any cancellation charges.

Buying media is buying a contract, you get a better deal the more you buy, so when we canceled early, we were being charged additional costs as if we only had a shorter media buy than we actually contracted for and we were able to negotiate with this vendor to help reduce those cancellation charges and fees because we kind of lost our economies of scale by the cancellation.

- Q. When you're talking about vendor, are you talking about the Cleveland Plain Dealer or IMR?
- A. We would have negotiated with IMR. They would have then, in turn, worked with the Plain Dealer.

- Q. And did you negotiate with IMR or did someone else at FirstEnergy?
- A. Someone else in FirstEnergy would have done that.
- Q. Do you have any of the specifics regarding any of the campaigns that were run for these newspapers listed on this back page of the IMR invoice?
 - A. What are you looking for?
- Q. The specifics of when they started or when they were stopped.
 - A. No, I don't have that with me.
- Q. Going back to the IMR radio spots, the other one that you said was a negotiated invoice.
 - A. Yes.

- Q. On the back page of this invoice it states the schedule dates starts the weeks of 10/5, do you see that, 10/12, 10/19 to 10/27?
 - A. I do.
- Q. So if -- this radio spot had just started like two days, three days before they were cut off?

 Is that correct?
 - A. No, I don't know the date we cut it off.
- Q. So this is something that FirstEnergy negotiated with IMR but you did not?

1 I personally did not negotiate this with Α. 2 IMR. 3 EXAMINER BOJKO: I'm sorry, did you say 4 that they stopped or didn't stop? 5 THE WITNESS: They stopped. 6 EXAMINER BOJKO: When they stopped the 7 marketing. 8 THE WITNESS: I don't know what date. 9 EXAMINER PRICE: Would it have been 10 around, I think you said in your testimony that you 11 got the order to cease on October 18th, would that 12 have been --13 THE WITNESS: That would have been a date 14 that we told our vendor -- I can only speculate on 15 when in October it was that we stopped running radio 16 spots and how quickly they actually turned off. But 17 certainly it would have been in the second week of 18 October. 19 MR. POULOS: Thank you. 20 (By Mr. Poulos) Mr. Toth, do you know how Q. 21 many of the radio spots actually ran? 22 Α. No, I don't know. 23 MR. POULOS: Your Honor, if I may have a few minutes, I may be just about finished.

Sure.

EXAMINER BOJKO:

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                  Let's go off the record.
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                  (Off the record.)
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                  EXAMINER BOJKO: Let's go back on the
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     record.
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                  Please proceed.
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                  MR. POULOS: I have no further questions
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     at this time. Thank you.
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                  EXAMINER BOJKO: Mr. Lindgren, do you
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     have any questions?
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                  MR. LINDGREN: No questions, your Honor.
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                  EXAMINER BOJKO: Any redirect?
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                  MR. LANG: Can we have five minutes or
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     less?
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                  EXAMINER BOJKO: Sure. Let's go off the
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     record.
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                  (Recess taken.)
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                  EXAMINER BOJKO: Let's go back on the
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     record.
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                  Mr. Lang.
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                  MR. LANG: Thank you, we have no
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     redirect, your Honor.
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                  EXAMINER BOJKO: Thank you.
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EXAMINATION

By Examiner Bojko:

Q. I have a couple questions on your testimony. You didn't go page by page previously so I want to try to give you a page reference and make it go a little quicker.

If you look at page 3, you're talking about the timeline here, I just want to make sure I'm straight on the timeline. The initial rollout was October 10th, right?

- A. Yes.
- Q. And then the Commission asked FirstEnergy to stop the rollout on October 7th; is that right?
 - A. Right.
- Q. But what you call the staging, that didn't stop until October 18th.
 - A. Correct.
- Q. Okay. And what happened between the 10th and the 18th? Is this when you started re -- you switched your staging, you were restaging?
- A. Right. We were restaging and staging.

 That's when we were taking everything that was prestaged and sorted and ready for door-to-door delivery and started to take it off the floor and put it into a warehousing type situation on pallets and

large boxes that could be put away safely.

In doing so we also did an inventory and separated the items and condensed everything.

MR. LANG: Your Honors, the question you were asking, you asked him between -- what was happening between October 10 and October 18th.

EXAMINER PRICE: Yes.

EXAMINER BOJKO: Or October 7th when the Commission said stop.

MR. LANG: October 7th and October 18th.

EXAMINER BOJKO: Correct.

- Q. Which is only three days before the program was supposed to roll out.
 - A. Yeah.
- Q. Is your answer the same with that clarification?

EXAMINER PRICE: Are you sure?

THE WITNESS: Go ahead.

EXAMINER PRICE: Between October 10th and October 18th when you ceased operations, what were you doing?

MR. LANG: When it was suspended.

EXAMINER PRICE: When it was suspended.

MR. LANG: Right.

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THE WITNESS: At that period of time we were ramping up, we were putting more into staging because we were losing days in our window to deliver. So we weren't -- at this point we thought we were still going to deliver, but all we were losing were days to actually do the work.

So the vendor was prestaging more materials and getting ready to deliver more houses in a shorter period of time. So as the materials were coming in, we were escalating.

EXAMINER PRICE: And so then at what point did you begin repackaging for long-term storage?

THE WITNESS: That was on the 18th.

Q. (By Examiner Bojko) Now I'm even more confused.

Despite the suspension on the 7th, you were -- I'll say "you," the company, thought, and despite all the publicity that was occurring at that time, thought that the Commission was going to restart the program within the next couple weeks?

A. There were ongoing conversations, so we were looking for alternatives with all the parties. So at that point we were still thinking that was still an option to us. So we had to be prepared for

that. It was ongoing conversations with everybody included. So I was still being prepared.

EXAMINER PRICE: I'm curious, during that interim period between October 10th and October 18th, were you running advertisements and other marketing or had you suspended that?

THE WITNESS: I am not really sure if everything was stopped and canceled. I would -- can't really say. So I'm not certain.

EXAMINER PRICE: Thank you.

- Q. Okay. And then if you look at page 11 going along this same line, you talked about receiving the hold order. Who did that come from? What are you referencing? Why on the 18th?
- A. That was a decision made in part with the vendor. They came back to us and said "We're pushing into the holidays," which is something they didn't want to do, so they were coming back to us, and then on that October 18th it was relatively clear to all of us that this was not going to get launched as a door-to-door delivery program the way it was approved and that it looked pretty certain that we were going to go back and redesign it.

And that's really just a line in the sand, a day that we said we're not going to be able

to go any further, and we had to make a decision.

- Q. On that same page on line 18 you talk about a cost of 16 cents per bulb and you say that's for the handling, packaging, repackaging, and unpackaging. So 16 cents per bulb included the original packaging and then the repackaging?
 - A. Yes. That included all of that.
- Q. So the original packaging is included in that 16 cents per bulb.
- A. Yes. That included -- really I was just trying to make a simple handling per bulb to show that the services that we received were reasonable and something we couldn't provide for ourselves and needed to have done.

EXAMINER PRICE: Is that calculation then, 16 cents per bulb times 3.75 million bulbs equals the 630,000?

THE WITNESS: That's correct. It's the total number.

- Q. I'm sorry, I really don't want to go into these cost numbers again, but I thought you told me that the 630 also includes future pieces of the redesigned program.
- A. The 630,000 was certainly for all the prestaging and preparation and getting ready to

deliver. It was for the escalation period between the 10th and the 18th.

Upon the 18th it was then for all those things we couldn't do for ourselves, which was put all those items back in storage, do the inventory, do the repacking, and kind of the preparation work for what was going to be the redesign.

So we had to take those -- if you recall, take the CFLs off the floor, out of the bags, put them away for storage, secure them, get ready for the, what ultimately ended up being the redesigned program.

- Q. Okay. And you used the word "paid."

 Does that mean 630 has already been paid for those services?
 - A. Yes.

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- Q. Because, again, I thought we talked about the going forward of the amount and I thought Mr. Price asked you about the 630 and the 225 and that also being an amount that the consultants would receive on a going-forward basis for any redesigned program or anything necessary for the new program that hasn't even started yet.
- A. We're not going to get another invoice for \$630,000 to do all over again. This certainly

was out of scope from the approved plan.

EXAMINER PRICE: Let's ask more simply:
Will your vendor perform additional services for
which they're being compensated part of that 630,000
as part of the redesigned program. Do they have
anything left to do?

THE WITNESS: For this portion, this personnel portion --

EXAMINER PRICE: Yes.

THE WITNESS: -- everything's been done.

It's finished. Everything is prestaged and ready for the redesigned program.

EXAMINER PRICE: You will receive no more services from Power marketing for that \$630,000.

THE WITNESS: Correct.

EXAMINER PRICE: Under any definition of sunk, that's a sunk cost now.

THE WITNESS: It included services prestaging and getting ready for the original program, it did have some services in there getting ready for -- or, getting ready for storage that we're going to use in the redesigned program.

EXAMINER BOJKO: Maybe that's a key point. I thought you told me that you had the two light bulbs per bulb package and then you restaged,

repacked to be in more of a bulk kind of distribution before you redesigned the program.

So now are you telling me that your redesigned program just happens consistent with the packaging you did in the interim?

THE WITNESS: That's exactly what I said. When we put it into the pallet form it fits perfectly into us sending them to retailers, so that's exactly -- we separated them by manufacturer, we took inventory of them and we prestaged them for bulk delivery. We weren't sure at the time what bulk delivery was going to mean, we just knew it wasn't going to be something door to door.

- Q. Now I'm asking you, you have this redesigned program, is it consistent with how you repackaged the bulk delivery?
- A. Yes. It fits perfectly into the way we've done it. So it's ready to go out the door.
 - Q. As preposed in your portfolio plan.
 - A. In the redesigned, yes.

EXAMINER PRICE: But not all of your redesigned program involves bulk shipment, some of them involves sending bulbs to more customers.

THE WITNESS: It does.

EXAMINER PRICE: So how will you

accommodate that with your bulk packaging?

THE WITNESS: Right. It does, in breaking it down, I didn't know you wanted that level of detail, but --

EXAMINER PRICE: We know way too much about this.

THE WITNESS: We had it broken down into customers that -- who were getting door-to-door delivery which is in bags, then we had customers who were receiving their CFLs in the mail that was prestaged in a box.

If the items were in the box, we did not disassemble that. What we did with those is directly put those on pallets. It was the single bulbs which was the majority, the vast majority, which were set up for that way.

So when I was redesigning the program, I was very sensitive to not overcommit to mail to customers, to mail more than I had boxes for from the original approved CFL program. So I didn't have to go back and buy more boxes.

EXAMINER PRICE: So you anticipate mailing the same number in the revised program as you anticipated mailing in the initial program.

THE WITNESS: Let me make sure that I

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know exactly what you're asking me. I will not be sending more packages. I may send more light bulbs in those boxes, but the boxes themselves that --

EXAMINER PRICE: Okay.

THE WITNESS: So that fits.

EXAMINER PRICE: Okay. But at the same time, just so the record's clear, for the 630 personnel services and the \$225,000 management services, there is nowhere some magic document that says X number of employees put in Y number of hours times an hourly rate and it equals \$630,000; is that correct?

THE WITNESS: That's correct. There's not.

EXAMINER PRICE: Okay. And that's for both line items that's correct.

THE WITNESS: Correct.

Q. (By Examiner Bojko) If we go back to your statement at the top of page 11, you say -- we're going back to this interim what you call a suspension period, October 10th to October 18th, and you said that while it was suspended "the vendor's employees accelerated prestaging of additional material for delivery because of the anticipated shorter delivery window."

A. Yes.

- Q. I guess I'm just curious, I believe you said that you thought that maybe the program could restart; is that right?
 - A. Yes.
- Q. Okay. And I guess my question is would you have restarted the program without a guarantee of cost recovery?
- A. This program was -- this is the approved CFL program.
- Q. Well, are you aware that there was some discussion of what costs were or were not actually approved in the October 7th letter, I believe, that actually suspended or asked FirstEnergy to suspend the program, had a discussion of the different costs whether it be the light bulb or the lost distribution revenues cost? That's what I'm referencing. Are you familiar with that at all?
 - A. Not enough to really discuss it.
 - Q. Okay.

EXAMINER PRICE: In your marketing materials discussion on page 1 and the Exhibit GMT-1 I just have a couple questions. One is you have not attached as part of GMT-1 the revised negotiated-down invoices for IMR, have you?

1 THE WITNESS: No. 2 EXAMINER PRICE: You just have the 3 original invoices and then on GMT-1 just a summary of 4 what the negotiated amount is; is that correct? 5 THE WITNESS: What we paid, yeah. 6 EXAMINER PRICE: Okay. And then what was 7 the three-panel brochure from the PD invoice for 8 \$120,000? I didn't see an invoice for that one. That was in Power Direct, right? 10 THE WITNESS: It was. And if you see it, 11 on that large Power Direct invoice, it's the one with 12 the star by it in the left-hand column, three-panel 13 brochure, fold-up glossy. 14 EXAMINER PRICE: Okay. Thank you. 15 were you going to do with that? 16 THE WITNESS: That is a usage, kind of 17 shows you --18 EXAMINER PRICE: No, I mean how were you --20 EXAMINER BOJKO: Was in the packaging? 21 THE WITNESS: Yeah. 22 EXAMINER PRICE: How were you going to 23 distribute it? 24 THE WITNESS: It was in the packages. 25 EXAMINER PRICE: Thank you.

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(By Examiner Bojko) Can we turn to page 4 0. of your testimony and, again, I'm sorry to take you down the cost item again, but on line 19 you have yet a different number and this says "total costs incurred of the approved CFL program." And I thought from your definition of "sunk" it was the cost approved from the approved, but now I've learned that this does not mean the sunk costs, this means the total that you've already spent is what it says. Is that right?

> Α. Yes.

Q. Okay. Now, why is this back to 9.1 when I thought on 11/16 we were at 9.1 - \$9,160,890 and then I thought on 11/24 as we discussed things got reduced and we were down to \$8,916,640, and now your testimony that was filed on March -- when was this filed, March 4th? Thursday?

> MS. KOLICH: Thursday.

- March 4th, now, why are we to a Q. completely different number, we're not even on those two numbers? Now we're at \$9,113,856?
- Α. This would represent a couple things, one for certain, this would represent my most up-to-date warehousing cost as of the day I put the number in there. So this is a current warehousing number.

That's going to continuously go up every month by \$30,000. So that's an update of the number.

And then -- that would be I think the best representation of why the numbers changed.

Q. Okay.

EXAMINER PRICE: That one issue is the best representation of why it was changing?

THE WITNESS: Yes.

Q. Okay. If you can go to page 6 now, lines 3 to 7 you talk about "Under the Redesigned CFL Program, the Companies anticipate that they will need to warehouse the CFL bulbs for up to 24 months."

Do you have an estimate of that today?

- A. An estimate of the cost?
- Q. No, an estimate of the duration of the warehouse.
- A. Sure. In the redesigned program that we developed through the collaborative we designed the program to meter out or get the light bulbs into the hands of the customers over a 24-month period, so we wrote it as a two-year plan. Whereas in the past this was, you know, something we were trying to get out in days. This is something that we're trying to ease the customer into and we expect it to take up to 24 months.

Now, it certainly could go under that, but this is what we're forecasting.

- Q. And wouldn't -- is it fair to say that maybe the warehousing costs might change based on the amount of storage needed a year from now, two years from now?
- A. Yeah, it certainly would. As the light bulbs leave the warehouse and we condense the storage needs even further, that will bring that cost down.
- Q. And then you were talking about -- you're responding to OCC Sawmiller's questioning of \$120,000, which is a time period I believe of four months, and you state in there that you couldn't have distributed them by the end of March 2010 even if you would have started the program I believe -- well, is it your understanding that Mr. Sawmiller's disagreement with the costs were really focused around the difference between the November 15th and the -- no. November 30th and December 15th dates? Is that what you were responding to?

Or a time period -- wasn't OCC's concern that you asked the Commission to delay the implementation of this program and they wanted it to begin on November 30th?

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They did. And what I'm referencing here is we asked for the delay at November 30th and got until December 15th, and Mr. Sawmiller is saying had we started the program even at the end of November, the 15 days really makes no difference, and we wouldn't have delivered the bulbs before the end of March anyway. We rewrote this with the collaborative to be a 24-month program.

- OCC's witness talked about a four-month Ο. delay, I guess it was from December through March. And your response is that even under the redesigned program they wouldn't have been out of the warehouse by the end of March; is that right?
- Α. That is correct. And the program hadn't been approved at that point.
 - 0. Okay.

EXAMINER PRICE: But it still hasn't, you're still talking about a 24-month approval from whenever the Commission either approves your motion for fast track or the overall application.

THE WITNESS: We are. With the knowledge that, like we discussed, the warehousing costs will be coming down as the bulbs go out.

Well, you're in essence stating that --0. so the agreed-upon redesigned program is tied to the 24 months, that's tied to the actual program that you're proposing.

A. It is.

- Q. Okay. Obviously, with what you just stated, if more customers request the bulbs or you get rid of them faster, that time is going to decrease.
 - A. Right, exactly.
- Q. Okay. And obviously the sooner the program starts, the less warehousing costs you're going to have because it's two years estimated from the date of the start of the program.
- A. Yes, that is true, as long as it's acceptable to the customer. And that's why we put the delay in, so after talking with the collaborative members we decided to take that two weeks and include it in our portfolio so we could combine that CFL program with all the other residential energy efficiency programs and make it kind of a universal offering for the customers to help conserve and save and draw less attention to a very cost-effective CFL program and make it so we had other programs to offer.

EXAMINER PRICE: There was not universal agreement in the collaborative to go that way.

THE WITNESS: There was general agreement. There was not universal agreement. We knew that, after talking it over with the collaborative, many of the members were in agreement and said that is the way to help ease it into the public and to try to make sure that we weren't having these bulbs in other warehouses for 36 months or 48 months because no one wanted them.

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And we've got a pretty good feeling from that based off of our December 15th when we filed, we also put out a press release that showed our entire portfolio and that press release did not get a lot of push back. It was very positively seen.

So we got a little barometer reading of what the customers thought of when we put it into a portfolio plan and we didn't receive push back from the customers or the press.

So it kind of reconfirms to me as really as a feeling that that was the right decision to make.

EXAMINER PRICE: Let me rephrase my question. OCC did not agree with rolling this into the portfolio plan.

THE WITNESS: I can't be certain what the OCC's position was.

EXAMINER PRICE: Well, if you look at Exhibit OCC 16, page 2, meeting notes, 3c, "Comments from Collaborative members," it says "Greg Poulos, OCC: Indicated there was some concern expressed in the residential sub-committee with including the CFL in the portfolio plan."

THE WITNESS: So he might have had concerns.

EXAMINER PRICE: Yes. I mean, that doesn't sound like agreement.

THE WITNESS: No.

- Q. (By Examiner Bojko) Well, what did you mean when you wrote the sentence there was agreement although not universal agreement?
- A. Yeah, that some of the parties were in agreement saying that that would ease the customers' concerns and certainly help, I think in that same document Dave Rinebolt points out that it's helpful to do that or useful to do that.
- Q. Okay. On that same, since Mr. Price took us there I'll go back to my other questions first, later. We'll stick talking about the bottom of page 6 where you're talking about the agreement although not, you know, universal agreement about exactly what to do with the CFL program.

I see two issues in this statement and I guess my question is did you mean to state that there was general agreement although not universal agreement that the company should not rush to implement the new program without Commission approval?

So to me I see two issues. Was the issue put before the collaborative to do it with or without Commission approval, or was -- and/or was it put before the collaborative to do it with or without the entire portfolio plan?

- A. And it was the "and" of your "and/or." I say on line 20 that you pointed out to me that we did not want to rush without Commission approval, and it was generally agreed upon that it would be more helpful to the customer and more receptive if we put it in the portfolio plan.
- Q. So the agreement only went to the latter part of the question of whether it should be in- or outside the portfolio plan.
 - A. The agreement with?
- Q. Well, were there any parties that disagreed with waiting for Commission approval? Let's put it that way.
 - A. No.

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- Q. But there were parties that disagreed with incorporating it into the portfolio plan.
 - A. Yeah, they had concerns with it, yes.
- Q. Okay. Now, you just spent a few minutes talking to Mr. Price about you thought it would be better, the company thought it would be better as well as other collaborative members to push it into the portfolio plan, and you believe that thinking was justified, based on the first press release anyway that you've all issued, right?
- A. Yeah. I don't know if that press release justified it, but it certainly was a positive feeling that I think the customers would be more receptive to it in that form.
- Q. My next question is why fast track? Why pull it back out of the portfolio plan filing and highlight it again?
- A. Because the fast track includes, of the residential programs that we could launch in a given period of time, the fast track includes the home energy analyzer, the appliance recycling program, and the CFL program. So it's bundling with three into one, which I think is the three things that the customers would certainly be most interested in.

The other programs are, you know, new

home construction program and some other ones that will develop after the entire portfolio is approved.

But those three I really think are ones that the customers will embrace.

- Q. So you really think that if approval of the CFL program is done through the fast track, that there will not be a renewed sense of customer outrage or concern with this CFL program.
- A. I certainly hope not. This is as well thought out as I think, given what happened in the past to us, that after the December 15th news release, after customers being acclimated to this thing, it's not brand-new anymore, we bundle it with these other very popular programs, I think it's going to be well received.
- Q. Being as an expert in the field have you continued to read the newspaper articles about this?
- A. And the newspaper articles have continuously improved in saying things like they're necessary and they're important to have and we're really seeing or feeling a change in the environment.

It may not be the most popular thing ever launched, but I think the way it's designed at retail, the way we're going to help the low-income, the way we're going to use it for new movers and

other people, the way we designed it with the help of the collaborative, I think customers will respond positively.

- Q. Would it have any relation to the question of at what cost?
- A. Now the cost is combined in the entire portfolio.
- Q. Okay, so that's my next question for you. If the Commission approved this on a fast-track basis with the other programs that you've mentioned, the company is willing to begin the program without guaranteed cost recovery.

Because obviously, as you just said, the costs are included in the total portfolio plan which is, per the company's proposal, to be decided later after the fast-track programs are approved.

- A. I'm not sure I'm the one to necessarily answer that. I think we're expecting -- well, there are probably other people that can help answer that better than I can. I am saying that it is combined in the portfolio and then pulled out to be fast tracked.
- Q. And it's your understanding if approval is gained for the fast-track programs, they will begin immediately?

- A. That will begin immediately and I'm -with the understanding that that includes full cost
 recovery.
 - Q. You just told me that full cost recovery isn't done until the portfolio plan, when I asked you the question about cost.
 - A. I'm saying I'm not really sure so I'm not really the one to answer. It's really outside my scope.
 - Q. Okay. Going to the how quickly does this get started, how quickly after the program approval will the CFL program begin?
 - A. I have a schedule from the CFL vendor and I think we can get something out to the market in just a couple weeks. So within two weeks we'll have some aspects of it, more channels of distribution will develop quickly, but customers will start to see those first ones within two weeks.
 - Q. All right. Can you turn to page 7. You were responding to another OCC concern about the marking dollars not being spent prior to the launch. Or rollout are the terms that you use, of the initial program. Is that right? Do you see where I'm talking?
 - A. That's correct.

Q. In fairness we asked this of the OCC witness so we'll ask it of you. You make the statement that the company did not spend all the money that it was planning on spending because the program was suspended, but I think you told me the initial rollout was October 10th, the suspension came from around October 7th, and then you were told to cease operations October 18th.

So from when the program was supposed to roll out on October 10th you were going to spend the whole \$1.9 million, I'm a little confused what you said you would have spent had the program gone forward. It seemed like there was some difference of, well, depending on which days, seven days, eight days, ten days.

A. The prelaunch marketing, I don't have the exact start date, but we were planning on or had already run marketing and advertising in advance of the launch. So we were in the marketplace with radio and TV well before that. We had budgeted 1.9 million for the prelaunch, the launch, and the continuous program to operate throughout campaign.

Up to about the launch period we committed about 900,000 to it. When we stopped it, our total, our bill ended up being 405,140. We were

on track to spend the 1.9 over the course of the program because when you --

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EXAMINER PRICE: How long is "over the course of the program"?

THE WITNESS: The program would have taken -- we know we were planning on delivering these bulbs in a four- to five-week period. And one thing that you have to keep in mind is, just like something rolling out in your area, some of these customers would have no knowledge that the program was going to be in their community.

Let's say we started in Cleveland and we were going through there and we were down to Maumee, Ohio, we would then put something into that market to let them know that we were coming. That could be, you know, three weeks into the program.

So when I say "we're lunching," we have prelaunch and then a launch and then continuing marketing, that continued marketing is just a little in advance of where we're going to be.

EXAMINER PRICE: But you would have had it all wrapped up by the first of the year at least.

THE WITNESS: Absolutely.

Q. (By Examiner Bojko) Okay. So first of all, you're correcting Mr. Sawmiller to say it wasn't

proposed to spend 1.8, it was -- the budget was 1.9; is that right? Is that your first point of your testimony?

- A. Yeah, the budget was 1.9 million.
- Q. And then your second point of the testimony was that you were actually on track to spend that whole 1.9, but as you say on lines 8 and 9, it was based on prior to the rollout of the campaign and support campaigns after the launch, which I just heard you respond to Mr. Price that that would be for about a four- to five-week period.
 - A. That's correct.

Q. Okay. But nowhere -- do you have a position on what I believe you're characterizing Mr. Sawmiller's testimony to be that you should have spent the 1.8, or 1.9 as you've corrected the budget amount to be prior to the rollout, the initial rollout?

Because I believe Mr. Sawmiller's point was, and I'm characterizing, I'm not quoting, but I believe his point was that had FirstEnergy spent the whole amount prior to the launch of the program, that maybe the advertising would have done a better job and there might not have been the outcry that actually occurred.

A. I'm not sure it would have been practical to spend the entire amount before the first launch or at launch. There would be many customers that wouldn't -- we wouldn't be in their communities for four weeks, so to them prelaunch is the ad that ran in their paper yesterday or the day before, even though we're three or four weeks into the program. So to them that's prelaunch.

So we couldn't -- we set aside a pretty substantial part of the budget to go prelaunch and launch really getting it out there to the public as more or less an umbrella, like this is coming.

When it got right down to getting into the areas to say that -- to have the other half of our budget to be used for that I think is reasonable. I don't think it's reasonable to say we -- it would have helped or have been better to spend the 1.9 all in advance of the first light bulb being distributed.

Q. Can what was in the -- was this discussed at the collaborative and what was in the -- what was budgeted for in the collaborative? Is it for what you -- I think you were trying to make a distinction saying prelaunch for some customers might not have been the same prelaunch time period as others. I mean, what was in the budget language that the

collaborative saw?

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A. The collaborative saw the marketing materials that we brought, samples really, and our communications people who attended at the time helped us design — we didn't give them dollar amounts, we just were saying — we just separated it into those three categories, really; the prelaunch, the launch, and then the campaign.

So I never broke it down for the collaborative to say "Okay, of the 1.9 million we're going to spend this much here and this much there," we didn't go into that much detail.

- Q. But in your mind, in the company's mind, this was how the program was supposed to start, that the word "prelaunch" might be different and flow through the whole program not meaning spend all the dollars before the initial launch of the program to the first customer.
- A. Correct. We wouldn't expect to do that.

 EXAMINER BOJKO: Okay. Thank you very

 much for your time today. You may step down.

Ms. Kolich, or, I'm sorry, Mr. Lang.

MR. LANG: Thank you, your Honor. We move Company Exhibit 12 into evidence.

EXAMINER BOJKO: Any opposition to

679 1 admitting Company Exhibit 12, which is Mr. Toth's 2 rebuttal testimony? 3 MR. POULOS: No, your Honor. EXAMINER BOJKO: Hearing none, it will be 5 admitted. 6 (EXHIBIT ADMITTED INTO EVIDENCE.) 7 EXAMINER BOJKO: Mr. Poulos? 8 MR. POULOS: Your Honor, we move OCC 9 Exhibits 13, 14, 15, 16, and 17. 10 EXAMINER BOJKO: Any opposition to the 11 admission of Exhibits 13 through 17? 12 MR. LANG: No, your Honor. 13 EXAMINER BOJKO: Exhibits 13, 14, 15, 16, 14 and 17 will be admitted. 15 (EXHIBITS ADMITTED INTO EVIDENCE.) 16 EXAMINER BOJKO: Do we have any more 17 rebuttal witnesses from the company? 18 MS. KOLICH: No, your Honor, but at this 19 time I would move proof of publication Company 20 Exhibit 5 into the record. 21 EXAMINER BOJKO: Any opposition to the 22 admission of Company Exhibit 5 which are the notices 23 of publication?

> Hearing none, they will be admitted. (EXHIBIT MARKED FOR IDENTIFICATION AND

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ADMITTED INTO EVIDENCE.) EXAMINER BOJKO: Anything further from the parties? We have previously established a briefing schedule of 29th for initial briefs, and April 12th for reply briefs. If there's nothing further to come before us, the case is submitted on the record and we are adjourned. Thank you. (Thereupon, the hearing adjourned at 4:01 p.m.)

CERTIFICATE

I do hereby certify that the foregoing is a true and correct transcript of the proceedings taken by me in this matter on Monday, March 8, 2010, and carefully compared with my original stenographic notes.

Maria DiPaolo Jones, Registered Diplomate Reporter and CRR and Notary Public in and for the State of Ohio.

My commission expires June 19, 2011.

11 (MDJ-3525)

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Summary: Transcript FirstEnergy - VOL IV - Rebuttal from 3/8/10 electronically filed by Mrs. Jennifer Duffer on behalf of Jones, Maria DiPaolo Mrs. and Armstrong & Okey, Inc.