

**BEFORE  
THE PUBLIC UTILITIES COMMISSION OF OHIO**

|                                            |   |                        |
|--------------------------------------------|---|------------------------|
| In the Matter of the Application of        | ) |                        |
| Columbus Southern Power Company for        | ) |                        |
| Approval of its Electric Security Plan; an | ) | Case No. 08-917-EL-SSO |
| Amendment to its Corporate Separation      | ) |                        |
| Plan; and the Sale or Transfer of Certain  | ) |                        |
| Generating Assets                          | ) |                        |

|                                          |   |                        |
|------------------------------------------|---|------------------------|
| In the Matter of the Application of      | ) |                        |
| Ohio Power Company for Approval of its   | ) | Case No. 08-918-EL-SSO |
| Electric Security Plan; and an Amendment | ) |                        |
| to its Corporate Separation Plan         | ) |                        |

**PREFILED TESTIMONY  
OF  
RICHARD CAHAAN  
CAPITAL RECOVERY AND FINANCIAL ANALYSIS DIVISION  
PUBLIC UTILITIES COMMISSION OF OHIO**

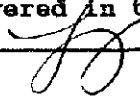
Staff Exhibit \_\_\_\_\_

November 7, 2008

PUCO

2008 NOV -7 PM 5:22

RECEIVED-DOCKETING DIV

This is to certify that the images appearing are an  
accurate and complete reproduction of a case file  
document delivered in the regular course of business  
Technician  Date Processed 11-10-08

1 1. Q. Would you please state your name, position, and background?

2 A. My name is Richard C. Cahaan, and I am employed by the Public Utilities  
3 Commission of Ohio, 180 E. Broad Street, Columbus, Ohio, 43215, as the Chief  
4 Economist in the Capital Recovery and Financial Analysis Division of the Utilities  
5 Department. I have been employed by the Staff of the Commission since 1983 and  
6 have testified in numerous rate cases and other proceedings before this Commission.  
7 A large proportion of my testimony before this Commission has been regarding the  
8 cost of capital and the rate of return to be granted to regulated utilities, although I  
9 have also presented economic analysis regarding other issues, including the rate  
10 stabilization plans of First Energy, CG&E, and AEP.

11  
12 I have received a B.A. degree from Hamilton College and an M.A. degree in  
13 Economics from the University of Hawaii, and I have completed all course work  
14 and passed the written and oral general and field examinations at the Ph.D. level  
15 at Cornell University. I have been a faculty member, either fulltime or part time,  
16 at the State University of New York -- Cortland, Eisenhower College, Ithaca  
17 College, Cornell University, the Ohio State University, and the Graduate School  
18 of Business Administration of Capital University. Prior to joining the Staff, I  
19 taught economics at the Ohio State University.

20  
21 2. Q. What is the purpose of your testimony in this proceeding?

22 A. This testimony addresses issues in the following areas:

23 1. Identification of baseline FAC in the current SSO;

2. Increases in the non-FAC generation component;
3. Phase-in and deferrals;
4. Dedicated purchased power;
5. POLR charges; and
6. The annual earnings test.

3. Q. What is the issue regarding the baseline FAC?

A. As stated by company witness Baker, "In the context of implementing the FAC it is necessary to establish a baseline that represents the level of FAC costs that are reflected in current rates. The difference between that baseline and the projected 2009 FAC costs would be the basis for the initial FAC costs to be recovered in 2009." The companies propose a methodology of establishing the baseline by which the 1999 rates are brought forward to 2005 due to the rate freeze and then escalated by the 3% (CSP) or 7% (OPCO) increases of the RSP.

4. Q. What is the Staff's opinion of this proposal?

A. The Staff believes that actual costs, rather than 1999 rates, are more appropriate for establishing the baseline of what is currently in the SSO. (For ease of discussion, I will use the term "fuel costs" to refer to fuel, purchased power, and all other costs that comprise the FAC.) The companies were obviously "covering" their fuel costs in 2007, or their earnings would have been negative or, at least, insufficient. Thus, the logical conclusion to be drawn is that the actual economic state of affairs in 2007 is an accurate indicator of what was actually

1           “built into” the Standard Service Offer under the RSP at that time. Following the  
2           methodology proposed by the companies, the Staff has escalated the 2007 actual  
3           amounts by 3% and 7% to bring them forward to 2008 for CSP and OPCO,  
4           respectively.

5  
6       5.     Q.     What is the issue regarding the increases in the non-FAC generation component?

7           A.     The companies propose to increase the non-FAC generation rates of CSP and  
8           OPCO by 3% and 7% per year, respectively, during the life of the ESP. This  
9           average of 5% for the two companies may have been a reasonable expectation of  
10          cost increases at the time that the ESP was contemplated, but not now. With the  
11          recent financial crises, we are entering a recessionary, and possibly a deflationary,  
12          period, and any expectations of price increases need to be revised downward. The  
13          Staff believes that a more appropriate escalation of the non-FAC generation  
14          component would be half of the proposed amounts, or 1.5% and 3.5%  
15          respectively for CSP and OPCO.

16  
17       6.     Q.     What is the issue regarding the phase-in and deferrals?

18          A.     AEP is proposing to mitigate the rate impact on customers by deferring such FAC  
19          costs, which would cause rates to increase by more than 15%. These unrecovered  
20          incremental FAC costs would earn a carrying charge and would be recovered by a  
21          non-bypassable FAC phase-in rider.

22  
23       7.     Q.     What is the Staff's position on this proposal?

1       A.     The Staff recommends against deferrals. Our experience with deferrals shows  
2             that they cause many problems and should be avoided whenever possible. Also,  
3             if the Staff's proposals for the FAC cost baseline and for the non-FAC increases  
4             are adopted, the rate shock problem of the FAC would be mitigated. Staff would  
5             not be opposed to smoothing out rate shock problems by some kind of  
6             levelization process within the ESP period, but does not recommend a process  
7             that extends the collection through an unavoidable charge beyond the ESP period.  
8

9     8.     Q.     What is the issue you have identified as dedicated purchased power?

10       A.     The companies propose to purchase power on a slice-of-system basis in  
11             increments of five percent in 2009, ten percent in 2010, and fifteen percent in  
12             2011. One of the reasons given for these purchases is that they reflect the  
13             additional load responsibilities for Ormet and for the former Mon Power service  
14             territory. The Staff concurs with this reasoning, in that AEP was asked, after the  
15             deregulation of generation, to take on these additional responsibilities. But Staff  
16             notes that these loads represent approximately seven and a half percent of the  
17             AEP-Ohio load. The Staff thus recommends that the purchased power  
18             authorization be that amount on average, i.e., increments of five percent, seven  
19             and a half percent, and ten percent.  
20

21     9.     Q.     What are the issues regarding the POLR (provider of last resort) charge?

22       A.     The companies claim that their legal POLR obligations place them in the  
23             precarious position of being exposed to losing generation load when the market

1 price is low, but needing to stand by ready to begin serving that load when the  
2 market price is high. This "optionality" can be evaluated by using the same  
3 techniques used to value financial options, namely, the Black-Scholes model.  
4

5 There are actually two risks involved. The risk that is usually discussed in the  
6 context of the POLR obligation is the risk of customers coming back. But before  
7 a customer comes back, the customer must leave in the first place, so there is also  
8 the optionality associated with leaving. The companies are claiming that this  
9 optionality also has a value for which compensation must be made.  
10

11 10. Q. What is the Staff position on the POLR charge?

12 A. Staff believes that the risks associated with returning customers can be avoided.  
13 Usually, the means of avoiding this risk is to require that a returning customer pay  
14 back at market prices and not the SSO price. Company witness Baker makes a  
15 strong argument why this policy would not truly eliminate the risk. But the key  
16 guarantee against the risk is not the price a returning customer must pay, but the  
17 source of generation services for the returning customer. If the ESP specifically  
18 provided that the additional power could be procured on the market, then the  
19 companies would be protected. Either the returning customers would pay market  
20 prices or the incremental costs of the purchased power would be recovered  
21 through the FAC.  
22

1           Regarding the optionality of allowing customers to leave when market prices are  
2           low, the problem lies in establishing a value for this risk. A financial option will  
3           certainly be exercised once it is "in the money," but there are many reasons to  
4           think that substantial migration will not quickly occur, even if the market price  
5           falls below the SSO price. Thus, a POLR charge, if one is considered appropriate,  
6           would be significantly below what AEP is requesting. The current level of the  
7           POLR charge under the RSP would be more reasonable.

8  
9   11.   Q.   Before proceeding on to the issues surrounding the annual earnings test, are there  
10           other topics you would like to address?

11       A.   Only one. Staff witness Soliman is testifying to the carrying costs of  
12           environmental compliance. I have examined the carrying costs rates provided to  
13           Mr. Soliman and found them to be reasonable.

14  
15   12.   Q.   What are the issues surrounding the annual earnings test?

16       A.   Ohio Revised Code Section 4928.143(F) calls for establishing a "comparable  
17           group" of companies and then seeing if "any such adjustments resulted in  
18           excessive earnings as measured by whether the earned income on common equity  
19           of the electric distribution utility is significantly in excess of the return on  
20           common equity" of the comparable group. This paragraph of the legislation  
21           continues discussing this earnings test, using the term "significantly excessive  
22           earnings" three times. So there are two issues. One issue is the methodology for  
23           establishing a "comparable group," and measurement of the earned return on

1 equity of that group. The other issue is to determine the meaning of the terms  
2 "significantly" and "excessive" in the context of this earnings test.  
3

4 13. Q. Company witness Dr. Makhija has proposed a method of selecting and evaluating  
5 the earned returns of comparable companies. Does the Staff wish to accept this  
6 methodology for use in determining a comparable group of companies in the  
7 annual earnings test for application to CSP and OPCO?

8 A. No, we do not. I have some major reservations regarding the methodology's use  
9 of "beta" as a primary discriminant in this case. But a more important concern is  
10 procedural. The Staff feels strongly that, excepting for cases in which the issue  
11 can be resolved by stipulation, a single methodology should be adopted across all  
12 EDUs for the selection of comparable companies in an annual earnings test. In  
13 addition, the Staff believes that a formal hearing process is a poor venue for  
14 deciding technical issues of methodology. I propose some process (workshop or  
15 technical conference) outside of a formal hearing for all interested parties to  
16 explore the issue, hammer out their disagreements, and see if they can agree on a  
17 method to use in the "comparable group earnings" part of the "significantly  
18 excess earnings" test. The results could then be presented to the Commission. If  
19 there was dissent, that could also be presented. Personally, for reasons that I will  
20 explain later in this testimony, I think that there would be a high chance of  
21 agreement on methodology.  
22

1 14. Q. Are you suggesting that the method for determining "significantly excessive" in  
2 the earnings test also be a subject of the workshop or technical conference?

3 A. Absolutely not. I believe that it is important to determine that issue now.  
4

5 15. Q. What do you see as the main problem in determining the "significantly excessive"  
6 issue?

7 A. The main difficulty lies in interpreting the word "significantly." The term "in  
8 excess of" simply means "more than." It is a quantitative concept. The term  
9 "excessive," however, although having quantitative overtones, is essentially  
10 qualitative. It means more than just "more than," for it contains a judgment of  
11 "too much more." The idea is that a little bit of "in excess of" is not "excessive."  
12 At some point however, a qualitative distinction is made, and "more than"  
13 becomes "too much more than," and "in excess of" becomes "excessive." The  
14 legislation says that this point is where the earned return is "significantly" in  
15 excess of the returns of the comparable group. Everything hinges on the meaning  
16 of the word "significantly."  
17

18 16. Q. And what is the meaning of the word "significantly"?

19 A. I have looked at a number of dictionaries. Generally there are five definitions for  
20 the word "significant." Two of these are qualitative, essentially implying  
21 meaningfulness, either overt or covert. Two of these definitions are quantitative,  
22 either in absolute magnitude or in terms of effect. And the fifth is a statistical  
23 definition. Dr. Makhija has adopted the statistical definition, as have the other

1 witnesses for the EDUs in these ESP cases. There are differences in the  
2 implementation of this approach among the witnesses— one-tailed vs. two-tailed  
3 tests, for instance – but I am not concerned with these differences. Rather, I am  
4 focusing on the basic methodology, with which I disagree.

5  
6 Their basic methodology is to use earned returns on equity of the peer group (or  
7 groups) to form a confidence interval. If the earned return of the EDU falls within  
8 that confidence interval, it is considered to be the result of normal chance  
9 deviations. If it falls outside the confidence interval (and is greater than the  
10 average of the comparable group, of course) it is considered to be “excessive.”  
11 The boundaries of the confidence interval demark the “significance” in the  
12 statistical definition of the word.

13  
14 17. Q. In what respects do you disagree with this methodology?

15 A. In three respects. First, the level of “significance” to demonstrate “significantly  
16 excessive” is itself excessive. Second, and independent of the first criticism, the  
17 very test to determine “significance” has been constructed in a way counter to that  
18 required by S.B. 221. Third, I do not think that the statistical definition of  
19 “significant” provides a useful or satisfactory interpretation of the legislative  
20 language.

21  
22 I will explain these three criticisms later. But before I can explain these  
23 disagreements, I need to flesh out and unpack certain foundational aspects of the

1 statistical analysis presented by company witness Makhija and the other EDU  
2 witnesses. I am not trying to either characterize or mischaracterize his position or  
3 testimony. I am merely trying to provide a conceptual foundation, and I would be  
4 willing to accept any useful clarification or correction. I will attempt to use legal  
5 analogies to make the matter clearer. In doing so, I am in no way claiming legal  
6 expertise.

7  
8 To approach the matter from a statistical perspective, we must begin with a  
9 theoretical structure. Numbers, by themselves, say nothing. Therefore, step 1:  
10 define "excessive" ROE as an observed ROE greater than that of the peer group  
11 and *not* attributable to ordinary chance variations. Define "not excessive" ROE as  
12 an observed ROE which does not meet the criteria of "excessive." This may seem  
13 like a pedantic exercise, but I think it is useful to point out how far away from  
14 ordinary human discourse we begin, not only for the word "significant," but also  
15 for the word "excessive." For it is not clear, in ordinary language, why a quantity  
16 cannot be both the result of a random chance process and be considered excessive.  
17 There is an implicit theory at work here.

18  
19 18. Q. What is Step 2?

20 A. This step is to set up the statistical test. I am not claiming to be an expert in  
21 statistics or statistical analysis. What I am discussing here are basics of  
22 elementary statistics. Statistical analysis – at least, the type before us – involves  
23 testing of hypotheses. Can a claim be considered to be true? A claim must be

1           “demonstrated” to be true, and the demonstration must meet certain standards. In  
2           the language of statistical analysis, the statement which must be demonstrated is  
3           called “the alternative hypothesis.”  
4

5           It is alternative to the “null hypothesis,” which is the default explanation. For  
6           example, in our legal system, the principle of “innocent unless proven guilty”  
7           exists in criminal cases, and, in civil cases, a demonstration of fault must be made  
8           by the plaintiff. The party bringing the case (prosecutor or plaintiff) is presenting  
9           the alternative hypothesis and must provide sufficient evidence for it to be  
10          accepted. Otherwise, the null hypothesis (not guilty or not at fault) is maintained.  
11

12          In the analysis done by all three witnesses for the EDUs, the test is whether the  
13          observed ROE for the EDU exceeds the average of the comparable group for  
14          reasons other than chance, with the “null” or default hypothesis being that the  
15          differences are due to chance. Dr. Makhija states this clearly on page 24 of his  
16          testimony: “I am interested in testing the hypothesis that a given observed ROE  
17          (for AEP, OPCo, or CSPCo) is significantly different from the mean for all other  
18          comparable firms...” The hypothesis he is testing is that the ROE really is  
19          different, not that it really is the same. This is hypothesis testing. Since the  
20          confidence interval is based on the mean of the comparable group, the null  
21          hypothesis is that the EDU’s observed difference from that mean is due to random  
22          chance.  
23

1 19. Q. Is there a step 3?

2 A. Yes. With the test set up as null and alternative hypotheses, the test statistic is  
3 examined against the data to see if the alternative hypothesis can be sufficiently  
4 supported. If not, the null hypothesis is maintained. Actually, the language of  
5 statistics does not talk of supporting or demonstrating the alternative hypothesis.  
6 The issue is whether the null hypothesis is rejected. In ordinary language, it is  
7 often easier to talk about it the other way: "the accused was found guilty," rather  
8 than "the accused was not found not guilty." It must be noted that, if alternative  
9 hypothesis is not accepted, the only conclusion is that there is not enough  
10 evidence to reject the null hypothesis. This is not the same as evidence in favor of  
11 the null hypothesis. Lack of evidence against a hypothesis is not evidence for it.  
12 Failure to prove guilt does not mean that the accused is actually innocent.

13  
14 With these preliminaries out of the way, I want to point out the obvious fact that  
15 the outcome of a statistical analysis not only depends upon the evidence, but also  
16 upon the standard of proof – the level of significance – required in the evaluation  
17 of the evidence.

18  
19 20. Q. There are different standards of proof in statistical analysis?

20 A. Certainly, and these are critical in specifying the meaning of the term  
21 "significant" as used by the company witnesses in these cases. Dr. Makhija is  
22 performing a two-tailed test with a 95% confidence interval. Thus, there is only  
23 2.5% in the upper tail. FirstEnergy's Dr. Vilbert performed a one-tailed test with

1 a 90% confidence interval, which would result in 10% in the tail. Using a legal  
2 analogy, the confidence interval used by AEP might compare to "Beyond a  
3 Reasonable Doubt," while FirstEnergy is content with "Clear and Convincing  
4 Evidence." No one, it seems, is satisfied with a mere "Preponderance of the  
5 Evidence," which might be akin to a confidence interval of one standard  
6 deviation, around 67%, or even a confidence interval of 51%.

7  
8 21. Q. What are the considerations regarding the appropriate standard to use?

9 A. Certainly, the nature of the data would be one consideration. One can see less  
10 restrictive standards of proof in fields for which concepts are less precise,  
11 measurement problems are greater, and replicability or control is difficult.  
12 Physics would insist on higher levels of statistical demonstration for any assertion  
13 than would sociology. Also important are the consequences of making a mistake.  
14 Of particular concern to the companies would be the consequence of a Type 1  
15 error, or false positive.

16  
17 22. Q. What is a false positive?

18 A. No statistical or probabilistic analysis can be free from the possibility of an error.  
19 A Type I error, or false positive, that of rejecting the null hypothesis when it is  
20 actually true, e.g., a verdict of guilty for a man who is actually innocent. A Type  
21 II error, or false negative, is that of failing to reject the null hypothesis when the  
22 alternative hypothesis is, in fact, true – e.g., letting a guilty criminal off. It is  
23 impossible to eliminate both types of error. Setting standards of proof high will

1 reduce the chance of a false positive, but will increase the chance of a false  
2 negative.

3  
4 If the result of a finding of "significantly excessive earnings" was severe, a high  
5 standard of proof might be indicated. For instance if a finding of significantly  
6 excessive earnings were sufficient proof of monopoly power and would result in  
7 strong anti-trust action, then perhaps a high standard of proof would be warranted.  
8 But according to S.B. 221, the result is, possibly (and not necessarily), simply to  
9 refund that part of earnings above the "significantly excessive level." The EDU  
10 can keep the earnings of the reasonable level established by the peer group and  
11 even keep the earnings that are "in excess of" this level, but are not "excessive."  
12 Supposed, for example, that the peer group average was 13%, "significantly  
13 excessive was 16%, and the earned return was 17%. The possible refund would  
14 be only 1%, and the EDU would keep 75% of the earnings that were above the  
15 average of the peer group. Should this determination be subject to standards of  
16 proof so much higher than that used in the bulk of civil cases?

17  
18 23. Q. Are you recommending that a lower standard of proof be used in annual  
19 "significantly excessive earnings" tests?

20 A. Actually, no. I merely wanted to point out that, despite the appearance of  
21 scientific precision in these matters, the results are not "found" but are "made."  
22 Not precision, just decision. Besides, given my second criticism of the

1 methodology put forward by all of the EDUs, I think that the EDUs themselves  
2 will be arguing for as low a standard of proof as possible.

3  
4 24. Q. You stated above that your second criticism was that "the very test to determine  
5 "significance" has been constructed in a way counter to that required by S.B.  
6 221." Please explain.

7  
8 A. Each of the company witnesses has proposed a test to determine if significantly  
9 excessive earnings *have* occurred. The test itself, as constructed, implicitly puts  
10 the burden of proof on anyone claiming that the EDU has an excessive return on  
11 equity. However, S.B. 211 specifically and clearly states the opposite: "The  
12 burden of proof for demonstrating that significantly excessive earnings did not  
13 occur shall be on the electric distribution utility." If one is to perform a test with  
14 the burden of proof upon the EDU, then the default hypothesis must be that the  
15 ROE is excessive and the alternative hypothesis -- the one that must be  
16 demonstrated -- is that the ROE is not excessive. The reversed methodology  
17 proposed by each of the EDUs, combined with the rather high proposed standards  
18 of "significance," go quite far, in effect, to eliminate the EDUs' requirements  
19 regarding the burden of proof.

20  
21 A counter argument has been made that reversing the null and alternative  
22 hypotheses would be an impossible test. According to this argument, it would be  
23 necessary to first find a sample of companies whose earnings are deemed to be

1 “excessive,” and then to test where the EDU’s earnings fell within the  
2 distribution. I suspect that this argument is merely an improper extension of the  
3 implicit theory hidden in this analysis. But I would point out that if it were indeed  
4 impossible to reverse the test in such a way as to put the burden of proof upon the  
5 EDU, then this fact would be sufficient argument against the use of the statistical  
6 definition of the word “significant” in S.B. 221. What I had in mind was simply  
7 reversing the percentages in the test. For instance, a “clear and compelling” 90%  
8 one-tailed test would have 90% in the tail instead of 10% in the tail.

9  
10 25. Q. To use your legal analogy, wouldn’t this be akin to “Guilty until proven  
11 innocent.”

12 A. Consider a more germane analogy, the approval process for drugs or pesticides by  
13 government agencies such as the FDA or the EPA. It is not the responsibility of  
14 the agency or interveners to demonstrate that a chemical is dangerous. It is the  
15 responsibility of the manufacturer to demonstrate that the product is *not*  
16 dangerous. The methodology proposed by the EDUs would be equivalent to  
17 requiring the FDA to grant approval unless it could prove the drug was *harmful*.

18  
19 I do not view the requirement that the EDU has the burden of proof to show “not  
20 excessive” as being accidental or unfair. I view the requirement as being logically  
21 necessary.

22  
23 26. Q. Why is this requirement necessary?

1           A.     The situation is similar to a rate case. The utility "owns" all the information.  
2                   Thus, only the EDU is in a position to support a burden of proof. Others can only  
3                   react to a case made by the EDU. Without a certain amount of detailed  
4                   information presented, it is impossible to even frame adequate discovery  
5                   questions.

6  
7   27.   Q.     Dr. Makhijja has shown how his proposed methodologies would work if 2007  
8                   data was used. Have you made any calculations showing levels of "significantly  
9                   excessive" if the alternative and null hypotheses are structured as you have  
10                  argued?

11          A.     No, I have not. I would be curious to see the results, if others would perform  
12                  these calculations, but I have not done so because my third objection to the  
13                  methodology proposed by the EDUs is that I do not think that the concept of  
14                  "significant" as used in statistics is really useful or relevant to making decisions  
15                  regarding the word "significantly" in SB 221.

16  
17   28.   Q.     Why is that?

18          A.     First of all, this definition of "significant" produces a certain amount of internal  
19                  confusion if applied to S.B. 221. At the beginning of this testimony, I discussed  
20                  the words "excessive" and "significantly" Shortening the language of S.B. 221  
21                  for convenience, the annual test is to see if there are "excessive earnings as  
22                  measured by whether" the ROE of the EDU is "significantly in excess" of the  
23                  ROEs of a comparable group. In this, the statistical definition of "significant" can

1 make sense, and it is this test that is the subject of the analysis of Dr. Makhija .  
2 The level of "significance" defines the boundary between two ranges: those ROEs  
3 that are "in excess of" but are not "excessive" and those ROEs that are both "in  
4 excess of" and "excessive." The words "significantly in excess of" can have  
5 statistical meaning.

6  
7 But what of the words "significantly excessive," which are used three times in the  
8 remainder of the paragraph? If an ROE is already deemed to be statistically  
9 "excessive," what statistical test of significance would establish it as  
10 "significantly excessive?" The words "significantly in excess of" and  
11 "significantly excessive" can have a common meaning with other, non-statistical,  
12 definitions of the word "significant," but not with the statistical definition. The  
13 use of a statistical definition as the criterion for applying the annual test causes the  
14 statute to have internal incoherencies.

15  
16 29. Q. Are there additional reasons to reject the statistical definition?

17 A. Yes. The statistical approach uses two parameters from the peer group sample:  
18 the mean and the variance (or standard deviation.) From these two pieces of  
19 information, the benchmark level of ROE and the level of "excess" are derived.  
20 One approach would be to simply look at the official, published ROE for the  
21 distribution utility, as provided by FERC or SEC forms. If this level of ROE  
22 exceeded the "significant" level, then excess earnings exist. But if this  
23 mechanical approach is followed, where is the scope of any burden of proof for

1 the EDU to show that significantly excessive earnings did not occur. Except for  
2 the “consideration” of “capital requirements of future committed investments” in  
3 Ohio, significantly excessive earnings either occurred or they did not. If we  
4 establish the methodology in this proceeding, then what’s to discuss next year?  
5 Why have a burden of proof? It is simply arithmetic.  
6

7 30. Q. What are the implications of not simply and mechanically taking the EDU’s ROE  
8 from its reported earnings?

9 A. If certain items should be included and certain items excluded from the  
10 calculations of earnings and of capitalization, this creates some major problems  
11 with using the peer group in a statistical analysis. I personally do not have a great  
12 deal of discomfort with using the mean as a benchmark. The “theoretically  
13 appropriate” mean might change, but, personally, I do not think it would change  
14 by much, and, given the normal uncertainties that underlie any rate of return  
15 analysis, the issue of the mean is minor. But not the issue of the variance.  
16

17 31. Q. Why not?

18 A. No matter what else is excluded, the one core area of activity that will definitely  
19 not be excluded relates to the provision of the Standard Service Offer under the  
20 ESP. Looking at the riders and other provisions that have been proposed in the  
21 ESPs, it seems that stability of earnings has been an important consideration in  
22 these proposals. Frankly, I would think that the variance shown by the sample  
23 statistics of the peer group grossly overstates the variance inherent the ESPs that

1 have been submitted. To the extent that the ESPs are an important component of  
2 the earnings used in the annual earnings test, the peer group variance is an  
3 overstatement.

4  
5 32. Q. If the statistical approach is not useful, then how do you view the “significantly  
6 excessive earnings” issue?

7 A. I see this as a “fairness” issue. It is a familiar issue that the Commission over all  
8 of its history, that of balancing the interests of the customers and the utility. The  
9 word “excessive” is the key, and the word “significant,” rather than having some  
10 esoteric statistical meaning, simply means “large” or “important.” “Excessive”  
11 usually refers to undesirable qualities. How often have you heard of someone  
12 being excessively healthy, or excessively attractive, or even excessively wealthy?  
13 No corporation is going to issue an annual report stating that its earnings were  
14 excessive, even (and especially) if its earnings were significantly in excess of  
15 those of its competitors or peer group. The only logical context for using the  
16 word “excessive” is in relation to the customers, which is the fairness issue.

17  
18 33. Q. How would you quantify the concept of “significantly excessive” if it is a fairness  
19 issue rather than a statistical issue?

20 A. There is no way to objectively determine the meaning of “significantly  
21 excessive,” but, as we have seen the statistical approach is not free from  
22 subjectivity, either. However, I could suggest certain considerations that might  
23 frame a zone of reasonableness. One of these has already been made by other

1 parties in this case. Dr. King on behalf of the Ohio Energy Group and Dr.  
2 Woolridge on behalf of the Ohio Consumer's Counsel have both referred to return  
3 on equity adders offered by the FERC to encourage risky investment, and I think  
4 that the 200 basis point adder represents a reasonable lower bound with respect to  
5 the concept of "significantly excessive."

6  
7 34. Q. Do you have an opinion regarding a reasonable upper bound?

8 A. Yes, I do. As a "sanity check" in any determination of "significantly excessive,"  
9 one should examine the implications in the opposite direction, as the concept of  
10 "significant" should work both ways. Utilizing this perspective, I asked myself  
11 what could be considered significant in terms of a deficient earned return on  
12 equity. In cost of capital analysis, an absolute boundary on the low side is the  
13 yield of a company's own bonds. The bondholders face the same business risks  
14 as the stockholders and are subject to the same macroeconomic environment and  
15 expectations of inflation, but they are higher in the food chain, and so have less  
16 risk, therefore there is a "risk premium" associated with equity over bonds. In my  
17 experience, the difference between authorized returns on equity and a company's  
18 bond yields, not only at the PUCO but among regulatory commissions in general,  
19 tends to be in the area of 350 to 400 basis points. I have not done a formal study  
20 of this matter, and I am not trying to be precise. And, theoretically, the size of  
21 this premium would be different for companies with different credit ratings, or at  
22 different levels of inflation, etc. But it seems to be that if a company's earned  
23 return on common equity is *less* than the yields of its debt, then this is

1           “significant” and represents earnings that are “significantly deficient,” and if 400  
2           basis points is “significant” in one direction, it should also be “significant” in the  
3           other. I think that 400 basis points is a reasonable upper bound in the  
4           specification of “significantly excessive” earnings in these proceedings.

5  
6           I would also point out that I have applied this “sanity check” method in looking at  
7           AEP’s proposal. Applying his preferred method to 2007 data, company witness  
8           Makhija stated: “To be earning significantly excessive earnings would require  
9           ROE values higher than the upper bound, an ROE greater than 27.33 percent.  
10          Neither OPCo nor CSPCo have ROE values greater than 27.33 percent in 2007,  
11          and would not be considered to have had excessive earnings by this test, if it had  
12          been applied to them in 2007.” The comparable group average of this particular  
13          2007 sample was 13.91%, a full 1342 basis points below the minimum level of  
14          earnings that would be considered as “significantly” excessive. Applying the  
15          “sanity check” in the opposite direction, the level of statistical significance is  
16          0.49%. An ROE of ½% would not be deemed to be significantly deficient! I can  
17          imagine the reaction of stockholders and Wall Street analysts to an AEP press  
18          release which stated, “Although we were disappointed that our earnings this year  
19          were only one half of one percent, we wish to point out that this is not  
20          significant.”

21  
22          While I recognize that my recommendation regarding the determination of where  
23          “excessive” earnings begin is open to the criticism of being subjective, I think that

1 it can be seen that there is no way to avoid subjectivity in this matter. To have a  
2 computer spit out the answer to the question of "How much is too much?" may  
3 give an impression of objectivity, but beneath the analytical surface of spurious  
4 precision lies a large amount of subjectivity in the specification of the test, the  
5 level of proof demanded, and, indeed, the unstated and underlying theoretical  
6 basis behind the use of a statistical test in the first place. I suggest that looking at  
7 the risk premium on the negative side of the issue provides an intuitive sense of  
8 the issue in a way superior to one, two, or 1.28 standard deviations. For the  
9 purposes of determining "significantly excessive returns on equity" in the annual  
10 earnings test, I recommend that the Commission consider an amount over the  
11 average of the comparable group of 200 to 400 basis points.

12  
13 35. Q. Isn't this a rather wide range?

14 A. No and certainly not compared to the range of recommendations currently before  
15 the Commission in the ESP cases.

16  
17 36. Q. Are there any specific considerations that could guide the Commission in  
18 choosing an amount in this range?

19 A. Yes. Speaking broadly, and not just in terms of this case, there are features that  
20 serve to reduce risk or volatility. I mentioned these before. For instance, riders  
21 which track costs serve this purpose. Deferrals stabilize earnings. Unavoidable  
22 charges, such as POLR charges, also reduce risk. The presence of such features  
23 tends to argue for a lower threshold.

1  
2 37. Q. Are there arguments for a higher threshold?

3 A. Yes. It has been argued that, the annual earnings test contains asymmetric risk, in  
4 which the company faces a situation of "Heads you lose, tails you break even." I  
5 agree that this argues for a higher threshold. However, in the discussions  
6 regarding ESPs, I have heard suggestions that the test be applied on a cumulative  
7 basis, so that credit for "less than excessive" earnings in one year can be carried  
8 over to balance higher earnings in another. If such a system is allowed, it would  
9 serve to mitigate the asymmetric risk. Also, for AEP, asymmetric risk could also  
10 be mitigated if the earnings of both jurisdictional operating companies could be  
11 taken into account. I cannot speak to the issue of whether such a practice would  
12 be permitted under S.B. 221 in terms of any actual calculation of significantly  
13 excess earnings. However, the law allows for considerations beyond the actual  
14 calculation, such as future committed investment. Since there is a commonality  
15 between operating companies in terms of both operations and planning, the  
16 application of an earnings test might be able to incorporate this fact into any  
17 resultant action in a way as to mitigate asymmetric risk. I would view this  
18 approach as consistent with the concept of "significantly" as a fairness issue and  
19 not merely a statistical exercise.

20  
21 38. Q. Do you have any view as to how the earned return on common equity of the  
22 electric distribution utility should be calculated and how the annual earnings test  
23 should be applied?

1           A.    I am aware that there are disagreements regarding possible adjustments to the  
2                earned return. A clear example of this is the idea that off-system sales should be  
3                excluded. Of course, if the revenues were to be excluded from the numerator, are  
4                there not adjustments to be made to the denominator? And how should these be  
5                valued? Even in this seemingly simple example, it seems to me that it would be  
6                an absolute quagmire to try to make such determinations in advance, in general,  
7                or in principle. Nor do I think it necessary. Logically, a very simple process  
8                suggests itself.

9  
10       39.   Q.    What do you mean?

11       A.    It seems to me that the following process would be consistent with the  
12               requirements of S.B. 221. I am not suggesting this as an actual administrative or  
13               legal process, but rather as the kind of logical process exemplified on a decision  
14               tree or a flow chart. The current proceeding should establish the methodology for  
15               constructing the "comparable group" and also specify the number of basis points  
16               which will be used to separate "significantly excessive" from merely "in excess  
17               of." At the end of the first year of the ESP, the average return on equity of the  
18               comparable group is calculated by the company. This number is compared to the  
19               return on equity number contained in the EDU's 10-K or FERC-1. If the EDU's  
20               ROE is less than that of the sum of comparable group plus the "significantly"  
21               addier, the demonstration that significantly excessive earnings did not occur will  
22               be presumed to have been made, and any party wishing to challenge this  
23               presumption will have to make an appropriate demonstration. If the EDU's

1           earned ROE is greater than the average of the comparable group plus the adder,  
2           then, the EDU must demonstrate that significantly excessive earnings did not  
3           occur and the EDU must justify any adjustments to the financial statements that it  
4           thinks should be made in calculating its ROE for the purposes of S.B. 221.

5  
6   40.   Q.    You are aware that there are efforts in all ESP cases to see if an agreement can be  
7           reached among the parties. If any such agreement contained a way of determining  
8           “significantly excessive earnings” that is different from the way you are  
9           recommending, what influence should this have in other proceedings?

10       A.    None. It would be a totally invalid comparison and have no precedential value.  
11           As I have tried to show, the ultimate purpose of the entire “significantly excessive  
12           earnings” test is to condition outcomes to considerations of fairness. The process  
13           used depends upon an unknown future in terms of the earnings of a comparable  
14           group. If parties are willing to avoid the uncertainties of future conditions and  
15           specify a criterion of fairness at the present time, then this achieves the same  
16           result, but in a qualitatively different fashion.

17  
18   41.   Q.    Earlier, you stated that you would later explain why you were optimistic that there  
19           could be agreement on the methodology for evaluating comparable group  
20           earnings. Would you do so now?

21       A.    Certainly. Depending upon the methodology chosen, there will be some  
22           differences in terms of the average return of the group. Looking backward at  
23           historical data, this can be seen, but it is not necessarily clear which methodology

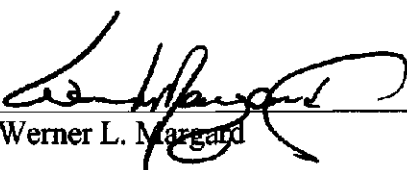
1 will produce higher or lower averages in the future. Also, differences in the  
2 averages are quantitatively not that large. But, depending upon methodology  
3 selected, the differences in the variances can be quite large. If a statistical test for  
4 "significantly excessive" is used, then the variance matters, and agreement among  
5 parties would be difficult. However, my testimony is directed to the point that a  
6 statistical test is not appropriate. Therefore, it should be easier to resolve  
7 methodological differences on a technical basis.  
8

9 42. Q. Does this conclude your testimony?

10 A. Yes, it does, although I reserve the right to supplement my testimony as  
11 new information becomes available.

## PROOF OF SERVICE

I hereby certify that true copy of the foregoing Testimony submitted on behalf of the Staff of the Public Utilities Commission of Ohio, was served by regular U.S. mail, postage prepaid, hand-delivered, and/or delivered via electronic mail, upon the following parties of record, this 7<sup>th</sup> day of November, 2008.



Werner L. Margard

### Parties of record:

Marvin I. Resnik  
Steven T. Nourse  
American Electric Power company  
1 Riverside Plaza  
Columbus, OH 43215

Daniel Conway  
Porter Wright Morris & Arthur LLP  
41 South High Street  
Columbus, OH 43215

*Attorneys for Columbus Southern Power  
company and Ohio Power company*

C. Todd Jones  
Christopher L. Miller  
Gregory H. Dunn  
Andre T. Porter  
Schottenstein Zox & Dunn Co., LPA  
250 West Street  
Columbus, Ohio 43215  
*Attorneys for the Association of  
Independent Colleges and Universities of  
Ohio ("AICUO")*

Sally Bloomfield  
Bricker & Eckler LLP

Terry Etter  
Maureen Grady  
Michael E. Idzkowski  
Richard Reese  
Jacqueline Roberts  
Ohio Consumers' Counsel  
10 W. Broad Street, Suite 1800  
Columbus, OH 43215

*Attorneys for The Ohio Consumers'  
Counsel*

M. Howard Petricoff  
Stephen M. Howard  
Vorys, Sater, Seymour and Pease LLP  
52 East Gay Street  
P. O. Box 1008  
Columbus, Ohio 43216-1008  
&  
Cynthia A. Fonner  
Senior Counsel  
Constellation Energy Group, Inc.  
550 W. Washington St., Suite 300  
Chicago, IL 60661  
*Attorneys for Constellation NewEnergy,*

100 South Third Street  
Columbus, OH 43215-4291  
*Attorney for The American Wind Energy  
Association, Wind on Wires, and Ohio  
Advanced Energy*

Michael R. Smalz  
Ohio State Legal Service Assoc.  
555 Buttles Avenue  
Columbus, OH 43215  
*Attorney for the Appalachian People's  
Action Coalition (APAC)*

M. Howard Petricoff  
Stephen M. Howard  
Vorys, Sater, Seymour and Pease LLP  
52 East Gay Street  
P. O. Box 1008  
Columbus, Ohio 43216-1008  
*Attorneys for ConsumerPowerline, Direct  
Energy Services, LLC, EnerNOC, Inc.,  
Ohio Association of School Business  
Officials, Ohio School Boards Association,  
and Buckeye Association of School  
Administrators*

M. Howard Petricoff  
Stephen M. Howard  
Vorys, Sater, Seymour and Pease LLP  
52 East Gay Street  
P. O. Box 1008  
Columbus, Ohio 43216-1008  
&  
Bobby Singh  
Integrus Energy Services Inc  
300 West Wilson Bridge Road, Suite 350  
Worthington, OH 43085  
*Attorneys for Integrus Energy Services, Inc.*

Matthews White  
Chester Wilcox & Saxbe LLP  
65 East State Street, Suite 1000  
Columbus, OH 43215  
*Attorney for the Kroger company*

*Inc. and Constellation Energy  
Commodities Group, Inc.*

Joseph M. Clark  
Lisa McAlister  
Samuel C. Randazzo  
McNees, Wallace & Nurik  
21 East State Street, 17th Floor  
Columbus, OH 43215-4228  
*Attorneys for Industrial Energy Users-Ohio*

Douglas M. Mancino  
McDermott Will & Emery LLP  
2049 Century Park East, Suite 3800  
Los Angeles CA 90067  
&  
Grace C. Wung  
McDermott Will & Emery LLP  
600 Thirteenth Street, N.W.  
Washington, DC 20005  
*Attorneys for the Wal-Mart Stores East LP,  
Sam's Club East, and Macy's Inc.  
(collectively, the "Commercial Group")*

Douglas M. Mancino  
McDermott Will & Emery LLP  
2049 Century Park East, Suite 3800  
Los Angeles CA 90067  
&  
Gregory K. Lawrence  
McDermott Will & Emery LLP  
28 State Street  
Boston Ma 02109  
*Attorneys for Morgan Stanley Capital  
Group, Inc*

Craig Goodman  
President, National Energy Marketers  
Assoc.  
3333 K Street, N.W., Suite 110  
Washington, DC 20007

*Attorney for the National Energy  
Marketers Association*

David Boehm  
Michael Kurtz  
Boehm, Kurtz & Lowry  
36 East Seventh Street, Suite 1510  
Cincinnati, OH 45202-4454  
*Attorney for Ohio Energy Group*

Barth E Royer  
Bell & Royer Co., LPA  
33 South Grant Avenue  
Columbus OH 43215  
*Attorney for The Ohio Environmental  
Council and  
Dominion Retail, Inc.*

Larry R. Gearhardt  
Ohio Farm Bureau Federation  
280 N. High Street  
P.O. Box 182383  
Columbus, OH 43218-2383  
*Attorney for the Ohio Farm Bureau  
Federation*

Langdon D. Bell  
Bell & Royer Co., LPA  
33 South Grant Avenue  
Columbus OH 43215-3927  
*Attorney for The Ohio Manufacturers'  
Association*

Richard L. Sites  
Ohio Hospital Association  
155 E. Broad Street, 15th Floor  
Columbus, OH 43215-3620  
&  
Thomas O'Brien  
Bricker & Eckler LLP  
100 South Third Street  
Columbus Oh 43215  
*Attorneys for Ohio Hospital Association*

Clinton A. Vince  
Presley R. Reed  
Emma F. Hand  
Ethan E. Rii  
Sonnenschein Nath & Rosenthal LLP  
1301 K Street NW  
Suite 600, East Tower  
Washington, DC 20005  
*Attorneys for Ormet Primary Aluminum  
Corporation*

David C. Rinebolt  
Colleen L. Mooney  
231 West Lima St.  
P.O. Box 1793  
Findlay, OH 45839-1793  
*Attorney for Ohio Partners for Affordable  
Energy*

Nolan Moser  
1207 Grandview Ave. Suite 201  
Columbus, OH 43212-3449  
*Attorney for The Ohio Environmental  
Council*

Henry W. Eckhart  
50 West Broad Street #2117  
Columbus Ohio 43215  
*Attorney for The Sierra Club of Ohio &  
The Natural Resources Defense Council*